

IMF East AFRITAC News

November – January 2021



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HIGHLIGHTS

Financial Sector Supervision and Regulation: AFE delivered training to Rwanda on strengthening supervision and regulation of microfinance firms (MFIs).

Financial Market Infrastructure and Payments: AFE provided Rwanda with training on the CPSS-IOSCO Principles for Financial Market Infrastructure (PFMI).

Forecasting and Policy Analysis: AFE supported Rwanda's work on building up forecasting and the policy analysis system.

Government Finance Statistics: Support was provided to Uganda on compiling annual fiscal statistics for general government (GG).

Macroeconomic Analysis: AFE provided support to Rwanda on analyzing and managing fiscal risks related to state-owned enterprises (SOEs).

Monetary Policy and Operations: Assistance was provided to the Bank of South Sudan on formalizing a monetary policy operating strategy that is consistent with the monetary framework adopted and with the liquidity forecasting process.

Public Financial Management: Assistance was provided to South Sudan as it drafted a concept note on the Public Financial Management Reform Strategy and reinforced treasury single account (TSA) and cash management capacity. A mission to Kenya helped to update its budget preparation manual in response to user feedback. AFE also gave Rwanda support as it identified gaps in the Organic Law on State Finances and Property; and assisted Uganda in recording multiyear commitments for capital expenditures.

Real Sector Statistics: A mission helped Kenya to begin compiling a residential property price index (RPPI). Training was delivered to South Sudan on compiling GDP by production. Support was provided to Tanzania on improving value-added tax (VAT) data for use in estimating quarterly GDP; to Zanzibar on producing an agriculture producer price index (APPI); and to Malawi on using the rebased GDP by production in compiling annual GDP by expenditure.

Revenue Administration: Support was provided to Kenya on strengthening the high-net-worth individuals (HNWI) unit, monitoring customs revenue from oil, gas and mineral exports, and mirror data analysis; and to Uganda on making better use of the data matching toolkit.

Coming Activities and TA Dissemination: Table 1 (p.7) is an updated calendar of activities through April 2021. Table 2 (p. 13) lists TA reports disseminated on the secure website.



Staff News: Two new resident advisors joined AFE remotely.

Meet the New AFE Advisors



Carina Selander, a Swedish national, joined AFE in December 2020 as advisor on the Forecasting and Policy Analysis System (FPAS). She holds a PhD in economics and previously worked at the

Sveriges Riksbank in the Markets and Monetary Policy Departments. She also worked as an advisor for AFRITAC South (AFS) covering both monetary modeling and policy analysis and monetary and foreign exchange operations.



Timmi Graversen, a Danish national, joined AFE in January 2021 as the Real Sector Statistics Advisor. He worked for more than 25 years at Statistics Denmark covering various areas of national

accounts and was for 10 years Deputy Head of the National Accounts Division, overseeing the units that publish Danish quarterly national accounts and labor market accounts. He also participated in several IMF missions, some in Africa, as a short-term advisor. He holds an MSc in economics from the University of Copenhagen.

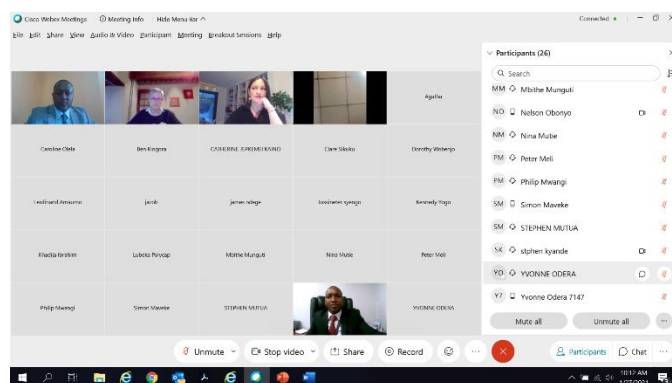
KENYA

Public Financial Management: An AFE mission supported revision of the draft budget preparation manual based on feedback from the stakeholder workshop in October 2020. Major revisions affected treatment of pending bills as part of the budget baseline, costing transfers for semi-autonomous government agencies, costing of capital investments, fiscal risk analysis, and clarification of the section on program-based budgeting (PBB) with a fuller discussion of monitoring, reporting, and evaluation.

Real Sector Statistics: A mission assisted the Kenya National Bureau of Statistics and the Central Bank of Kenya (CBK) as they began compiling an RPPI. The mission provided extensive training on all the stages of compilation. Data collection was addressed by exploring all potential sources, and several sessions were dedicated to collection methodology.

Revenue Administration: AFE participated in an HQ-led mission on extractive industries focusing on monitoring customs revenue from oil, gas, and mineral exports. Authorities were advised on adopting new procedures and structures to introduce and sustain effective administration of customs in extractive industries.

Support was also provided to Kenya on analyzing mirror data. The mission helped the authorities to detect discrepancies, whether they were the result of fraud, errors, or curb misclassification and undervaluation of imports.



Kenya mirror data analysis session

Another mission helped Kenya to better manage the taxation of high-net-worth individuals. It reviewed current procedures to identify areas of strength for the unit, options for improvement, and opportunities for effective promotion of taxpayer compliance. The mission also shared international good practices with the authorities.

MALAWI

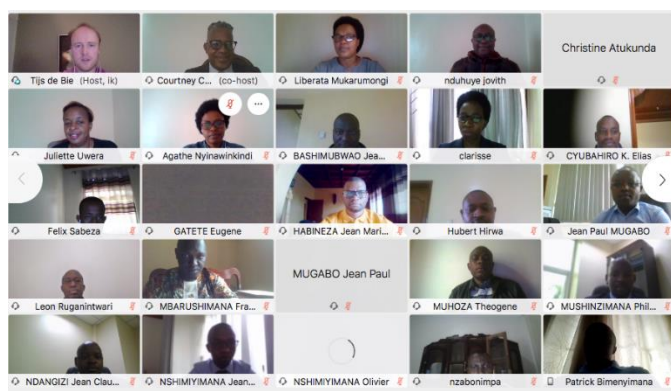
Real Sector Statistics: The National Statistics Office (NSO) of Malawi in October 2020 disseminated rebased GDP by production for

2017/2019. AFE provided support to the NSO in compiling annual GDP by expenditure using the new data. Compilation of annual GDP by expenditure for 2017 was largely completed, but the mission identified areas where further investigation is needed and recommended adoption of a revision policy to inform users when revisions will take place.

RWANDA

Financial Sector Supervision and Regulation:

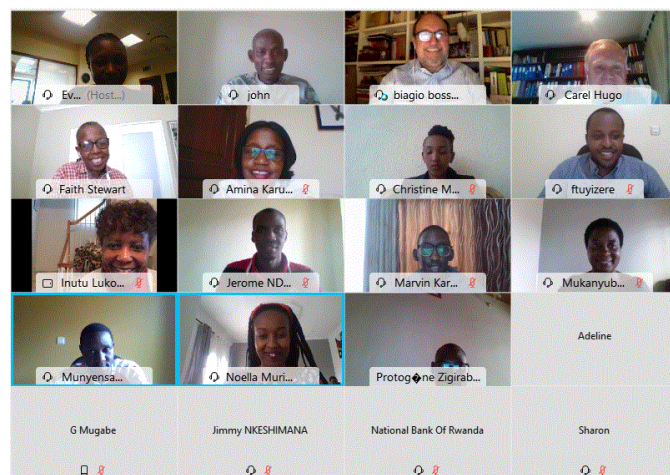
Rwanda is strengthening its supervision and regulation of microfinance firms (MFIs). AFE delivered training to MFI supervisors on how all 29 Basel Core Principles (BCPs) apply to MFIs, with special attention to the BCPs related to capital adequacy; credit, operational, and liquidity risks; and internal controls.



Participants in the MFI training

Financial Market Infrastructure: AFE delivered a national webinar on the CPSS-IOSCO Principles for financial market infrastructure (PFMI). The webinar was designed to familiarize the National Bank of Rwanda (NBR) staff responsible for FMI oversight and staff of the Capital Markets Authority (CMA) with PFMI oversight and risk management responsibilities. The program addressed some PFMIs and FMI-related responsibilities of central banks, market regulators, and other relevant authorities. Because the foundational principles are cross-cutting, the lessons of the program can be readily extended to other areas. For future FMI assessments, the presentations also explained the use of the PFMI disclosure framework and assessment methodology. To provide context,

NBR also reviewed Rwanda's current legal, institutional, and oversight provisions.



Participants in the PFMI workshop

Forecasting and Policy Analysis: AFE participated in an HQ-led mission on strengthening NBR forecasting and policy analysis. The mission's goal was to improve central bank monetary policy decisions with better modeling, forecasting, and analysis. The results will help the NBR to organize its forecast and policy process more efficiently and deepen its policy analysis.

Macroeconomic Analysis: Support was provided to officials in the Government Portfolio Management Unit of the Accountant General's Department in the Ministry of Finance and Economic Planning (MINECOFIN) to improve assessment, reporting, and management of fiscal risks arising from public corporations. The support consisted of hands-on training on tools for the state-owned enterprise (SOE) health check and stress test and an outline for the chapter on SOE-related risks to be incorporated into the annual fiscal risk statement.

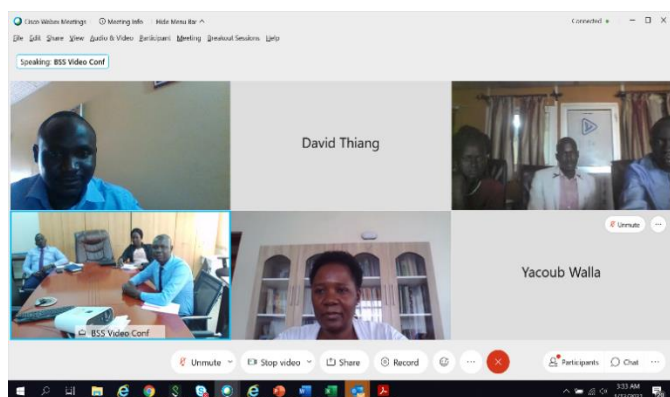
Public Financial Management: A joint HQ and AFE mission supported the MINECOFIN in gap analysis of the 2013 Organic Law on State Finances and Property (OLSFP). The mission held extensive meetings with internal and external stakeholders to identify possible gaps; the gaps found were mainly in (1) accountability, (2) budget management, (3) fiscal risks associated with public corporations and public-private partnerships (PPP), and (4) digitalization.

SOUTH SUDAN

Monetary Policy and Operations: AFE helped the Bank of South Sudan (BSS) to draft a formal monetary policy operational strategy consistent with the monetary structure adopted and operationalization of liquidity forecasting. BSS, which is targeting a monetary aggregate, reiterated its commitment to reinforce current monetary policy and operations and to transition in the medium to long term to an interest rate-based monetary policy and operations. Basic market and central bank balance sheet data were identified for forecasting daily and longer-term liquidity.

Public Financial Management: Support was provided to the Ministry of Finance and Planning on drawing up a concept note on the public financial management reform strategy (PFMRS) for consideration by the Oversight and Technical Committees. The note outlines reform priorities, their expected impact, and the governance structure, and discusses how the PFMRS will address technical and institutional challenges, such as capacity constraints and sustainability issues. The mission drafted an immediate action plan for PFM reforms in the next 12 to 18 months.

Real Sector Statistics: AFE trained the South Sudan National Bureau of Statistics (NBS) on compiling GDP by production.



Participants in the GDP compilation training in SSD

Attending were officials from the NBS, the Ministry of Finance, and the BSS. One of the priorities was assessment of source data by activity. Data sources are very limited because there are no regular surveys.

However, in 2019 the NBS carried out an Integrated Business Enterprise Survey in order to kick-start compilation of GDP by production.

TANZANIA

Real Sector Statistics: Support was provided to the National Bureau of Statistics on improving value-added tax (VAT) data for compiling quarterly GDP. Collection of the data had been discontinued because it did not meet the criteria for compiling national accounts. The mission demonstrated that the VAT data could be used for some activities, such as manufacturing, mining, communication, transport and electricity. In general, data must be collected at the most detailed level, with enterprises named to facilitate verification of the industry classification.

TANZANIA (ZANZIBAR)

Real Sector Statistics: Support was provided to Zanzibar to review the data available to the Office of the Chief Government Statistician (OCGS) for producing an agriculture producer price index (APPI); develop methods for compiling an APPI; and assist OCGS in identifying a system for continuing production of an APPI. A detailed action plan was agreed with the authorities.

UGANDA

Government Finance Statistics: Support was provided for compiling annual fiscal statistics of the general government (GG), and plans were made to expand coverage of quarterly statistics. Steps for expanding coverage of quarterly public sector debt data were identified. Progress on migration of the fiscal framework to GFSM 2014 was reviewed.

Public Financial Management: The Public Investment Management Unit was supported in recording multiyear capital expenditure commitments. Based on a number of working sessions, the template for capturing information was updated for 22

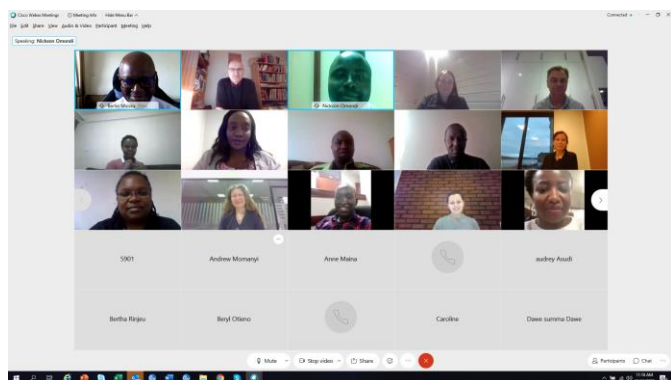
ministries, departments, and agencies (MDAs). Follow-up support in March 2021 will help the Project Analysis and Public-Investment Department (PAP) to consolidate the MDA submissions and support changes to the annual multiyear commitment statement based on the revised budget.

Real Sector Statistics: A mission was conducted to complete the rebasing of the construction price index but it was disrupted by an increase in COVID-19 cases in Uganda.

Revenue Administration: Support was provided to Uganda to review and make recommendations to improve structure arrangements and analytical skills using data-matching (DM). The mission provided a one-week remote training course on the new DM toolkit; provided remote support after the training as the DM was being conducted; and presented to the executive outcomes and agreed-on next steps. A 23-point action plan was proposed to address significant systemic vulnerabilities identified that indicate likely noncompliance.

ATTACHMENTS

Revenue Administration: AFE facilitated a professional virtual attachment of officials from the Kenya Revenue Authority to the Norwegian Tax Administration (NTA). The program gave the officers an opportunity to learn from the NTA's digital economy compliance framework. The lessons learned will help Kenya to effectively apply the Digital Services Tax (DST) and VAT to digital marketplace supply practices.



Participants in the Kenya and NTA virtual attachment

The NTA support came from the Norwegian Tax for Development Program funded by the Norwegian Agency for Development Cooperation (NORAD).

REGIONAL WEBINARS

Public Financial Management: AFRITACs East (AFE), West 2 (AFW2), and South (AFS) held a virtual workshop on public investment management for over 80 technical staff from Public Investment Management (PIM) units, Ministries of Finance, and Planning and Public Private Partnership (PPP) units in 21 countries. Through a mix of lectures, country presentations and interactive group work, the workshop covered five PIM thematic areas. Each country presented an action plan to reform PIM processes, which discussed the legal framework, practical tools and information technology (IT) systems, and ways to strengthen institutional arrangements for PIM units.

AFE held a virtual peer learning workshop on integrating performance-based budgeting with IT systems for 18 technical staff from 5 countries. It covered 5 thematic areas for integrating performance budgeting and IT systems through a mix of lectures, country presentations, and interactive group work. Each country discussed reform areas to further automate performance budgeting. Participants showed strong interest in continuing cross-country learning through the peer community.

A virtual regional workshop on baseline budgeting was held for 18 technical staff of Ministries of Finance and the National Treasury in 6 AFE member countries. The workshop supported drafting of a regional manual on baseline budgeting to help member countries better channel limited resources to priority needs while safeguarding fiscal sustainability. Technical approaches and tools adopted in the region and the main reform priorities were discussed through lectures, country presentations, and interactive group work. The next step is to draft an outline for the regional manual and specific country chapters; a workshop to do so is planned for late 2021.

Table 1. East AFRITAC: Activities, February 2021 – April 2021

Country	Type	Subject	Date	Experts
Financial Market Infrastructure and Payments				
Ethiopia	National Training	CPSS-IOSCO principles for financial market infrastructures	March 24–26, 2021	Callie Hugo, AFE Advisor; Short-term expert (STX) TBD
Financial Sector Supervision and Regulation				
Ethiopia	TA Mission	Strengthening supervision of stress testing for banks	February 1–5, 2021	Courtney Christie-Veitch, AFE Advisor
AFRITAC East	Regional Webinar	Qualitative and quantitative indicators for assessing microfinance firms	February 8–12, 2021	Courtney Christie-Veitch, AFE Advisor; Matthew Sullivan and Rodolfo Wehrhahn, STXs
Uganda	TA Mission	Basel II/III implementation; enhancing supervision; stress testing	February 8–12, 2021	Tijs de Bie, STX
Ethiopia	National Training	Strengthening supervision of stress testing for banks	February 15–19, 2021	Courtney Christie-Veitch, (AFE Advisor)
Kenya	TA Mission	Strengthening risk-based supervision of securities	February 15 – 19, 2021	Courtney Christie-Veitch AFE Advisor; Matthew Sullivan, STX
Ethiopia	TA Mission	Strengthening supervision of stress testing for banks	February 18–22, 2021	Tijs de Bie, STX
AFRITAC East	Regional Webinar	Strengthening ORSA and RBS processes for insurance firms; development of actuarial tables	February 22–26, 2021	STX (TBD)
Ethiopia	TA Mission	Implementing RBS for banks; governance and oversight	February 22–26, 2021	Michael Andrews, STX
Kenya	TA Mission	Strengthening RBS for microfinance firms	February 22–26, 2021	Courtney Christie-Veitch, AFE Advisor
South Sudan	TA Mission	Bank RBS mission	February 22–26, 2021	Courtney Christie-Veitch, AFE Advisor; Luis Romero, STX
Kenya	TA Mission	RBS supervision for banks; governance and oversight functions	March 1–5, 2021	Michael Andrews, STX
AFRITAC East	Regional Webinar	Strengthening qualitative and quantitative indicators for assessing microfinance firms	March 8–12, 2021	Michael Andrews, STX
Eritrea	TA Mission	Review RBS framework and provide risk assessment workbook with indicators	March 8–12, 2021	Courtney Christie-Veitch, AFE Advisor; Luis Romero, STX

Country	Type	Subject	Date	Experts
Malawi	TA Mission	Strengthening disclosure and transparency requirements	March 8–12, 2021	Luis Romero, STX
Rwanda	TA Mission	Strengthening RBS for securities firms	March 8–12, 2021	Courtney Christie-Veitch, AFE Advisor; Matthew Sullivan, STX
AFRITAC East	Regional Webinar	Strengthening RBS; self assessments and Basel II (Pillar II) processes for banks	March 15–19, 2021	Courtney Christie-Veitch, AFE Advisor; Tijds de Bie, STX
Malawi	TA Mission	Strengthening risk-based supervision for banks	March 15–19, 2021	Michael Andrews, STX
Tanzania	TA Mission	Integrating supervisory processes for banks; governance and oversight function	March 18–19, 2021	Courtney Christie-Veitch, AFE Advisor; Michael Andrews, STX
Forecasting and Policy Analysis				
Rwanda	TA Mission	Bilateral workshop series: experts from NBR and Riksbank	February 15–26, 2021	Carina Selander, AFE Advisor
Uganda	TA Mission	Reviewing forecast performance and FPAS components	March 1–5, 2021	Carina Selander, AFE Advisor; Alexander Borodin and Nils Maehle, STXs
Rwanda	TA Mission	Strengthening sector expert roles; use of judgment and near-term forecasting at the NBR	March 15–26, 2021	Carina Selander, AFE Advisor; Thomas Harjes, IMF HQ staff; Jan Veleks STX
Kenya	TA Mission	Taking stock of the CBK's forecasting and policy analysis system (FPAS)	April 12–23, 2021	Carina Selander, AFE Advisor; IMF HQ staff and STX (TBD)
Government Finance Statistics				
South Sudan	National Training	Training for compilers on GFSM 2014 concepts	February 8–12, 2021	Robert Maate, AFE Advisor
Tanzania	National Training	Training for compilers on GFSM 2014 concepts	February 15–19, 2021	Robert Maate, AFE Advisor
Rwanda	TA Mission	Expansion of coverage of fiscal statistics to the public sector	February 22–26, 2021	Robert Maate, AFE Advisor
AFRITAC East	Regional Webinar	Addressing GFS compilation challenges	March 1–5, 2021	Robert Maate, AFE Advisor; Djaima Costa (IMF HQ staff)

Country	Type	Subject	Date	Experts
Malawi	TA Mission	Expansion of coverage of fiscal statistics to the public sector	March 8–17, 2021	Jóhann Rúnar Björgvinsson, STX
Ethiopia	TA Mission	Expanding coverage to the general government	March 22–30, 2021	Robert Maate, AFE Advisor
Zanzibar	TA Mission	Improving quality of general government fiscal data	March 22–31, 2021	Rodrick Omahony, STX
Uganda	TA Mission	Expansion of coverage of fiscal statistics to the public sector	April 5–9, 2021	Johann Bjorgvinsson, STX
Uganda	TA Mission	Expansion of coverage to the public sector	April 23–29, 2021	Robert Maate, AFE Advisor; Jóhann Björgvinsson, STX
Macrofiscal Analysis				
South Sudan	TA Mission	Updating the macrofiscal framework and macrofiscal reporting	February 21–March 5, 2021	Matthew Quillinan, AFE Advisor
Rwanda	TA Mission	Updating the Fiscal Risk Statement	March 8–12, 2021	Matthew Quillinan, AFE Advisor
Uganda	TA Mission	Updating the macro framework for GFSM14	March 22–April 2021, 2021	Matthew Quillinan, AFE Advisor
Ethiopia	TA Mission	Updating the Fiscal Risk Statement and Fiscal Risk Registry	April 12–23, 2021	Matthew Quillinan, AFE Advisor
Monetary Policy and Operations				
Kenya	TA Mission	Monetary policy operational strategy;; interbank market and monetary policy instruments	March 8–19, 2021	Callie Hugo, AFE Advisor; STX (TBD)
AFRITAC East	Regional Webinar	Price-based monetary policy frameworks and transmission	April 12–16, 2021	Callie Hugo, AFE Advisor; STX (TBD)
Public Financial Management				
Kenya	TA Mission	Financial evaluation of SOEs	January 25–February 19, 2021	Imran Aziz and Matthew Quillinan, AFE Advisors; Richard Allen and Jehann Jack, STX
Rwanda	TA Mission	HQ-led mission to provide support on drafting the revised Organic Law on State Finances and Property	February 1–26, 2021	Yugo Koshima, IMF HQ Staff; Amra Srdanovic, AFE Advisor; Benoit Chevauchez, STX

Country	Type	Subject	Date	Experts
Malawi	TA Mission	Strengthening SOE oversight	February 1–26, 2021	Amra Srdanovic and Imran Aziz, AFE Advisors; William Wakuganda, AFE Economist; Tjeerd Tim, STX
AFRITAC East	Regional Webinar	Fiscal Risk Reporting Project: IMF working Paper	March 1–31, 2021	Imran Aziz, AFE Advisor; Sage de Clerk and Sami Yläoutinen, STXs
Eritrea	TA Mission	Follow up on multidimensional chart of accounts	March 15–26, 2021	Amra Srdanovic, AFE Advisor; Peter Murphy, STX
Kenya	TA Mission	Expanding the TSA and strengthening cash management practices	April 7–23, 2021	Amra Srdanovic, AFE Advisor; Per-Olof Jönsson, STX
Rwanda	TA Mission	Strengthening the Medium-Term Budget Framework	April 12–29, 2021	Imran Aziz, AFE Advisor; Gerhard Steger, STX
Malawi	TA Mission	Follow-up: Developing a capital budget baseline and project prioritization tool	April 19–23, 2021	Imran Aziz, AFE Advisor; William Wakuganda, AFE Economist; Martin Darcy, STX

Real Sector Statistics

Ethiopia	National Training	Prices: Methodology, sampling, and reporting for import and export price indices	February 22–26, 2021	Michael Stanley Silver and Mauro Politi, STXs
Eritrea	National Training	Compiling the Consumer Price Index	March 1–5, 2021	TBD (STX)
AFRITAC East	Regional Webinar	Quarterly national accounts: Concepts, methods, and data sources	March 8–12, 2021	Timmi Graversen, AFE Advisor; Pamela Audi, STX
Rwanda	National Training	National accounts: Review and further development of current account estimates by sectors	March 15–26, 2021	Timmi Graversen, AFE Advisor
Tanzania	TA Mission	Prices: Developing a producer price index for-agriculture: Analyses of new data	April 5–16, 2021	TBD (STX)

Revenue Administration

Country	Type	Subject	Date	Experts
Kenya	TA Mission	Remote mission on mirror data analysis	January 27–February 23, 2021	Kenneth Ochola, AFE Advisor; Anne-Marie Geourjon and Émilie Caldeira, STXs
Kenya	TA Mission	Strengthening post-clearance audit, risk management, and selectivity	February 3–16, 2021	David Tait, STX
Malawi	TA Mission	Effective strategies for addressing the informal sector	February 3–16, 2021	Berlin Msiska, AFE Advisor; Elizabeth Odundo, STX
Rwanda	TA Mission	Medium-term revenue strategy: Customs focus	February 3–16, 2021	STX (TBD)
Rwanda	TA Mission	Building capacity for auditing the manufacturing sector for both customs and domestic taxes	February 10–23, 2021	STX (TBD)
Ethiopia	TA Mission	Developing capacity in customs post-clearance audit	February 15–28, 2021	Ernest Sigande, STX
South Sudan	TA Mission	Improving the integrity of the taxpayer register	February 17–March 2, 2021	Berlin Msiska, AFE Advisor; Alice Owuor, STX
Tanzania	TA Mission	Strengthening capacity to audit the construction sector	February 17–March 2, 2021	Berlin Msiska, AFE Advisor; STX (TBD)
AFRITAC East	Regional Webinar	AFE/AFW: Use of appropriate technologies to improve tax administration efficiency	April 19–23, 2021	Berlin Msiska and Henry Gaperi, AFW Advisor; Yavwa Yakomba, STX
South Sudan	TA Mission	Review and redesign of customs-clearing controls and procedures	February 23–March 8, 2021	STX (TBD)
East African Community	TA Mission	Developing a framework for statistical reporting and performance standards	February 24–March 9, 2021	Kenneth Ochola AFE Advisor; STX (TBD)
South Sudan	TA Mission	Orientation on the functions of the Board and management	March 1–5, 2021	Berlin Msiska, AFE Advisor

Country	Type	Subject	Date	Experts
Eritrea	TA Mission	Registration policies, procedures, roles and responsibilities for HQ	March 3–16, 2021	Berlin Msiska, AFE Advisor; Alice Owuor, STX
Kenya	TA Mission	Repeat TADAT	March 3–17, 2021	Rebecca Sparkman and Maimbo Nyanga (IMF HQ staff); Berlin Msiska, AFE Advisor; Nara Monkam, Berni Smith, Denise Edwards, and Doris Akol, STXs
Uganda	TA Mission	Revenue administration DRMS follow-up	March 8–19, 2021	Rebecca Sparkman, IMF HQ staff; STX (TBD)
Rwanda	National Training	Guide on full headquarters functioning in domestic taxes department	April 15–26, 2021	Msiska Berlin, AFE Advisor; Maureen Kidd (STX)
Rwanda	National Training	Hands-on training on telecommunications audit	March 17–30, 2021	Msiska Berlin, AFE Advisor; Joseph Musumba, STX
Tanzania	TA Mission	Developing debt management and collection capacity	April 7–20, 2021	Berlin Msiska, AFE Advisor; Dean Lawrence, STX
Kenya	TA Mission	Assessment of management of tax expenditures compliance	April 7–20, 2021	Berlin Msiska, AFE Advisor; Stephen Wilcox, STX

IMF ONLINE COURSES

Available to government officials, and in some cases the general public, through <http://imf.smartcatalogiq.com/en/current/Catalog/Online-Learning-OL>, and <https://www.edx.org/school/imfx>. Forthcoming and ongoing online courses include:

Table 2: IMF Online Courses

Start Date	End Date	Session No.	Course Title	Language
January 1, 2021	April 15, 2021	OL 21.103	Financial Programming and Policies, Part 1: Macroeconomic Accounts and Analysis (FPP.1x)	English
January 1, 2021	April 15, 2021	OL 21.104	Financial Programming and Policies, Part 2: Program Design (FPP.2x)	English
January 1, 2021	April 15, 2021	OL 21.109	Model-Based Monetary Policy Analysis and Forecasting (MPAFx)	English
January 1, 2021	April 15, 2021	OL 21.102	Financial Market Analysis (FMAx)	English
January 1, 2021	April 15, 2021	OL 21.110	Financial Development and Financial Inclusion— Online (FDFIx)	English

Start Date	End Date	Session No.	Course Title	Language
January 1, 2021	April 15, 2021	OL 21.106	Foundations of Central Bank Law (FCBLx)	English
January 1, 2021	April 15, 2021	OL 21.107	Compilation Basics for Macroeconomic Statistics (CBMSx)	English
January 1, 2021	April 15, 2021	OL 21.112	Online: Debt Sustainability Framework for Low Income Countries (LIC DSFX)	English
January 1, 2021	April 15, 2021	OL 21.101	Public Sector Debt Statistics (PSDSx)	English
January 1, 2021	April 15, 2021	OL 21.105	Macroeconomic Diagnostics (MDSx)	English
January 1, 2021	April 15, 2021	OL 21.108	Government Finance Statistics (GFSx)	English
January 1, 2021	April 15, 2021	OL 21.111	Macroeconometric Forecasting (MFX)	English
February 24, 2021	March 17, 2021	OL 21.15	Public Debt, Investment, and Growth: The DIG and DIGNAR Models (DIGx)	English
March 8, 2021	April 30, 2021	OL 21.14	Public Sector Debt Statistics (PSDSx)	English

Table 3: East AFRITAC Technical Assistance Reports Posted on the IMF Extranet

The following final TA reports prepared by East AFRITAC have recently been posted on the secure IMF extranet site. These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Tanzania (Zanzibar)	GFS - Compilation of Fiscal Data	March 28–30, 2020	FY 20
Kenya	Strengthening Liquidity and Capital Supervisory Processes for Securities Firms	April 6–10, 2020	FY 20
Eritrea	Risk-Based Supervision of Banks	April 27–May 6, 2020	FY 20
Ethiopia	COVID-19 and Medium-term Revenue Mobilization Plan Tax Policy and Revenue Administration	May 7–16, 2020	FY 21
Eritrea	Development of Explanatory Notes for the Draft Tax Laws	June 17–26, 2020	FY 21
Kenya	A Framework for Designing Remedial Measures for SOEs	July 13–31, 2020	FY 21
Rwanda	Strengthening Financial Reporting through Accrual-based IPSAS	July 13–31, 2020	FY 21
Malawi	Developing a Project Prioritization Framework	August 31–September 11, 2020	FY 21

Country	Title	Mission Dates	Extranet FY
Tanzania (Zanzibar)	Developing Risk Management Monitoring and Evaluation Framework	August 3–14, 2020	FY 21
Tanzania (Zanzibar)	Developing a Roadmap for IPSAS Accrual Accounting	August 24–September 4, 2020	FY 21
Tanzania	Updating the Public Investment Management Operating Manual	September 28–October 7, 2020	FY 21



Member Countries

Eritrea
Ethiopia
Kenya
Malawi
Rwanda
South Sudan
Tanzania
Uganda

External Donors

European Union
European Investment Bank
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AFE Staff

Center Coordinator
Xiangming Li

Resident Advisors

Financial Market Infrastructures and Payment: Callie Hugo

Financial Sector Supervision: Courtney Christie-Veitch

Government Finance Statistics: Robert Maate

Macroeconomic Analysis: Matthew Quillinan

Monetary Policy and Operations: Callie Hugo

Public Financial Management: Amra Srdanovic, Imran Aziz

Real Sector Statistics: Anthony Silungwe (interim)

Revenue Administration: Berlin Msiska; Kenneth Ochola

Office Manager
Edina Moshi

Economist
William Wakuganda

Administrative Staff

Evonne Massawe (IT officer)

Amina Karuma

Warda Kassim

Neema Kaduma

Wilhelm Kinabo

Stamili Togwa



European Union



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Federal Department of Economic Affairs, Education and Research EAER
State Secretariat for Economic Affairs SECO



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