

IMF East AFRITAC News

August – October 2017



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East AFRITAC
Bank of Tanzania Building
North Tower, 10th Floor
2 Mirambo Street
Dar es Salaam, Tanzania
Tel. +255 22 223 5353
Fax: +255 22 223 4204
www.eastafrিতac.org



HIGHLIGHTS

Financial Market Infrastructures: Support to Eritrea sought to ascertain the status of, and give impetus to, the reform agenda for the national payments system. Ethiopia was assisted to re-define its oversight scope and approach to retail payments.

Financial Sector Regulation and Supervision: support was provided to Ethiopia on strengthening capacity to upgrade banking regulations for fintech; and to Malawi on the review of the sectoral classification of credit facilities in banks. A Regional workshop on enhancements to the Basel process was held.

Government Finance Statistics: Support was provided to Eritrea on developing a public sector institutional table and chart of accounts; to Malawi on compiling government data classified by function; and to Kenya on compiling high frequency data. Training was provided to the compilers and users of GFS in Zanzibar.

Macro-Fiscal Analysis: Support was provided to Malawi to redesign its financial programming framework and to analyze fiscal risks; and to Rwanda to update its revenue forecasting tool.

Monetary Policy and Operations: A regional course on exchange rate policy was delivered. Forecasting and policy analysis support was provided to Malawi and Tanzania.

Public Financial Management: Support was provided to Ethiopia on PFM reform strategy, treasury single account, and financial reporting; to Rwanda on the preparation of the manual for the accrual based chart of accounts; to Tanzania on financial reporting; to Zanzibar on the medium-term approach to budgeting; and to Uganda on costing for the medium-term expenditure framework.

Revenue Administration: Training was provided to Malawi in developing compliance risk analysis capacity in tax. Support to Rwanda focused on improving the integrity of the taxpayer register; and to Uganda on improving post clearance audit and harnessing digital technologies to improve revenue performance.

Real Sector Statistics: Support was provided to Ethiopia on the consumer price index (CPI) rebasing process; to Malawi on updating the CPI weights; to Tanzania on compiling of 2015 benchmark output and intermediate consumption expenditure estimates by economic activity; and to Zanzibar on developing new benchmark estimates for GDP compilation

Attachment/Mentoring: The Ugandan Budget Director shared his experience on the medium-term approach to budgeting with Zanzibar officials.

Financing. Germany has become a new East AFRITAC donor. New financial contributions were received (United Kingdom) or pledged (European Union).

Forthcoming Activities and TA Dissemination: Forthcoming activities through end of January 2018 are provided in Table 1. TA reports disseminated on the secure site are listed in Table 2.



AFE welcomes Germany as a new donor and new financing from the EU and the UK



As part of the Compact with Africa initiative launched under Germany's G-20 Presidency, **Germany's** Ministry of Finance signed a \$15 million agreement with the IMF, which would support two IMF AFRITACs and the Africa Training Institute; EUR 2.5 million was allocated to AFE in 2017 and it is anticipated that a second tranche in 2018 will also benefit the Center.



European Union

The **European Union**, which already pledged and disbursed € 6 million (US\$6.6 million) to AFE, recently made an additional commitment of € 10 million, with the corresponding agreement to be signed in early 2018.



The **United Kingdom**, which pledged and disbursed GBP 4.5 million (US\$7 million), for the first two years of Phase IV, signed a follow-up agreement of GBP 2.25 million, GBP 1.6 million of which has been disbursed. The United Kingdom may continue supporting AFE through another agreement in the coming year.

ERITREA

Financial Market Infrastructures: A diagnostic mission to Eritrea sought to ascertain the status of, and give impetus to, the reform agenda for the national payments system (NPS) and identify practical steps that can be taken in the short term to enhance the safety and efficiency of the NPS.

Financial Sector Regulation and Supervision:

Eritrea continues to strengthen its banking and insurance risk assessment frameworks. Training was provided to the Bank of Eritrea on risk-based supervision and risk management for banks and insurance firms. The training covered the risk management process (setting risk context and risk appetite, risk identification, measurement, mitigation, control and reporting) and steps in risk-based supervision framework (including the assessment of risks and effectiveness of oversight functions)

Government Finance Statistics: Support was provided to Eritrea on developing a public sector institutional table and chart of accounts that meets the GFS Manual 2014 standard.



GFS Mission participants in Eritrea

ETHIOPIA

Financial Market Infrastructures: Support was provided to Ethiopia to re-define its oversight scope and approach to retail payments. The recommendations seek to enhance the regulations as well as the organizational and cooperative arrangements for the oversight of mobile payments in Ethiopia.

Financial Sector Regulation and Supervision: The National Bank of Ethiopia was assisted in strengthening its capacity to upgrade banking regulations based on developments in banking sector and international

standards. The mission focused on agent banking and considered key elements in the implementation of a framework dealing with mobile and agent banking services. The use of technology and innovative financial service delivery channels such as mobile devices and agents have significant potential to contribute to deepening financial service accessibility to the wider population in Ethiopia.

Public Financial Management: Support was provided on PFM reform strategy, treasury single account (TSA) implementation and improvements in financial reporting. The mission made recommendations for improving the scope and early finalization of the PFM reform strategy. On the consolidation of government banking arrangements and implementation of TSA, the mission suggested a sequenced approach in gradually extending its coverage. The mission undertook a gap analysis with respect to cash basis international public sector accounting standards (IPSAS) and provided detailed guidance on prioritized activities to address identified gaps. The mission also delivered a workshop on cash basis IPSAS for senior officials of the Ministry of Finance and Economic Cooperation and Office of the Auditor General.



Participants in the cash basis IPSAS workshop in Ethiopia

Real Sector Statistics: Training was provided to the Central Statistical Agency staff to support the CPI rebasing process. The training focused on update of the CPI weights; index calculations; quality adjustments; index linking; and dissemination of the new indices.

The current compilation was reviewed and recommendations provided to ensure that the basis upon which the new index is constructed is aligned with best practice.

KENYA

Government Finance Statistics: Support was provided to the National Treasury in compilation of high frequency data. Guidance was also provided to support the development of the GFS data revision policy.

MALAWI

Financial Sector Regulation and Supervision: Support was provided to the Reserve Bank of Malawi to review the sectoral classification of credit facilities in banks. The aim was to strengthen the institutional structure and operational procedures to enhance risk-based supervision. The mission also addressed key elements dealing with concentration risk assessment and the sectoral classification of credit facilities by commercial banks. Training of supervisors on concentration risks was also provided.

Government Finance Statistics: Support was provided to Malawi to compile government data classified by function (using the Classification of the Functions of Government, COFOG) that supports monitoring of budget allocations. Further support was provided on improving the quality of the data.

Macro-Fiscal Analysis: Support was provided to redesign the financial programming spreadsheet in consultation with the authorities, placing an emphasis on simplicity and usability in the design. A series of output-oriented tabs were added to the spreadsheet, including tabs that could be extracted and sent to the revenue and debt teams to provide inputs into their forecasting frameworks. Charts and a summary table in the style of the IMF's selected economic indicators table were also added to the framework. In addition, a series of 'how-to' guides for updating different sections of the framework were prepared and distributed.

Hands-on training was also provided to the authorities in the identification, monitoring and reporting of fiscal risks. The training covered fiscal risk identification; the fiscal risk toolkit; and fiscal risk statements. The mission also worked with the authorities to include sensitivity analysis in the Malawian macroeconomic framework.

Monetary Policy and Operation: Customized training continued to be provided to the Reserve Bank of Malawi to enhance its monetary policy framework by developing its forecasting and policy analysis capacity.

Real Sector Statistics: The National Statistics Office (NSO) was assisted to update the CPI weights based on the 2016/2017 integrated household survey. The composition of the basket of goods and services was examined, and a new list of items for the CPI basket and specification for estimating weights developed. Other relevant methodological changes were also identified for implementation. The NSO is expected to start disseminating the new CPI in the first quarter of 2018.

Revenue Administration: Training was provided to the Malawi Revenue Authority (MRA) in developing compliance risk analysis capacity in tax. Automated tools to generate taxpayer (and trader) risk profiles for analysis have been implemented. The MRA has the capacity to ensure that the tools implemented are sustainable. Further, basic macro statistics have been compiled to analyze trade flow variances. Additional work is underway to identify domestic underreporting industries. The authorities have agreed in principle to the action plan provided in the recommendations, including completion of analytical work and resolution of a low customs hit rates.

RWANDA

Macro-Fiscal Analysis: Support was provided to the Ministry of Finance and Economic Planning to update the revenue forecasting framework, correct errors, and produce a preliminary set of revenue forecasts. A document summarizing the revenue forecasts was produced as well as a short guide on the

interdepartmental and internal processes for updating the tool.

Public Financial Management: Assistance was provided to authorities on the preparation of the manual for the accrual based chart of accounts. A comprehensive draft was prepared detailing the future accounting codes and their accounting treatment under accrual accounting. This assistance is part of the ongoing support to the authorities in the planned implementation of international public sector accrual accounting standards. The manual will support capacity development and training initiatives during the phased implementation of accrual accounting.

Revenue Administration: Support was provided to the Rwanda Revenue Authority (RRA) in improving the integrity of the taxpayer register. The RRA has made significant progress in addressing the issues previously found with the integrity of its register and is committed to achieving a sustainable high integrity register, as it is the foundation for improved compliance management and future transformation.

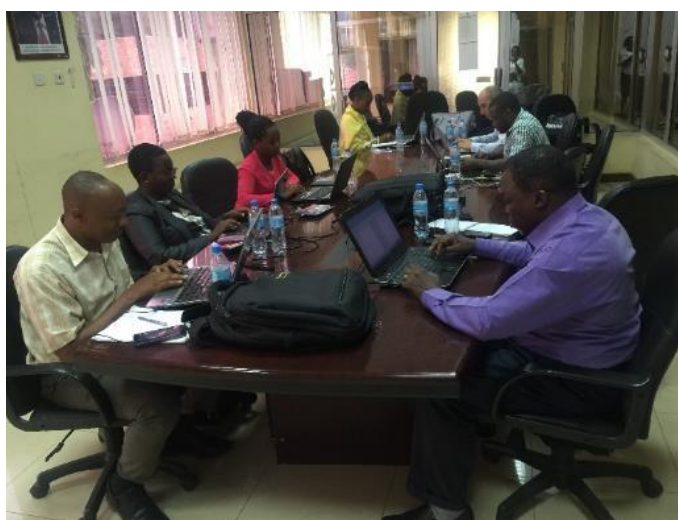
TANZANIA

Monetary Policy and Operation: Support was provided to the Bank of Tanzania on developing a forecasting and policy analysis system (FPAS). This involved operating a quarterly projection model and conducting comprehensive model-based policy analysis to support the monetary policy decision-making process.

Public Financial Management: Support was provided to Tanzania on improving annual financial reporting. The mission assessed the annual financial statements for FY 2015/16 and noted improvements in recognition of more assets and liabilities; comparison of the budget and actual amounts; segment reporting on the general government and public sector and publication of the financial statements along with the audit opinion. Gaps regarding coverage of non-financial assets and pension liabilities remain. The mission also noted slippages in the regular production of in-year budget execution reports. Guidance was provided in addressing the information and disclosure

gaps to improve the reliability and relevance of financial statements. These suggestions will guide the preparation of the 2016/17 financial statements.

Real Sector Statistics: The mission supported the compilation of 2015 benchmark output and intermediate consumption expenditure estimates by economic activity. Detailed VAT returns and the available monthly, quarterly and annual production data were processed to derive the required national accounts estimates. Current quarterly GDP estimates were also reviewed to ascertain the causes/reasons for large revisions of quarterly GDP when annual estimates are compiled.



Participants in a workshop on analyzing datasets for the 2015 supply and use tables, October 23 – November 3, Tanzania

TANZANIA (ZANZIBAR)

Government Finance Statistics: Training was provided to the compilers and users of GFS. The aim of the training was to facilitate improvement of the quality of fiscal data.

Public Financial Management: Support was provided to Zanzibar on strengthening the medium-term approach to budgeting. The mission noted the weaknesses in the implementation of the medium-term expenditure framework (MTEF) and advised the authorities on re-engineering the reform. The underlying objective is to sensitize key stakeholders to deepen their understanding and ownership of the principles and practice of MTEF. The mission also

advised on the need to sequence the program based budgeting reform taking into consideration the capacity to implement.

Real Sector Statistics: The Office of Chief Government Statistician (OCGS) was assisted to develop new benchmark estimates (derived estimates from comprehensive surveys of economic activity) for GDP compilation. The OCGS is continuing to update benchmark estimates and to prepare the 2015 supply and use tables. Datasets from non-profit institutions serving households (NPISH) survey, survey of services, and customs and balance of payments data were analyzed and preliminary estimates compiled for the external sector and domestic activities. An intermediate consumption table, output table, and final consumption expenditure estimates for NPISH were compiled.

Revenue Administration: A comprehensive assessment using the tax administration diagnostic assessment tool (TADAT) was conducted in Zanzibar.

UGANDA

Public Financial Management: Support was provided on improving costing for the medium-term expenditure framework. The mission identified the factors affecting budget costing and advised the authorities on the measures that need to be taken to address them. The mechanisms for budget analysis, reconciliation, and prioritization need strengthening and the improvement of the budget documentation would require further support.

Revenue Administration: Support was provided to Uganda Revenue Authority (URA) to strengthen the post clearance audit (PCA) practice in customs. The mission provided a presentation and demonstration of an effective PCA function. An overview and hands-on practice of analytical reviews was conducted with staff. The importance of PCA and how it feeds into the customs compliance strategy was emphasized.

Support to Uganda was also provided on the review of how to harness digital technologies to improve revenue

performance and outcomes; a workshop was also organized on this topic by the IMF's Fiscal Affairs Department. The URA has achieved significant progress in implementing information technology enabled internal business processes, services to taxpayers and business intelligence. The URA was advised to further strengthen the integrity of data holding and utilization of information technology resources to increase revenue mobilization and efficacy.

REGIONAL ACTIVITIES

Financial Sector Regulation and Supervision:

Regional regulators and supervisors from Eastern and Southern Africa gathered in Mauritius to share experiences and receive training on enhancements to the Basel process, focused on recent developments relating to Basel II and Basel III. This was a joint seminar organized in collaboration with IMF AFRITAC South and the COMESA Monetary Institute. The seminar reinforced the importance of strong capital and liquidity positions that adequately cover banks' risks and contribute to financial system stability. Participants shared experiences through country presentations and interactive group discussions.



Participants in the regional regulators workshops on Basel II/III, August 21 – 25, Mauritius

Monetary Policy and Operations: A one-week exchange rate policy course was delivered in cooperation with the IMF's Institute for Capacity Development (ICD). The course focused on exchange rate assessments, foreign exchange interventions,

reserve adequacy, and the real exchange rate and macroeconomic policy. The course was well received by participants, who appreciated the use of recent member country data during the course. Several participants mentioned that the course had prepared them well for future discussions with IMF missions on exchange rate and reserve issues and that they would feel more comfortable challenging certain assumptions. Others mentioned that the course made them more aware of the linkages between exchange rate developments and other domestic and external economic developments.



Participants in the exchange rate policy workshop, September 18-22, Dar es Salaam.

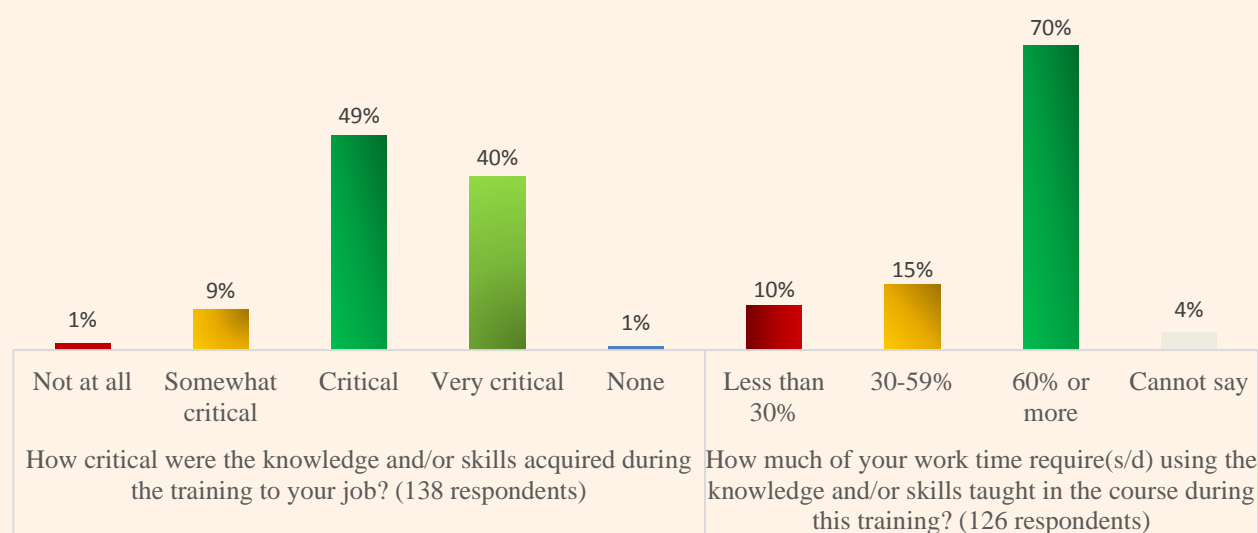
ATTACHMENTS/MENTORING

Public Financial Management: The Director of Budget at the Ministry of Finance, Planning and Economic Development in Uganda accompanied an AFE mission to Zanzibar on strengthening the medium-term approach to budgeting. He shared Uganda's experience and challenges in the MTEF reform and was exposed to the common practices that affect reform in the region.

REGIONAL CORNER: Evaluation of the Impact of AFE Training

With training absorbing an increasing share of its resources, AFE has stepped up the assessment of its training activities in line with the IMF's common evaluation framework. As endorsed in April 2017 by the Steering Committee, training evaluation at the Center includes end-of-course satisfaction surveys (for all regional workshops), knowledge transfer evaluation with pre- and post-course tests (for selected activities with a high training content), and impact evaluation surveys several months after training (for all regional workshops). Impact evaluation surveys are anonymous and conducted online. The latest such survey targeted 440 participants in regional workshops held in FY17 and their 179 sponsors. Thanks to increased outreach (e.g., individual reminder emails sent to survey participants), the participation rate increased substantially from last year to 35 percent for workshop participants and 18 percent for their sponsors. The feedback from survey participants was very positive; the main results of the survey are detailed below.

Workshop participants who answered the survey consider that the knowledge gained in workshops has been critical to their daily work. Most participants (85 percent) use the content of the training in their day-to-day work, with 70 percent of respondents reporting that they spend more than 60 percent of their work time using the acquired skills. A third of respondents report having received support from their managers to use newly gained skills, while another third report having received support from colleagues. The biggest barriers to skill usage or the application of new tools have been the lack of relevant country data (33 percent of responses) and technical constraints at the work place (22 percent). Most respondents are of the view that training has greatly (45 percent) or to some extent (42 percent) helped them make better use of IMF TA and better identify their TA needs.



Sponsors who responded also consider the training useful and report significant improvements in participants' capacity. Most respondents indeed report a lot of improvement in technical skills (69 percent), analytical skills (71 percent) or other capacity relevant for their department (65 percent). Sponsors' answers were broadly consistent with those of participants for similar questions, although slightly less favorable in a few areas (e.g., usage of newly gained skills and increased capacity to identify future TA needs).

Knowledge dissemination by participants post training seems to be an area where more systematic efforts could be made to increase impact. Established strategies for knowledge transfer are reported to exist. However, a quarter of sponsors admit having not discussed course curriculum with participants. Also, newly acquired knowledge does not seem to be shared systematically upon return.

Table 1. East AFRITAC: Forthcoming Activities – November 1, 2017 - January 31, 2018

Financial Market Infrastructures				
Country	Type	Subject	Date	Expert(s)
Mauritius	Regional Workshop	Workshop on legal aspects of the national payments system	November 27 – December 1, 2017	Faith Stewart (AFE Advisor), Hans Weenink (HQ), Onenne Partsch (short-term expert, STX)
Financial Sector Supervision and Regulation				
Country	Type	Subject	Date	Expert(s)
Malawi	TA Mission	Assist RBM to strengthen market conduct and stress testing framework for Securities Firms	November 6-10, 2017	Courtney Christie-Veitch (AFE Advisor), Matthew Sullivan (STX)
Rwanda	TA Mission	Insurance RBC and Stress testing framework developed and implemented	November 13 – 19, 2017	Rodolfo Wehrhahn (STX)
Tanzania	Regional Workshop	Financial Stability Health and Soundness Indicators	November 13-17, 2017	Courtney Christie-Veitch (AFE Advisor), Moses A. Kitonga (HQ), Tamas Gaidosch (HQ), Jeroen Brinkhoff (HQ), Matthew Sullivan (STX), Alwyn J. Kiel (STX), Giuliano Battistini (STX)
Uganda	TA Mission	Assist Authorities in implementing RBS for Insurance Companies	December 11-15, 2017	Courtney Christie-Veitch (AFE Advisor)
Rwanda	TA Mission	Follow-up mission – Strengthening Basel II implementation	December 18-22, 2017	Courtney Christie-Veitch (AFE Advisor)
Ethiopia	National Training	Assist authorities in implementing RBS for banks	January 15-19, 2018	Courtney Christie-Veitch (AFE Advisor)
Government Finance Statistics				
Country	Type	Subject	Date	Expert(s)
Uganda	TA Mission	Dissemination of High Frequency Fiscal Data	November 6-17, 2017	Robert Maate (AFE Advisor), Johann Bjorgvinsson (STX)
Zanzibar	Regional Workshop	GFS High Frequency Data Compilation and Dissemination	November 20-24, 2017	Robert Maate (AFE Advisor), Ismael Zarco (STX), David Bailey (STX), Viera Karolova (HQ), Roderick O'Mahony (HQ)
Ethiopia	National Training	GFS concepts, definitions and methods	November 27-December 1, 2017	Robert Maate (AFE Advisor), Giovanna Dabbicco (STX)
Kenya	TA Mission	High Frequency Data	December 4-14, 2017	Robert Maate (AFE Advisor)
Rwanda	TA Mission	High Frequency Data Production and Dissemination	January 10-19, 2018	Robert Maate (AFE Advisor), Ismael Zarco (STX)

Uganda	Regional Workshop	GFS Automating, Compilation and Accelerating Dissemination	January 22-26, 2018	Robert Maate (AFE Advisor), Ismael Zarco (STX)
Macro – Fiscal Analysis				
Country	Type	Subject	Date	Expert(s)
Zanzibar	TA Mission	Developing the Zanzibar Financial programming framework	December 4-15, 2017	Bryn Battersby (AFE Advisor)
Tanzania	Regional Workshop	Building effective macro fiscal units in ministries of finance	January 8-12, 2018	Bryn Battersby (AFE Advisor), Sybi Hida (AFS Advisor), Sami Ylaoutinen (STX), Ian Lienert (STX)
Uganda	TA Mission	Technical assistance on GDP forecasting	January 29 – February 2, 2018	Bryn Battersby (AFE Advisor)
Monetary Policy and Foreign Exchange Market Operations				
Country	Type	Subject	Date	Expert(s)
Eritrea	TA Mission	Comprehensive Review of Bank of Eritrea Risk Management Practices,	November 13-23, 2017	Marin Molosag (AFE Advisor), Daniel Savin (STX)
Tanzania	TA Mission	Development the Money and Repo Markets (follow up)	TBD	Marin Molosag (AFE Advisor), Richard Comotto (STX)
Rwanda	TA Mission	Repo market development, benchmark bonds and monetary operations	TBD	Marin Molosag (AFE Advisor), STX to be identified
Public Financial Management				
Country	Type	Subject	Date	Expert(s)
Rwanda	National training	Strengthening the coverage of national budget	November 6-10, 2017	Kubai Khasiani (AFE Advisor), Robert Maate (AFE Advisor), Stephen Barungi (STX), Paul Seeds (AFE Advisor)
Rwanda	TA mission	Quality Assurance review of accrual accounting implementation roadmap	November 20 - December 1, 2017	Paul Seeds (AFE Advisor), Tim Youngberry (STX)
Uganda	TA mission	Financial reporting	November 13-24, 2017	Amitabh Tripathi (AFE Advisor), Abdul Khan (STX), Frans van Schaik (STX)
Uganda	Regional workshop	Strengthening Budget Documentation	November 27 – December 1, 2017	Kubai Khasiani (AFE Advisor), Bryn Battersby (AFE Advisor), Paul Seeds (AFE Advisor), Florence Kuteesa (STX), Greg Rosenberg (STX), Phyllis Makau (STX)
Kenya	TA mission	Financial reporting	November 27-December 8, 2017	Amitabh Tripathi (AFE Advisor), Abdul Khan (STX), Frans van Schaik (STX)

Malawi	TA Mission	Strengthening the Medium-Term Approach to Budgeting	December 4-15, 2017	Kubai Khasiani (AFE Advisor), Robert Clifton (STX), Imran Aziz (STX)
Kenya	TA mission	Strengthening cash management and TSA implementation	December 6-19, 2017	Paul Seeds (AFE Advisor), John Gardner (STX)
Malawi	TA mission	Bank reconciliation fiscal reporting, commitment controls and oversight of state-owned enterprise	January 10-23, 2018	Miguel Alves (HQ), Paul Seeds (AFE Advisor), Amitabh Tripathi (AFE Advisor), Abdul Khan (STX), Anita Angelovska Bezoska (STX)
Tanzania	EAC Workshop	PFM harmonization – harmonizing accounting practices	January 24-26, 2018	Kubai Khasiani (AFE Advisor), Paul Seeds (AFE Advisor), Amitabh Tripathi (AFE Advisor)
Revenue Administration				
Country	Type	Subject	Date	Expert(s)
EAC	TA mission	TA to assist the EAC Secretariat to Develop an Action Plan for further Regional Customs Integration.	November 6-17, 2017	Gilles Montagnat-Rentier, Muyangwa Muyangwa (both HQ), Berlin Msiska (AFE Advisor)
Tanzania	TA mission	Follow up National Training in Developing Compliance Risk Analysis Capacity in Tax	November 6-17, 2017	Stephen Wilcox (STX)
Ethiopia	TA mission	Strengthening Taxpayer Registration and the Integrity of the Taxpayer Register	November 15-28, 2017	Cheryl-Lea Field (STX)
Kenya	National Training	National Training in Developing Compliance Risk Analysis Capacity in Tax.	To be confirmed	Stephen Wilcox (STX)
Rwanda	National Training	National Training in Developing Post Clearance Audit Capacity in Customs	To be confirmed	To be identified
AFE	Regional Training	Workshop for heads of regional revenue administrations on Effective Approaches to develop Post - TADAT Reform Plans	November 22-24, 2017	Therese Van der Poel (STX), Berlin Msiska (AFE Advisor)
Kenya	TA mission	TA in improving the Integrity of the Taxpayer Registration Database.	November 27-December 8, 2017	Dean Laurence (STX)
AFE	Regional Training	Regional workshop on Building Effective Taxpayer Registers	December 11-15, 2017	Cheryl-Lea Field (STX), Berlin Msiska (AFE Advisor)
Ethiopia	TA mission	National Training to Develop Compliance Risk Analysis Capacity	January 15-26, 2018	Stephen Wilcox (STX)
Zanzibar	TA mission	Developing Procedure for Registration, Filing and Payment.	January 15-26, 2018	Cheryl-Lea Field (STX)

Real Sector Statistics				
Country	Type	Subject	Date	Expert(s)
Malawi	TA Mission	Improving annual national accounts estimates	November 17-30, 2017	Pamela Audi (AFE Advisor)
Kenya	TA Mission	Rebasing of construction price indices	TBD	Edwin St. Catherine (STX)
Uganda	TA Mission	Compilation of benchmark estimates for the 2015 supply and use tables	November 30 – December 13, 2017	Pamela Audi (AFE Advisor), Robin Youll (STX)

IMF ONLINE COURSES

Available to government officials and, in some cases, to the general public through www.imf.org/institute-online and <https://www.edx.org/school/imfx>. Forthcoming courses include:

(1) Debt Sustainability and Debt Management for Low-Income

Language: English,

Duration: January 8, 2018 - March 30, 2018

(2) Debt Sustainability Analysis

Language: English,

Duration: January 8, 2018 - March 30, 2018

(3) Financial Programming and Policies: Macroeconomic Accounts & Analysis

Language: English,

Duration: January 10, 2018 – February 21, 2018

Table 2: East AFRITAC's Technical Assistance Reports Posted on the IMF's Extranet

Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF's secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Ethiopia	Reviewing the PFM Reform Strategy	May 15-19, 2017	FY 18
Malawi	Malawi - TA report on Building and Sustaining Financial Control, October 2016	August 22-September 4, 2016	FY 17
Malawi	Strengthening Fundamental Controls and Reporting, March 2017	March 29-April 7, 2017	FY 17
Malawi	Malawi - Developing an Effective Post Clearance Audit Function (May 2017)	May 8-19, 2017	FY 18
Malawi	Malawi - Strengthening Cash Management and TSA Banking Arrangements, May 2017	April 19-May 2, 2017	FY 17
Malawi	Strengthening Fundamental Controls and Reporting, August 2017	March 29 - April 7, 2017	FY 17
Rwanda	Review of the Chart of Accounts, May 2017	May 8-19, 2017	FY 18
Rwanda	Monetary Policy and Operations Framework: Transitioning to Inflation Target Lite	December 1-16, 2017	FY 17
Tanzania	Tanzania: Developing Compliance Risk Analysis Capacity (May 2017)	May 15 – 26, 2017	FY 18
Tanzania	TA Report on Government Finance Statistics	May 15-26, 2017	FY 18
Zanzibar	TA Note on Improving Zanzibar GFS	July 10-18, 2017	FY 18
Uganda	Aide Memoire: Uganda – Strengthening Cash Management	June 19-30, 2017	FY 18



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Resident Advisors

Financial Market Infrastructures and Payments: Faith Stewart.

Financial Sector Supervision: Courtney Christie-Veitch

Government Finance Statistics: Robert Maate

Macro-Fiscal Analysis: Bryn Battersby

Monetary and Foreign Exchange (FX) Market: Marin Moloşag

Public Financial Management: Kubai Khasiani, Paul Seeds, and Amitabh Tripathi

Real Sector Statistics: Pamela Audi

Revenue Administration: Berlin Msiska

Results Based Management: Eric Lautier

Office Manager

Edina Moshi

Economist

William Wakuganda

Administrative Staff

Evonne Massawe (IT officer)

Sabah Abdulrahman

Amina Karuma

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