

IMF EAST AFRITAC FY 2019 WORK PLAN

REVENUE ADMINISTRATION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East African Community (EAC)	Improved customs administration core functions	Customs Administration Core Functions	Trade facilitation and service initiatives better support voluntary compliance	Follow up mission on the implementation of a single customs territory	Key issues impacting the EAC Customs Single Territory (SCT) operation identified and implemented.
East African Community (EAC)	Improved customs administration core functions	Customs Administration Core Functions	Customs control during the clearance process more effectively ensures accuracy of declarations	The regional risk management compliance, enforcement and post clearance framework reviewed and implemented	Regional risk management, compliance and enforcement and post clearance framework reviewed and implemented
East AFRITAC (AFE)	AFE Governance	Corporate Work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat
East AFRITAC (AFE)	AFE Governance	Corporate Work	Strengthened RBM reporting and medium term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	AFE/AFS/COMESA - Advanced Rulings, Valuation and Origin	Managers and staff responsible for in Advanced Rulings, Valuation and Origin in all AFE countries trained in best international practice

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East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Regional meeting/workshop for CGs of AFE member countries to provide on the spot clarification of issues that may arise concerning AFE support	Revenue administration issues raised in regional meeting/workshop addressed
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Regional Workshop on effective filing and payment processes	Managers and staff responsible for managing filing and payment processes in all AFE countries trained in best international practice
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Regional Workshop: Building effective taxpayer Registers	Tax from AFE member countries trained in FY18 on taxpayer register best international practice provide feedback on implementation of country action plans and emerging issues
Eritrea (ERI)	Strengthened core tax administration functions	Tax Administration Core Functions	The integrity of the taxpayer base and ledger is strengthened	Strengthening Taxpayer Registration and the integrity of the taxpayer register	Eritrea implements procedures to routinely identify and cleanse the register of defunct taxpayers and assigns the responsibility to a dedicated unit; IT design weaknesses to support registration capability addressed

REVENUE ADMINISTRATION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Eritrea (ERI)	Strengthened revenue administration, management and governance arrangements	Revenue Administration and Governance	Tax and/or customs laws are updated, simplified, and better aligned with modern standards and international protocols	Strengthening the tax legislative framework	Income tax and sales and excise tax laws and regulations and tax administration code updated
Ethiopia (ETH)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Organizational arrangements enable more effective delivery of strategy and reforms	Develop and refine segmentation for ERCA'S Federal Branches structure	Taxpayers segmentation model for ERCA's federal branches created and operationalized
Ethiopia (ETH)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Capacity to reform increased due to clear reform strategy and strategic management framework adopted and institutionalized	Developing a project management governance framework	ERCA adopts a project management approach to managing reform projects
Ethiopia (ETH)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Corporate priorities are better managed through effective risk management	National Training to Develop Compliance Risk Analysis Capacity	ERCA develops fully fledged compliance plans for FY 19/20
Ethiopia (ETH)	Strengthened revenue administration, management and governance arrangements	Revenue Administration and Governance	Capacity to reform increased due to clear reform strategy and strategic management framework adopted and institutionalized	HQ led staff visit to provide an overview of the Medium-Term Revenue Strategy MTRS Seminar	Provide overview of the medium-term revenue strategy (MTRS) to inform on overall tax reform and revenue mobilization plans delivered by

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					the revenue administration staff visit team
Kenya (KEN)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Corporate priorities are better managed through effective risk management	Develop a compliance improvement plan and strategy of monitoring and evaluation	KRA Strategy Innovation and Risk Management department, develops compliance improvements plans for FY 18/19 (using a structured process and the RDF model) complete with a framework for assessment
Kenya (KEN)	Better revenue administration, management and governance arrangements	Tax Administration Core Functions	A larger proportion of taxpayers meet their payment obligations as required by law	Develop a debt management and tax refund framework for improving compliance management.	Data, risk and intelligence driven debt and refund management implemented
Kenya (KEN)	Stronger tax administration core functions	Tax Administration Core Functions	The integrity of the taxpayer base and ledger is strengthened	Review of business processes to support design changes to iTax	1.KRA draws up change and enhancements requests to address design weakness of iTax and agrees with developers an implementation plan by Sept 2017 ; KRA and other government agencies involved in the registration of business and citizens agree new procedures for registering and de registering taxpayers; and updating their records

REVENUE ADMINISTRATION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Malawi (MWI)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Corporate priorities are better managed through effective risk management	Develop a framework for assessing impact of compliance activities as well as new tax & administrative measures	MRA develops and implements a framework for assessing impact of compliance activities in full
Malawi (MWI)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Audit and anti-smuggling programs more effectively ensure enforcement of customs laws	Follow up on national Training in developing compliance strategies in tax and customs	MRA develops compliance improvement plans that meet best practice for the FY 19/20
Malawi (MWI)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Capacity to reform increased due to clear reform strategy and strategic management framework adopted and institutionalized	Staff visit to address FAD/AFE recommendations	Staff visit to address FAD/AFE recommendations
Rwanda (RWA)	Stronger tax administration core functions	Revenue Administration and Governance	Organizational arrangements enable more effective delivery of strategy and reforms	Develop a domestic taxes department headquarters function with its process flow and staff roles and responsibilities	Have in place a proposed domestic taxes department headquarters function
Rwanda (RWA)	Stronger tax administration core functions	Tax Administration Core Functions	The integrity of the taxpayer base and ledger is strengthened	Review of the integrity of the taxpayer register	Integrity of the taxpayer register fully addressed as per Fund advice; RRA identifies and signs agreements with providers of third party data to be us

REVENUE ADMINISTRATION					
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Rwanda (RWA)	Stronger tax administration core functions	Tax Administration Core Functions	The integrity of the taxpayer base and ledger is strengthened	Strengthen telecommunications sector tax audit capacity	Improved telecommunications sector audit capacity
Tanzania (TZA)	Better revenue administration, management and governance arrangements	Revenue Administration and Governance	Corporate priorities are better managed through effective risk management	Zanzibar - National Training to Develop Compliance Risk Analysis Capacity	Zanzibar: ZRB develops a clear process and procedure to take into account all information; Zanzibar: ZRB develops a compliance improvement plan for FY19/20
Tanzania (TZA)	Better revenue administration, management and governance arrangements	Tax Administration Core Functions	Audit and other verification programs more effectively ensure accuracy of reporting	Zanzibar - Training to develop audit capacity	New policies and procedures to undertake audits of businesses developed
Tanzania (TZA)	Strengthened core tax administration functions	Tax Administration Core Functions	Audit and other verification programs more effectively ensure accuracy of reporting	Follow up Training on trends, practices and audits in Transfer Pricing	TRA creates and skills a team of 10 staff members in transfer pricing audits which will also disseminate knowledge to all regions
Tanzania (TZA)	Strengthened core tax administration functions	Tax Administration Core Functions	Audit and other verification programs more effectively ensure accuracy of reporting	Training on trends, practices and audits in Transfer Pricing	TRA creates and skills a team of 10 staff members in transfer pricing audits which will also disseminate knowledge to all regions
Uganda (UGA)	Improved customs administration functions	Customs Administration Core Functions	Audit and anti-smuggling programs more effectively ensure	Follow up TA on Strengthening the Post Clearance Audit Practice in Customs	URA develops comprehensive PCA Audit plans for FY 19/20 guided by the Compliance improvement plans by June

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			enforcement of customs laws		2019; URA develop a first generation PCA Audit plan for FY 18/19
Uganda (UGA)	Improved customs administration functions	Customs Administration Core Functions	Audit and anti-smuggling programs more effectively ensure enforcement of customs laws	National training to develop a compliance improvement and enforcement strategy for customs	Customs develops a compliance improvement plan as part of the URA compliance improvement plan; Customs develops an enforcement strategy
Uganda (UGA)	Strengthened core tax administration functions	Tax Administration Core Functions	A larger proportion of taxpayers meet their payment obligations as required by law	Develop a comprehensive real estate compliance management plan.	URA generates a first-generation real estate compliance improvement plan for FY19/20
Uganda (UGA)	Strengthened core tax administration functions	Tax Administration Core Functions	Audit and other verification programs more effectively ensure accuracy of reporting	Training in Fraud detection techniques, analyzing financial statements data, data mining and evidence management	Improved forensic and accounting investigation to support criminal tax investigations
Uganda (UGA)	Strengthened revenue administration, management and governance arrangements	Revenue Administration and Governance	Capacity to reform increased due to clear reform strategy and strategic management framework adopted and institutionalized	Two one week follow up missions on Medium Term Revenue Strategy implementation	Government approves for implementation the Medium-Term Revenue Strategy
Uganda (UGA)	Strengthened revenue administration, management and	Tax Administration Core Functions	Audit and other verification programs more effectively ensure accuracy of reporting	Develop a strategy to guide data matching, management and utilization	URA develops a comprehensive strategy for data matching internally and externally with third parties

REVENUE ADMINISTRATION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	governance arrangements				

PUBLIC FINANCIAL MANAGEMENT					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	AFE Governance	Corporate Work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat
East AFRITAC (AFE)	AFE Governance	Corporate Work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Annual EAC PFM Workshop	Workshop programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively acquire	Participants demonstrate that they have effectively acquired knowledge	Financial reporting – implementation of IPSAS	Workshop programme developed and implemented

PUBLIC FINANCIAL MANAGEMENT					
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		knowledge and skills taught in the course		standards (in collaboration with AFS)	
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Gender Budgeting	Workshop programme developed and implemented
Eritrea (ERI)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more comprehensive and unified annual budget is published	Training on assessment (monitoring and evaluation) of public projects.	Officials trained Budget preparation, Project appraisal, monitoring and evaluation,
Ethiopia (ETH)	Comprehensive, credible, and policy based budget preparation	Budget preparation	Information on resources and performance by program is included in budget documentation	Follow up mission on monitoring and evaluation of budget performance	Performance results are included in the budget
Ethiopia (ETH)	Improved integration of asset and liability management framework	Asset and Liability Management	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	National training on cash forecasting and management	Officials trained and skills developed in cash forecasting and fund disbursement
Kenya (KEN)	Improved budget execution and control	Budget Execution and Control	Appraisal, selection, and implementation of public investments is improved	PIM follow up on PIMA	Framework for appraisal and selection of projects agreed and disseminated
Kenya (KEN)	Improved budget execution and control	Budget Execution and Control	Appraisal, selection, and implementation of public investments is improved	Training on IFMIS cash management module	20% of finance officials acquire skills to use the IFMIS cash management module

PUBLIC FINANCIAL MANAGEMENT					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Kenya (KEN)	Improved coverage and quality of fiscal reporting	Fiscal Reporting	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Budget execution and fiscal reporting	Roadmap for IPSAS implementation agreed by NT and PSASB ; Separate financial statements published as per Cash-IPSAS for budgetary central
Kenya (KEN)	Improved coverage and quality of fiscal reporting	Fiscal Reporting	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Desk review of chart of accounts	Draft chart of accounts developed; Chart of accounts approved and implemented
Kenya (KEN)	Improved coverage and quality of fiscal reporting	Fiscal Reporting	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Desk review of IPSAS implementation road map and policy guidelines on valuation of assets and liabilities	Roadmap for IPSAS implementation agreed by NT and PSASB.
Kenya (KEN)	Improved integration of asset and liability management framework	Asset and Liability Management	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Extending coverage of TSA – implementation of variance analysis on cash forecasting.	30% of commercial (non-DP) bank accounts moved to CBK under TSA; and pilot DP operating through IFMIS and TSA.
Malawi (MWI)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term budget framework is integrated with the annual budget process	Attachment on MTBF with Kenya	Understanding developed in the principles of MTBF
Malawi (MWI)	Comprehensive, credible, and policy based budget preparation	Budget preparation	Information on resources and performance by program is included in budget documentation	Follow-up mission on cash management and TSA	20% number of budget officers and planning officers acquire the skills to prepare, analyze and review a program budget through training

PUBLIC FINANCIAL MANAGEMENT					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Malawi (MWI)	Comprehensive, credible, and policy based budget preparation	Budget preparation	Information on resources and performance by program is included in budget documentation	National Training on strengthening budget costing	Budget Analysts in the Budget Department acquire the skills to determine baseline funding and projection
Malawi (MWI)	Improved budget execution and control	Budget Execution and Control	Appraisal, selection, and implementation of public investments is improved	Reporting and controls in IFMIS	All categories of expenditure are committed in IFMIS; MDAs provide quarterly reports on outstanding payment commitments and arrears
Malawi (MWI)	Improved budget execution and control	Budget Execution and Control	Budget execution and controls are strengthened	Supporting implementation of new IFMIS	Implementation plan approved and disseminated; Project implementation team constituted
Malawi (MWI)	Improved integration of asset and liability management framework	Asset and Liability Management	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Cash management and TSA implementation	Roadmap for cash management approved. Design cash forecasting templates, deliver training and start implementation
Malawi (MWI)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Central fiscal oversight and analysis of sub-national government risks are strengthened	SOE oversight and monitoring	Institutional arrangements for strengthening oversight implemented against the plan.
Rwanda (RWA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	Information on resources and performance by program is included in budget documentation	Developing a roadmap for the implementation of performance based budgeting	Roadmap for implementation on PBB accepted and disseminated

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Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Rwanda (RWA)	Improved coverage and quality of fiscal reporting	Fiscal Reporting	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Development of IPSAS accounting manual	Draft IPSAS Accounting Manual developed; IPSAS accounting manual finalized and issued.
Rwanda (RWA)	Improved coverage and quality of fiscal reporting	Fiscal Reporting	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	IPSAS training	IPSAS implementation approved and disseminated by MINCOFIN
Rwanda (RWA)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Central fiscal oversight and analysis of public corporation risks are strengthened	Rwanda will visit Kenya to compare practices in fiscal decentralization.	Oversight and analysis skills developed in fiscal oversight and analysis of subnational financial performance
Rwanda (RWA)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Data Collection for Fiscal Transparency Evaluation	FTE Completed
Rwanda (RWA)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Fiscal Transparency Evaluation	FTE accepted by authorities
Tanzania (TZA)	Comprehensive, credible, and policy based budget preparation	Asset and Liability Management	Cash flow forecasts for central government is more accurate and timely	Zanzibar - Strengthening reporting and cash forecasting	Zanzibar: Approve a roadmap for implementing cash forecasting and management; Zanzibar: In year reports are produced quarterly for budgetary central government and published within 2 months of the end of the quarter

PUBLIC FINANCIAL MANAGEMENT					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Tanzania (TZA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term budget framework is integrated with the annual budget process	National training on measuring budget performance	Training delivered, understanding developed in the principles of MTBF and action plan is agreed and disseminated
Tanzania (TZA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	Information on resources and performance by program is included in budget documentation	National Training on MTBF and budget tracking	20% of budget officers and planning officers acquire the skills to prepare, analyze and review an MTEF
Tanzania (TZA)	Improved budget execution and control	Budget Execution and Control	Budget execution and controls are strengthened	National training on reporting and budget execution	20% of budget officials acquire skills in budget monitoring and reporting
Tanzania (TZA)	Improved coverage and quality of fiscal reporting	Fiscal Reporting	Audited annual financial statements are published timely, and scrutinized by parliament	Annual Financial Reporting – improving IPSAS coverage and compliance	AFS are consolidated as per GFS segments and compare with budget execution reports as per international standards by April 2018 ; Audited financial statements are published regularly on the MoF website
Tanzania (TZA)	Improved integration of asset and liability management framework	Asset and Liability Management	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Cash flow forecasting and management	20% of finance officials acquire skills in cash flow forecasting and management
Uganda (UGA)	Comprehensive, credible, and policy	Budget preparation	A more credible medium-term budget framework is integrated	Follow up on developing reliable baseline funding and	MDAs submit budget within the expenditure ceilings issued

PUBLIC FINANCIAL MANAGEMENT					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	based budget preparation		with the annual budget process	projections for the medium-term budget	through the top down process by December 2018
Uganda (UGA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term budget framework is integrated with the annual budget process	Improving budget documentation	Presentational approach to program Budgeting is rolled to all MDAs
Uganda (UGA)	Improved integration of asset and liability management framework	Asset and Liability Management	Cash flow forecasts for central government is more accurate and timely	Follow up mission on expanding coverage of TSA and strengthening cash management	Deviation analysis undertaken and quality of forecasts improves with deviations between forecast and actual below 15%

MACRO-FISCAL ANALYSIS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	AFE Governance	Corporate Work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate Activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat

MACRO-FISCAL ANALYSIS					
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East AFRITAC (AFE)	AFE Governance	Corporate Work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	An ICD course on regional integration for East African officials.	Workshop programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Annual PFM Workshop	EAC partner states revise their PFM harmonization action plan
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	COMESA workshop on MTFFs and fiscal risks	Workshop programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Reviewing technical tools for macro-fiscal units	Workshop participants trained
Eritrea (ERI)	Comprehensive, credible, and policy	Budget preparation	A more credible medium-term macro-fiscal framework that	Macroeconomic Analysis and Forecasting	Initial training in macroeconomic

MACRO-FISCAL ANALYSIS					
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	based budget preparation		supports budget preparation		analysis and forecasting completed
Ethiopia (ETH)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Training on Tax Policy and Revenue Forecasting	Better understanding of tax policy and revenue forecasting techniques; Improved capacity in macroeconomic forecasting for the Budget
Kenya (KEN)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Developing a Fiscal Framework for Resource Revenue Management	Action plan by authorities to develop a fiscal framework for resource revenue management
Kenya (KEN)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Macroeconomic and revenue forecasting (non resource)	Improved capacity on macro modeling and financial programming;
Malawi (MWI)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Analytical skills for macroeconomic forecasting	Updated medium-term fiscal framework is used to determine resource envelope in 2018 budget preparation
Malawi (MWI)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Update to the FPP and revenue forecasting frameworks	Updated medium-term fiscal framework is used to determine

MACRO-FISCAL ANALYSIS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	based budget preparation		supports budget preparation		resource envelope in 2018 budget preparation
Malawi (MWI)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Analysis and presentation of macroeconomic risks are enhanced	Preparation of the first fiscal risk statement	Fiscal risk statement produced
Rwanda (RWA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Strengthening the role of the MFU in MINECOFIN	Training consistently (at least annually) provided to support conceptual framework of authorities and integration of macro with PFM processes
Rwanda (RWA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Update and simplification of the Revenue Forecasting Tool (REFOTO)	REFOTO integrated with macro framework and used during next year's budget process
Rwanda (RWA)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Fiscal Transparency Evaluation	FTE Completed
Tanzania (TZA)	Comprehensive, credible, and policy	Budget preparation	A more credible medium-term macro-fiscal framework that	PBO: Macroeconomic and revenue forecasting	High frequency indicators are used in

MACRO-FISCAL ANALYSIS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	based budget preparation		supports budget preparation		economic reports of BoT
Tanzania (TZA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Zanzibar - Fiscal policy analysis and revenue forecasting with new department in MoF	Zanzibar: Updated medium-term fiscal framework is used to determine resource envelope in 2018-19 Budget
Tanzania (TZA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Zanzibar - Update to the financial programming framework and integration with revenue forecasting	Zanzibar: Updated medium-term fiscal framework is used to determine resource envelope in 2018-19 Budget
Uganda (UGA)	Comprehensive, credible, and policy based budget preparation	Budget preparation	A more credible medium-term macro-fiscal framework that supports budget preparation	Update to revenue and GDP forecasting tools	Revenue forecasting approaches revised
Uganda (UGA)	Strengthened identification, monitoring, and management of fiscal risks	Fiscal Risks	Analysis and presentation of macroeconomic risks are enhanced	Fiscal risk analysis training and tools in forecasting framework	Fiscal risk training complete and macroeconomic risks tools incorporated in macroeconomic framework

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	AFE Governance	Corporate Work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate Activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat;
East AFRITAC (AFE)	AFE Governance	Corporate Work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Regional Seminar on Core Principles for Effective Supervision for Banks and Non-banks. / Enhancing D-SIBS and Consolidated Supervision for Banks and Non-banks	Regional training programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Regional workshop on FNTECH and Cybercrime	Regional training programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively	Participants demonstrate that they	Regional workshop on Insurance Supervision	Regional training programme developed and implemented

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
		acquire knowledge and skills taught in the course	have effectively acquired knowledge		
Eritrea (ERI)	Implement Basel II and III standards	Basel II/III Implementation	The level of banks' capital reflects well their risk profile, their business strategy and their risk acceptance levels	Assist the authorities in implementing the Basel Capital Accord	Basel II Introductory training programme developed and implemented; Select Basel II capital adequacy guidelines developed and implemented
Eritrea (ERI)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Provide assistance to the authorities on implementing RBS for non banks	Risk profile of insurers completed by supervisors; Insurance RBS Intro Training Programme Developed and Executed; Insurance RBS Framework/Strategy developed/Documented
Eritrea (ERI)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Provide assistance on implementing RBS for banks	Risk profiles developed by supervisors; RBS Intermediate Training Programme Developed and Implemented
Ethiopia (ETH)	Implement Basel II and III standards	Basel II/III Implementation	The level of banks' capital reflects well their risk profile, their business strategy and their risk acceptance levels	Assist the authorities in implementing Basel II	Basel II Introductory training programme developed and executed; Select Basel II Guidelines developed and implemented

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Ethiopia (ETH)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS and RBC for Insurance Companies	Insurance RBS framework/strategy developed and documented; Risk profile self-assessment developed/completed by Supervisors ; RBS Intermediate Training Programme Developed and Implemented
Ethiopia (ETH)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Assist the authorities in implementing RBS for banks	Banking RBS training programme developed and executed; Risk Profiles completed and reviewed by supervisors; RBS Framework / Strategy Developed / Documented
Kenya (KEN)	Establishment of an effective macroprudential policy framework.	Macroprudential Policy	Macroprudential policy tools implemented to mitigate specific systemic risk.	Strengthening Macroprudential Policy Framework	Macro prudential techniques developed and implemented
Kenya (KEN)	Improved financial stability via early detection of and effective and timely res	Basel II/III Implementation	The level of banks' capital reflects well their risk profile, their business strategy and their risk acceptance levels	Strengthening IFRS 9 Implementation	Pillar II Supervisory Review Process Training Programme developed and implemented; Pillar II Supervisory Review Process Training Programme developed and implemented
Kenya (KEN)	Improved financial stability via early detection of and	Securities Markets Supervision	Market intermediary regulatory framework in place that is compliant with international standards	Strengthening Basel II / III Implementation (ILAAP)	Internal Liquidity Adequacy Assessment Process (ILAAP) framework developed and implemented; ILAAP Training

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	effective and timely res				Programme developed and implemented
Kenya (KEN)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS and RBC for Insurance Companies	Risk Profiles Developed/Completed by Supervisors; RBS Intermediate Training Programme Developed and Implemented; RBS Framework/strategy reviewed and revised
Kenya (KEN)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Strengthening Supervisory processes (Integrating Basel II / Pillar II, RBS and CAMELS)	Risk profile for banks developed and implemented; Risk based supervisory framework reviewed and revised ; RBS Intermediate Training Programme Developed and Implemented
Kenya (KEN)	To put in place a securities regulation and supervision framework that addresses	Securities Markets Supervision	Market intermediary regulatory framework in place that is compliant with international standards	Strengthening Risk-based Securities Supervision	Securities RBS Intermediate Training Programme developed and implemented; Securities RBS framework developed and implemented
Malawi (MWI)	Establishment of an effective macroprudential policy framework.	Macroprudential Policy	A systemic risk monitoring framework is implemented.	Strengthening Macroprudential Policy Framework	Micro and Macro prudential supervision training programme developed and implemented
Malawi (MWI)	Implement Basel II and III standards	Basel II/III Implementation	The level of banks' capital reflects well their risk profile, their business strategy and	Strengthening Basel II / III Implementation (Integrating Basel II /	Pillar II Supervisory Review Process developed/revised; Banks submit ICAAP document for supervisor's view

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
			their risk acceptance levels	Pillar II, RBS and CAMELS)	
Malawi (MWI)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS for Micro Insurance Companies	Insurance RBS training programme developed and implemented
Malawi (MWI)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS for Micro Insurance Companies	Insurance RBS training programme developed and implemented; Insurers risk profile assessments updated by supervisors
Rwanda (RWA)	Establishment of an effective macroprudential policy framework.	Macroprudential Policy	Macroprudential policy tools implemented to mitigate specific systemic risk.	Enhancing Macro prudential oversight of non-bank insurance companies and pension firms	Micro and Macro prudential tools/ analytical techniques developed and implemented
Rwanda (RWA)	Implement Basel II and III standards	Basel II/III Implementation	The level of banks' capital reflects well their risk profile, their business strategy and their risk acceptance levels	Strengthening Basel II / III Implementation (Integrating Basel II / Pillar II, RBS and CAMELS) - Follow up mission	Pillar II Capital charges framework developed and implemented
Rwanda (RWA)	Improved financial stability via early	Risk Based Supervision	Strengthened institutional structure and operational and	Assist the authorities in adopting IFRS in Rwanda	IFRS compliant procedures developed and implemented

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	detection of and effective and timely res		procedures for RBS implementation		
Rwanda (RWA)	Improved financial stability via early detection of and effective and timely res	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Enhancing AML/CFT Supervision and Regulation	Training programme for AML/CFT developed and executed
Rwanda (RWA)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS and RBC for Insurance Companies	Insurance RBS Training Programme developed and implemented; Insurance RBS framework for insurers developed and implemented; Risk profile self assessment form/guideline developed and implemented
Rwanda (RWA)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Strengthening Risk-based Supervision	Risk profile self assessment form/guideline developed and implemented
Rwanda (RWA)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Enhancing RBS for MFIs and SACCOS	Training programme for MFI and SACCOS supervision developed and implemented

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Tanzania (TZA)	Establishment of an effective macroprudential policy framework.	Macroprudential Policy	Macroprudential policy tools implemented to mitigate specific systemic risk.	Enhancing Macro prudential policy framework.	Guidelines on Macroprudential policy measures developed
Tanzania (TZA)	Implement Basel II and III standards	Basel II/III Implementation	The level of banks' capital reflects well their risk profile, their business strategy and their risk acceptance levels	Strengthening Basel II / III Implementation	Pillar II capital charge framework developed and implemented; Risk profiles developed and implemented in preparation for receipt of ICAAP submissions ; Supervisory review training programme developed and delivered
Tanzania (TZA)	Improved financial stability via early detection of and effective and timely res	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Enhancing Financial Stability framework.	Emergency Liquidity Assistance framework developed and implemented
Tanzania (TZA)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS for Insurance Companies	RBS Intermediate Training Programme Developed and Implemented ; RBS framework for insurers reviewed and updated ; Risk Self Assessment completed and submitted by insurers
Tanzania (TZA)	To implement a risk-based supervision (RBS) system and	Risk Based Supervision	Strengthened institutional structure and operational and	Strengthening RBS processes - IT Based Supervision	Training programme for IT-based supervision developed and implemented. ; IT-based

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	upgrade other supervisory		procedures for RBS implementation		examination procedures developed and implemented.
Tanzania (TZA)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Strengthening RBS processes (Integrating Basel II / Pillar II, RBS and CAMELS) - Follow up mission	Banking Risk based processes and manuals are revised; Supervisory Processes Integrated
Tanzania (TZA)	To put in place a securities regulation and supervision framework that addresses	Securities Markets Supervision	Market intermediary supervisory framework in place that is compliant with international standards	Enhancing oversight of non-bank securities firms	Securities supervision training programme developed and implemented.
Tanzania (TZA)	To put in place a securities regulation and supervision framework that addresses	Securities Markets Supervision	Market intermediary supervisory framework in place that is compliant with international standards	Strengthening RBS processes	RBS Intermediate Training Programme Developed and Implemented
Uganda (UGA)	Improved financial stability via early detection of and effective and timely res	Regulatory & Prudential Framework	Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess	Development of supervisory framework for bancassurance products	RBS Manual and Examination Procedures updated and implemented

FINANCIAL SECTOR REGULATION AND SUPERVISION					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
			their capital adequacy in relation to their risk profile		
Uganda (UGA)	Improved financial stability via early detection of and effective and timely res	Regulatory & Prudential Framework	Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Development of supervisory framework for digital channels and products	RBS Manual and Examination Procedures updated and implemented
Uganda (UGA)	Improved financial stability via early detection of and effective and timely res	Risk Based Supervision	Strengthened institutional structure and operational and procedures for RBS implementation	Assist the authorities in implementing RBS (Follow up mission)	RBS Intermediate Training Programme Developed and Implemented ; Banks risk profiles enhanced
Uganda (UGA)	To implement a risk-based supervision (RBS) system and upgrade other supervisory	Insurance Regulation and Supervision	Effective risk based supervision in place and being used for their intended purpose(s)	Assist the authorities in implementing RBS and RBC for Insurance Companies	RBS Insurance Intermediate Training programme developed and implemented ; Insurers risk profiles developed / enhanced

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East African Community (EAC)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	EAC technical workshop on FPAS	Workshop programme developed and implemented
East African Community (EAC)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Monetary Policy Course	Workshop programme developed and implemented
East AFRITAC (AFE)	AFE Governance	Corporate Work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat
East AFRITAC (AFE)	AFE Governance	Corporate Work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Central bank communication	Workshop programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Foreign Exchange Swaps (AFE/AFS/AFW2/ACI)	Workshop programme developed and implemented

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Managing Capital Flows	Workshop programme developed and implemented
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Model-based Policy Analysis and Forecasting (MPAF) operational course (AFE/ATI)	Workshop programme developed and implemented
Eritrea (ERI)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within the monetary policy regime of choicer	Monetary Policy Implementation & Operations		Monetary Policy Operations Framework (scoping mission)	Scoping mission, Log frame will be created using results of the mission
Ethiopia (ETH)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within the monetary policy regime of choicer	Monetary Policy Implementation & Operations	The central bank has a sufficiently accurate liquidity forecasting framework to guide the liquidity management operations	Developing liquidity forecasting and management frameworks	Review and improve liquidity forecasting and management framework; Establish an internal coordinated work process to obtain necessary data inputs ; Establish a process for the regular (daily) reconciliation of data ; Establish a process for the regular (daily) reconciliation of data ; Formulate a forecasting process using a simple model or calculation (e.g. for currency in

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
					circulation), or obtain timely forecasts from other departments/agencies
Kenya (KEN)	Manage the foreign reserves to serve strategic objectives:	FOREX Reserves Management	CB has effective and consistent investment policy and guidelines	Foreign Reserve Management	Develop and approve policy framework/ guidelines; Review and update decision making and reporting process ; Review and update Governance structure ; Review and update Risk Policy Framework ; Define an appropriate risk metrics ; Define risk limits/ budgets, criteria for all risks ;
Malawi (MWI)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within the monetary policy regime of choicer	Monetary Policy Implementation & Operations	The central bank has an operational strategy consistent with the monetary framework and the country circumstances	Attachment at the Bank of Uganda to familiarize with the implementation of price based monetary policy framework	Attachment at the Bank of Uganda to familiarize with the implementation of price based monetary policy framework
Malawi (MWI)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within	Monetary Policy Implementation & Operations	The interbank market has adequate breadth and depth to facilitate monetary policy transmission	Development of Repo market	OMO framework is consistent with market development objectives; Increase real time information to the market about same day interbank trades ; RR regime is appropriately structured (average, length of

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	the monetary policy regime of choicer				maintenance period) ; Promote the development of repo market ; Adopt GMRA with country annex and establish a Market Code of Conduct ; Collateral framework is consistent with market development objective ;
Rwanda (RWA)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within the monetary policy regime of choicer	Monetary Policy Implementation & Operations	The central bank has an operational strategy consistent with the monetary framework and the country circumstances	Attachment in Czech Republic to familiarize with the implementation of price based monetary policy framework	Attachment at the NB of Czech Republic to familiarize with the implementation of price based monetary policy framework
Tanzania (TZA)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within the monetary policy regime of choicer	Monetary Policy Implementation & Operations	The central bank has an operational strategy consistent with the monetary framework and the country circumstances	Monetary Policy Operations (Follow up)	Review and update operational strategy in line with moving to interest based MP

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Uganda (UGA)	Enhance the effectiveness of monetary policy implementation and strengthen central banks' operational framework within the monetary policy regime of choicer	Monetary Policy Implementation & Operations	The interbank market has adequate breadth and depth to facilitate monetary policy transmission	Money and repo market development	Introduce GRMA or localized MRA for repo market development ; Introduce a deposit facility to put a floor on the overnight rate ; Publish documentation and regulations on the use of standing facilities
Uganda (UGA)	Enhancing the effectiveness and consistency of central bank FX operations with t	Foreign Operations and FX Policy Implementation	The authorities have a clear FX intervention policy that is consistent with the chosen FX regime and its well understood by markets and the public	FX market development	Adopt FX intervention policy consistent with MP framework/FX regime; Identify missing FX hedging instruments, develop action plan for their develop
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Forecasting and Policy Analysis (FPAS)	Workshop programme developed and implemented
Malawi (MWI)	Incorporating FPAS into the decision-making process	FPAS Development	Decision-making process streamlined and responsibilities within the CB clarified	Forecasting and Policy Analysis (FPAS)	1. Recommendations provided on the implementation of FPAS, based on review of existing practices 2. Training provided to develop core quarterly projection model (QPM) 3. Training provided to develop and/or improve satellite models

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Malawi (MWI)	Incorporating FPAS into the decision-making process	FPAS Development	Transparency of decision-making process enhanced and monetary policy communication strengthened, increasing credibility of the CB	Forecasting and Policy Analysis (FPAS)	1. Recommendations provided on the implementation of FPAS, based on review of existing practices 2. Training provided to develop core quarterly projection model (QPM) 3. Training provided to develop and/or improve satellite models
Rwanda (RWA)	Building FPAS capacity	FPAS Development	Economic analysis and forecasting capabilities at the CB are improved	Forecasting and Policy Analysis (FPAS)	1. Training provided to produce consistent well-focused forecast report and presentation for MPC 2. Assistance provided during a real-time forecasting round
Rwanda (RWA)	Building FPAS capacity	FPAS Development	Economic analysis and forecasting capabilities at the CB are improved	Forecasting and Policy Analysis (FPAS)	1. Training provided to produce consistent well-focused forecast report and presentation for MPC 2. Assistance provided during a real-time forecasting round
Rwanda (RWA)	Building FPAS capacity	FPAS Development	Economic analysis and forecasting capabilities at the CB are improved	Forecasting and Policy Analysis (FPAS)	1. Training provided to produce consistent well-focused forecast report and presentation for MPC 2. Assistance provided during a real-time forecasting round
Tanzania (TZA)	Incorporating FPAS into the decision-making process	FPAS Development	Decision-making process streamlined and responsibilities within the CB clarified	Forecasting and Policy Analysis (FPAS)	. Recommendations provided on the implementation of FPAS, based on review of existing practices 2. Training provided to develop core quarterly projection model (QPM) 3.

MONETARY POLICY AND OPERATIONS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
					Training provided to develop and/or improve satellite models
Tanzania (TZA)	Incorporating FPAS into the decision-making process	FPAS Development	Decision-making process streamlined and responsibilities within the CB clarified	Forecasting and Policy Analysis (FPAS)	1. Recommendations provided on the implementation of FPAS, based on review of existing practices 2. Training provided to develop core quarterly projection model (QPM) 3. Training provided to develop and/or improve satellite models
Tanzania (TZA)	Incorporating FPAS into the decision-making process	FPAS Development	Transparency of decision-making process enhanced and monetary policy communication strengthened, increasing credibility of the CB	Forecasting and Policy Analysis (FPAS)	1. Recommendations provided on the implementation of FPAS, based on review of existing practices 2. Training provided to develop core quarterly projection model (QPM) 3. Training provided to develop and/or improve satellite models
Uganda (UGA)	Building FPAS capacity	FPAS Development	Economic analysis and forecasting capabilities at the CB are improved	Forecasting and Policy Analysis (FPAS)	Training provided to review model structure and latest forecast, and to improve model performance

FINANCIAL MARKET INFRASTRUCTURES AND PAYMENTS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	AFE Governance	Corporate work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat
East AFRITAC (AFE)	AFE Governance	Corporate work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	National payment system development and reform—enhancing the safety and efficient	National Payment System Development	Systematically important FMIs comply fully with international standards	Attachment/ Mentoring on NPS Oversight	Appropriate rules are drafted for the CSD/SSS
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Emerging challenges and regulatory response to digital innovations and fintech developments	Regulatory and oversight frameworks are updated appropriately
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Towards greater compliance with the PFMI	At least one self-assessment is completed to affirm FMI compliance with the PFMI

FINANCIAL MARKET INFRASTRUCTURES AND PAYMENTS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Eritrea (ERI)	National payment system development and reform—enhancing the safety and efficient	National Payment System Development	The authorities put in implementation a national payment strategy and subsequent action plan that lays out key steps for developing (or reforming) an effective national payment systems	Assist authorities to initiate risk mitigation strategies	1. The authorities make a formal decision to automate check processing; 2. ACH procurement commences
Ethiopia (ETH)	National payment system development and reform—enhancing the safety and efficient	National Payment System Development	FMI's operate on the basis of a sound, transparent and enforceable legal and regulatory environment that is able to support the efficiency and the safety of payment arrangements	Desk review of draft payment system regulations	Relevant regulations for the NPS are drafted
Ethiopia (ETH)	National payment system development and reform—enhancing the safety and efficient	National Payment System Development	Retail payment systems are efficient, sound and interoperable and support the offer of a wide range of payments instruments and services	Training on a risk-based approach to oversight	Oversight guidelines are developed for retail payments consistent with a risk
Rwanda (RWA)	National payment system development and reform—	National Payment System Development	The oversight and supervisory framework for FMI's is set up by the relevant authorities	Enhancement of oversight policy framework	An oversight policy is developed that is risk-based and adequately addresses new digital

FINANCIAL MARKET INFRASTRUCTURES AND PAYMENTS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	enhancing the safety and efficient		according to their statutory powers		innovations; The oversight policy is adopted and disclosed; Review and align oversight procedures with oversight policy ; Annual oversight work plan is developed and implemented
Rwanda (RWA)	National payment system development and reform— enhancing the safety and efficient	National Payment System Development	The oversight and supervisory framework for FMIs is set up by the relevant authorities according to their statutory powers	Oversight training	Staff receive training to effectively perform oversight
Uganda (UGA)	National payment system development and reform— enhancing the safety and efficient	National Payment System Development	FMIs operate on the basis of a sound, transparent and enforceable legal and regulatory environment that is able to support the efficiency and the safety of payment arrangements	Legal review of check truncation and other NPS-related laws	A comprehensive set of regulations governing FMIs and payments is drafted for the National Payments System; Legislative amendments are drafted to support check truncation and finalized con
Uganda (UGA)	National payment system development and reform— enhancing the safety and efficient	National Payment System Development	Systematically important FMIs comply fully with international standards	Training on the PFMI to enable an assessment of the SIPS	Authorities are trained and equipped to conduct an FMI assessment; NPS management and staff complete a program of

FINANCIAL MARKET INFRASTRUCTURES AND PAYMENTS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
					oversight training that includes monitoring tools, assessment and reporting

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	AFE Governance	Corporate work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat
East AFRITAC (AFE)	AFE Governance	Corporate work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Regional AFE NAS Workshop	National accounts compilers trained on compilation of sector accounts (by February 2019).

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Workshop on export and import price indices	Capacity of compilers improved
Eritrea (ERI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	National training on the SNA concepts and methods for compiling and disseminating national accounts statistics	Ten new staff in national accounts section are trained on compilation of annual GDP estimates by economic activity; Ten new staff in national accounts section are trained on compilation of national account estimates by economic activity
Ethiopia (ETH)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Assessment/ review of annual GDP compilation.	Relative to the baseline, deviations from 2008 SNA are assessed to inform improvement plans
Ethiopia (ETH)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Developing quarterly GDP by expenditure	Compilation methodology for QGDP by expenditure developed by April 2018 (including experimental estimates)
Ethiopia (ETH)	Strengthen compilation and dissemination of data	Real Sector - Prices	Data are compiled and disseminated using appropriate statistical techniques, including	Developing methodology and data sources for compiling construction price indices	Methodology for compiling construction price indices developed

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	on macroeconomic and financial		dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs		
Kenya (KEN)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Developing household sector accounts until net lending - analysis of the input datasets	Methodology for compiling household sector accounts are developed to meet national data requirements and the Inter-Secretariat Working Group on National Accounts (ISWGNA) minimum requirements
Kenya (KEN)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - Prices	A new data set has been compiled and disseminated internally and/or to the public	PPI rebasing - updating weights	PPI weights are updated to a more recent base year (by January 2020)
Malawi (MWI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Improved timeliness of data made available internally and/or to the public (shorter delays)	Supporting finalization of QGDP-P estimates	Relative to the baseline, national accounts are disseminated with a shorter lag, approaching a one quarter delay for quarterly accounts; Quarterly value added and GDP are developed to

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
					meet national data requirements and ISWGNA minimum requirements and recommended accounts
Malawi (MWI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Source data are adequate for the compilation of the national accounts	Review and Improvement to source data for developing 2016 SUT	Improvement to source data for the compilation of the 2017 SUTs are made
Malawi (MWI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Training staff on the compilation system for "actual" annual GDP estimates	Staff at NSO are trained on compilation of supply and use table (SUTs) to support the rebasing and development of 2017 SUTs; Staff at NSO are trained on compilation of GDP including how to use the system for compiling "actual" estimates
Malawi (MWI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - Prices	Source data are adequate for the compilation of price statistics	Rebasing IIP and PPI-determination of the weights and product specifications	Relative to the baseline, improvements to source data used for compiling the PPI are made. By December 2018
Rwanda (RWA)	Strengthen compilation and dissemination of data	Real Sector - National Accounts	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Developing a framework for compiling sector accounts	Methodology for compiling sector accounts (production account) are developed to meet

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	on macroeconomic and financial				national data requirements and ISWGNA minimum requirements
Rwanda (RWA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Macroeconomic data sets used by policy-makers have been made more intersectorally consistent (reduced discrepancies)	Reconciliation of national accounts with external sector statistics	National accounts statistics are reconciled with external sector statistics
Rwanda (RWA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - Prices	Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs	Rebasing IIP and PPI- updating weights and product specifications	PPI and IPI weights are updated to a more recent base year (by June 2019); Relative to the baseline, improvements are made to employ sound statistical techniques in compiling PPI- Manufacturing (2014 base year)
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Longer time series have been compiled and made available internally and/or to the public	Longer time series of GDP estimates compiled (after the GDP rebasing).	Longer consistent annual GDP series is compiled after the rebasing
Tanzania (TZA)	Strengthen compilation and dissemination of data	Real Sector - National Accounts	Longer time series have been compiled and made available internally and/or to the public	Zanzibar - Review of the quarterly indicators and aligning QGDP to new AGDP estimates	Zanzibar: Longer consistent quarterly GDP series is compiled after the rebasing

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	on macroeconomic and financial				
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis	Zanzibar - Supporting preparation of Metadata for national accounts	Zanzibar: Metadata for national accounts are compiled and made available to users to support data analysis; Relative to the baseline metadata have been compiled and made available to users to support data analysis
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - Prices	Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs	Rebasing PPI - determination of new weights and product specifications	Relative to the baseline, improvements are made to employ sound statistical techniques in compiling PPI- Manufacturing and specifically, the weight reference period has been updated to 2015 base year.
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Compiling annual VA components (part of GDP rebasing activity); and annual sequence of accounts total economy (until net lending)	Relative to the baseline, annual value added components at current prices by activity are developed to meet the ISWGNA minimum requirements and

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
					recommended tables and accounts; Independent estimates of all expenditure components of GDP are compiled
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - National Accounts	Longer time series have been compiled and made available internally and/or to the public	Developing consistent quarterly, annual fiscal and calendar year GDP series aligned to the new benchmark estimates.	Longer consistent GDP series (quarterly, fiscal and calendar year estimates) are compiled after benchmark updates
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - Prices	A new data set has been compiled and disseminated internally and/or to the public	Supporting compilation of agriculture PPI	Agriculture PPI statistics, as set out in existing manual, is available
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Real Sector - Prices	Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs	Rebasing construction price indices - developing new weights and compilation system	Updating construction price index (CSI) weights.
Uganda (UGA)	Strengthen compilation and dissemination of data	Real Sector - Prices	Data are compiled and disseminated using appropriate statistical techniques, including	Rebasing construction price indices -compiling the indices	CSI rebased

REAL SECTOR STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	on macroeconomic and financial		dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs		

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	AFE Governance	Corporate Work	SC acceptance of FY 2019 work plan and FY 2018 progress and LTXs trained on latest developments in HQ	AFE Corporate activities (Including Steering Committee Meeting, LTX Training Annual retreat)	1. All materials and presentations to the SC delivered 2. Annual Report and work plan endorsed. 3. LTXs keep up to date with latest development within their area during HQ retreat
East AFRITAC (AFE)	AFE Governance	Corporate Work	Strengthened RBM reporting and medium-term strategy agreed with authorities	RBM Log frame work	Logframes are up to date to effectively monitor progress towards outcomes agreed with the authorities

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Assessment of compliance with EAC GFS guidelines	At least 20 participants from all AFE and EAC member countries participate in a workshop to assess compliance with EAC GFS guidelines
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Compilation of public sector debt statistics	At least 16 participants from all AFE member countries participate in a workshop to improve compilation of PSDS
East AFRITAC (AFE)	Training	Participants effectively acquire knowledge and skills taught in the course	Participants demonstrate that they have effectively acquired knowledge	Resolving Compilation and Dissemination Issues and EAC Guidelines (includes training, methods, source data assessment)	At least 20 participants from all AFE and EAC member countries participate in a workshop to improve compilation of GFS
Eritrea (ERI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	GFS TA mission to support compilation of BCG data (concepts, classification in GFSM2014)	BCG data compiled according to GFSM2014

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Eritrea (ERI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the sectorization of the latest manual/guide	GFS TA mission and national training on improving data quality (coverage, Sectorization)	A public Sector Institutional Table exists and shared across the entire government
Eritrea (ERI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	The Legal/institutional environment is conducive to compile and disseminate macroeconomic and financial statistics; the Relevance/practical utility of existing statistics are monitored; Management processes monitor their quality; Institutional Integrity/Transparency/Ethical Practices meet statistical standards; statistical Leadership/strategic planning are in place	To be led by PFM/FAD: TA mission to support establishing of an enabling legal and institutional framework for compilation of quality GFS	GFS unit fully functional in the Ministry of Finance
Ethiopia (ETH)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	GFS TA mission to support compilation of BCG data (Concepts, classification in GFSM2014	Relative to baseline, BCG data compiled according to GFSM2014

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Ethiopia (ETH)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	GFS TA mission and training to support improvement of data quality (Sectorization, coverage)	PSIT that meets GFSM2014 published across the entire government
Kenya (KEN)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	GFS TA mission on improvement of quality for general government and public-sector data (Sectorization, classification, coverage, methods, concepts, public corporations)	Annual GG data compiled according to GFSM2014 and has a minimal statistical discrepancy
Kenya (KEN)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Higher frequency data has been compiled and disseminated internally and/or to the public	GFS TA mission to support compilation of timely high frequency data (timeliness, methods)	Quarterly BCG are disseminated with a lag of 45 days and monthly BCG disseminated with a lag of 30 days
Kenya (KEN)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	National training to GFS compilers in the lower governments (counties)	At least 40 compilers, users and providers of source data are trained on concepts and definitions
Malawi (MWI)	Strengthen compilation and dissemination of data on	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	GFS TA mission on improving quality of general government data and public-sector data (coverage, sectorization,	annual GFS that are compiled are aligned with the GFSM 2001/14; i.e., reflect

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	macroeconomic and financial			classification, methods, public corporations)	coverage that is consistent with a complete Public Sector Institutional Table that is GFSM 2014
Malawi (MWI)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Higher frequency data has been compiled and disseminated internally and/or to the public	GFS TA mission to support compilation of high frequency fiscal and debt data (Timeliness, coverage, methods)	Quarterly CG GFS compiled with a high quality
Rwanda (RWA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Fiscal Transparency Evaluation	FTE undertaken
Rwanda (RWA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	TA mission on improving quality of fiscal and debt data (coverage, classification, basis of recording, financial balance sheet)	Annual GG data compiled in accordance with the GFSM2014 and has minimal statistical discrepancy
Rwanda (RWA)	Strengthen compilation and dissemination of data on	Government Finance	Higher frequency data has been compiled and disseminated internally and/or to the public	GFS TA mission on supporting quality improvement in compilation of high frequency fiscal and debt data (timeliness,	Quarterly CG and PSDS compiled and disseminated timely

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
	macroeconomic and financial			data revision, public corporations, PSDS data)	and with a high quality
Rwanda (RWA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Attachment/ Mentoring: One compiler from Rwanda attached to Kenya to learn lessons on compilation of high frequency GFS	Quarterly CG and PSDS compiled and disseminated timely and with a high quality
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	GFS TA mission on improving quality of fiscal and debt data (coverage, classification, basis of recording, methods, public corporations)	Annual GG data compiled in line with GFSM2014 with a minimal statistical discrepancy
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Zanzibar - GFS TA mission to support quality improvement of BCG data (concepts and definitions, classification, sectorization)	Quarterly PSDS are compiled in line with PSDSG2011/13; Quarterly BCG and CG, and monthly BCG are GFSM 2001/GFSM 2014-compliant.
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Zanzibar - GFS TA mission to support expansion of coverage and dissemination of general government (coverage, source data, methods)	Annual GG data compiled in line with GFSM2014 with a minimal statistical discrepancy

GOVERNMENT FINANCE STATISTICS					
Beneficiary	Strategic Objective	Topic Objective	Outcome	Activity Title	Milestones
Tanzania (TZA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Higher frequency data has been compiled and disseminated internally and/or to the public	GFS TA mission to support compilation of high frequency fiscal and debt data (timelines, coverage, data revision, dissemination, public corporations)	Quarterly PSDS are compiled in line with PSDSG2011/13; Quarterly BCG and CG, and monthly BCG are GFSM 2001/GFSM 2014-compliant
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Data are compiled and disseminated using the coverage and scope of the latest manual/guide	GFS TA mission to support quality improvement of fiscal and debt data (coverage, classification, basis of recording, source data, public corporations)	Annual GG data compiled according to GFSM2014 and has minimal statistical discrepancy
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Higher frequency data has been compiled and disseminated internally and/or to the public	GFS TA mission to support compilation of high frequency fiscal and debt data and forecasting in GFSM 2014 standard (timeliness, data revision, dissemination, coverage)	Quarterly CG and PSDS compiled and disseminated timely and with a high quality
Uganda (UGA)	Strengthen compilation and dissemination of data on macroeconomic and financial	Government Finance	Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Attachment/ Mentoring: One compiler from Uganda attached to Rwanda to learn lessons on compilation of high frequency GFS	One GFS compiler from Uganda attached to Rwanda to bench mark on compilation of high frequency data