

# IMF East AFRITAC News

February – April 2021



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## HIGHLIGHTS

**Financial Sector Supervision and Regulation:** Support was provided to Ethiopia on Basel II adoption; to Kenya on capital and liquidity standards post-COVID-19; to Tanzania on assessment of corporate governance, risk management, and other oversight functions in securities firms; and to Uganda on stress testing in preparation for Basel II. Training was delivered to Malawi on Basel disclosure standards.

**Financial Market Infrastructure and Payments:** Training was delivered to Ethiopia on CPSS-IOSCO Principles for risk management and oversight of financial market infrastructure (PFMI).

**Forecasting and Policy Analysis System:** AFE and the Riksbank jointly facilitated a customized workshop series for the National Bank of Rwanda on FPAS. Support on FPAS was also provided to Tanzania and Uganda.

**Government Finance Statistics:** Eritrea, Kenya, and Zanzibar were advised on how to improve the quality of fiscal statistics for the general government (GG). South Sudan and Tanzania were trained on the latest international concepts and practices for compiling fiscal statistics.

**Macroeconomic Analysis:** Support to Kenya focused on financial evaluations of state-owned enterprises (SOEs).

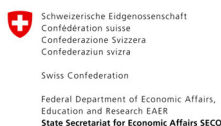
**Public Financial Management:** Support to Malawi focused on the production of a consolidated report on SOEs for FY2018/19 and expansion of tools for ensuring project quality and prioritization. In Rwanda, the draft performance-based budgeting annex to The Finance Law was reviewed to identify coverage and quality issues for the next phase of the reform. Support was provided to South Sudan on tightening commitment controls and aligning the economic segment of the standard chart of accounts with the *GFSM 2014*.

**Real Sector Statistics:** Training was delivered to Ethiopia on how to set up export and import price indices. Support was provided to Tanzania to assist with drafting a producer price index for agriculture.

**Revenue Administration:** Support was provided to Kenya on how to assess reform progress using the Tax Administration Diagnostic Assessment Tool (TADAT). The mission found that there had been substantial progress since the previous TADAT assessment in November 2016. In advising on an upgrade of its Directorate of Taxation Information System (DTIS), the mission recommended that South Sudan consider a new web-based tax administration system to replace the DTIS.

**Regional Workshops:** 7 regional workshops and webinars were conducted.

**Coming Activities and TA Dissemination:** Table 1 (p. 9) is an updated calendar of activities through July 2021. Table 2 (p. 13) lists TA reports disseminated on the secure website.



## ERITREA

**Government Finance Statistics:** Support was provided to the Ministry of Finance on compiling fiscal data for budgetary central government and extrabudgetary units (non-commercial SOEs).

## ETHIOPIA

**Financial Market Infrastructure and Payment:** AFE hosted a national training event on the CPSS-IOSCO Principles for financial market infrastructure (PFMI), which is the international standard for payment, clearing, and settlement systems. The training sought to familiarize the National Bank of Ethiopia (NBE) staff who are responsible for FMI operations with the PFMI's risk management and oversight requirements.

**Financial Sector Supervision and Regulation:** A virtual training mission for the NBE was designed to build up supervisory tools and techniques to assess corporate governance and other oversight functions for banks in Ethiopia.

Further support was provided to the NBE on strengthening Basel II implementation, especially stress testing of Ethiopian banks on credit, interest rate, foreign currency, and liquidity risks.

**Real Sector Statistics:** A remote training mission was carried out to support the Central Statistics Agency (CSA) of Ethiopia in setting up export and import price indices (XMPIs). The training followed the recommendations of the *XMPI Manual*. The mission also identified practical tools to assist the CSA with determining usable unit values, treatment of missing prices, sampling and quality adjustment methods, appropriate index number formulas, applying weights, and organizational issues.

**Revenue Administration:** Support was provided to Ethiopia on building capacity to use tools and techniques for data analysis. The mission assisted in drafting a procedure for building data analysis capacity to enhance management of compliance risks.



Ethiopian officials and AFE experts in a virtual meeting.

## KENYA

**Financial Sector Supervision and Regulation:** AFE helped the Central Bank of Kenya (CBK) to tighten capital and liquidity standards post-COVID-19. The mission advised the CBK banking supervisors on the impact of central bank COVID-19 measures on commercial bank capital and liquidity requirements in Kenya and the implications of unwinding the pandemic measures.

Another AFE mission delivered training to help the Capital Market Authority (CMA) of Kenya strengthen its procedures for evaluating corporate governance (board and senior management) and other oversight functions in securities firms.

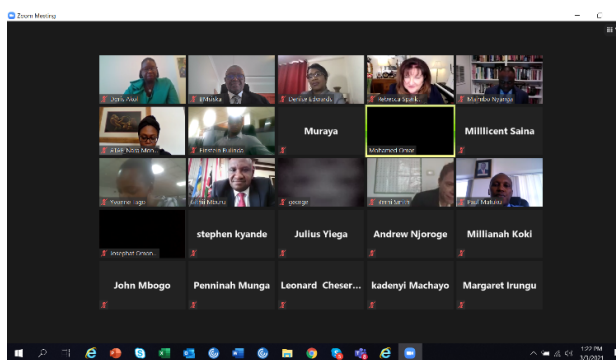
**Government Finance Statistics:** Support was provided remotely to the National Treasury and the Kenya National Bureau of Statistics to improve the quality of fiscal data for the general government. Steps were initiated to expand sectoral and instrument coverage of public debt data. The data generated was used in the annual publication of the economic survey.

**Macroeconomic Analysis:** Support was provided to the National Treasury on preparation of financial evaluations of six SOEs. The mission worked closely with a team from the Government Investments and Public Enterprises Directorate (GIPE) of the National Treasury to prepare financial evaluation reports of three commercial SOEs and three universities. The reports analyzed liquidity gaps and requirements for budgetary financing in FY 2020/21 and discussed the medium-term financial outlook. Financial projections

were made by using and adapting as needed the IMF Fiscal Stress Test Tool, which was modified for analysis of the universities.

**Public Financial Management:** An AFE mission developed draft guidelines to support GIPE in preparing financial evaluations as part of a structural benchmark in the recent Kenya–IMF program that required 15–20 in-depth financial evaluations to be produced by the end of May 2021. The audience for the guidelines are 12 newly recruited graduates in GIPE, who were each assigned a financial evaluation report to complete. Training on the guidelines consisted of six modules over the course of six weeks. A half-day workshop was also conducted for the Public Private Partnership (PPP) Unit to reinforce management of fiscal risks related to PPP projects.

**Revenue Administration:** Support was provided to Kenya on using the Tax Administration Diagnostic Assessment Tool (TADAT) in assessing the progress of reforms. The mission found that progress had been substantial since the previous TADAT assessment in November 2016.



TADAT virtual meeting with Kenya Revenue authorities.

The TADAT findings will provide a new baseline for setting fresh reform priorities; Kenya intends to improve its tax system and mobilize more revenue.

Further support was provided to Kenya on management of tax expenditures compliance. The mission included examining how tax expenditures are currently monitored and identifying possible improvements in the rationale for assessing and reporting their cost. The mission advised the

authorities to improve the publication program to enhance public understanding of the fiscal design and elevate the discussion on the policy intent of the expenditures.

## MALAWI

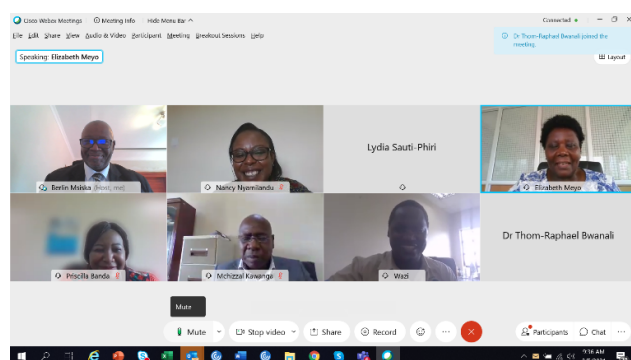
**Financial Sector Supervision and Regulation:** Staff of the Bank Supervision Department of the Reserve Bank of Malawi (RBM) were trained on the Basel Disclosure Standards. This mission also worked with RBM staff to draft a procedure for integrating plans to revise the current disclosure guideline with the planned introduction of Basel III.

**Public Financial Management:** An AFE mission on strengthening SOE oversight supported update of the FY2018/19 consolidated SOE report, improvements to the Excel-based SOE database, and discussion of options for more in-depth analysis of strategic and high-risk SOEs through the adoption of financial factsheets. A framework for improving governance arrangements based on OECD principles was proposed.

Further support was provided on enhancing project quality and prioritization for Malawi. Presentations and meetings were centered on enriching and expanding technical tools and templates previously introduced. The main outputs of the mission were detailed instructions for three tools and templates; a framework and Excel tool for rationalizing projects; and design and IT options for expanding the Public Sector Investment Plan document to give projects more transparency.

**Revenue Administration:** Support was provided to Malawi on crafting effective strategies for taxing the informal sector. Targeting was twofold: (1) informal high-net-worth individuals (HNWI) who should register as taxpayers and report their income in full; and (2) individuals not registered as taxpayers who operate entirely outside the tax system, specifically small and micro enterprises (SMEs). The mission found that Malawi Revenue Authority needs to

improve staff capacity for both HNWI and SMEs if it is to achieve the intended compliance results.



Mission participants from Malawi Revenue Authority

## RWANDA

**Forecasting and Policy Analysis:** AFE and the Riksbank together facilitated a customized workshop series for the National Bank of Rwanda (BNR). Each workshop targeted specific staff and experts in specific areas of the forecasting and policy analysis system (FPAS). Counterparty experts from each bank interacted in half-day workshops. The intent of this unique arrangement was to broaden and deepen the BNR experts' knowledge of FPAS processes and clarify the responsibility of each member of a forecasting team. The workshop series covered the following areas: Real sector, labor market, financial and international developments, inflation, core model, and forecast coordinator.

Another FPAS mission provided support to the BNR. The goal of the mission was to improve the central bank's monetary policy decisions through enhanced modeling, forecasting, and analysis. The mission followed the steps in producing a forecast while elaborating on each step to deepen BNR knowledge and ability to use tools and models. Although this was a virtual mission, the sessions were highly interactive. The results will help the BNR to organize forecast and policy processes more efficiently and deepen policy analysis.

**Government Finance Statistics:** Support was provided to the Ministry of Finance and Economic Planning (MINECOFIN) on compilation of fiscal statistics for public corporations and facilitated a

comprehensiveness review of quarterly budgetary central government (BCG) fiscal data. The compilation included full coverage of public corporations. Balance sheet data was also compiled. The macrofiscal framework has been fully migrated to *GFMS 2014* concepts.

**Public Financial Management:** An AFE mission supported the Accountant General in drafting the new Organic Law on Public Finance that will be replacing the 2013 Organic Law on State Finances and Property. The mission had extensive consultations with internal and external stakeholders to align the draft PFM law with the PFM reform requirements. Next steps include wider review of the new draft law to have the final draft by early June 2021.

Support was provided to the National Budget Department and the National Planning and Research Department to strengthen the performance-based budget (PBB) annex for the 16 budget sectors. The mission outputs included a detailed assessment of the examples prepared for the PBB annex to the Finance Law 2021/22 and a PBB quality assurance checklist applicable across sectors. A half-day workshop was conducted for officials from the National Budget Department and the National Planning and Research Department to discuss quality improvements. These will be addressed through a series of sector-based workshops supported by the World Bank.

**Revenue Administration:** AFE participated with IMF headquarters in a joint tax policy and revenue administration mission that reviewed the authorities' draft three-year medium-term revenue strategy (MTRS). One objective of the MTRS is to boost revenue mobilization. The mission assisted in grouping and developing strategic initiatives for the MTRS in three broad categories: (1) Supporting voluntary compliance; (2) enhancing taxpayer compliance with well-resourced and supervised compliance improvement strategies; and (3) modernizing the business operations, capacity, and productivity of the Rwanda Revenue Authority. The mission's advice laid a solid foundation for more ambitious and sustainable reforms as they emerge.

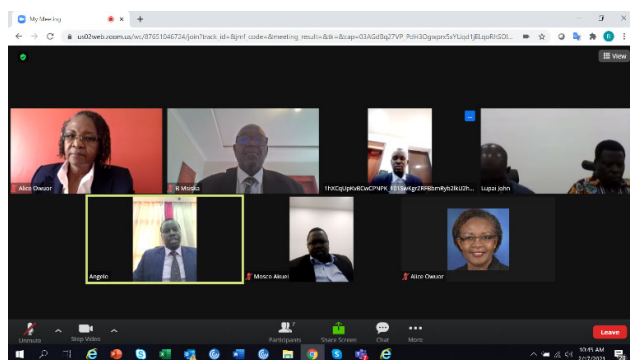


## SOUTH SUDAN

**Government Finance Statistics:** Officials in the Ministry of Finance and Planning (MoFP) and the National Bureau of Statistics were assisted in preparing to compile budgetary central government fiscal statistics. The East African Community (EAC) Secretariat participated in the process as part of the preparations for compiling data required for the EAC monetary union.

**Public Financial Management:** A remote mission provided MoFP with practical advice on building up commitment control and improving the economic segment of the standard chart of accounts. Two workshops were held, on commitment control and chart of accounts reforms, and the training materials were drafted and shared with the authorities.

**Revenue Administration:** Support was provided to South Sudan on building the integrity of the taxpayer register. The mission work included review of the organizational arrangements, procedures, and strategies for recruiting new taxpayers.



Mission participants in a virtual session.

The mission made suggestions on strategies for expanding the tax base and improving the state of the register. For example, a Block Management System was deployed to facilitate identification of unregistered taxpayers and the mission provided a sample of key performance indicators for the registration function.

Further support was provided to South Sudan for review of the Domestic Taxes Information System (DTIS) upgrade. The mission advised South Sudan to

consider a new web-based tax administration system to replace the DTIS, which has numerous inadequacies. The mission also noted that, in the interim, while the new system is not yet operational limited upgrades can be made to the DTIS to improve its functionality.

## TANZANIA

**Financial Sector Supervision and Regulation:** Tanzania Capital Markets and Securities Authority (CMSA) benefited from a mission on improving the assessment of corporate governance, risk management, and other oversight functions in securities firms. The mission provided regulators with both qualitative and quantitative indicators to assess the effectiveness and adequacy of board, senior management, risk management, operational management, compliance, internal audit, and internal controls oversight in securities firms.

**Forecasting and Policy Analysis:** A scoping mission on the FPAS at the Bank of Tanzania (BoT) was carried out. Its primary focus was to take stock of progress in organization of the forecasting cycle, including the use of sector experts, interactions with the Monetary Policy Committee, and aligning the forecast schedule with data releases. The mission also helped to enhance the nowcasting framework at the BoT and launched a review of the parameters of its core macro model. It also made several presentations on FPAS topics and examples of internal presentations and memos useful in the FPAS work and the monetary policy process.

**Government Finance Statistics:** Staff of the Ministry of Finance and Planning (MoFP) and the National Bureau of Statistics (NBS) were trained on concepts of the latest methods for compiling fiscal statistics. Compilers drafted a four-year national work plan for adoption of the latest compilation methods, specifically *GFSM 2014*.

**Real Sector Statistics:** Support was provided to the NBS to assist with drafting a producer price index for agriculture (PPIA). The mission reviewed the data

available to the NBS for producing a PPIA, quality-assured the calculations in the unit value index, outlined a plan for producing a PPIA using only NBS resources, and provided training in index number methodology.

**Revenue Administration:** National training was provided to Tanzania on auditing the construction sector. The mission included a review of the current audit manual and procedures in the sector and advised on application of risk management in audit and realignment with good international practice. The mission further advised more training and practical work for continuous capacity development in construction sector audits.

## **TANZANIA (ZANZIBAR)**

**Government Finance Statistics:** Zanzibar was supported remotely to improve the quality of budgetary central government fiscal statistics. With AFE guidance, staff of the Ministry of Finance and Planning formulated a strategy for expanding sectoral and instrument coverage for public debt data.

## **UGANDA**

**Financial Sector Supervision and Regulation:** The Bank of Uganda (BoU) strengthened its stress testing framework in preparation for Basel II implementation. The mission focused on training supervisors to review credit, interest rate, liquidity, and foreign currency stress tests of banks.

**Forecasting and Policy Analysis:** A scoping mission to the BoU assessed FPAS developments and model performance. The mission reviewed progress in implementing key elements of FPAS—the forecast process, the forecast team, data-handling, tools and models for nowcasting, and the core macro model. The BoU already has long experience with FPAS and was thus ready to move into more advanced analysis to support the current toolbox. In particular, the nowcasting toolbox could be enhanced. The mission proposed a workplan for the BoU to further enhance the FPAS framework.

**Government Finance Statistics:** Support was provided on compiling annual fiscal statistics for general government (GG). Plans were made and steps identified to expand coverage of quarterly fiscal statistics to the GG. The mission also reviewed progress on migration of the fiscal framework to *GFSM 2014* concepts.

## **EAST AFRICAN COMMUNITY**

**Revenue Administration:** Support was provided to the EAC Secretariat on developing a framework for statistical reporting and performance standards. The mission assisted the Secretariat with refining performance standards and indicators, as well as with measuring deviations for the Single Customs Territory initiative.

## **AFE WORKSHOPS AND WEBINARS**

**Financial Sector Supervision and Regulation:** AFE held a virtual regional course on strengthening financial soundness and other indicators. This cross-cutting workshop drew participants from central banks, insurance regulators, capital market regulators and microfinance regulators in East Africa. During the workshop, participants contributed to the content of workbooks on indicators like financial soundness that are used to assess inherent risks, and on corporate governance and other functions for overseeing banks, insurance, capital markets, and microfinance.

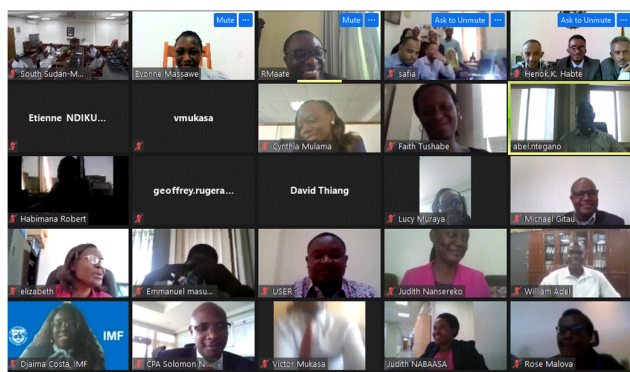
Another virtual regional course dealt with building insurance supervisory capacity to compute capital charges and value assets and liabilities. Insurance supervisors from seven of the eight member countries participated.

AFE also organized a virtual regional course on strengthening regional procedures for conducting a self-assessment of Basel core principles. This workshop was held in collaboration with the Central Bank of Kenya and there were participants from all EAC-member countries.

**Monetary Policy and Operations:** AFE held a workshop on applying monetary policy during the

pandemic. The focus was on sharing relevant country experiences and challenges during the COVID-19 crisis, given the range of idiosyncratic circumstances.

**Government Finance Statistics:** AFE conducted a virtual regional workshop for member countries on addressing data quality improvement challenges. The participants shared experiences and practices in compilation of fiscal and public debt statistics and gained a deeper understanding of how concepts apply to compilation of fiscal statistics. The concepts discussed related to management of natural resources revenue, social security funds, and fiscal transactions related to COVID-19. The EAC Secretariat described progress on the compilation of fiscal statistics required for the EAC economic integration agenda.



Participants in the GFS regional workshop.

**Real Sector Statistics:** A virtual regional workshop was held on concepts, methods, and data sources for quarterly national accounts (QNA). The 22 participants were from Ethiopia, Kenya, Malawi, Rwanda, South Sudan, and Tanzania (including Zanzibar). The workshop consisted of lectures based on the *QNA Manual* 2017 edition, breakout sessions with exercises, and informal exchange of experience and discussions on compiling QNA. Exercises in the breakout sessions were chosen to enhance the practical skills of participants in QNA compilation and to provide advice on specific QNA issues.



Participants in the QNA workshop.

**Revenue Administration:** A workshop co-organized jointly by AFE and AFRITAC West 2 (AFW2) was designed to build the capacity of member countries on how to leverage technology to deliver effective taxpayer service and improve compliance. During the workshop, it became clear that member country sophistication in information and communication technology (ICT) varied widely. A central outcome of the workshop was that, each country identified actions to be taken to improve its ICT capability so that ICT can be used to improve taxpayer services and taxpayer compliance. Participants also identified three country-specific priority tasks to drive these improvements.

Table 1. East AFRITAC: Activities, May – July 2021

Country	Type	Subject	Date	Experts
<b>Financial Market Infrastructure and Payments</b>				
Malawi	TA mission	PFMI training	May 31–June 3, 2021	Callie Hugo (AFE Advisor); Faith Stewart (STX); Biagio Bossone (STX)
Malawi	TA mission	Review of oversight framework for FMIs	May 24–28, 2021	Callie Hugo (AFE Advisor); Faith Stewart (STX)
AFRITAC East	Webinar	Fintech innovations	June 16–18, 2021	Callie Hugo (AFE Advisor); STXs (TBD)
<b>Financial Sector Supervision and Regulation</b>				
Ethiopia	TA mission	Basel II implementation assessment of Pillar II systemic risks	May 24–28, 2021	Courtney Christie-Veitch, (AFE Advisor)
Rwanda	TA mission	Risk-based supervision for securities firms	June 14–18, 2021	Courtney Christie-Veitch (AFE Advisor)
South Sudan	TA mission	Risk-based supervision for banks	June 21–25, 2021	Courtney Christie-Veitch (AFE Advisor)
Rwanda	TA mission	Simplified Solvency II implementation for insurance companies	July 12–16, 2021	Courtney Christie-Veitch (AFE Advisor)
AFRITAC East	TA mission	Regional Workshop: Unwinding COVID-19 measures for banks.	July 5–9, 2021	Courtney Christie-Veitch (AFE Advisor)
Uganda	TA Mission	Basel II implementation assessment of Pillar II systemic risks	July 26–30, 2021	Courtney Christie-Veitch (AFE Advisor)
<b>Forecasting and Policy Analysis</b>				
Kenya	TA mission	FPAS	June 14–23, 2021	Carina Selander (AFE Advisor); STX (TBD)
Uganda	TA mission	FPAS	June 2–11, 2021	Carina Selander (AFE Advisor); STX (TBD)
<b>Government Finance Statistics</b>				
EAC	TA mission	Development of templates for reporting fiscal and public debt data for the EAC convergence program	May 24–28, 2020	Robert Maate (AFE Advisor)
South Sudan	TA mission	Compilation of BCG fiscal statistics	July 5–9, 2021	Robert Maate (AFE Advisor)
Uganda	TA mission	Improving quality of general government fiscal statistics and public debt data.	July 12–16, 2021	Bjorgvinsson Johann Runar (STX)
<b>Macro-Fiscal Analysis</b>				



Country	Type	Subject	Date	Experts
Rwanda	TA mission	Updating the Fiscal Risk Statement	April 26–May 21, 2021	Matthew Quillinan (AFE Advisor)
Kenya	TA mission	Implementing the Budget Preparation Manual	June 14–25, 2021	Imran Aziz and Matthew Quillinan (AFE Advisors); Gerhard Steger (STX)
<b>Public Financial Management</b>				
Kenya	TA mission	SOE financial evaluations	May 10–21, 2021	Imran Aziz and Matthew Quillinan (AFE Advisors); Phil Barry (STX)
Uganda	TA mission	Review the roadmap and updated SCOA for implementation of accrual- basis IPSAS	May 24–June 8, 2021	Amra Srdanovic (AFE Advisor); Peter Murphy and Wayne Bartlett (STXs)
Kenya	TA mission	Implementing the Budget Preparation Manual	June 14–25, 2021	Imran Aziz and Matthew Quillinan (AFE Advisors); Gerhard Steger (STX)
South Sudan	TA mission	Expanding coverage of the TSA and strengthening cash management practices	June 21–July 6, 2021	Amra Srdanovic (AFE Advisor); Per-Olof Jönsson, (STX)
Uganda	TA mission	Strengthening the Multi-Year Commitment Statement	July 12–23, 2021	Imran Aziz (AFE Advisor); Robert Muwanga (STX)
Rwanda	TA mission	Assessment of progress in IPSAS implementation; identifying gaps and advising on the way forward	July 19–30, 2021	Amra Srdanovic (AFE Advisor); Francois van Schaik (STX)
<b>Real Sector Statistics</b>				
Rwanda	TA mission	Development of revision policy for national accounts statistics	May 24–28, 2021	Timmi Graversen (AFE Advisor)
Malawi	TA mission	Consumer Price Index Update	May 24–June 4, 2021	David Fenwick (STX)
Malawi	TA mission	Development of publication policy, revision, and metadata	June 14–25, 2021	Timmi Graversen (AFE Advisor)
Ethiopia	TA mission	Annual and quarterly GDP expenditure compilation	July 5–16, 2021	Timmi Graversen (AFE Advisor)
Tanzania (Zanzibar)	TA mission	Agriculture Producer Price Index	July 19–30, 2021	STX (TBD)

Country	Type	Subject	Date	Experts
Malawi	TA mission	Designing new Index of Industrial Production and Producer Price Index bulletin	July 26–30, 2021	STX (TBD)
<b>Revenue Administration</b>				
Uganda	TA mission	Improved valuation capacity	May 11–24, 2021	Kenneth Ochola (AFE Advisor); Ian Cremer (STX)
South Sudan	TA mission	Review of information technology system upgrade	May 12–25, 2021	Berlin Msiska (AFE Advisor); Yakomba Yavwa (STX)
Rwanda	TA mission	Review penalty regime and develop sanctions map to improve compliance	May 18–31, 2021	Kenneth Ochola (AFE Advisor); Anita Henderson (STX)
Rwanda	TA mission	Strengthening domestic taxes headquarters function	May 31–June 11, 2021	Berlin Msiska (AFE Advisor); Maureen Kidd (STX)
Malawi	TA mission	Review Customs procedures and automation	June 1–14, 2021	Kenneth Ochola (AFE Advisor); STX (TBD)
Tanzania	TA mission	Strengthening the filing and payment processes	June 2–15, 2021	Berlin Msiska (AFE Advisor); Alice Owuor (STX)
South Sudan	TA mission	Review and redesign of customs clearing controls and procedures	June 15–29, 2021	Kenneth Ochola (AFE Advisor); STX (TBD)
Ethiopia	Attachment	Administration of excise tax	June 21–25, 2021	Berlin Msiska (AFE Advisor)
Tanzania (Zanzibar)	TA mission	Strengthening the dispute resolution process	July 7–20, 2021	Berlin Msiska (AFE Advisor); Diana Bunting (STX)
Ethiopia	TA mission	Developing framework to control special regimes and exemptions	July 7–21, 2021	Kenneth Ochola (AFE Advisor); STX TBD

## IMF ONLINE COURSES

Available to government officials, and in some cases the general public, through [Online Learning \(imf.org\)](https://www.edx.org/school/imfx) and <https://www.edx.org/school/imfx>. Forthcoming and current online courses include:

**Table 2: IMF Online Courses**

Start Date	End Date	Session No.	Course Title	Language
May 1, 2021	August 31, 2021	OL 21.127	<a href="#">Financial Programming and Policies, Part 1: Macroeconomic Accounts and Analysis (FPP.1x)</a>	English
May 1, 2021	August 31, 2021	OL 21.135	<a href="#">Financial Programming and Policies, Part 2: Program Design (FPP.2x)</a>	English
May 1, 2021	August 31, 2021	OL 21.120	<a href="#">Financial Market Analysis (FMAx)</a>	English
May 1, 2021	August 31, 2021	OL 21.113	<a href="#">Model-Based Monetary Policy Analysis and Forecasting (MPAEx)</a>	English
May 1, 2021	April 15, 2022	OL 21.118	<a href="#">RA-GAP - Tax Gap Analysis (VGAPx)</a>	English

Start Date	End Date	Session No.	Course Title	Language
May 1, 2021	August 31, 2021	OL 21.138	<a href="#">Balance of Payments and International Investment Position Statistics (BOP-IIPx)</a>	English
May 1, 2021	August 31, 2021	OL 21.115	<a href="#">Financial Development and Financial Inclusion - Online (FDFIx)</a>	English
May 1, 2021	August 31, 2021	OL 21.126	<a href="#">Public Debt, Investment, and Growth: The DIG and DIGNAR Models (DIGx)</a>	English
May 1, 2021	August 31, 2021	OL 21.137	<a href="#">Foundations of Central Bank Law (FCBLx)</a>	English
May 1, 2021	August 31, 2021	OL 21.121	<a href="#">Compilation Basics for Macroeconomic Statistics (CBMSx)</a>	English
May 1, 2021	August 31, 2021	OL 21.124	<a href="#">Online: Debt Sustainability Framework for Low Income Countries (LIC DSFX)</a>	English
May 1, 2021	April 15, 2022	OL 21.130	<a href="#">Macroeconomic Management in Resource-Rich Countries (MRCx)</a>	English
May 1, 2021	August 31, 2021	OL 21.134	<a href="#">Public Sector Debt Statistics (PSDSx)</a>	English
May 1, 2021	August 31, 2021	OL 21.125	<a href="#">Medium-Term Debt Management Strategy (MTDSX)</a>	English
May 1, 2021	August 31, 2021	OL 21.123	<a href="#">Macroeconomic Diagnostics (MDSx)</a>	English
May 1, 2021	April 15, 2022	OL 21.129	<a href="#">Energy Subsidy Reform (ESRx)</a>	English
May 1, 2021	August 31, 2021	OL 21.122	<a href="#">Government Finance Statistics (GFSx)</a>	English
May 1, 2021	April 15, 2022	OL 21.128	<a href="#">Public Financial Management (PFMx)</a>	English
May 1, 2021	August 31, 2021	OL 21.114	<a href="#">Macroeconometric Forecasting (MFx)</a>	English
May 26, 2021	July 21, 2021	OL 21.01	<a href="#">Inclusive Growth (IGx)</a>	English
June 16, 2021	July 28, 2021	OL 21.02	<a href="#">Online: National Accounts Statistics</a>	English
July 1, 2021	August 12, 2021	OL 21.19	<a href="#">Revenue Forecasting and Analysis (RFAX)</a>	English
July 7, 2021	July 28, 2021	OL 21.16	<a href="#">Public Debt Dynamics under Uncertainty (DDUx)</a>	English

**Table 3: East AFRITAC Technical Assistance Reports Posted on the IMF Extranet**

The following final TA reports prepared by East AFRITAC have recently been posted on the secure IMF extranet site. These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Uganda	Integrating the Project Databank with other IT Systems	May 1–15, 2020	FY 2021
South Sudan	Public Financial Management Reform Priorities	June 8–26, 2020	FY 2021
Eritrea	Development of Explanatory Notes for the Draft Income tax law	June 29–July 8, 2020	FY 2021
Malawi	Identifying Value-Added Tax Compliance Risks	September 1–15, 2020	FY 2021
Rwanda	Fiscal Data Quality Improvement	September 14–18, 2020	FY 2021
Kenya	Updates to the <i>Budget Preparation Manual</i>	September 30–October 9, 2020	FY 2021
Tanzania (Zanzibar)	Budget Costing and Expenditure Prioritization	October 12–16, 2020	FY 2021
Kenya	Export and Import Price Indexes	October 19–30, 2020	FY 2021
Tanzania	Report on AFE Mission on Further Review of Government Finance Statistics in National Accounts Compilation	October 19–30, 2020	FY 2021
Kenya	Assessment of Digital Services Tax Legislative Framework, Procedures, and Practices	October 21–November 3, 2020	FY 2021
Uganda	Developing Telecommunication Sector Audit Capacity	October 28–November 10, 2020	FY 2021
Kenya	Updates to the <i>Budget Preparation Manual</i>	November 21–December 5, 2020	FY 2021
Uganda	Developing Data-Matching Capacity within Tax and Customs	December 1–18, 2020	FY 2021
Malawi	Report on AFE Mission on National Accounts: Review and Assist to Compile Annual GDP by Expenditure	December 14–18, 2020	FY 2021





### Member Countries

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Rwanda  
South Sudan  
Tanzania  
Uganda

### External Donors

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The Netherlands  
Switzerland  
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