

INFORMATIONAL ANNEXES  
MID YEAR REPORT FY 2017

**EAST AFRICA  
REGIONAL TECHNICAL  
ASSISTANCE CENTER  
(EAST AFRITAC)**





East AFRITAC  
INTERNATIONAL MONETARY FUND  
REGIONAL TECHNICAL  
ASSISTANCE CENTER

# A Multi-Donor Initiative Supported by Recipient Countries and the Following Donors



European Union



**UKaid**  
from the British people



Schweizerische Eidgenossenschaft  
Confédération suisse  
Confederazione Svizzera  
Confederaziun svizra

Swiss Confederation

Federal Department of Economic Affairs,  
Education and Research EAER  
**State Secretariat for Economic Affairs SECO**



Ministry of Foreign Affairs of the  
Netherlands



East AFRITAC  
INTERNATIONAL MONETARY FUND  
REGIONAL TECHNICAL  
ASSISTANCE CENTER



**AFRICA REGIONAL  
TECHNICAL ASSISTANCE  
CENTER EAST  
(EAST AFRITAC)**

**IMF EAST AFRITAC'S  
MID YEAR REPORT FY 2017  
INFORMATIONAL ANNEXES**

November 2016

## Table of Contents

Annex I.	Work Plan Execution in H1 FY 2017.....	3
Annex II.	Revised Work Plan for H2 FY 2017.....	24
Annex III.	East AFRITAC Workshops and IMF-ICD Courses (as of October 2016).....	45
Annex IV.	East AFRITAC Mission Reports, First Half FY 2017 .....	48
Annex V.	East AFRITAC Budgeting and Financing.....	53
Annex VI.	CARTAC Mid-Term Evaluation, Phase 4 .....	55
Annex VII.	Central AFRITAC Mid-Term Evaluation for Phase II .....	65

**ANNEX I. WORK PLAN EXECUTION IN H1 FY 2017**

**Revenue Administration**

<b>Beneficiary</b>	<b>Activity Title</b>	<b>Milestone</b>	<b>Actual FY2016 Timing</b>	<b>Total Resources (FPWs)</b>	<b>Status of Activity</b>	<b>Status of Milestone</b>	<b>Comment on Status</b>
AFE	Facilitating AFW2 Workshop on TADAT for Head of Tax Administration	Workshop Conducted	H1	1	Complete	Complete	
Eritrea	Workshop on International Best Practice in Tax Administration - Registration, Filing and Payment, Debt Management and Accuracy of Reporting	National Training Conducted	H1	1.9	Preponed to H1	Preponed to H1	
Ethiopia	TA is Strengthening Valuation Capacity in Customs	Mission and Training Conducted	H1	3.9	Complete	Complete	
Kenya	TA in Improving the Integrity of the Taxpayer Register and accuracy of taxpayer ledger data	Report complete with action plan		0	Cancelled	Cancelled	Resources shifted to covered HQ staff and STX participation in Kenya TADAT mission
Kenya	TA in developing a framework and guidelines for monitoring and managing compliance in the telecommunications sectors	Training Conducted	H1	3.9	Preponed to H1	Preponed to H1	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Kenya	TA in Developing a Framework, criteria and guidelines for Taxpayer Segmentation	Recommended Framework, Criteria and Guidelines submitted to KRA	H1	3.9	Complete	Complete	
Malawi	Follow up TA in PCA Training in Customs	Training Concluded	H1	4.9	Complete	Complete	
Rwanda	TA in Developing a Model and Tool for Compliance Risk Analysis	Assessment of current practices and Training Conducted	H1	3.9	Complete	Complete	
Rwanda	TA in improving the collection and management of Tax Arrears	Training Conducted	H1	3.9	Complete	Complete	
Rwanda	TA in developing a framework and guidelines for monitoring and managing compliance in the telecommunications sectors	Training Conducted	H1	3.9	Preponed to H1	Preponed to H1	
Rwanda	Developing and Quality Assuring ETAX Procedures for Filing, Payment and Taxpayer Accounting	Revised Filing, Payment and Taxpayer Accounting Procedures developed	H1	4.4	New & Complete	New & Complete	
Rwanda	Strengthening Project Management Arrangements for the E-Tax Project	Mission Conducted	H1	3.9	New & Complete	New & Complete	
Tanzania	TA in Designing national audit plans and associated performance measures and monitoring mechanisms	Report complete with audit plan, performance measures and reporting templates	H1	3.9	Complete	Complete	
Tanzania	FAD Diagnostic Mission in Customs Administration	Report on identified weakness, causes and recommended remedies	H1	10.2	Complete	Complete	
Uganda	Blended Training in the TADAT methodology	Training Conducted	H1	0.8	Preponed to H1	Preponed to H1	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Uganda	TA in Developing an Operational Model and Strategy for Recruiting Taxpayers from the Informal Sector	Report with model and strategy for recruiting taxpayers	H1	3.9	Complete	Complete	
Uganda	Training in methodology for monitoring inaccurate reporting	Training Conducted	H1	3.1	Preponed to H1	Preponed to H1	
Uganda	TA in Developing a Compliance Risk Analysis Tool using a Matrix Model	Training Conducted	H1	5.4	Complete	Complete	
Regional e.g. EAC	Regional Workshop in Developing a Compliance Risk Analysis Tool using a Matrix Model	Workshop Conducted	H1	4	Complete	Complete	
Regional e.g. EAC	Regional Workshop in Operationalizing Customs Risk Management IT modules – case of Asycuda	Workshop Conducted	H1	4	Preponed to H1	Preponed to H1	
Regional e.g. EAC	Regional Workshop for ISORA – RAFIT Coordinators	Workshop Conducted	H1	3	Complete	Complete	
<b>Subtotal</b>				<b>78</b>			

### Public Financial Management

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	Inducting RA and retreat	RA installation /inspection completed	H1	5	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Eritrea	Training on budget issues	Workshop delivered	H1	3	Complete	Complete	
Ethiopia	Review of financial Administration laws	Draft recommendation submitted for approval		0	Cancelled	Cancelled	No request from authorities.
Kenya	Developing a framework for public investment management	Agreed strategy for strengthening public investment management	H1	9	Complete	In Progress	
Kenya	Fiscal reporting and support to Accounting Standards Board	IPSAS implementation roadmap agreed	H1	9	Complete	In Progress	
Kenya	Quality assuring the IFMIS implementation plans	IFMIS implementation plans incorporate recommendations made	H1	7	Preponed to H1	Preponed to H1	Preponed to H1:
Kenya	Publication of FTE	FTE Published	H1	1	New & Complete	New & Complete	New activity
Kenya	Fiscal Reporting	IPSAS implementation roadmap agreed	H1	1	New & Complete	New & Complete	New attachments
Malawi	Improving financial reporting	Financial reporting improved in accordance with approved roadmap	H1	0	Preponed to H1	Preponed to H1	Subsumed in the August FAD mission.
Malawi	Review and redrafting of the PFM legal framework	Draft revised PFM law	H1	13	Preponed to H1	Preponed to H1	The mission scope was revised in consultation with the authorities and focused on the more immediate

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							priority of building and sustaining financial control.
Tanzania	Capacity building in medium-term orientation of budget	Capacity building sessions for MDAs delivered	H1	9	Complete	Complete	
Tanzania	Fiscal reporting	QA of annual financial statements accepted	H1	10	Complete	Complete	
Tanzania	Improving cash planning and management	Recommendations for improved cash management agreed	H1	7	Preponed to H1	In Progress	
Tanzania	Fiscal Reporting	QA of annual financial statements accepted	H1	1	New & Complete	New & Complete	New attachments
Tanzania (Zanzibar)	Capacity building in medium-term orientation of budget	Capacity building sessions for MDAs delivered	H1	10	Preponed to H1	Preponed to H1	
Tanzania (Zanzibar)	Review the IFMIS upgrade plan and progress	QA recommendations incorporated into IFMIS implementation plans	H1	7	Preponed to H1	Preponed to H1	
Uganda	Cash management	Recommendations for the improvement of cash management and commitment controls approved	H1	6	Complete	Complete	
Uganda	Strengthening medium term budget frameworks (MTBFs)	The Forward Estimates inform the annual budget	H1	14	Complete	Complete	
Regional e.g. EAC	IFMIS benefits and risks	Workshop delivered	H1	9	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Regional e.g. EAC	Commitment control and cash management	Commitment controls restored for all expenditure categories	H1	3	New & Complete	New & Complete	Reciprocal activity with AFS. <b>Beneficiary: Swaziland.</b> <b>Provider AFS/AFE</b>
<b>Subtotal</b>				<b>124</b>			

### Macro-Fiscal Analysis

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	Macro-Fiscal Retreat	Review of practices of PFM/MF advisors	H1	2	Complete	Complete	
Eritrea	Improved Budgeting Practices	Participants training in budget practices	H1	2	Complete	Complete	
Kenya	Debt Sustainability Analysis and Fiscal Risk Reporting	Participants trained in DSA and able to apply LIC DSA template for Kenya	H1	4	Complete	Complete	
Malawi	Macroeconomic Analysis and Forecasting	Participants trained in macroeconomic analysis and forecasting tools using EViews	H1	3	Complete	Complete	
Tanzania (Zanzibar)	Developing a Macro-Fiscal Database	Major data gaps filled and database more suitable for fiscal analysis	H1	3	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Regional e.g. EAC	Macroeconomic Forecasting	Participants trained in macroeconomic forecasting tools using EViews	H1	4	Complete	Complete	
Regional e.g. EAC	Fiscal Forecasting	Participants trained in fiscal forecasting tools using EViews	H1	3	Complete	Complete	
Regional e.g. EAC	Supporting the Preparation of EAC Medium-Term Convergence Program Documents	Partner States submit new/revised MTCP to EAC Secretariat	H1	5	Complete	In Progress	
<b>Subtotal</b>				<b>26</b>			

### Financial Sector Regulation and Supervision

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	HQ FSR retreat	Retreat realized	H1	1.4	Preponed to H1	Preponed to H1	Realized (May 9-13, 2016)
Eritrea	Review and advise on prudential regulations for insurance	Revised (and if needed) additional regulations drafted	H1	2.3	Preponed to H1	Preponed to H1	Realized August 1-5, 2016
Ethiopia	Lease financing	Attachment realized		0	Cancelled	Cancelled	Cancelled- Instead the NBE requested assistance on developing a National Contingency

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							Plan (for financial crises). MCMFC will provide this TA on the budget of AFE. The activity is planned for October 19-27.
Kenya	Developing an in-house training course on Consolidated Supervision	In-house training course developed, trainers trained, and course delivered once	H1	3.3	Complete	Complete	
Malawi	Pilot examination on IT/technology risk supervision	Pilot examination realized	H1	6.5	Complete	Complete	Realized (September 19-30, 2016)
Malawi	Assisting in a Workshop on Financial Sector Issues for the Judiciary	Workshop realized	H1	2.4	Complete	Complete	Realized (June 9-13, 2016 - supported by IMF Legal)
Rwanda	Integrating Pillar 2 in and enhancing the RBS framework	Enhancements to the RBS framework drafted and ready for piloting	H1	3.7	Complete	In Progress	Realized (October 12-25, 2016)
Rwanda	Enhancing the supervisory framework for FX bureaus	Enhancements to the supervisory framework drafted and ready for piloting	H1	5.3	Preponed to H1	Preponed to H1	Realized August 16-26, 2016
Rwanda	Attachment on stress-testing and risk-based solvency requirements	Attachment realized	H1	3.2	New & Complete	New & Complete	Realized August 9-16, 2016

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Tanzania	Implementation of Basel II/III framework	Regulations drafted and ready for QIS / parallel run	H1	2	Preponed to H1	In Progress	Realized (October 17-21, 2016)
Tanzania	Analysis of financial markets and financial market infrastructure risk	Analytical tools developed	H1	6.6	Complete	Complete	Realized (May 31 - June 10, 2016)
Tanzania	Training on financial analysis, stress-testing and risk-based solvency	Training realized	H1	3.3	Preponed to H1	Preponed to H1	Realized (9-16, 2016)
Tanzania	Training on micro-prudential stress-testing	Training realized	H1	2	Complete	Complete	Realized (June 27 - July 1, 2016)
Uganda	Developing a regulatory and supervisory framework for agent banking	Attachment realized, supervisory framework drafted based on BOT framework		0	Cancelled	Cancelled	Cancelled Activity is converted to an attachment to the BOT (milestones and targeted outcome remain the same).
Uganda	LTV reporting and policy framework implemented	Data templates for reporting issued	H1	2.4	Complete	Complete	Realized (July 4-8, 2016)
Uganda	Roll-out of risk based supervision	Two institutions examined using the CARAMELS approach	H1	3.5	Preponed to H1	Preponed to H1	Realized (September 12-23, 2016)

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Regional e.g. EAC	Workshop on RBS approach to AML/CFT supervision	Workshop realized	H1	5.8	Complete	Complete	Realized (September 5-9, 2016)
Regional e.g. EAC	Regional workshop on technology risk	Workshop realized	H1	3.1	Complete	Complete	Realized (September 15-16, 2016)
<b>Subtotal</b>				<b>56.8</b>			

### Monetary Policy and Operations

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Actual Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Malawi	Liquidity management in order to transit towards interest rate targeting	Improve liquidity management	H1	1.7	Complete	Complete	
Malawi	Development of a Forecasting and Policy Analysis System	Train the CB staff in conducting model-based policy analysis	H1	4.8	Complete	Complete	
Tanzania	Emergency Liquidity Assistance framework	Framework for emergency liquidity assistance	H1	2.3	Preponed to H1	Preponed to H1	
Tanzania	Development of a Forecasting and Policy Analysis System	Train the CB staff in conducting model-based policy analysis	H1	7.1	Complete	Complete	
Uganda	Framework for Emergency Liquidity Assistance	Framework for emergency liquidity assistance	H1	2.3	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Actual Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Uganda	Development of the repo market and MRA (follow up)	Base for the development of a true repo market	H1	0.7	Complete	Complete	
Regional e.g. EAC	Foreign exchange trading simulation (in collaboration with AFW2)	Completion of workshop	H2	0	Complete	Complete	
Regional e.g. EAC	Development of a Forecasting and Policy Analysis System		H1	1.1	Complete	Complete	
<b>Total</b>				<b>20</b>			

#### Financial Market Infrastructures and Payments

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	Retreat	Review practices HQ/RTACs	H1	1.5	Complete	Complete	
Ethiopia	Oversight training	Completion of attachment; preparation of report of lessons learned and target actions	H1	1.5	New & Complete	New & Complete	NBE participated in lieu of Rwanda; second slot allocated to AFW II
Kenya	Oversight training	Completion of attachment; preparation of report of lessons learned and target actions	H1	2.5	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Kenya	Provide guidance for conducting an assessment of FMIs	CBK applies the knowledge and conducts an assessment of the RTGS	H1	3	Complete	Complete	
Malawi	Developing oversight framework for retail payments	Central bank defines policy objectives and responsibilities for oversight of retail payments market		0			Cancelled: RBM asked that missions be deferred to FY2018; efforts being made to substitute a mission to Eritrea.
Malawi	Provide guidance for conducting an assessment of FMIs	BOT applies the knowledge and conducts an assessment of the RTGS		0	Cancelled	Cancelled	RBM asked that missions be deferred to FY2018
Rwanda	Oversight training	Completion of attachment; preparation of report of lessons learned and target actions		0	Cancelled	Cancelled	NBR declined invitation to participate in SARB attachment; scheduling problem; slots allocated to Ethiopia and AFWII (Ghana)
Tanzania	Oversight training	Completion of attachment; preparation of report of	H1	2.5	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
		lessons learned and target actions					
Tanzania	Provide guidance for conducting an assessment of FMIs	BOT applies the knowledge and conducts an assessment of the RTGS	H1	3	Complete	Complete	
Uganda	Oversight training	Completion of attachment; preparation of report of lessons learned and target actions	H1	2.5	Complete	Complete	
<b>Subtotal</b>				<b>16.5</b>			

#### Economic and Financial Statistics (including Government Finance Statistics)

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	RTAC Statistics Advisors Retreat	Workshop realized	H1	1.5	Complete	Complete	
AFE	RTAC Statistics Advisors Retreat	Workshop realized	H1	2.1	Complete	Complete	
Ethiopia	A TA Mission to determine whether a legal and institutional environment and resources exist for preparing GFS Statistics.	Members of a GFS TWG are identified and a GFSM 2014 Implementation is outlined by November 2016.	H1	5.2	Complete	Complete	Plans for a GFS TWG were formulated and a draft RBM-base GFS and PSDS Work Plan were developed for refinement

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							and implementation by authorities.
Ethiopia	Study the use of administrative data to compile quarterly GDP (case of Rwanda) and apply the skill to improve QGDP by activity	Improvement to source data used for quarterly GDP estimates are made.		0	Cancelled	Cancelled	This activity was implemented for Malawi and not Ethiopia i.e. Ethiopia changed its priorities and was replaced with Malawi
Kenya	GFS TA Mission to review new high-frequency data, stock data, and data quality.	Release of monthly BCG and quarterly central government GFS by December 2016.	H1	2.8	Complete	In Progress	Kenya's new RBM GFS Work Plan calls for releasing high-frequency GFS by December 2016.
Kenya	Review and Update work-in-progress model for crops and livestock	The general framework, concepts and definitions follow the 2008 SNA	H1	3	Complete	Complete	
Kenya	Support rebasing of Construction Input Price Index	Data compilation employ sound statistical techniques to deal with data sources including weighting structure consistent to support compilation of indexes across regions/products.	H2	0	Postponed to H2	Postponed to H2	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Kenya	Review and Update work-in-progress model for crops and livestock	The general framework, concepts and definitions follow the 2008 SNA	H1	3	Complete	Complete	
Kenya	Support rebasing of Construction Input Price Index	Data compilation employ sound statistical techniques to deal with data sources including weighting structure consistent to support compilation of indexes across regions/products.	H2	0	Postponed to H2	Postponed to H2	
Malawi	A TA Mission to determine whether a legal and institutional environment and resources exist for preparing GFS Statistics.	Members of a GFS TWG are identified and a GFSM 2014 Implementation is outlined by August 2016.	H1	5.4	Complete	Complete	Malawi GFS TWG in place, and RBM GFS Work Plan (GFSM 2014 Implementation Plan), under review; to be operationalized.
Malawi	A mentoring opportunity for a Malawi GFS compiler in the form of a visit to another AFE Member State to observe GFS compilation.	Mentoree co-authors a Technical Note related to the GFS TA Mission in which she/h participates.	H2	0	Postponed to H2	Postponed to H2	Moved to H2.

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Malawi	Assist with benchmarking of quarterly GDP-P estimates to the revised annual GDP estimates.	Periodic benchmark estimates, annual time series and quarterly time series are consistent with each other	H1	3	Complete	Complete	
Malawi	Review of CPI methodology and assist to produce national CPI	General framework, concepts and definitions follow the 2004 CPI Manual	H1	3.5	Complete	Complete	
Malawi	Study the use of administrative data to compile quarterly GDP (case of Rwanda) and apply the skill to improve QGDP by activity	Improvement to source data used for quarterly GDP estimates are made.	H1	2.5	New & Complete	New & Complete	See above-activity: Study the use of administrative data to compile quarterly GDP (case of Rwanda) and apply the skill to improve QGDP by activity in Ethiopia has been replaced by this activity in Malawi
Rwanda	GFS TA Mission to review new high-	Release of monthly BCG and quarterly central government GFS by March 2017.	H1	4.6	Complete	In Progress	FY 2014/15 GFS for General

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
	frequency data, stock data, and data quality.						Government were compiled; monthly GFS for BCG were compiled for FY 2014/15; and quarterly PSDS were compiled for the quarters of FY 2014/15 and the first two quarters of FY 2015/16.
Rwanda	Develop the CPI rebasing methodology and action plan for implementation	Data compilation employ sound statistical techniques to deal with data sources including weighting structure consistent to support compilation of indexes across regions/products.	H1	2.5	Complete	Complete	
Rwanda	Assist with rebasing of CPI	Data compilation employ sound statistical techniques to deal with data sources including weighting structure consistent to support compilation of indexes across regions/products.	H1	2.5	Complete	Complete	
Tanzania	GFS TA Mission to review new high-frequency data, stock data, and data quality.	Release of monthly BCG and quarterly central government GFS by March 2017.	H1	5.8	Complete	In Progress	The mission made progress on reducing the statistical discrepancy for

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							annual and high-frequency estimates. High-frequency estimates should be released by the spring of 2017.
Tanzania	Assist with the analysis of census of industrial production data set as benchmark estimates for rebasing of GDP	Classifications, sectorization and basis of recording are updated to conform more closely to internationally accepted standards, guidelines, or good practices	H1	3.5	Complete	Complete	
Tanzania (Zanzibar)	Review data sources and compilation methodology for annual national accounts statistics	Improved source data for annual national accounts estimates	H1	3	Complete	Complete	
Tanzania (Zanzibar)	Review and Update work-in-progress model for crops and livestock	The general framework, concepts and definitions follow the 2008 SNA	H1	3	Complete	Complete	
Tanzania (Zanzibar)	Training Course in Fundamental GFS Concepts and Principles.	At least 12 compilers receive the GFS training by August 2016.	H1	5.4	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Uganda	Review and support improvement of the compilation system	Improved compilation system	H1	3.5	Complete	Complete	
Uganda	Implement improvements to compilation of GDP by expenditure.	Improvement to source data and methodology used for annual estimates are made	H2	0	Postponed to H2	Postponed to H2	
Regional e.g. EAC	Regional Workshop on GFS Harmonization: Accelerating GDP and Extending the Guidelines	New general government GFS datasets for FY 2013/14 and FY 2014/15 for partner states are released by September 2016.	H1	6.1	Complete	Complete	Workshop completed; data sets released to EAC Secretariat and AFE; to be released to the IMF.
Regional e.g. EAC	Regional Workshop on GFS Harmonization: Assessing and integrating implementation, public sector debt data development and data quality improvements plans.	Institutionalize a process for assessing work plans to improve data quality by December 2016.	H1	2.7	Complete	Complete	Revised RBM GFS Work Plans were produced by All four EAC Partner States and Zanzibar.
Regional e.g. EAC	SUT development using country data - analyses of household budget	Classifications, sectorization and basis of recording are updated to conform more closely to internationally accepted standards, guidelines, or good practices	H1	9	Complete	Complete	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
	survey, BOP and custom datasets						
Regional e.g. EAC	Training on Public Debt and Macroeconomic Management	Train at least 12 participants concerning government deficits and public private partnerships.	H1	1.2	Complete	Complete	Nearly 30 participants were trained on the fundamental GFS framework and on fiscal deficits.
Regional e.g. EAC	"Improvements in East African Statistics Through Capacity Development."	Local, Regional, and International Press Coverage of this public (press) event.	H1	4	New & Complete	New & Complete	The international conference was convened during October 31-November 1; the public (press) event was conducted on November 1st. There was sufficient press coverage, which was reflected in the local, regional, and international press.

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Regional e.g. EAC	National accounts training	Member countries strengthen their compilation and dissemination of data on national accounts according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata	H1	6.0	New & Complete	New & Complete	
<b>Subtotal</b>				<b>94.8</b>			

**ANNEX II. REVISED WORK PLAN FOR H2 FY 2017****Revenue Administration**

<b>Beneficiary</b>	<b>Activity Title</b>	<b>Milestone</b>	<b>Actual FY2016 Timing</b>	<b>Total Planned Resources (FPWs)</b>	<b>Status of Activity</b>	<b>Status of Milestone</b>	<b>Comment on Status</b>
Ethiopia	TA in developing a framework and guidelines for monitoring and managing compliance in the Construction and Financial sectors	Mission and Training Conducted	H2	3.9			
Ethiopia	TA in Improving the Integrity of the Taxpayer Register and accuracy of taxpayer ledger data	Report complete with action plan		0	Postponed to FY 18	Postponed to FY 18	Postponed to FY18 by the authorities (ERCA)
Kenya	Carrying out a TADAT Assessment	Assessment conducted	H2	8.9			
Kenya	Drafting main chapters of New VAT/Income tax law	Reach Agreement on drafting of main chapters of new income tax law and narrow down any outstanding tax policy issues		0	Cancelled	Cancelled	
Kenya	Rewrite of the Kenya Income Tax Act	An initial LEG mission (IMF HQ Staff plus STX) occurred in November 2015. Two follow-up missions are expected to be requested in FY17: (1) to settle the draft Bill for public		0	Cancelled	Cancelled	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
		consultation; and (2) to finalize the Bill so that it can be tabled in Parliament					
Kenya	TA in Improving the Integrity of the Taxpayer Register and accuracy of taxpayer ledger data	Report complete with action plan		0	Cancelled	Cancelled	Resources shifted to covered HQ staff and STX participation in Kenya TADAT mission
Malawi	TA in Improving the Integrity of the Taxpayer Register and accuracy of taxpayer ledger data	Report on identified weakness, causes, recommendations and an action plans to address the weakness	H2	4.4	Postponed to H2	Postponed to H2	
Malawi	TA in Developing Capacity to utilize an automated risk management system (Asycuda and ITAS)	Training Conducted	H2	4.9			
Rwanda	Follow up TA in Developing a Model and Tool for Compliance Risk Analysis	Model developed and Training Conducted	H2	4.4			
Tanzania	TA in Improving the Integrity of the Taxpayer Register and accuracy of taxpayer ledger data	Report on identified weakness, causes and recommended remedies	H2	4.4	Postponed to H2	Postponed to H2	
Tanzania	Follow-up work in relation to the tax law regime for extractive industries	Follow-up mission expected to be requested in FY17 following		0			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
		recent mission by LEG STX in September 2015					
AFE	Steering Committee Activities		H2	3.6			
<b>Total</b>				<b>34.5</b>			

### Public Financial Management

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	Corporate activities	Monthly report, Mid-year report, Annual report	H2	11			
Eritrea	PFM Legal Framework	Attachment completed	H2	1	Postponed to H2	Postponed to H2	
Ethiopia	Roll-out of PBB to regions	Framework for M&E of the Budget agreed on with authorities	H2	7			
Ethiopia	Supporting critical PFM reforms	Agreed strategy for priority PFM reforms	H2	10			
Kenya	Fiscal decentralization	Recommendations made to support fiscal decentralization	H2	11			
Kenya	Attachment on Debt Management	Attachment completed	H2	1			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Kenya	Attachment on PIM	Attachment completed	H2	1			
Kenya	Improving monitoring and evaluation of the program based budget	Monitoring & Evaluation of the budget is based on the new framework	H2	6			
Malawi	Improving cash management and commitment controls	Cash management and commitment controls improved in accordance with approved roadmap	H2	6	Postponed to H2	Postponed to H2	Postponed in view of the FAD mission in H1
Malawi	Capacity building in medium-term orientation of budget	Capacity building sessions for MDAs delivered	H2	7	Postponed to H2	Postponed to H2	
Malawi	Quality assuring IFMIS implementation plans	IFMIS Implementation plans reflect recommendations	H2	6	Postponed to H2	Postponed to H2	Postponed to H2 in view of FAD in H1
Rwanda	Data Collection for Fiscal Transparency Evaluation	MINECOFIN prepared for FTE and analysis of preliminary data completed	H2	4			
Rwanda	Fiscal Transparency Evaluation (funded by FAD)	FTE Report	H2	8			
Rwanda	Annual fiscal reporting and IPSAS implementation	Detailed roadmap approved	H2	7			
Rwanda	Desk review of the financial, procurement, and HR procedure manual	Acceptance of review results and agreement on recommendations	H2	2	Postponed to H2	Postponed to H2	
Tanzania	Attachment on PBB	Attachment completed	H2	1			
Tanzania	Review IFMIS Plans for strengthening system controls	Requirements incorporated in vendor contract	H2	7	Postponed to H2	Postponed to H2	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Tanzania	Review IFMIS implementation plan for new functionalities and modules	Recommendations incorporated into joint MoF/Vendor implementation plans	H2	6			
Uganda	Supporting the development of Financial Regulations	Draft revised regulations submitted for approval	H2	6	Postponed to H2	Postponed to H2	PFM regulations have been finalized and issued and this activity as requested by authorities, has been substituted by a mission on expenditure arrears.
Uganda	Cash management and expanding TSA coverage	Plan implemented for closing bank accounts	H2	6			
Uganda	Facilitating Development of programs, program outcomes and indicators	Program, Program outcomes and indicators agreed	H2	4			New activity included at the request of authorities
Regional e.g. EAC	Assessment of Public Investment Management	Workshop delivered	H2	8	Postponed to H2	Postponed to H2	Planned November 28 - December 2, Kigali

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Regional e.g. EAC	PFM reform strategies	Workshop delivered	H2	8			Planned February 21-24, 2017, Zanzibar
Regional e.g. EAC	PFM harmonization for EAMU	Workshop delivered	H2	6			Planned January 2017
<b>Subtotal</b>				<b>140</b>			

### Macro-Fiscal Analysis

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Ethiopia	Developing High Frequency Indicators of Economic Activity	HFI model updated and new modeling approaches adopted by authorities	H2	3	Postponed to H2	Postponed to H2	
Ethiopia	Training on Tax Policy and Revenue Forecasting	Better understanding of tax policy and revenue forecasting techniques	H2	3.5	Postponed to H2	Postponed to H2	Activity is postponed to February 2017 at the request of the authorities
Ethiopia	Developing High Frequency Indicators of Economic Activity	Staff attached submits report to NBE	H2	5	Postponed to H2	Postponed to H2	
Kenya	Supporting the Preparation of the Fiscal Risk Statement	Revised draft of Fiscal Risk Statement published in Budget Documents	H2	3	Postponed to H2	Postponed to H2	

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Kenya	Financial Programming	Participants trained in FPP using their own data	H2	4.0			Mission created at the request of authorities due new priority identified
Malawi	Improving the Macro-Fiscal Database	Revised database is used by macro working group	H2	6	Postponed to H2	Postponed to H2	Activity is postponed to February 2017 at the request of the authorities
Rwanda	Fiscal Transparency Evaluation	Fiscal Transparency Evaluation conducted	H2	5			
Tanzania	Developing High Frequency Indicators of Economic Activity	HFI developed and benchmarked on rebased QGDP	H2	5			
Tanzania	Review of revenue forecasting methods	Revenue forecasting approaches reviewed and recommendations made for improvement	H2	3	Postponed to H2	Postponed to H2	
Uganda	GDP forecasting	GDP forecasting approaches updated and consolidated		0	Postponed to FY 18	Postponed to FY 18	Mission postponed to FY2018 at the request of authorities due to change of priorities

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Uganda	Financial Programming	Participants trained in FPP using Uganda data	H2	3			
Uganda	Revenue Forecasting	Revenue forecasting approaches revised		0			Mission postponed to FY2018 at the request of authorities due to change of priorities
Uganda	Supporting the Preparation of the Fiscal Risk Statement	Revised draft of Fiscal Risk Statement published in Budget Documents	H2	2.0			Mission created at the request of authorities due new priority identified
Regional e.g. EAC	ICD training - Macroeconomic Management and Fiscal Policy	Better understanding of fiscal policy issues and macro management		0	Cancelled	Cancelled	Training replaced by new ICD course on Inclusive Growth. ICD training program has been revamped and MMFP is no longer being offered. Countries have shown interest in a course on

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							Inclusive Growth for Senior Staff
Regional e.g. EAC	Joint FAD/EAC PFM workshop	EAMU fiscal surveillance roadmap updated	H2	1.5			
Regional e.g. EAC	ICD training - Inclusive Growth	Better understanding of fiscal policy issues and macro management	H2	4.0	New	Planned	Replaces Macroeconomic Management and Fiscal Policy, which is no longer offered by ICD as part of the revamp of their training programs. Countries have shown interest in this course targeted for Senior Managers.
AFE	Steering Committee Meeting	SC meeting completed	H2	3.5			
<b>Subtotal</b>				<b>51.5</b>			

### Financial Sector Regulation and Supervision

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	Introduction new Resident Advisor	Introduction new Resident Advisor	H2	4			Planned for November 2016
AFE	Corporate work at AFE / preparations SC and midterm report	Steering committee realized	H2	4.6			
Eritrea	Regulations on Mobile Financial Services / Agent Banking	Regulations drafted	H2	1.6	Postponed to H2	Postponed to H2	Rescheduled to H2
Ethiopia	Enhancement of financial safety net	DIS Law review and comments/recommendations integrated in draft	H2	5.1			Planned for H2 (supported by MCMFC)
Ethiopia	Lease financing	Attachment realized		0	Cancelled	Cancelled	Cancelled- Instead the NBE requested assistance on developing a National Contingency Plan (for financial crises). MCMFC will provide this TA on the budget of AFE.

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Ethiopia	Review/diagnostic on the implementation of risk based supervision	Assessment and advise and planning for further enhancements adopted by NBE	H2	2.3			Planned for H2
Ethiopia	Improving the crisis management and bank resolution framework	Roadmap for developing a crisis management a national contingency plan in place	H2	6.3			New (supported by MCMFC) - replacing the attachment on Lease Financing Supervision.
Kenya	Developing an integrated supervisory framework	Draft framework realized and ready for piloting	H2	2.6	Postponed to H2	Postponed to H2	Planned for November/December 2016. Joint activity with the Toronto Centre.
Malawi	Workshop on Consolidated Supervision and G/D-SIB framework	Training realized	H2	2			Planned for H2
Rwanda	Training on Pillar 2 of the Basel II framework	Training realized	H2	3.3			Planned for H2
Rwanda	Training on financial analysis, stress-testing and risk-based solvency	Training realized	H2	2.3			Planned for H2
Tanzania	Developing an integrated supervisory framework	Draft framework realized and ready for piloting	H2	2.6	Postponed to H2	Postponed to H2	Planned for the last week of November - joint activity

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							with the Toronto Centre.
Tanzania	Supporting the roll-out of the new integrated supervisory framework	First pilot examination using the newly developed framework realized	H2	2.6			Planned for H2
Uganda	Developing a regulatory and supervisory framework for agent banking	Attachment realized, supervisory framework drafted based on BOT framework		0.0			Cancelled Activity is converted to an attachment to the BOT (milestones and targeted outcome remain the same).
Regional e.g. EAC	Risk based solvency frameworks and supervision	Workshop realized	H2	3.6			Planned for H2
Regional e.g. EAC	Financial Stability Analysis and Policies	Workshop realized	H2	1.4			Planned for H2
<b>Subtotal</b>				<b>44.3</b>			

### Monetary Policy and Operations

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Actual Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
-------------	----------------	-----------	----------------------	-------------------------------	--------------------	---------------------	-------------------

AFE	AFE Steering Committee Meeting	Attendance of SC meeting	H2	3.6			
Ethiopia	Methodologies to assessing the fair value of the exchange rate	Completion of training	H2	2.5	Postponed to H2	Postponed to H2	
Kenya	Development of secured and unsecured money market	Stabilization of interest rate and base for the development of a true repo market	H2	6	Postponed to H2	Postponed to H2	
Kenya	Development of a Forecasting and Policy Analysis System	Functioning FPAS	H2	5.1	Postponed to H2	Postponed to H2	
Malawi	Development repo market (follow up)	Base for the development of a true repo market	H2	6			
Rwanda	Development of a Forecasting and Policy Analysis System	Train the CB staff in conducting model-based policy analysis;	H2	11.3	Postponed to H2	Postponed to H2	
Tanzania	Improvement of liquidity management for stabilization of Interest rate (follow up)	Improved liquidity management and stabilize interest rate	H2	3	Postponed to H2	Postponed to H2	
Tanzania	code of conduct for money and fx market (follow up)	Draft code of conduct	H2	1	Postponed to H2	Postponed to H2	
Uganda	Development of a Forecasting and Policy Analysis System	Functioning FPAS	H2	5.1	Postponed to H2	Postponed to H2	
Uganda	Review of the money market and foreign exchange Code of Conduct	Reviewed Code of Conduct	H2	3			
Regional e.g. EAC	Monetary operation and Monetary policy	Completion of workshop	H2	3	Postponed to H2	Postponed to H2	
Regional e.g. EAC	Development harmonized EAC repo market	Harmonization of the MRA conducive of true repo	H2	5			
Regional e.g. EAC	Initiation of harmonization EAC operational framework	Roadmap for n harmonized operational framework	H2	4			
<b>Subtotal</b>				<b>58.6</b>			

### Financial Market Infrastructures and Payments

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	Steering committee meeting	SCM completed	H2	2.5			
AFE	Retreat	Review practices HQ/RTACs	H2	1.5			The first retreat (above) was in May 2016. The second is now planned for March 2017, hence the insertion of the new line.
Kenya	Develop Risk management framework for the NPS	Completion of framework for the management of all types of risk	H2	3	Postponed to H2	Postponed to H2	Schedule change
Malawi	Developing oversight framework for retail payments	Central bank defines policy objectives and responsibilities for oversight of retail payments market		0			Cancelled: RBM asked that missions be deferred to FY2018; efforts being made to substitute a mission to Eritrea.
Malawi	Provide guidance for conducting an assessment of FMIs	BOT applies the knowledge and conducts an assessment of the RTGS		0	Cancelled	Cancelled	RBM asked that missions

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							be deferred to FY2018
Rwanda	Oversight training	Completion of attachment; preparation of report of lessons learned and target actions		0	Cancelled	Cancelled	NBR declined invitation to participate in SARB attachment; scheduling problem; slots allocated to Ethiopia and AFWII (Ghana)
Tanzania	Developing oversight framework for retail payments	Central bank aligns its actions with its policy objectives for development and oversight of retail payments market	H2	4			
Uganda	Provide guidance for conducting an assessment of FMIs	BOU applies the knowledge and conducts an assessment of the RTGS	H2	3	Postponed to H2	Postponed to H2	Schedule change
Uganda	Review Bills of Exchange Act	Amended law presented to Parliament	H2	2			
Regional e.g. EAC	PFMI Workshop	FMIs conduct one assessment during the current FY, within 6 months of workshop	H2	5	Postponed to H2	Postponed to H2	Joint PFMI workshop with AFS was not possible due to space

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
							limitations in Mauritius
<b>Subtotal</b>				<b>21</b>			

**Economic and Financial Statistics (including Government Finance Statistics)**

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
AFE	AFE Corporate Activities (Including Steering Committee Meeting)	AFE TA Management. Annual Report and work plan endorsed	H2	3.6			
AFE	AFE Corporate Activities (Including Steering Committee Meeting)	AFE TA Management. Annual Report and work plan endorsed	H2	2.6			
Ethiopia	Study the use of administrative data to compile quarterly GDP (case of Rwanda) and apply the skill to improve QGDP by activity	Improvement to source data used for quarterly GDP estimates are made.		0	Cancelled	Cancelled	This activity was implemented for Malawi and not Ethiopia i.e. Ethiopia changed its priorities and was replaced with Malawi
Ethiopia	Develop the methodology for compiling QGDP-E estimates	Additional aggregates (QGDP-E) are developed to meet national	H2	3			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
		data requirements and ISWGNA minimum requirements					
Ethiopia	Assist with compilation of QGDP-E estimates	Additional aggregates (QGDP-E) are developed to meet national data requirements and ISWGNA minimum requirements	H2	3			
Ethiopia	A TA Mission to assess progress on implementation of the GFS and PSDS Work Plan.	A GFSM 2014-based Public Sector Institutional Table and a Chart of Accounts are nearly completed.	H2	3.5			
Kenya	GFS TA Mission to assess the quality of GFS based on the Statistical Discrepancy.	General government Statistical Discrepancy is acceptable by March 2017.	H2	3.7			
Kenya	Support compilation of annual general government sector accounts and aggregates until net lending	The range of accounts compiled and disseminated meet national data requirements and ISWGNA minimum requirement	H2	3			
Kenya	Support rebasing of Construction Input Price Index	Data compilation employ sound statistical techniques to deal with data sources including weighting structure consistent to support compilation of indexes across regions/products.	H2	3	Postponed to H2	Postponed to H2	
Kenya	Support development of import and export price index	Coverage and scope are expanded to include export and import price indices		0			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Malawi	A mentoring opportunity for a Malawi GFS compiler in the form of a visit to another AFE Member State to observe GFS compilation.	Mentoree co-authors a Technical Note related to the GFS TA Mission in which she/h participates.	H2	0	Postponed to H2	Postponed to H2	Moved to H2.
Malawi	A TA Mission to assess progress on implementation of the GFS and PSDS Work Plan.	A GFSM 2014-based Public Sector Institutional Table and a Chart of Accounts are nearly completed.	H2	2.2			
Rwanda	GFS TA Mission to assess the quality of GFS based on the Statistical Discrepancy.	General government Statistical Discrepancy is acceptable by March 2017.	H2	7.9			
Rwanda	Fiscal Transparency Evaluation mission	Perform a Fiscal Transparency Evaluation Mission	H2	3.1			
Rwanda	Re-referencing of constant price GDP estimates to 2015 for EAC purpose	Relative to the new base year, discontinuity are eliminated, with long term consistent time series completed.	H2	3.5			
Rwanda	Review the rebased GDP	Measure of GDP are consistent with acceptable small statistical discrepancies in all years supported by improved source data, methodologies or statistical techniques.	H2	4.2			
Tanzania	GFS TA Mission to assess the quality of GFS based on the Statistical Discrepancy.	General government Statistical Discrepancy is acceptable by March 2017.	H2	3.7			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Tanzania	Increase mentorees knowledge of Regional Developments in GFS compilation.	Mentoree co-authors a Technical Note related to the GFS TA Mission in which she/h participates.	H2	0			
Tanzania	Develop methodology for compiling general government sector accounts.	Annual general government sector accounts and aggregates are developed to meet national data requirements and ISWGNA minimum requirements	H2	3			
Tanzania	Review and Update work-in-progress model for crops and livestock	The general framework, concepts and definitions follow the 2008 SNA	H2	3			
Tanzania	Support improvement of import and export price indices	Improvements to source data used for compiling XMPI are made	H2	2.5			
Tanzania (Zanzibar)	A TA Mission to assess progress on implementation of the GFS and PSDS Work Plan.	A GFSM 2014-based Public Sector Institutional Table and a Chart of Accounts are nearly completed.	H2	2.5			
Uganda	GFS TA Mission to review new high-frequency data, stock data, and data quality.	Release of monthly BCG and quarterly central government GFS by April 2017.	H2	5.2			
Uganda	GFS TA Mission to assess the quality of GFS based on the Statistical Discrepancy.	General government Statistical Discrepancy is acceptable by April 2017.	H2	7.4			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
Uganda	Implement improvements to compilation of GDP by expenditure.	Improvement to source data and methodology used for annual estimates are made	H2	3	Postponed to H2	Postponed to H2	
Uganda	Review and Update work-in-progress model for crops and livestock	The general framework, concepts and definitions follow the 2008 SNA	H2	3			
Uganda	Assist with the compilation of the Construction Inputs Price Index	Coverage and scope are expanded to include Construction Inputs Price Index	H2	3.5			
Regional e.g. EAC	Regional Workshop on GFS Harmonization: Data quality and the Guidelines,	Institutionalize a process improving data quality by December 2016.	H2	6.7			
Regional e.g. EAC	Agricultural Price Index workshop	Member countries strengthen their compilation and dissemination of data on prices according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata	H2	3.5	Postponed to H2	Postponed to H2	
Regional e.g. EAC	Harmonization of National Accounts - EAC workshop: Progress	Member countries strengthen their compilation and dissemination of data on national accounts according to the relevant internationally accepted statistical standard,	H2	3.5			

Beneficiary	Activity Title	Milestone	Actual FY2016 Timing	Total Planned Resources (FPWs)	Status of Activity	Status of Milestone	Comment on Status
		including developing/improving statistical infrastructure, source data, serviceability and/or metadata					
<b>Subtotal</b>				<b>96.8</b>			

**ANNEX III. EAST AFRITAC WORKSHOPS AND IMF-ICD COURSES (AS OF OCTOBER 2016)**

	<b>Sector</b>	<b>Workshop/ Course Title</b>	<b>Start Date</b>	<b>End Date</b>	<b>Advisor</b>	<b>Location</b>	<b>Status</b>
<b>AFE Workshops</b>							
1	Revenue Administration	Regional Workshop for ISORA – RAFIT Coordinators	May 9, 2016	May 13, 2016	Muyangwa Muyangwa	Ebenne, Mauritius	Completed
2	Monetary Policy and Operations	Foreign Exchange Trading Simulation (in collaboration with AFW2)	June 20, 2016	June 24, 2016	Alain Vandepoute	Johannesburg, South Africa	Completed
3	Government Financial Statistics	Assessing and Integrating Fiscal and Debt Data Development (Implementation), Public Sector Debt Statistics Development, and Data Quality Improvement Plans	July 12, 2016	July 15, 2016	Brooks Robinson	Zanzibar, Tanzania	Completed
4	Economic and Financial Statistics	SUT Development Using Country Data - Analyses of Household Budget Survey, BOP and Custom Datasets	August 1, 2016	August 6, 2016	Pamela Audi	Lake Kivu, Rwanda	Completed
5	Macro-Fiscal Analysis	Macroeconomic Forecasting	August 8, 2016	August 12, 2016	Fazeer. S. Rahim	Arusha, Tanzania	Completed
6	Macro-Fiscal Analysis	Fiscal Forecasting	August 15, 2016	August 18, 2016	Fazeer. S. Rahim	Arusha, Tanzania	Completed
7	Government Financial Statistics	Release of New FY 2013/14 and FY 2014/15 GFS Datasets to the Public	August 29, 2016	September 2, 2016	Brooks Robinson	Dar es Salaam, Tanzania	Completed
8	Financial Sector Regulation and Supervision	Workshop on RBS Approach to AML/CFT Supervision	September 5, 2016	September 9, 2016	Dirk Jan Grolleman	Zanzibar, Tanzania	Completed
9	Financial Sector Regulation and Supervision	Information Technology Risk Supervision	September 15, 2016	September 16, 2016	Dirk Jan Grolleman	Dar es Salaam, Tanzania	Completed

	Sector	Workshop/ Course Title	Start Date	End Date	Advisor	Location	Status
10	Macro-Fiscal Analysis	Supporting the Preparation of EAC Medium-Term Convergence Program Documents	September 19, 2016	September 2, 2016	Fazeer. S. Rahim	Arusha, Tanzania	Completed
11	Revenue Administration	Developing a Compliance Risk Analysis Tool using a Matrix Model	October 10, 2016	October 14, 2016	Muyangwa Muyangwa	Kampala, Uganda	Completed
12	Economic and Financial Statistics	National Accounts Statistics	October 10, 2016	October 21, 2016	Pamela Audi	Entebbe, Uganda	Completed
13	Revenue Administration	Operationalizing Customs Risk Management IT modules – Case of Asycuda	October 17, 2016	October 21, 2016	Muyangwa Muyangwa	Lilongwe, Malawi	Completed
14	Public Financial Management	IFMIS Benefits and Risks	October 18, 2016	October 21, 2016	Paul Seeds	Dar es Salaam, Tanzania	Completed
15	Government Financial Statistics	Public Press Event: Improvements in East African Statistics Through Capacity Development	October 31, 2016	November 1, 2016	Brooks Robinson	Arusha, Tanzania	Completed
16	Government Financial Statistics	High-frequency GFS, the Guidelines, and Data Quality	November 28, 2016	December 2, 2016	Brooks Robinson	Kampala, Uganda	Planned
17	Public Financial Management	Assessment of Public Investment Management	November 28, 2016	December 2, 2016	Kubai Khasiani	Kigali, Rwanda	Planned
18	Economic and Financial Statistics	Agricultural Price Index Workshop (AFE/MEFMI/STA)	December 5, 2016	December 9, 2016	Pamela Audi	Arusha, Tanzania	Planned
19	Public Financial Management	PFM Harmonization for EAMU	January 23, 2017	January 25, 2017	PFM Team	Arusha, Tanzania	Planned
20	Macro-Fiscal Analysis	Joint FAD/EAC PFM workshop	January 23, 2017	January 25, 2017	Fazeer. S. Rahim	Arusha, Tanzania	Planned
21	Economic and Financial Statistics	Harmonization of National Accounts - EAC workshop: Progress	February 6, 2017	February 10, 2017	Pamela Audi	Dar es Salaam, Tanzania	Planned
22	Public Financial Management	PFM Reform Strategies	February 21, 2017	February 24, 2017	Amitabh Tripathi	Zanzibar, Tanzania	Planned

	<b>Sector</b>	<b>Workshop/ Course Title</b>	<b>Start Date</b>	<b>End Date</b>	<b>Advisor</b>	<b>Location</b>	<b>Status</b>
23	Financial Market Infrastructures and Payments	PFMI Workshop	February 21, 2017	February 24, 2017	Faith Stewart	Zanzibar, Tanzania	Planned
24	Financial Sector Regulation and Supervision	Risk Based Solvency Frameworks and Supervision	February 2017	February 2017	Dirk Jan Grolleman	Uganda	Planned
25	Financial Sector Regulation and Supervision	Financial Stability Analysis and Policies	April 2017	April 2017	Dirk Jan Grolleman	Mwanza, Tanzania	Planned
26	Monetary Policy and Operations	Monetary Operation and Monetary Policy	April 2017	April 2017	TBD	TBD	Planned
27	Monetary Policy and Operations	Development of a Forecasting and Policy Analysis System	April 2017	April 2017	TBD	TBD	Planned
<b>IMF/ ICD Course</b>							
28	Macro-Fiscal Analysis	ICD training - Macroeconomic Management and Fiscal Policy	December 5, 2016	December 9, 2016	Fazeer S. Rahim	Arusha, Tanzania	Planned

**ANNEX IV EAST AFRITAC MISSION REPORTS, FIRST HALF FY 2017**

<b>Country</b>	<b>Report</b>	<b>Mission Members</b>	<b>Dates (2016)</b>
<b>Revenue Administration</b>			
Ethiopia	Ethiopia - National Training on Valuation in Customs	Ernest M. Sigande	July 25-August 5
Rwanda	Developing Actionable Compliance Plans	Josh Aslett	May 2-13
Rwanda	Rwanda: Developing and Quality Assuring E-Tax Procedures for Filing, Payment and Taxpayer Accounting, June 13-24, 2016	Muyangwa Muyangwa Anthony Lester	June 13-24
Rwanda	Rwanda: Strengthening Project Management Arrangements for the E-Tax Project	Yvonne M. Michel	July 25-August 5
Tanzania	Tanzania: Strengthening Audit Planning and Performance Reporting	Michael Smithson	August 15-26
Uganda	Uganda: Monitoring Taxpayer Accuracy of Reporting	Michael Smithson	July 25-August 5
Uganda	Uganda: Developing Compliance Risk Analysis Capacity	Muyangwa Muyangwa Josh Aslett	August 15-26
<b>Public Financial Management</b>			
Eritrea	Workshop Report - National Training workshop on Budget Issues	Kubai Khasiani Fazeer Sheik Rahim	June 6-10
Kenya	Aide Memoire - Improving the coverage and quality of annual financial reporting	Amitabh Tripathi Abdul Khan van Schaik Frans	May 30- June 10
Kenya	BTO - FTE Publication	Richard Allen Paul Seeds	July 11 - 13
Kenya	Aide Memoire - Developing a framework for public investment management	Kubai Khasiani, Simon Groom, Willie Du Preez	October 12-26
Kenya	Aide Memoire - Review of IFMIS enhancements	Paul Seeds John Gardner	October 24 - November 4

Country	Report	Mission Members	Dates (2016)
	and revised TSA proposals		
Malawi	Building and Sustaining Financial Control	FAD Mission: Suzanne Flynn, Paul Seeds, Abdul Khan, Kieran McDonald	August 22 - September 2
Tanzania	Aide Memoire - Improving annual financial reporting	Amitabh Tripathi Abdul Khan Frans van Schaik	May 16-27
Tanzania	Aide Memoire - Capacity Building in the medium term orientation of the budget	Kubai Khasiani Jack Mason Robert Clifton	July 25- August 5
Tanzania	Aide Memoire - Building capacity in cash management	Amitabh Tripathi Per Olof Jonnson	September 19-30
Tanzania (Zanzibar)	Aide Memoire - Strengthening institutional capacity for budget formulation	Kubai Khasiani Florence Kuteesa Jack Mason	July 6-22
Tanzania (Zanzibar)	Aide Memoire - Review of IFMIS upgrade plans and progress	Paul Seeds Stephen Barungi	August 8- 19
Uganda	Aide Memoire - Strengthening cash management	Amitabh Tripathi John Gardner	June 20- July 1
Uganda	Workshop Report - National Training Workshop on strengthening of medium term orientation of the budget	Kubai Khasiani Tawfik Ramtoolah Edgardo Mimica Fernando Britos Ferlluga	August 10-30
Regional Workshop	Workshop Report - IFMIS Effectiveness: Strengthening PFM Operational Support and Control	Paul Seeds Ali Hashim Soren odd Langhoff Jean de dieu Rurangirwa	October 18-21
<b>Macro-Fiscal Analysis</b>			
EAC	EAC workshop on medium-term	Martina Dalic Sybi Hida	September 19-22

Country	Report	Mission Members	Dates (2016)
	convergence program – Workshop report – September 2016	Fazeer Rahim	
Kenya	National workshop on debt sustainability – Workshop report – May 2016	Ricardo Marto Fazeer Rahim Bahrom Shukurov	May 16-20
Malawi	National workshop on macroeconomic forecasting – Workshop report – May 2016	Bertrand Candelon Fazeer Rahim	May 23-27
Tanzania (Zanzibar)	Developing a macro-fiscal database – TA report – September 2016	Anna Lennblad	September 5-16
Regional	Regional workshop on macro-fiscal forecasting – Workshop report – August 2016	Heloisa Marone Fazeer Rahim Phyllis Resnick	August 8-19
<b>Financial Sector Regulation and Supervision</b>			
Eritrea	Regulatory Framework for Insurance Supervision in Eritrea (September 2016)	Michael Hafeman	August 1-5
Kenya	Kenya: Implementing Consolidated Supervision (September 2016)	Michael A. Andrews	July 18-29
Malawi	Reserve Bank of Malawi: Assisting in a Pilot Examination of IT Risk	Abhilash Bhachech Dercio Mutimucuo	September 19-30
Rwanda	Implementing Consolidated Supervision from a Host Perspective	Dirk Grolleman	July 5-12
Rwanda	Rwanda: Developing a Supervisory Framework for Foreign Exchange Bureau Supervision ( <i>draft</i> )	Dirk Jan Grolleman Rudolf Ridderstap	August 15-26
Rwanda	Upgrading the National Bank of Rwanda's Risk Based Supervision Framework ( <i>draft</i> )	Jan Rein Pruntel	October 12-15
Tanzania	Tanzania: Developing Capacity on Financial Markets and Infrastructure Analysis for Financial Stability Purposes	Gonzalo Pastor Rowland Brown	May 30-June 10

Country	Report	Mission Members	Dates (2016)
Tanzania	Risk-Based Solvency Requirements for Insurers in Tanzania (September 2016)	Michael Hafeman	August 9-16
Tanzania	Tanzania: Developing Basel III Based Capital Adequacy Regulations ( <i>draft</i> )	Dirk Jan Grolleman	October 17-21
Uganda	Moving Towards the Implementation of Risk-Based Supervision of Insurance in Uganda ( <i>draft</i> )	Naren Sheth	September 12-23
<b>Monetary and Policy Operations</b>			
Malawi	Modernizing the Monetary Policy Framework, Scoping Mission ( <i>draft</i> )	Stephen Mulema,	May 23-June 3
Uganda	Developing the REPO Market ( <i>draft</i> )	Richard Comotto,	May 16-20
<b>Financial Market Infrastructures and Payments</b>			
Kenya	Strengthening Compliance with the CPSS-IOSCO Principles for Financial Market Infrastructures	Faith Stewart	July 26-August 5
Tanzania	Strengthening Compliance with the CPSS-IOSCO Principles for Financial Market Infrastructures	Faith Stewart	July 26-August 5
<b>Economic and Financial Statistics</b>			
Kenya	Kenya - Technical Assistance Report on the National Accounts Statistics Mission, July 13-26, 2016	Pamela Audi	July 13-26
Kenya	AFRITAC East Technical Assistance Note on the Government Finance Statistics Mission	Brooks Robinson	August 8-19
Malawi	AFRITAC East Technical Assistance and Training Mission to Malawi	Brooks Robinson Francois Engelbrecht	July 25-August 5
Rwanda	Note on Government Finance Statistics Technical Assistance Mission, July 18-27, 2016	Clement Ncuti Ismael Ahamdanech Zarco	July 18-27

<b>Country</b>	<b>Report</b>	<b>Mission Members</b>	<b>Dates (2016)</b>
Tanzania (Zanzibar)	Zanzibar - Technical Assistance Report on the National Accounts Statistics Mission, May 16-27, 2016	Pamela Audi	May 16-27
Tanzania (Zanzibar)	Improving Zanzibar's Government Finance Statistics	Brooks Robinson Francois Engelbrecht Tim Youngberry	June 20-24

**ANNEX V. EAST AFRITAC BUDGETING AND FINANCING**

**IMF Africa Capacity Building Initiative - East AFRITAC Phase IV Financial Summary  
(as of October 31, 2016)**

Expenses	FY2016 - 20			FY2016			FY2017		
	Program Budget	Working Budget	Total Outturns	Budget	Outturn	Execution	Budget	Outturn	Execution
	US\$	US\$	US\$	US\$	US\$	Percent	US\$	US\$	Percent
<b>Long-term Experts</b>	<b>16,240,750</b>	<b>16,255,424</b>	<b>3,757,330</b>	<b>2,946,326</b>	<b>2,474,600</b>	<b>84</b>	<b>3,268,000</b>	<b>1,282,730</b>	<b>39</b>
Fiscal	6,942,844	6,695,623	1,667,447	1,297,987	1,025,539	79	1,375,697	641,908	47
Monetary	3,962,702	3,641,347	876,534	651,350	599,842	92	703,681	276,692	39
Statistics	2,975,736	2,683,356	666,478	525,923	410,742	78	551,390	255,735	46
Results-based Management		715,973	-	-	-	-	132,417	-	-
Regional Travel	2,359,468	2,519,125	546,872	471,066	438,477	93	504,815	108,395	21
<b>Short-term Experts</b>	<b>15,852,268</b>	<b>14,840,858</b>	<b>3,567,619</b>	<b>2,227,547</b>	<b>2,144,263</b>	<b>96</b>	<b>3,080,496</b>	<b>1,423,356</b>	<b>46</b>
Fiscal	7,093,034	7,066,198	1,644,696	956,663	903,151	94	1,495,302	741,545	50
Monetary	3,699,915	2,925,700	812,928	510,635	442,168	87	602,564	370,760	62
Statistics	3,639,692	2,917,047	814,135	494,502	583,381	118	566,203	230,754	41
Legal	510,294	72,247	31,586	20,294	10,423	51	15,000	21,163	141
Research	909,333	155,743	155,743	245,453	155,743	63	-	-	-
ICD	-	1,703,923	108,531	-	49,397	-	401,427	59,134	15
<b>Training</b>	<b>6,784,132</b>	<b>8,326,894</b>	<b>1,429,812</b>	<b>1,590,873</b>	<b>1,194,521</b>	<b>217</b>	<b>1,730,483</b>	<b>235,291</b>	<b>21</b>
TA seminars	5,680,172	7,296,704	1,261,050	1,485,242	1,038,669	70	1,518,348	222,381	15
Training	1,103,960	1,030,190	168,762	105,631	155,852	148	212,135	12,910	6
<b>HQ TA Delivery</b>	<b>1,346,072</b>	<b>3,467,395</b>	<b>287,779</b>	<b>445,842</b>	<b>204,007</b>	<b>46</b>	<b>791,775</b>	<b>83,772</b>	<b>11</b>
Fiscal	809,275	1,569,411	204,930	373,813	150,264	40	344,319	54,666	16
Monetary	193,758	942,039	3,696	18,838	3,696	20	227,664	-	-
Statistics	150,788	411,081	19,104	12,288	8,310	68	97,722	10,795	11
Legal	192,251	223,089	60,050	40,903	41,738	102	44,000	18,312	42
ICD FPAS	-	321,775	-	-	-	-	78,070	-	-
<b>Backstopping/Project Mgmt/Staff Travel</b>	<b>4,646,541</b>	<b>3,610,851</b>	<b>899,526</b>	<b>684,408</b>	<b>601,860</b>	<b>88</b>	<b>730,053</b>	<b>297,666</b>	<b>41</b>
Backstopping	2,414,564	1,583,021	474,705	444,530	302,148	68	310,770	172,557	56
Project Management	819,567	475,585	124,120	134,860	90,122	67	93,522	33,998	36
Staff Travel	1,412,409	1,552,245	300,701	105,018	209,590	200	325,760	91,111	28
<b>Other</b>	<b>1,649,686</b>	<b>1,559,344</b>	<b>108,706</b>	<b>46,186</b>	<b>67,927</b>	<b>147</b>	<b>202,264</b>	<b>40,779</b>	<b>20</b>
Evaluation	300,000	300,000	-	-	-	-	-	-	-
Miscellaneous Office costs	365,092	565,795	108,706	46,186	67,927	147	120,794	40,779	34
Contingency	984,594	693,549	-	-	-	-	81,469	-	-
<b>Subtotal Donor Expenses</b>	<b>46,519,449</b>	<b>48,060,767</b>	<b>10,050,773</b>	<b>7,941,183</b>	<b>6,687,179</b>	<b>84</b>	<b>9,803,070</b>	<b>3,363,595</b>	<b>34</b>
<b>Trust Fund Management</b>	<b>3,256,361</b>	<b>3,364,254</b>	<b>703,554</b>	<b>555,883</b>	<b>468,103</b>	<b>84</b>	<b>686,215</b>	<b>235,452</b>	<b>34</b>
<b>Total Donor Expenses</b>	<b>49,775,810</b>	<b>51,425,020</b>	<b>10,754,327</b>	<b>8,497,066</b>	<b>7,155,281</b>	<b>84</b>	<b>10,489,285</b>	<b>3,599,046</b>	<b>34</b>
<b>Office Coordination and Administration</b>	<b>3,703,989</b>	<b>3,486,208</b>	<b>1,081,122</b>	<b>612,751</b>	<b>643,126</b>	<b>105</b>	<b>700,802</b>	<b>437,996</b>	<b>62</b>
<b>Total East AFRITAC</b>	<b>53,479,800</b>	<b>54,911,228</b>	<b>11,835,449</b>	<b>9,109,817</b>	<b>7,798,407</b>	<b>86</b>	<b>11,190,087</b>	<b>4,037,042</b>	<b>36</b>

### AFRITAC East Phase IV – Status of Contributions as at October 31, 2016

Donor Country	Pledged Currency & Amount	Pledged In U.S. dollars	LOU Signed	Requested	Received	Past Due
<b>Partners</b>						
European Commission	13,000,000 EUR	14,900,000	6,570,000	6,570,000	6,570,000	...
The Netherlands	4,000,000 EUR	4,317,430	4,317,430	4,317,430	4,317,430	...
Switzerland	1,000,000 USD	1,000,000	1,000,000	1,000,000	1,000,000	...
United Kingdom	4,500,000 GBP	6,988,663	6,988,663	6,988,663	6,988,663	...
<b>Subtotal - Partners</b>		<b>27,206,093</b>	<b>18,876,093</b>	<b>18,876,093</b>	<b>18,876,093</b>	<b>0</b>
<b>Members</b>						
Eritrea	790,000 USD	790,000	790,000	...	...	...
Malawi	790,000 USD	790,000	790,000	316,000	158,000	158,000
Rwanda	790,000 USD	790,000	790,000	316,000	...	316,000
Uganda	790,000 USD	790,000	790,000	316,000	...	316,000
Kenya	790,000 USD	790,000				
Ethiopia	790,000 USD	790,000				
Tanzania	790,000 USD	790,000				
<b>Subtotal - Members</b>		<b>5,530,000</b>	<b>3,160,000</b>	<b>948,000</b>	<b>158,000</b>	<b>790,000</b>
<b>IMF Contribution</b>	<b>3,700,000 USD</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>3,700,000</b>	<b>3,700,000</b>	...
<b>Total Secured Funding</b>		<b>36,436,093</b>	<b>25,736,093</b>	<b>19,824,093</b>	<b>22,734,093</b>	<b>790,000</b>
<b>Funding Gap</b>		<b>17,043,707</b>				
<b>Program Budget</b>		<b>53,479,800</b>				

Source: Institute for Capacity Development, October 31, 2016



Eritrea



Malawi



Uganda



Ethiopia



Rwanda



Kenya



Tanzania



**International Monetary Fund  
Institute for Capacity Development  
Global Partnerships Division**

700 19th Street NW  
Washington, DC 20431  
USA

Tel.: 1-202-623-7636

Fax: 1-202-623-7106

Email: [GlobalPartnerships@imf.org](mailto:GlobalPartnerships@imf.org)

**East AFRITAC**

BOT North Tower, 10<sup>th</sup> floor  
P.O. Box 10054

Dar es Salaam, Tanzania

Tel: 255 22 223 5353

Fax: 255 22 223 4204

Website: [www.eastafritag.org](http://www.eastafritag.org)