Building Macroeconomic Capacity in East Africa

IMF East AFRITAC News

August – October 2019

AFRITAC East

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HIGHLIGHTS

Financial Sector Regulation and Supervision: Support was provided to Eritrea on reviewing its draft financial institutions proclamation; to Ethiopia on risk-based capital (RBC) implementation for insurers; and to Kenya and Tanzania on risk-based supervision (RBS) and RBC processes for insurers.

Government Finance Statistics: Support was provided to Ethiopia to improve the quality of budgetary central government (BCG) data; to Kenya to migrate its fiscal framework to GFSM 2014 concepts and to reconcile the fiscal data published by the National Treasury and the Kenya National Bureau of Statistics; to Rwanda to improve the quality of general government and quarterly BCG data; and to Zanzibar to improve the quality of general government fiscal data.

Macro-Fiscal Analysis: Support was provided to Eritrea to build a new macro-fiscal forecasting tool; to Ethiopia to draft a fiscal risk statement; and to Malawi to develop a database of fiscal risks.

Monetary Policy and Operations: Training was delivered to Eritrea on monetary policy implementation and operations and support was provided to Ethiopia on the review of the current monetary policy implementation framework, foreign exchange policy, and issues related to financial market development.

Public Financial Management: Support was provided to all member countries during the quarter. Eritrea revised its chart of accounts; Kenya updated its Fiscal Transparency Evaluation and developed budget costing tools; Malawi compiled a capital budget baseline; Rwanda finalized its performance-based budgeting manual; and Tanzania developed a three-year road map and capacity building plan to improve public investment management.

Revenue Administration: An assessment of the Eritrean tax administration was undertaken. Training was delivered to Ethiopia on post-clearance audit (PCA) for customs staff and support was provided to Tanzania on strengthening customs intelligence and investigation functions.
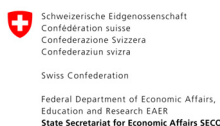
Real Sector Statistics: Zanzibar is developing a framework for improving import and export price indices; support was provided to determine the sample and weights for the reference period. Support was provided to Eritrea to develop annual GDP estimates; and to Uganda to compile sectorized GDP estimates.

Regional Workshops: Four regional workshops were conducted during this period.

Regional Corner: The FY 2019 survey suggests that AFE training continues to have a significant impact.

AFE Staff news: Farewell to Marin Molosag, our monetary operations advisor.

Forthcoming Activities and TA Dissemination: Forthcoming activities through end-January 2020 are provided in Table 1. TA reports disseminated on the secure website are listed in Table 2.

European Union   Federal Ministry of Finance Germany   Ministry of Foreign Affairs of the Netherlands   Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizra Swiss Confederation Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO   UKaid from the British people   European Investment Bank The EU bank

ERITREA

Financial Sector Regulation and Supervision: Support was provided to the Bank of Eritrea (BOE) on reviewing its draft financial institutions proclamation. The mission provided advice on many aspects of effective bank supervision, including provisions on the supervision function to support risk-based and consolidated supervision, credit classification and provisioning requirements, BOE's exclusive licensing powers, minimum licensing criteria, ownership changes in financial institutions and corporate governance.

Macro-Fiscal Analysis: Support was provided to develop macroeconomic and revenue forecasting tools and to prepare templates for the presentation of a medium-term fiscal framework. The new forecasting tool will provide improved macroeconomic and revenue forecasts for use in the preparation of the annual budget.

Participants in the macro-fiscal forecasting mission in Eritrea

Monetary Policy and Operations: Training was delivered to the BOE on monetary policy implementation and operations. The training covered various aspects of monetary policy strategy and implementation and included hands-on exercises to apply the tools presented.

Public Financial Management: Support was provided to the authorities on revising the chart of accounts (CoA) and strengthening financial reporting practices. The revised CoA more closely aligns to international standards. New reporting templates were designed to improve the presentation of financial statements. The mission provided advice on the implementation of the integrated financial management information system (IFMIS).

Real Sector Statistics: The National Statistics Office was assisted to review data sources and to develop GDP estimates by activity. The support focused on evaluating the source data for compiling gross value estimates of mining and mineral exploration, crop production and manufacturing activities. Training was delivered to users and compilers of national accounts statistics on data sources and GDP estimation.

Revenue Administration: An assessment of the Eritrean tax administration was undertaken. The mission identified gaps and recommended critical measures for improving the tax revenue administration performance.

Eritrea reviewed its information technology (IT) system acquisition process. Support was provided on business process reengineering and development of functional and technical requirements for the new IT system which the authorities intend to procure. The mission recommended clear and concise functional and technical requirements for the new system.

ETHIOPIA

Financial Sector Regulation and Supervision: The National Bank of Ethiopia received support on risk-based capital (RBC) implementation of Simplified Solvency II for insurers. The mission provided training in RBC and aspects of risk-based supervision (RBS).

Government Finance Statistics: Support was provided to the staff of the ministry of finance and central bank to improve the quality of budgetary central government (BCG) data. Hands-on training was delivered in compiling the classification of the functions of government (COFOG) data and quarterly BCG fiscal data. Participants analyzed social spending in line with the GFSM 2014 methodology.

Macro-Fiscal Analysis: Training was delivered to Ethiopia on fiscal risk analysis and management. The authorities were also assisted to draft the first fiscal risk statement. Sources of fiscal risk were reviewed along with the fiscal risk toolkit and relevant sections of the IMF's fiscal transparency code to help guide the

preparation of the statement. The mission concluded with a discussion on possible organizational arrangements to support the ongoing management and preparation of the fiscal risk statement.

Monetary Policy and Operations: Support was provided to Ethiopia on the review of the current monetary policy implementation framework, foreign exchange policy, and issues related to financial market development. The mission assisted the authorities to make an effective transition to a flexible determination of interest rates.

Public Financial Management: Support was provided on gender-responsive budgeting. The mission reviewed the integration of gender equality policies and programs into the budget cycle against good PFM practices.

Training was provided on the IMF/World Bank Public-Private Partnership (PPP) Fiscal Risk Assessment Model (PFRAM) for officials from the PPP Unit, Debt Department and the main state-owned enterprises (SOEs) in transport and energy.

Participants in the PPP fiscal risks training in Ethiopia

Revenue Administration: Training was delivered on post clearance audit (PCA) for customs staff. The training covered audit principles, the PCA process, audit case selection, audit case walkthrough, practical demonstration of risk analysis, analytical reviews, sampling, audit procedure design, and execution and reporting. A practical audit program development was carried out on selected topics.

KENYA

Financial Sector Regulation and Supervision:
Support was provided to Kenya on strengthening RBS and RBC processes for insurers.

As part of the Center's outreach activities, AFE participated in the Kenya Financial Sector Regulators Forum and discussed cross-cutting issues of technical assistance provided to the banking, insurance and capital market regulators in the region. AFE also participated in the European Investment Bank's SME Banking and Microfinance Forum.

Government Finance Statistics: Support was provided to the authorities to migrate the fiscal framework to GFSM 2014 concepts and to reconcile fiscal data published by the National Treasury and the Kenya National Bureau of Statistics. A strategy to improve the coverage and quality of public sector debt statistics was developed and COFOG data reviewed. Support was also provided to enhance the capacity to compile balance sheet data.

Public Financial Management: Kenya updated its Fiscal Transparency Evaluation (FTE). Kenya has made significant progress in the coverage of financial reporting since the 2014 FTE.

Introductory meeting of the FTE mission with the Cabinet Secretary and Senior Management in Kenya.

Support was provided on developing a budget costing tool. The mission supported the Budget Department and Public Investment Management (PIM) Unit develop a prototype budget costing tool to operationalize instructions provided to ministries, departments and agencies (MDAs) in the 2019 Treasury Guidelines. The budget costing tool and accompanying costing guidelines were used to train staff across 74 MDAs as

part of a three-day workshop. The National Treasury intends to migrate the prototype into the budget preparation IT systems to support the compilation of budget baselines to help inform more credible medium-term expenditure framework ceilings.

MDAs training at the Kenyan School of Government

MALAWI

Macro-Fiscal Analysis: A mission worked with officials from across the Ministry of Finance, Economic Planning and Development (MoFEPD) to review fiscal risks in Malawi and prepare a database of fiscal risks (a 'fiscal risk registry'). Presentations were made on the sources of fiscal risks, with a focus on the risks emanating from state-owned enterprises (SOEs). Two teams of officials worked with the mission members to collect data on a wide range of fiscal risks in Malawi. The mission also discussed with officials the organizational arrangements to support the ongoing maintenance of the database and the preparation of fiscal risk statements**.**

Monetary Policy and Operations: Support was provided to the core modelling team of the Reserve Bank of Malawi (RBM) in preparations for the October 2019 Monetary Policy Committee meeting. The mission discussed in detail the recent macroeconomic developments in the country and the medium-term outlook and assisted the RBM team in preparing the baseline forecast incorporating insights from these discussions.

Public Financial Management: Support was provided to the Public Sector Investment Plan (PSIP) Unit to compile a capital budget baseline by reviewing and

verifying completed templates submitted by MDAs. A tracking system for recording overall commitments in the PSIP was developed, which provides a platform for validating the capital budget baseline in upcoming bilateral budget hearings. The provisional capital budget baseline and supporting presentations were discussed with the various departments in the MoFEPD through a half-day workshop.

Participants in the workshop discussing the findings of the PFM mission to Malawi

RWANDA

Government Finance Statistics: Support was provided to improve the quality of general government and quarterly BCG data. The Debt Department in the Ministry of Finance and Economic Planning (MINECOFIN) developed a strategy of expanding coverage to the general government and to the public sector in the medium term. The skills of staff of the MINECOFIN were enhanced to compile COFOG data.

Public Financial Management: Support was provided to finalize the draft performance-based budgeting (PBB) manual. The mission helped the authorities develop: (i) a simplified PBB design; (ii) a draft PBB manual; (iii) an updated PBB-related reform roadmap for the FY2020/21 budget process; and (iv) a tool to facilitate the construction of program objectives and indicators in line with the budget structure and national development strategy. The draft manual will be used to roll out PBB to four pilot ministries and four local governments to reflect outputs and outcomes more effectively to support budget decision making.

Revenue Administration: AFE participated in a workshop led by the IMF's Fiscal Affairs Department on introducing the concept and approach of a medium-term revenue strategy (MTRS) to the authorities. The mission together with the authorities prepared a preliminary roadmap for formulating a Rwanda-led MTRS.

TANZANIA

Financial Sector Regulation and Supervision: Support was provided to the insurance regulator on RBC and RBS implementation for insurers. The mission provided training on: (i) the identification of significant activities of insurers; (ii) determining materiality and importance; (iii) assessing key inherent risks; (iv) assessing oversight functions, including board and risk management oversight; (v) assessing the adequacy of capital, liquidity and earnings; (vi) insurers risk profiles; and (vii) stress testing.

Public Financial Management: Tanzania received assistance in developing a three-year road map and capacity building plan as well as a long-term view of further PIM development opportunities. This was based on the identification of challenges; an assessment of the existing PIM manual; and illustrations of simple and adaptable tools that could be used to support and anchor capacity building efforts.

Revenue Administration: Support was provided on strengthening customs intelligence and investigation functions. The mission advised the authorities on the usefulness of the intelligence function in decision-making on strategic priorities and improved risk management and targeted enforcement actions for both revenue and control. Also, the mission advised on the strengthening and broadening of the customs investigation function to align to modern customs administrations and increase the capacity to investigate organized crime.

TANZANIA (ZANZIBAR)

Government Finance Statistics: Supported was provided to improve the quality of general government fiscal data. Skills of staff of the Ministry of Finance and Planning were enhanced to provide a deeper understanding of the GFSM 2014 framework to facilitate the compilation of better quality fiscal and debt data.

Public Financial Management: Zanzibar received support to strengthen in-year and annual reporting practices. Revised reporting templates were shared, including the presentation of a statement of cash assets and liabilities. Once implemented, the templates will significantly improve the quality of financial reports.

Real Sector Statistics: Zanzibar received support to develop a framework for improving import and export price indices to obtain accurate and reliable estimates of import and export price inflation. The mission's support focused on developing weights for the reference period and determining the sample for index compilation.

UGANDA

Public Financial Management: Uganda is formulating fiscal rules and preparing petroleum regulation for strengthening the management of oil revenues. Support was provided on drafting new petroleum regulations and fiscal rules for the allocation and utilization of oil revenues. The mission made recommendations on strengthening PFM practices, especially strengthening public investment management.

Government Finance Statistics: Support was provided to migrate the fiscal framework to GFSM 2014 concepts. The skills of the staff of the Ministry of Finance, Planning and Economic Development (MoFPED) and Uganda Bureau of Statistics (UBOS) were enhanced to compile the general government and monthly/quarterly BCG fiscal data. A strategy to improve quality of quarterly BCG public sector debt data and expanding coverage to the public sector was developed. Further support was provided to compile COFOG data covering the general government.

Real Sector Statistics: Support was provided to UBOS to develop GDP estimates by institutional sectors to obtain disaggregated data for the general government, financial corporations, non-financial corporations, households, and non-profit institutions serving households. This is expected to contribute to the development of sectoral current accounts and will provide an additional perspective on GDP estimates.

ATTACHMENTS

Revenue Administration: Officials from the Uganda Revenue Authority visited the Netherlands Tax and Customs Administration to learn good practices on return filing, the assessment of taxpayer liabilities, the interest and penalty regime, business processes and legislation, and the configuration into the information technology system.

Monetary Policy and Operations: Officials from the Reserve Bank of Malawi visited the Bank of Ghana to study its operational framework and the practices of an inflation-targeting central bank.

REGIONAL ACTIVITIES

Macro-Fiscal Analysis: AFE collaborated with the IMF's Institute for Capacity Development to provide regional training on fiscal frameworks. The course examined the role of governments and the objectives of fiscal policy, with a focus on East African countries. It also explored fiscal frameworks as the set of institutions that design and conduct fiscal policy and provided an opportunity for participants to prepare medium-term fiscal and budget frameworks. The course stressed the need for transparency in order to hold governments accountable for their medium- to long-term fiscal objectives.

Public Financial Management: A regional workshop focused on SOE oversight and management practices. Participants learned key prerequisites for effective oversight, including effective institutional and governance arrangements and enabling legal frameworks. Experiences were shared on ownership policies and practices. A demonstration was made on developing simple and sustainable tools for undertaking the analysis of SOE financial performance and highlighting fiscal risks. The participants concluded the workshop by drafting short-term action plans for implementing their new learning.

Revenue Administration: A high level seminar for senior officials responsible for revenue administration (ministers, permanent secretaries, commissioners-general and board chairs) focused on good governance, public financial management, International Survey on Revenue Administration (ISORA) 2018 results, and

autonomy in revenue administration. The high-level seminar was conducted in collaboration with AFRITAC West II and AFRITAC South.

A regional workshop on the Single Customs Territory was conducted in collaboration with the East African Community (EAC) secretariat. The workshop presented an opportunity to examine the adequacy of the legal, institutional and policy framework; and the resource availability and technological capacity for trade facilitation and regional integration in the EAC.

**High-level workshop on single customs territory**

REGIONAL CORNER
Assessing the impact of training delivered by AFE

AFE continues to assess its training activities in line with the IMF's common evaluation framework. Training evaluation at AFE includes end-of-course satisfaction surveys for all regional workshops, knowledge transfer evaluation with pre- and post-course tests for selected activities with a high training content, and impact evaluation surveys for all regional workshops. Impact evaluation surveys are anonymous and conducted online once a year.

The FY 2019 training impact survey targeted 411 participants in regional workshops and their 54 sponsors. This was the fourth training evaluation survey at AFE. The response rate of workshop participants has increased substantially over the past four years from 18 percent in FY 2016 to 53 percent in FY 2019 (46 percent in FY18). The response rate of sponsors has also increased significantly, from 3 percent in FY 2016 to 37 percent in FY 2019 (35 percent in FY18). This increase reflects better targeting of sponsors and participants, which will need to continue in future surveys.

The main results of the FY 2019 impact survey are summarized below. They suggest a significant impact of AFE training activity.

1) Respondents by Country of origin:
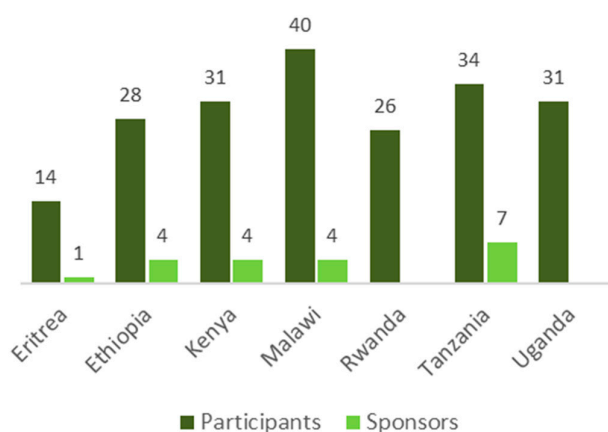
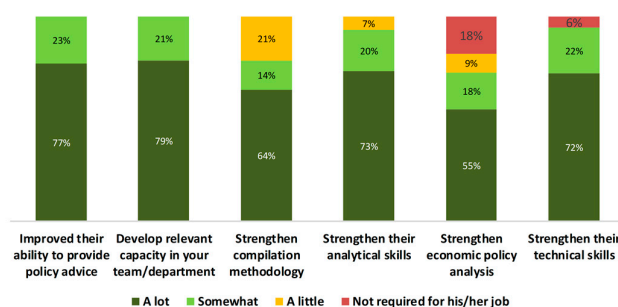2) Training content relevance as evaluated by workshop participants

How critical were the knowledge and/or skills acquired during the training to your job?
(207 respondents)

■ Not at all ■ Somewhat critical ■ Critical ■ Very critical
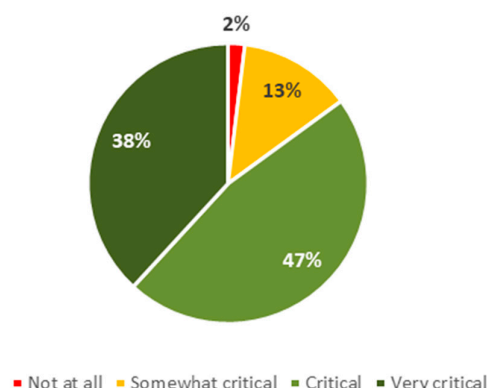
How much of your work time require(s/d) using the knowledge and/or skills taught in the course during this training?
(182 respondents)

■ None ■ I don't know/Cannot say
■ Less than 30% ■ 30-59%
■ 60% or more
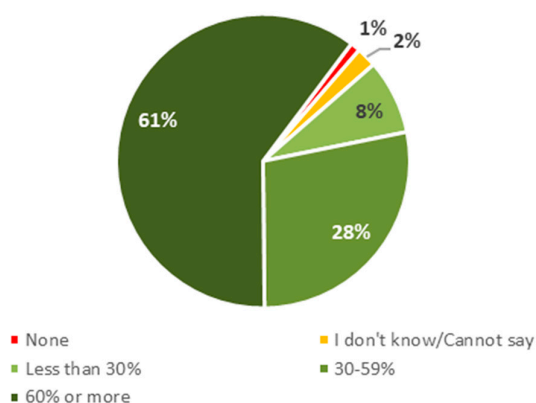
3) Impact of training on participant skills as evaluated by sponsors (20 respondents)

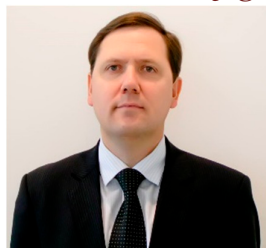■ A lot ■ Somewhat ■ A little ■ Not required for his/her job

AFE STAFF NEWS

Farewell to Marin Molosag, monetary operations advisor

Marin share his recollection of the time spent at AFE as he leaves the Center.

Mr. Marin Moloşag

Marin Moloşag joined the Center in November 2016 from the National Bank of Moldova (NBM), where he served for more than 24 years. He spent his last six years at the NBM as First Deputy Governor and Deputy Chairman of the NBM Board.

Tell us about your experience working at AFE

It has been a privilege and a great experience working at AFE. Over the last three years, together with other colleagues from IMF headquarters and experts, including from various central banks, my activity has been focused on enhancing practical implementation capacity at AFE member countries' central banks who have been engaged in reforming their monetary policy and foreign exchange operations, foreign reserve management frameworks as well as their money markets. Building collaborative relationships with external stakeholders, including AFE member countries' authorities, being one of the prerequisites for successful implementation, has been also one of the main objectives throughout this period. And last but not least, having the opportunity to travel in the region, to meet new people, to discover different cultural traditions, all enriched my life with new relationships, knowledge about the countries of the region and unforgettable experiences.

You have been supporting our member countries on monetary policy reforms, could you share with us any notable achievements by the authorities during your time

Uganda has made substantial progress and moved from money targeting to an inflation targeting "lite" regime. Rwanda has started its transition to an interest rate-based monetary policy framework, and Kenya, Malawi and Tanzania continue to prepare for a similar transition. This transition includes developing forecasting and policy analysis systems, strengthening monetary policy operational frameworks and deepening key financial markets.

Malawi, Kenya, Rwanda, Tanzania and *Uganda* are developing the legal, regulatory and operational foundations required to support a repo market, as well as refining a master repurchase agreement based on international practice. This should facilitate the development of the money market, a key factor for the transmission of monetary policy decisions to the economy.

In Eritrea, the central bank has enhanced its capacity in foreign exchange reserve management and monetary policy implementation and operations.

Ethiopia has initiated a review of the current monetary policy implementation framework, foreign exchange policy and financial market development. In particular, the Ethiopian authorities have started the transition to more flexible interest rates by reviewing the regulatory and operational framework for T-bills.

As you leave the Center, what are your expectations on the ongoing monetary policy reforms in the region?

Based on the progress made so far, my expectations are that the process of developing coherent and transparent monetary policy frameworks will continue. To support this, the central banks should have a clear mandate that assigns primacy to the goal of price stability, and they should follow a forward-looking strategy that promotes that goal while fostering macroeconomic and financial stability. Opacity regarding policy objectives and decision processes should be avoided, liquidity management and policy analysis capacity should be improved, and communication strategies enhanced. I also expect peer-to-peer learning among central banks to further increase, including in the context of monetary integration in the East African Community.

On repo market development, a wide range of legal and non-legal prerequisites (e.g., conducive monetary policy, neutral taxation, clear accounting rules, supportive but prudent regulation and efficient and secure trading and settlement infrastructure) are needed to successfully set up a true repo market, and I hope we will see progress in these areas.

Various country experiences, including across Africa, with modernizing monetary policy frameworks offer very useful insight into the importance of adopting sound principles of monetary policy relevant for modern monetary policy frameworks, in particular for the interest rate-based monetary policy frameworks considered by many member countries.

Table 1. East AFRITAC: Forthcoming Activities – November 2019 – January 2020

Financial Markets Infrastructures and Payments				
Country	**Type**	**Subject**	**Date**	**Expert(s)**
Ethiopia	TA Mission	Assist with completion of assessment	November 26-December 4, 2019	Faith Stewart (AFE Advisor), Short-Term Expert (STX; TBD)
AFE & AFS Member Countries	Regional Workshop	Regulatory Supervisory & Oversight Responsibilities Towards compliance with the principle of PF	December 9-13, 2019	Faith Stewart (AFE Advisor), STX (TBD)
Malawi	Attachment	Attachment to the Bank of Ghana	January 27-31, 2020	Reserve Bank of Malawi officials
Uganda	TA Mission	NPS regulations	January 27-31, 2020	STX (TBD)
Financial Sector Supervision and Regulation				
AFE member countries	Regional Workshop	Regional Workshop on Enhancing Macro Prudential Supervision Stress Testing and Greening the Fi	November 11 – 15, 2019	Courtney N. Christie-Veitch (AFE Advisor), Matthew T. Sullivan (STX), Rodolfo Wehrhahn (STX)
Ethiopia	TA Mission	Strengthening Basel II/III implementation	November 18-29, 2019	Luis R. Romero (STX)
Rwanda	TA Mission	Strengthening supervisory processes (Risk-based capital and IFRS) for insurance companies	November 25 – 29, 2019	Courtney N. Christie-Veitch (AFE Advisor)
Uganda	TA Mission	Capital Markets Mission: Enhancing Securities Supervision and Regulation	November 25-29, 2019	Matthew T. Sullivan (STX)
Uganda	TA Mission	Banking Supervision Training on Basel II/III Implementation,	November 25 – 29, 2019	Courtney N. Christie-Veitch (AFE Advisor)
AFE member countries	Regional Workshop	Regional Workshop on Strengthening Consolidated Supervision DSIBs Oversight and Basel II/III	December 2-6, 2019	Courtney N. Christie-Veitch (AFE Advisor), Merlijn de Bie Tijs (STX), Michael A. Andrews (STX)
Kenya	TA Mission	Enhancing liquidity assessment processes, Capital Markets Authority (CMA)	December 9 – 13, 2019	Courtney N. Christie-Veitch (AFE Advisor)
Rwanda	TA Mission	Enhancing Risk-based Information Technology (IT) Supervisory Processes	December 16-20, 2019	Merlijn de Bie Tijs (STX)
Malawi	TA Mission	Assist the authorities in implementing RBS and RBC for Insurance Companies	December 16-20, 2019	Courtney N. Christie-Veitch (AFE Advisor), Bernhard Mayr (STX), Rodolfo Wehrhahn (STX)
Kenya	TA Mission	Strengthening IFRS 9 Implementation	January 13-17, 2020	Courtney N. Christie-Veitch (AFE Advisor), Ricardo D. McIntosh (STX)

Kenya	TA Mission	Strengthening Implementation of Internal Liquidity Adequacy Assessment Process (ILAAP)	January 20 – 24, 2020	Courtney N. Christie-Veitch (AFE Advisor)

Government Finance Statistics

Country	Type	Subject	Date	Expert(s)
Malawi	National Training	Government Finance Statistics-expanding coverage to general government	November 20-31, 2019	Maate Robert (AFE Advisor), Runar J. Bjorgvinsson (STX)
Malawi	TA Mission	Government Finance Statistics-compilation of EBUs and PSDS quality improvement	December 2-6, 2019	Runar J. Bjorgvinsson (STX)
Rwanda	National Training	Training (in-country): Government Finance Statistics-Train compilers and users of GFS and PSDS	December 9-13, 2019	Robert Maate (AFE Advisor), Runar J. Bjorgvinsson (STX)
Rwanda	TA mission	TA on expanding coverage to public sector	January 20 – 24, 2020	Robert Maate (AFE Advisor), Runar J. Bjorgvinsson (STX)
Ethiopia	TA Mission	Government Finance Statistics-expand compilation of public corporation compile quarterly BCG	February 3-7, 2020	Robert Maate (AFE Advisor)
AFE Member Countries	Regional workshop	Government Finance Statistics-Regional dissemination of EAC GFS guideline	January 27-31, 2019	Robert Maate (AFE Advisor), Akhazzan Nabila (IMF HQ staff), Janis Platais (STX)

Macro – Fiscal Analysis

Country	Type	Subject	Date	Expert(s)
Malawi	TA Mission	Reviewing the macro-fiscal forecasting framework	November 25-29, 2019	Bryn Battersby (AFE Advisor)
Uganda	TA Mission	Updating the revenue forecasting framework	December 9-13, 2019	Bryn Battersby (AFE Advisor)
Tanzania (Zanzibar)	TA Mission	Updating the financial programming framework	December 16-20, 2019	Anna Lennblad (STX)
Kenya	TA Mission	Developing a revenue forecasting tool at the Parliamentary Budget Office	December 2-6, 2019	Paul Gardiner (STX)

Monetary Policy and Foreign Exchange Market Operations

Country	Type	Subject	Date	Expert(s)
Rwanda	TA Mission	Model Based Policy Analysis and Forecasting	November 18 – 29, 2019	Pranovich Mikhail (IMF HQ Staff) Vlcek Jan (STX) Rodriguez Guzman Diego Arturo (STX)
Tanzania	National Training	Customized Training on Model-Based Monetary Policy Analysis and Forecasting	November 25 – December 4, 2019	Hledik Tibor (STX) Miksjuk Alexei (STX)
Rwanda	TA Mission	Offsite - Model Based Policy Analysis and Forecasting (Rwanda)	January 13 – 17, 2020	2 STXs (TBD)
Uganda	TA Mission	Offsite - Joint ICD/Bank of Uganda Workshop on Forecasting and Policy Analysis	January 20 – 31, 2020	Remo Adam (IMF HQ staff), STX (TBD)

Public Financial Management

Country	Type	Subject	Date	Expert(s)
Malawi	National Training	Financial Oversight of SOEs	October 28 – November 8, 2019	Amra Srdanovic (AFE Advisor), Imran Aziz (AFE Advisor), Wilfrid Bernard Drum (STX)
Kenya	TA Mission	TSA and Cash Management	November 6 – 19, 2019	Paul Seeds (AFE Advisor), John Gardner (STX)
Zanzibar	TA Mission	Budget costing and developing a fiscal strategy document	November 18 - 29, 2019	Imran Aziz (AFE Advisor), Florence Kuteesa (STX)
Tanzania	National Training	Developing and Expenditure Tracking Tool	November 25 - 29, 2019	Imran Aziz (AFE Advisor)
AFE Member Countries	Regional Workshop	Budget baseline costing	December 10-13, 2019	Imran Aziz (AFE Advisor), Paul Seeds (AFE Advisor), Amra Srdanovic (AFE Advisor), Martin Darcy (STX), Florence Kuteesa (STX)
Ethiopia	National Training	Training on the PPP Fiscal Risk Assessment Model	January 6-10, 2019	Imran Aziz (AFE Advisor), Martin Darcy (STX)
Rwanda	TA Mission	Oversight of SOEs	January 13-24, 2019	Paul Seeds (IMF Advisor), STX (TBD)
AFE Member Countries	Regional Training	Annual PFM workshop with the EAC	January 29-31, 2019	Imran Aziz (AFE Advisor), Bryn Battersby (AFE Advisor), Fazeer Rahim (IMF HQ staff), Paul Seeds (AFE Advisor), and Amra Srdanovic (AFE Advisor)

Real Sector Statistics

Country	Type	Subject	Date	Expert(s)
Rwanda	TA Mission	Compiling rebased IIP and PPI	November 4-15, 2019	Mauro Politi (STX)
Malawi	TA Mission	Updating PPI and IIP weights	November 11-22, 2019	Katherine Pegler (STX)
Malawi	TA Mission	Compilation of the supply table	November 18-29, 2019	Pamela Audi (AFE Advisor), Artashes Shaboyan (STX)
Ethiopia	TA Mission	Assessment & review of annual GDP compilations	December 2-13, 2019	Pamela Audi (AFE Advisor)
AFE & AFS Member countries	Regional workshop	AFE/AFS/COMESA Regional Joint National Accounts workshop	January 13-17, 2010	Pamela Audi (AFE Advisor)
AFE Member countries	Regional workshop	Regional workshop on CPI rebasing	January 20-24, 2020	Pamela Audi (AFE Advisor), Derek Bird (STX), Kelly Patrick John (STX)
Kenya	TA Mission	Review of the preliminary rebased CPI and PPI	January 27-31, 2020	Derek Bird (STX)

Revenue Administration

Country	Type	Subject	Date	Expert(s)
Tanzania	National Training	Follow up training on trends, practices and audits in transfer pricing	November 7-20, 2019	Dale Hill (STX)
Ethiopia	National Training	Strengthening tax dispute handling procedures	November 13-26, 2019	STX (TBD)
Kenya	Meeting	Staff visit	November 19, 2019	Berlin Msiska (AFE Advisor)
Rwanda	National Training	Developing capacity in data science and big data analytics	November 20-December 3, 2019	STX (TBD)
East African Community	TA Mission	Developing a harmonized single customs territory risk management framework/mechanism	November 20-December 3, 2019	STX (TBD)
Uganda	TA Mission	AFE Advisor participation in a FAD HQ led mission on the review of medium-term revenue strategy implementation plan (see page 25)	November 21-23, 2019	Rebecca Sparkman (IMF HQ staff) Berlin Msiska (AFE Advisor), Annette Chooi (STX), Nkanga Shimwandwe (STX), Ludvig Wier (STX), Peter Mullins (STX)
AFE Member Countries	Regional Workshop	Regional Workshop on effective filing and payment processes	November 25-29, 2019	Berlin Msiska (AFE Advisor), Cheryl-Lea Field (STX)
Uganda	National Training	Developing debt management and collection capacity	November 27-Dec 10, 2019	STX (TBD)
Kenya	TA Mission	Developing data matching and analysis capacity	November 27-December 10, 2019	Stephen Wilcox (STX)
Malawi	TA Mission	Developing investigations techniques in industries dealing in excisable products.	December 3-18, 2019	Joseph Musumba (STX)
Malawi	TA Mission	AFE Advisor participation in a FAD HQ led mission on tax and customs administration	December 3-18, 2019	Muyangwa Muyangwa, (IMF HQ Staff), Maimbo Nyanga (IMF HQ Staff), Priscila Banda (AFW2 Advisor), Berlin Msiska (AFE Advisor), David Tait and Michael Hewetson (STX)
Uganda	National Training	Developing insurance sector audit capacity	January 8-21, 2019	TBA
AFE/AFS	Workshop	Customs workshop on Data Analytics	January 27-31, 2019	N/A

IMF ONLINE COURSES

Available to government officials and, in some cases, to the general public through http://imf.smartcatalogiq.com/en/current/Catalog/Online-Learning-OL and https://www.edx.org/school/imfx. Forthcoming courses include:

Compilation Basics for Macroeconomic Statistics (CBMSx)
English, October 9, 2019 - January 8, 2020 (13 weeks), Course conducted online
Apply online by December 9, 2019

Public Sector Debt Statistics (PSDSx)
English, January 15, 2020 - April 15, 2020, Course conducted online
Apply online by January 8, 2020

RA-GAP - Tax Gap Analysis (VGAPX)
English, : October 17, 2019 - April 30, 2020 (28 weeks), Course conducted online
Apply online by April 16, 2020

Macroeconomic Diagnostics (MDSx)
English, November 1, 2019 - April 30, 2020 (6 weeks), Course conducted online
Apply online by April 16, 2020

Table 2: East AFRITAC's Technical Assistance Reports Posted on the IMF's Extranet

Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF's secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Kenya	Revenue Administration	April 25-May 8, 2019	FY 19
Kenya	Enhancing Risk-Based Supervisory Processes for Securities Firms	March 11-15, 2019	FY 19
Malawi	National Training on Analytical methods for forecasting using Microsoft Excel	July 22-26, 2019	FY 20
Rwanda	Review of the Draft 2019-20 Pilot Performance Based Budget	April 8-12, 2019	
Rwanda	Drafting the Fiscal Risk Statement	May 27-31, 2019	FY 20
Tanzania	Improving IPSAS compliance	May 23 – June 5, 2019	FY 20
Uganda	Integrating Supervisory Processes for Banks: Implications for Camels, RBS, Basel II Implementation and Pillar II Supervisory Review process	December 17-21, 2018	FY 19
Uganda	Follow up mission on expanding coverage of TSA and strengthening cash management	April 24-May 7, 2019	FY 19
Uganda	Rebasing construction price indices-compiling the indices	May 20- 31, 2019	FY 20

Member Countries

Eritrea

Ethiopia

Kenya

Malawi

Rwanda

Tanzania

Uganda

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