

IMF East AFRITAC News

February – April 2017



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HIGHLIGHTS:

Financial Market Infrastructures and Payments: AFE supported Uganda to review its Bills of Exchange Act, 1993.

Financial Sector Regulation and Supervision: support was provided to Ethiopia and Rwanda on risk-based solvency requirements and stress testing, and on enhancing risk-based supervision framework for insurance companies. Assistance was provided to (i) Malawi in the development of its supervisory framework for domestic systemically important banks; and (ii) Tanzania in enhancing macroprudential policy framework.

Government Finance Statistics (GFS): Missions to Malawi and Uganda assessed the progress made in the implementation of GFS and public sector debt statistics work plans. A mission to Rwanda focused on compiling general government data.

Macro-Fiscal Analysis: Training was provided to Kenya and Uganda on financial programming and policies.

Public Financial Management: Support was provided to Kenya on improving monitoring and evaluation of public investment, and to Malawi on strengthening fundamental controls and reporting. A mission to Tanzania reviewed expenditure and other related controls in the government financial management systems aimed at preventing further accumulation of payment arrears. Assistance to Uganda focused on strengthening public investment management.

Real Sector Statistics: Ethiopia received training on techniques and concepts of supply and use tables (SUTs) compilation. Guidance was provided to Kenya on the development of export and import price indices (XMPI). Technical assistance was provided to (i) Rwanda in validating and finalizing the rebased GDP estimates; (ii) Tanzania in updating the weights and increasing the level of detail for the XMPI; (iii) Zanzibar in developing SUTs; and (iv) Uganda in developing construction input price indices.

Revenue Administration: Training was provided to Malawi in using the Australian tax office's risk differentiation framework. Tanzania was supported to address identified weaknesses from an assessment conducted with the tax administration diagnostic assessment tool (TADAT). Zanzibar Revenue Board's management received training on good practices in tax administration.

Regional Workshops: Several regional workshops were conducted covering topics in macro-fiscal surveillance, public financial management reforms, national accounts, modernization of monetary policy frameworks, risk-based insurance supervision and principles for financial market infrastructures.

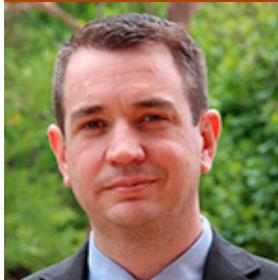
Forthcoming Activities and TA Dissemination: All forthcoming activities through end of July 2017 are provided in Table 1. TA reports disseminated on the secure site are listed in Table 2. **The outcomes of the financial year (FY) 2017 and the 19th Steering Committee meeting are highlighted in Box 1.**



Ministry of Foreign Affairs of the Netherlands



MEET OUR NEW ADVISORS: Mr. Bryn Battersby and Mr. Robert Maate



Mr. Bryn Battersby, Macro-Fiscal Analysis Advisor

Bryn Battersby joined the Center in March 2017 as the Macro-Fiscal Adviser. Mr. Battersby is a national from Australia and previously worked for the IMF in South Sudan as Macroeconomic Adviser, for the Australian Treasury in various senior positions, and for Seychelles and Solomon Islands Ministries of Finance as an economist and capacity builder.



Mr. Robert Maate, Government Finance Statistics (GFS) Advisor

Robert Maate joined the Center in April 2017 as the GFS Adviser. Mr. Maate is national from Uganda and previously was, for over nine years, the Head of the Statistics Department of the East African Community Secretariat. He was AFE's key counterpart in the design and implementation of the successful GFS capacity building program in EAC countries.

ETHIOPIA

Financial Sector Regulation and Supervision:

AFE provided TA on risk-based solvency requirements and stress testing for insurance companies and on enhancing risk based supervision (RBS). The objectives of the TA were to (i) assist the authorities in addressing weaknesses in the RBS; (ii) assist in the analysis of information; (iii) assist in the calibration of shocks and validation of stress-testing model; (iv) address deficiencies in cross-sector and cross-border analyses of the linkages among various financial institutions and the exposure to systemic risk; and (v) address limitations in the current stress-testing model.

Real Sector Statistics: Training was provided to the staff of the National Planning Commission on techniques and concepts of SUTs compilation. The SUTs are useful for economic analysis, as well as improving the national accounts estimates by identifying data gaps and inconsistencies at the industry and product level. Advice on the rebasing of GDP was provided in the context of conceptual frameworks. Ethiopia plans to publish rebased GDP estimates in the course of 2017.

KENYA

Financial Sector Regulation and Supervision:

AFE supported the Insurance Regulatory Authority

of Kenya (IRA) on strengthening RBS. The support focused on improving financial stability via early detection of, and effective and timely responses to, insurance sector vulnerabilities. Emphasis has been placed on the following three outcomes: (i) effective RBS is in place and used for the intended purpose; (ii) risk-based capital requirements are imposed and the insurance supervisor acts when there is a breach of the requirements; (iii) valuation and actuarial standards are based on economic valuation and imposed in both assets and liabilities.

Macro-Fiscal Analysis: Training was provided on financial programming and policies. The training focused on key principles of the national macroeconomic statistical framework, forecasting concepts, and inter-account consistency. Participants also learned about the forecasting process and how the outcomes can be used to inform policy-making.

Public Financial Management: Support was provided on improving monitoring and evaluation (M&E) of public investment. The current M&E is based on a range of platforms; however, most of them are either limited in capabilities or overlap in functionalities. The mission advised the authorities on adopting an automated and integrated platform for M&E of public investment to improve on efficiency, information collection and accuracy while enabling seamless analysis for timely decision-making.

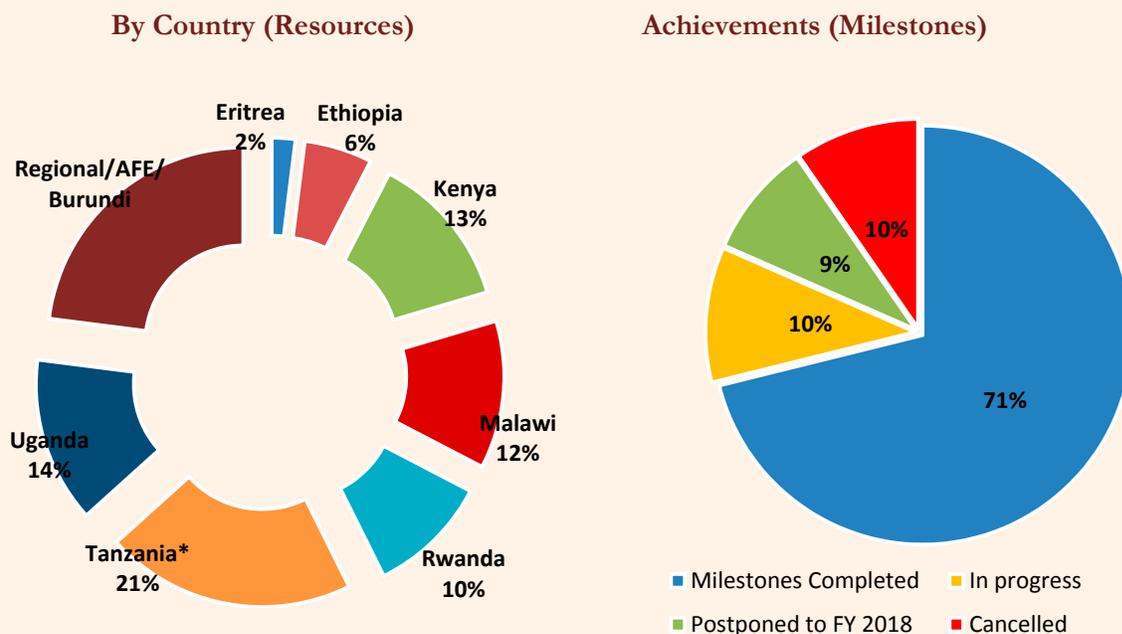
Box 1: AFE Steering Committee - Results of FY 2017

AFE’s Steering Committee (SC) met in Lilongwe, Malawi on April 4, 2017 to assess the Center’s operations for FY 2017 and discuss forward looking plans. The SC expressed strong satisfaction with the support provided by the Center to member countries, its efforts to improve coordination with development partners and the transition to results-based management. It endorsed the Center’s strategic goals to support its member countries’ objectives to increase government revenues, improve spending efficiency, develop the financial sectors, produce good quality data to support policy making, and promote regional integration. The Committee also discussed financing issues. Officials from six of the seven member countries attended, together with development partners (the European Union, the United Kingdom, Germany, the U.S., and the African Development Bank).

Figure 1: Number of Activities in FY 2017



Figure 2: Workplan implementation in FY 2017



Real Sector Statistics: Guidance was provided to Kenya National Bureau of Statistics on the development of export and import price indices (XPI and MPI). Guidelines were developed for the initiation of the price surveys. Recommendations were provided for the improvement of the price collection forms that had been developed prior to the mission, and price collection and index compilation procedures. A pilot survey is scheduled for the second quarter of 2017.

A separate mission on the national accounts assisted the authorities with the compilation of general government data by economic activity to fit into the 2015 SUTs that are currently under development, and to generate estimates for the current and capital accounts of the general government as an institutional sector.

MALAWI

Financial Sector Regulation and Supervision:

Malawi was assisted in the development of its supervisory framework for domestic systemically important banks (D-SIBs), and training was provided on consolidated supervision and D-SIBs supervision. The mission covered several key areas including (i) the Basel Committee framework for D-SIBs; (ii) national frameworks for D-SIBs; (iii) and a proposed framework for D-SIBs in Malawi. The objective of the mission was also to strengthen the level of banks' capital to reflect their risk profile, business strategy and risk acceptance levels, and ensuring that supervisors monitor banks and their prudential ratios on a consolidated basis.

Government Finance Statistics: A mission was conducted to assess the progress made in the implementation of GFS and public sector debt statistics (PSDS) work plans and assisted the authorities in improving the capacity of GFS compilers. The mission recommended to increase human resources to ensure timely implementation of GFS and PSDS work plans; update the chart of accounts to achieve compliance with the GFS Manual 2014; and expand the roll out of the integrated financial Management and Information System to

ensure availability of the data needed to compile general government sector statistics.

Public Financial Management: Support was provided on strengthening fundamental controls and reporting. The mission assessed the progress made on bank reconciliation and reviewed the issues inhibiting the use of integrated financial management and information system (IFMIS) for all financial and fiscal reporting. The mission noted that significant progress has been made on bank reconciliation tasks; and the government will now start to bring the reconciliation up to date, and thereafter make it a monthly routine. The mission identified several systemic issues, primarily relating to comprehensive and timely recording of transactions. Several initiatives have already been undertaken to address them, specifically by transacting all payments through the IFMIS, as opposed to recording them *ex-post*.



AFE experts discuss mission findings with the Accountant General (Center) in Malawi.

Support was also provided to the Ministry of Finance, Economic Planning and Development (MoFEPD) on strengthening cash planning and management, and on the implementation of the Treasury Single Account (TSA). The mission assisted MoFEPD to build a better understanding of their existing banking structures relative to a TSA structure. The banking system facilitates many advanced features to support the TSA structure. The mission provided guidance on taking forward and strengthening the ongoing cash management reforms. Recommendations were provided for enhancing cash forecasting templates and for implementing active cash management in the medium term.

Revenue Administration: Training was provided to the staff of the Malawi Revenue Authority (MRA) in using the Australian tax office's risk differentiation framework as the base tool for compliance risk analysis. The mission recommended to strengthen the oversight and strategy arrangements for compliance risk management at the corporate level, and to improve tactical and analytical skills at operational level. The MRA has taken steps to build an effective risk management practice, including setting up a risk management unit.

RWANDA

Financial Sector Regulation and Supervision:

Technical support was provided on risk-based solvency requirements and stress testing for insurance companies and on enhancing the RBS framework. The objectives of the TA were to (i) assist the authorities in addressing weaknesses in RBS; (ii) assist in the analysis of information; (iii) assist in the calibration of shocks and validation of stress-testing model; (iv) address deficiencies in cross-sector and cross-border analyses of the linkages among various financial institutions and the exposure to systemic risk; and (v) address limitations in the current stress-testing model.

Government Finance Statistics: A mission focused on compiling general government data for FY 2015/16 and quarterly PSDS. The mission recommended that more resources should be allocated to the compilation of GFS and PSDS to support the production and dissemination of high frequency data.

Real Sector Statistics: Assistance was provided to the National Institute of Statistics of Rwanda (NISR) in validating and finalizing the rebased GDP estimates. Data issues with the 2014 SUTs were resolved before a final balance was achieved. The output and intermediate consumption estimates by activity were linked into the quarterly GDP production system. Back-cast series were also prepared for years before 2013. Revisions analysis was undertaken and explanations for changes documented for the quarterly series from the first quarter of 2013.

The NISR released GDP estimates with 2014 as the new base year.

TANZANIA

Financial Sector Regulation and Supervision:

A cross-cutting workshop, focused on enhancing the macroprudential policy framework and assisting the implementation of macroprudential tools to mitigate systemic risks in the financial sector, was conducted for the financial stability directorate of the Bank of Tanzania. The workshop pulled together AFE resident experts on financial sector supervision, real sector statistics and macro-fiscal analysis.



Participants of the macroprudential policy workshop in Zanzibar (April 10 – 21, 2017)

Public Financial Management: Support was provided on reviewing expenditure and other related controls in the IFMIS aimed at preventing further accumulation of payment arrears. The mission also investigated the challenges in the broader PFM cycle, which have resulted in accumulation of payment arrears. The Ministry of Finance and Planning has plans for implementing new functionalities and modules in the IFMIS, including contracts management, fixed assets and inventory management, and new budget preparation software. Advice was provided on committing all expenditure categories; strengthening the system-based commit controls; and a system-based approach to recording future payment arrears. Tanzania has managed to stem the increases in payment arrears experienced in recent years, and a modest reduction in operational arrears was achieved.

Further work is ongoing and more substantial reductions are targeted.

Real Sector Statistics: Assistance was provided to the National Bureau of Statistics (NBS) in updating the weights and increasing the level of detail for the XPI and MPI. New weights were estimated and the product sample updated based on customs data for the years 2014-2016. The NBS is in the process of updating the enterprise sample. The updated indices with a reference base of the fourth quarter of 2017 are expected to be disseminated around May 2018.

Revenue Administration: A mission focused on addressing weaknesses identified in the 2016 TADAT assessment, which included issues in taxpayer registration and tax administration IT system (TTAX). The mission observed that the integrity of the taxpayer register is affected by people, policy, law, process, and systems issues. To achieve lasting improvements, the mission proposed measures to strengthen functional organization and policy; improve process design; and promote adherence to procedures to improve the integrity of the taxpayer register.

TANZANIA (ZANZIBAR)

Real Sector Statistics: AFE is assisting Zanzibar to develop a 2015 SUT. The mission assisted the national accounts staff in the analysis of government datasets (central budgetary government, extra-budgetary units and local government) to produce general government estimates for the 2015 SUT. Correspondence tables were developed for converting the expenditure and revenue transactions codes to system of national accounts codes. The mission reviewed existing datasets and provided recommendations for improvement.

Revenue Administration: Over the years, the Zanzibar Revenue Board (ZRB) has strengthened the business planning process by developing multi-year strategy plans; segmented taxpayers by creating a large taxpayer and small and medium taxpayer offices; and enacted a Tax Administration and Procedure Act.

More work is ongoing to further improve the effectiveness of the tax administration, including to develop procedure and guidance manuals. AFE conducted training for ZRB management on good practices in tax administration which covered registration, filing, payment, accurate reporting, risk management, dispute resolution, and accountability and transparency.

UGANDA

Financial Market Infrastructures and Payments: The IMF's Legal Department reviewed Uganda's Bills of Exchange Act, 1993 to (i) ensure consistency with other pertinent legislation; and (ii) propose amendments to address, inter alia, check truncation, the use of imaging technology, and the admissibility/recognition of electronic payment records and processes. Uganda is anticipating an introduction of check truncation (which will reduce the physical movement of checks and the time and cost of processing them) at end 2017.

Government Finance Statistics: A mission was conducted to assess the progress made in the implementation of GFS and PSDS workplans. The mission recommended that the GFS technical working group meet more regularly to effectively assess the progress made on achieving the milestones in the workplan; it also recommended to increase human resources to ensure timely implementation of the PSDS workplan.

Macro-Fiscal Analysis: Training was provided on financial programming. The training focused on key principles of the national macroeconomic statistical framework, forecasting concepts, and inter-account consistency. Participants also learned about the forecasting process and how the outcomes can be used to inform policy-making.

Public Financial Management: A mission focused on strengthening public investment management. The mission observed that basic practices for developing a good portfolio of public investment projects are in place. Nevertheless, the Public Investment Program

(PIP) tends to include large projects before they are ready for implementation. The mission recommended a stock-take to establish reliable baseline information on the PIP, which will allow an estimation of its current size, medium-term commitment and forecasts, and provide a basis for further decisions on the project portfolio. It also recommended the strengthening of elements of the project appraisal and selection process; linking the project cycle with the medium-term expenditure framework by introducing an annual PIP review, both at the technical and political levels, ahead of the annual budget; and developing an integrated project database.

Real Sector Statistics: Support was provided to Uganda Bureau of Statistics (UBOS) in developing construction input price indices (CIPI). The mission reviewed the computation methodology, weights, data sources and processes associated with the CIPI and provided advice to improve the quality of the CIPI given implementation plans scheduled for the next six months. Sample instruments for the collection of data on weights for the CIPI were discussed and practical sessions offered. A national accounts mission conducted in April provided further support in developing the main data sources needed to compile the 2015 SUT. Estimates of gross output for formal activities were developed. Input-output ratios based on income tax data were also prepared. The work in progress models for food crops, livestock and construction were reviewed and simplified, and some improvements introduced.

REGIONAL ACTIVITIES

Financial Market Infrastructures and Payments: AFE conducted a regional workshop on CPSS-IOSCO Principles for financial market infrastructures (PFMI): challenges and strategies, to complement TA efforts to demystify the standards and aid their adoption. The workshop addressed, inter alia, regional and domestic challenges in complying with the international standards as well as the regulatory implications of new payment innovations such as Fintech.

Also, AFE participated in a PFMI workshop organized by the IMF Monetary and Capital Markets

Department and the [Caribbean Regional Technical Assistance Center](#) for Caribbean regulators.

Leveraging key competencies available across the IMF enriches the training experience and enhances overall efficiency in resource use among the Centers.



Participants of the PFMI workshop in Zanzibar (April 24 – 28)

Financial Sector Regulation and Supervision: AFE, in collaboration with the Toronto Centre, conducted a regional workshop to strengthen the effectiveness of risk-based insurance supervision which was hosted by Uganda Insurance Regulatory Authority (IRA). The main objective of the provision of training to regional insurance regulators were to (i) strengthen RBS; (ii) strengthen risk-based capital requirements and solvency assessments; and (iii) strengthen financial analysis and stress testing. All seven AFE member countries participated; Burundi and South Sudan also attended.

Public Financial Management (PFM): AFE participated in the East African Community workshop covering PFM and macro-fiscal surveillance among partner states. This was the fourth annual PFM workshop which provided an update on the progress in harmonization of PFM legislations and fiscal reporting; surveillance; building fiscal resilience and managing risks; and the fiscal transparency evaluations within the region. The workshop reported progress with the PFM legal frameworks of member states and noted improvements in the fiscal and statistical reporting practices. Other themes covered included discussions about fiscal policy in a monetary union.

Real Sector Statistics: A regional national accounts workshop was conducted to build the capacity of compilers to improve compilation and dissemination of national accounts statistics. The workshop focused on the use of GFS data to compile SUTs. Available country datasets were used to illustrate the concepts and methods.

A second workshop on agricultural producer price indices (APPI) was jointly conducted with the Macroeconomic and Financial Management Institute of Eastern and Southern Africa. Compilers were

trained on data sources and methods to produce an APPI. While none of AFE countries currently compile an APPI, the representatives from all countries showed interest in developing such an index soon. Uganda began price collection for the APPI in 2015 and Tanzania plans to start in the second half of 2017.

REGIONAL CORNER 1: Regional Workshop on Evolving Monetary Policy Frameworks in low- and lower-middle income countries LLMIC.

A recent IMF staff paper¹ on evolving monetary policy frameworks in LLMICs observes that many countries in the sub-Saharan Africa have made significant progress in controlling fiscal policy, liberalizing and deepening financial markets, and stabilizing inflation at moderate levels. However, as their financial markets develop and become more exposed to global capital markets, implementing modern monetary policy frameworks that better anchor inflation and promote macroeconomic stability and growth has become aspiration of many policymakers in the region.

During the 2016 Annual Meetings of the IMF, a high-level meeting with central bank governors discussed the messages from the paper. The discussion was followed by a peer-learning seminar for deputy governors and directors, and a seminar for mid-level management and relevant technical staff from LLMICs. As part of its capacity building program, AFE organized a five-day workshop on the topic for officials from the region. The topics for the workshop were designed to re-enforce the key principles outlined in the IMF policy paper which covers price stability; operational independence; the operational framework; forward-looking monetary policy strategy; and effective central bank communication. The workshop was attended by 19 participants from 6 AFE member countries.

During the workshop, IMF experts presented commonly agreed principles in key areas of monetary policy strategy, formulation and implementation. Participants shared experiences with their peers, who are embarking on the same journey of monetary policy modernization, and highlighted successful steps taken and areas of ongoing difficulty. The discussions also focused on identifying options to address remaining problems.



Participants of the evolving monetary policy workshop in Arusha (March 20-24, 2017)

¹Evolving monetary policy frameworks in low-income and other developing countries (IMF staff report, 2015): <https://www.imf.org/external/np/pp/eng/2015/102315.pdf>

REGIONAL CORNER 2: Regional Workshop on Design, Sequencing and Implementation of PFM Reforms.

AFE organized a regional workshop on Design, Sequencing and Implementation of PFM Reforms in collaboration with the PEFA Secretariat in Zanzibar. The workshop was attended by 29 officials from the PFM Reform Units and the Ministries of Finance and Planning from AFE countries and had active participation from the European Commission and the UK Department for International Development.

The four-day workshop discussed the new 2016 PEFA framework (<https://pefa.org/>) and its relevance in designing appropriate country reform strategies; importance of sequencing and prioritization of PFM reforms; the role of institutional arrangements and change

management. The workshop aimed at providing guidance on effective approaches to PFM reforms and was considered timely and relevant by member countries who are in the process of formulating the next phase of PFM reform strategies and preparing for PEFA assessment using the new framework (Ethiopia, Kenya, Malawi, Tanzania and Uganda).

Like other AFE regional workshops it provided a platform for experience sharing across the region. Country teams presented an assessment of the current situation, the issues and challenges in designing and sequencing PFM reforms and discussed measures to address these challenges. The workshop discussed measures in five main areas: linking PFM diagnostics with reform priorities; sequencing and prioritization; simplifying the reform agendas; capacity building; political commitment; and implications of the regional integration process for furthering the PFM reform agenda.

Following on from the workshop, Ethiopia have requested for a TA mission on reviewing their new PFM reform strategy that is being formulated (May 2017). East AFRITAC will continue to provide technical assistance to support the design and implementation of the next phase of PFM reforms in member countries.



Participants of the PFM reforms workshop in Zanzibar (February 21- 24, 2017)

Table 1. East AFRITAC: Forthcoming Activities – May 2017 – July 2017

Financial Markets Infrastructures and Payments				
Country	Type	Subject	Date	Expert(s)
Eritrea	TA mission	Assist in developing a vision and strategy for NPS development	June 24 - 28	Faith Stewart (AFE Advisor)
Ethiopia	TA mission	Developing oversight framework for retail payments	July 11 - 21	Faith Stewart (AFE Advisor)
Financial Sector Regulation and Supervision				
Country	Type	Subject	Date	Expert(s)
Kenya	National Training	Enhancing supervisory review process (Pillar 2)	May 8 - 12	Courtney Christie -Veitch (AFE Advisor)
Kenya	National Training	Capital Market Authority enhancing risk board supervision for market intermediaries	May 15 - 18	Courtney Christie -Veitch (AFE Advisor)
Eritrea	National Training	Enhancing risk based supervision for banks and non-banks – insurance companies	TBD	Courtney Christie -Veitch (AFE Advisor)
Government Finance Statistics				
Country	Type	Subject	Date	Expert(s)
Tanzania	TA mission	Government finance statistics	May 15 - 26	Francois Engelbrecht (STX), Lize-Mari Janse van Rensburg (STX)
Kenya	TA mission	GFS TA mission	June - July	Robert Maate (AFE Advisor), Francois Engelbrecht (STX)
Ethiopia	TA and Training mission	GFS TA mission and national training	July 2017	Robert Maate (AFE Advisor), Tim Youngberry (STX), Giovanna Dabbicco (STX)
Zanzibar	TA and Training mission	GFS TA mission and national training	July 2017	Robert Maate (AFE Advisor), Ismael A. Zarco (STX), Tim Youngberry (STX)
Macro-Fiscal Analysis				
Country	Type	Subject	Date	Expert(s)
Eritrea	TA mission	Budget preparation, project appraisal, monitoring and evaluation	June 7 – 13	Bryn Battersby (AFE Advisor), Kubai Khasiani (AFE Advisor)
Rwanda	National Training	Financial programming and policies course	July 17 - 28	Bryn Battersby (AFE Advisor), Charline Ramspacher (HQ/ATI), Alun Thomas (HQ)
Monetary Policy and Foreign Exchange Market Operations				
Country	Type	Subject	Date	Expert(s)

Tanzania	TA mission	Monetary policy and operations Frameworks modernization	May 15 - 26	Marin Molosag (AFE Advisor), Nadeem Ul Haque (MCM expert) and Wilson Varghese (STX)
Rwanda	Attachment	Inflation targeting framework	May 22 - 26	NA
Malawi	TA mission	Monetary policy operations framework and repo market development	July 10 - 21	Marin Molosag (AFE Advisor), Richard Comotto (STX), Stephen Mulema (STX)
Public Financial Management				
Country	Type	Subject	Date	Expert(s)
Ethiopia	Attachment	Attachment on internal audit to Tanzania	May 2017	NA
Kenya	Attachment	Attachment on fiscal reporting to Rwanda	May 2017	NA
Rwanda	TA mission	Chart of accounts	May 2017	Paul Seeds (AFE Advisor), Tim Youngberry (STX)
Ethiopia	TA mission	Review of PFM reform strategy	May 2017	Amitabh Tripathi (AFE Advisor), Richard Allen (STX)
Eritrea	TA mission	Budget preparation, project appraisal, monitoring and evaluation	June 7 - 13	Kubai Khasiani (AFE Advisor), Bryn Battersby (AFE Advisor)
Uganda	TA mission	Cash management	June 2017	Amitabh Tripathi (AFE Advisor), John Gardner (STX)
Tanzania	TA mission	Strengthening medium-term approach to budgeting	July 2017	Kubai Khasiani (AFE Advisor), TBD (STX)
Tanzania (Zanzibar)	TA mission	PFM regulations	July 2017	Paul Seeds (AFE Advisor), TBD (STX)
Real Sector Statistics				
Country	Type	Subject	Date	Expert(s)
USA	Retreat	LTX Retreat	May 22 - 26	Pamela Audi (AFE Advisor)
Rwanda	TA mission	Compiling 2015 constant price GDP estimates to align to EAC requirements	July 10 - 21	Robin Youll (STX)
Revenue Administration				
Country	Type	Subject	Date	Expert(s)
Kenya	FAD HQ Mission	Follow up mission to assist KRA to develop a prioritized post TADAT action plans	May 18 - 30	Tom Story (short-term expert, STX), Therese van der Poel (HQ), Berlin Msiska (STX); and Muyangwa Muyangwa (AFE Advisor)
Malawi	National Training	Follow up TA in post clearance Audit training in Customs	May 8 - 19	Ernest Sigande (STX)
Tanzania	National Training	National training in developing compliance risk analysis capacity in tax	May 15 - 26	Stephen Wilcox (STX)

IMF ONLINE COURSES

Forthcoming IMF courses available to government officials and, in some cases, to the general public through www.imf.org/institute-online and <https://www.edx.org/school/imfx>.

Financial Programming and Policies, Part 1: Macroeconomic Accounts & Analysis (FPP.1x)

Language: English; May 10-June 21, 2017 (6 Weeks)

Financial Market Analysis (FMAx)

Language: English; June 14-August 2, 2017 (7 Weeks)

Macroeconometric Forecasting (MFx)

Language: English; June 14-August 16, 2017 (9 Weeks)

Macroeconomic Diagnostics (MDSx)

Language: English; June 28-August 9, 2017 (6 Weeks)

Table 2: East AFRITAC’s Technical Assistance Reports Posted on the IMF’s Extranet

Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF’s secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates
Ethiopia	AFRITAC East Technical Assistance and Training Mission to Ethiopia	October 17-28, 2016
Ethiopia	Ethiopia: Managing Compliance in the Financial Sector	November 7-18, 2016
Ethiopia	Ethiopia - A Review of Organization Structure, Functional Direction and Governance	December 8-18, 2016
Kenya	Review of the Integrated Financial Management Information System Support to Cash Management and the Treasury Single Account	October 24-November 4, 2016
Kenya	Technical Assistance Report on Construction Input Price Index Mission - November 30-December 13, 2016	November 30-December 13, 2016
Malawi	Report on the National Accounts Mission, October 24-November 2, 2016	October 24-November 2, 2016
Malawi	Malawi: Improving Integrity of the Taxpayer Register	October 31-November 18, 2016
Rwanda	Rwanda: Developing a Supervisory Framework for Foreign Exchange Bureau Supervision (November 2016)	August 16-26, 2016
Rwanda	Upgrading the National Bank of Rwanda's Risk Based Supervision Framework	October 12-25, 2016
Rwanda	Managing Compliance in the Telecommunications Sector	October 17-28, 2016
Rwanda	Technical Assistance report on the National Accounts Statistics Mission, January 4-13, 2017	January 4-13, 2017
Rwanda	Rwanda: Enhancing Compliance Management Capabilities	January 26-February 7, 2017
Tanzania	Report on the National Accounts Statistics	September 12-23, 2016
Tanzania	Tanzania - Building Capacity in Cash Management, December 2016	September 19-30, 2016
Tanzania	Report on the National Accounts Mission - November 14-25, 2016	November 14-25, 2016
Tanzania (Zanzibar)	Technical Assistance report on Consumer Price Index Mission, September 12-23, 2016	September 12-23, 2016
Tanzania (Zanzibar)	Report on the National Accounts Statistics Mission	September 26-October 7, 2016

Uganda	Uganda - Developing an Operational Model and Strategy for Recruiting Taxpayers from the Informal Sector	October 10-21, 2016
Uganda	Technical Assistance Report on the National Accounts Statistics Mission	October 17-28, 2016
Uganda	Technical Note for AFE GFS Technical Assistance Mission to Uganda	November 14-25, 2016
Uganda	Uganda - Strengthening Cash Management and Reviewing the Treasury Single Account, January 2017	November 21-December 2, 2016
Uganda	Uganda: Strengthening Compliance with the CPSS-IOSCO Principles for Financial Market Infrastructures (Feb 2017)	November 30-December 13, 2017



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Resident Advisors
Financial Market Infrastructures and Payments: Faith Stewart.

Financial Sector Supervision: Courtney Christie-Veitch.

Government Finance Statistics: Robert Maate

Macro-Fiscal Analysis: Bryn Battersby.

Monetary and Foreign Exchange (FX) Market: Marin Moloşag.

Public Financial Management: Kubai Khasiani, Paul Seeds, and Amitabh Tripathi.

Real Sector Statistics: Pamela Audi.

Results Based Management: Eric Lautier.

Revenue Administration: Muyangwa Muyangwa.

Office Manager
Edina Moshi

Economist
William Wakuganda

Administrative Staff
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