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HIGHLIGHTS

Financial Supervision and Regulation: The Bank of South Sudan (BoSS) was assisted in strengthening the cyber risk regulation and supervision capacity. Support to the Tanzania Insurance Regulatory Authority (TIRA) focused on IFRS 17 transition, and officials from the Bank of Eritrea visited the Central Bank of Kenya (CBK) to learn supervisory practice in mobile money transfer activities.

Forecasting and Policy Analysis System: IMF AFRITAC East (AFE) supported the Central Bank of Kenya to improve its expectation surveys and nowcasting to better inform monetary policy analysis and support policy decisions.

Government Finance Statistics (GFS): Support was provided to Kenya and Ethiopia in enhancing data quality and consistency of GFS and public sector debt statistics (PSDS). In Malawi, support was given in compiling GFS for the general government.

Macroeconomic analysis: Support was provided to Eritrea and South Sudan on macrofiscal forecasting and budget baseline costing. Uganda was assisted with updating and expanding the quarterly GDP forecasting tool.

Monetary Policy and Operations and Financial Markets Infrastructure: Assistance was provided to Ethiopia in operationalizing monetary policy instruments; and Uganda in enhancing the national payments system (NPS) regulatory and oversight frameworks and strengthening the oversight capacity.

Debt Management: AFE participated in a joint IMF/World Bank local currency bond market (LCBM) diagnostic for Tanzania.

Public Financial Management: Support was provided to Rwanda on climate-sensitive project appraisal and selection and on drafting the Ministerial Order that will operationalize the 2022 Organic Law on Public Finance Management (OLPFM). South Sudan was assisted in cash management and operationalizing the treasury single account. Zanzibar was assisted in the oversight of state-owned enterprises.

Real Sector Statistics: Training was delivered to Kenya in national accounts, and support was provided to Malawi and Rwanda on developing export and import price indices.

Revenue Administration: Support to Ethiopia focused on strengthening post clearance audit. Practical guidance was given to Rwanda in developing a customs valuation center of expertise to enhance compliance. South Sudan also received support in developing the terms of reference for consultants who will develop information communication technology (ICT) strategy and policies and quality assurance for the implementation of the integrated tax administration project.

Medium-term Revenue Strategy (MTRS): Support was provided to Ethiopia, Kenya, and Uganda, who are at different stages of the development and implementation of the MTRS.

Regional Workshops: Nine regional workshops were conducted this quarter.

Coming Activities and TA Dissemination: Table 1 (p. 9) is an updated calendar of activities through August 2023. Table 2 (p. 14) lists TA reports disseminated.

ERITREA

Public Financial Management: A training in Eritrea focused on tools and techniques for macrofiscal forecasting and budget baseline costing. The mission used interactive working sessions to (i) review existing processes and challenges; (ii) provide training on key concepts and peer learning, and (iii) map out the next reform steps. The authorities welcomed the mission recommendations and identified several potential follow-up CD support areas.

ETHIOPIA

Government Finance Statistics: A mission assisted authorities in compiling and disseminating annual fiscal data and provided hands-on training in applying GFS methodology. The mission also reviewed fiscal data for financial years 2020/21 and 2021/22 and advised on expanding institutional and debt instrument coverage.

Monetary Policy Operations: Ethiopia was assisted with the operationalization of monetary policy instruments in line with the 'Roadmap for modernizing the National Bank of Ethiopia's (NBE) monetary policy framework' to ensure appropriateness for a monetary aggregate as well as an interest rate-focused monetary policy framework. The mission also worked on conducting of market operations, i.e., operational procedures to effect payment and settlement of the monetary operations conducted by the NBE and standing facilities in the absence of a central securities depository (CSD). It reviewed the directives for open-market operations and standing facilities and the procedure manual for market operations.

Revenue Administration: Support was provided to Ethiopia Customs Commission on an ongoing CD to strength post clearance audit (PCA) capacity which commenced in 2019. The second phase of support was on strengthening PCA strategy and planning, while the current third phase focused on the execution stage of the audit process.

A Medium-term Revenue Strategy (MTRS) workshop was held to assist the Ethiopian authorities in developing a gap analysis for the MTRS development

requirements. The mission shared with the authorities a checklist of the activities necessary for an effective MTRS and supported the establishment of a Technical Working Group tasked with drafting the MTRS document.

KENYA

Forecasting and Policy Analysis System: Support was provided to the Central Bank of Kenya's (CBK) business surveys and nowcasting framework. The CBK currently conducts three main surveys to support monetary policy decisions of the Monetary Policy Committee (MPC). The mission reviewed the surveys and proposed detailed changes to streamline them and enhance their monetary policy relevance. It created EViews programs to extract survey results more efficiently and to convert qualitative survey data to quantitative data. The mission also reviewed the existing nowcasting models, operationalized a forecast evaluation system to empower future development, and created a disaggregated nowcasting framework to enhance narrative-building. In addition, the mission team started integrating survey results into nowcasting. These improvements and new tools will support the use of judgement in the forecasting process, help generate a better-substantiated forecast, and support the CBK staff in better communicating the forecast and policy analysis to the MPC.

Government Finance Statistics: A mission supported the authorities in enhancing data quality and consistency of GFS and public sector debt statistics (PSDS) for Kenya.



AFE Mission team with staff from the Kenya National Bureau of Statistics.

Guidance was provided on improving the reconciliation between transactions, classifying public

sector units, and consolidation in general. The mission also worked with the authorities to develop plans to broaden their statistics and more closely align them with international statistical standards.

Real Sector Statistics: A mission visited the Kenya National Bureau of Statistics (KNBS) to train new staff on national accounts. The mission also discussed with the authorities on developing institutional sector accounts and future planning for the next benchmark year.

Revenue Administration: Following the January 2023 workshop, Kenya shared the zero draft of their MTRS with AFRITAC East. Comments were shared and discussed with the authorities, in collaboration with the IMF HQ.

Climate Change Fiscal Risks: A joint FAD/AFE mission was held to conduct a C-PIMA to examine the incorporation of climate change risks in public investment management. This included assessments of the incorporation of climate change risks in selection, management and delivery of public investments, from both a legal and practical perspective. This mission was concurrent with a broader climate change diagnostic from the IMF.

MALAWI

Government Finance Statistics: Support was provided to the authorities on compiling and disseminating GFS for the general government, in particular for extrabudgetary units and local governments (LGs). The mission supported the authorities in identifying alternative source data for state-owned enterprises (SOEs) and LGs and assisted them with compiling COFOG (expenditure classified by function) statistics for the general government.

Real Sector Statistics: The National Statistical Office of Malawi (NSO) received assistance with further developing export and import price indexes (XMPIs). The mission provided basic training in XMPI compilation methods and provided assistance to allow development work to commence.

RWANDA

Public Financial Management: A mission supported updating, publishing, and using climate-sensitive project appraisal guidelines and project selection criteria as part of a reform measure supported by the IMF Resilience and Sustainability Facility (RSF) arrangement. The mission outputs included: (i) a chapter outline to include climate-sensitive project appraisal and selection techniques that will be appended to the existing 2018 project appraisal manual; (ii) a project concept note to assess climate change impacts at the point of project pre-screening, and (iii) a prioritization and selection template to assess whether, at the key gateway of selection and approval for full implementation, climate-related elements are explicitly included among the list of decision criteria used by the government.

Another PFM mission supported the authorities in finalizing the legal drafting of all articles in the draft 2023 Ministerial Order (MO) and guiding the operationalization of the Organic Law on Public Finance Management (OLPFM) and the related MO. The mission was followed by a virtual workshop with the Heads of departments in the Ministry of Finance and Economic Planning to seek further clarification on cross-cutting issues and advise on best practices.

Real Sector Statistics: The National Statistical Institute of Rwanda (NISIR) received support for developing export and import price indices (XMPIs) in accordance with international standards, guidelines, and best practices. Two new quarterly surveys to collect prices for the XMPIs will be launched in 2023.

Revenue Administration: Practical guidance was given to the Rwanda Revenue Authority in developing a customs valuation center of expertise to enhance compliance. Strengthened valuation management will help address contemporary customs valuation challenges, including handling transfer pricing.

A mission, led by IMF HQ, reviewed progress in the implementation of the MTRS to determine any further assistance that may be required. It provided

an advisory report to the authorities. A key recommendation was strengthening the MTRS governance framework.

SOUTH SUDAN

Financial Supervision and Regulation: A mission focused on strengthening the cyber risk regulation and supervision capacity of the Bank of South Sudan (BoSS) banking supervisors by enhancing the relevant prudential requirements in line with international best practices and developing oversight of the effectiveness of supervised institutions' cybersecurity and cyber risk management systems, based on a risk-based approach. Moreover, the mission advised on developing internal supervisory processes for onsite and offsite examinations and provided a post-mission questionnaire to assess the practices and cybersecurity maturity of the industry.

Public Financial Management: Support was provided to the Budget Department and Directorate of Macroeconomic Planning and Aid Coordination in the Ministry of Finance and Economic Planning to strengthen expenditure forecasting and budget costing. A series of training and working sessions were held for 75 staff, which focused on understanding the current impediments to good practice and providing options for addressing these through changes to the budget calendar, call circular, and costing methods.



Participants in the expenditure forecasting and budget costing mission.

The mission delivered three main outputs: (i) proposed updates to the 2024/25 budget calendar with an emphasis on linking the macrofiscal

forecasting and budget processes; (ii) proposed improvements for the forthcoming 2023/24 budget call circular, and (iii) standardized costing worksheets to be completed alongside the spending agency budget submissions.

Hands-on support was provided to the Cash Management Unit (CMU) to update the FY2022/23 cash plan and incorporate Quarter 1 and 2 outturns. An update was completed to the draft Memorandum of Understanding (MoU) on operationalizing the Treasury Single Account (TSA) covering central government bank accounts held at the Bank of South Sudan. A draft summary roadmap for implementing outstanding TSA and cash management recommendations was developed with the authorities.



Participants in the cash management mission.

Revenue Administration: An in-country mission was conducted at the invitation of the National Revenue Authority (NRA) to prepare terms of reference for two consulting services. The mission developed the terms of reference for the ICT strategy and policy and terms of reference for an e-services quality assurance consultant. The mission also included a workshop on ICT governance, particularly to domesticate the roles and responsibilities for the e-services project within the NRA.

The NRA also assisted in reviewing and redesigning customs clearance procedures, including developing a standard operating procedures framework. Streamlined procedures will increase efficiency,

promote trade facilitation, and improve revenue mobilization.

TANZANIA

Debt Management and Monetary Policy

Operations: Two advisors of the center conducted a joint IMF/World Bank local currency bond market (LCBM) diagnostic for Tanzania to identify key constraints to the functionalities of the government securities market. Based on the outcome of the assessment, the authorities prepared a sequence of actions and measures of policy reform to address the identified gaps across the six building blocks of the government securities market, namely: money market, primary market, secondary market, investor base, legal and regulatory framework, and the financial market infrastructure. The mission also raised awareness and built the technical staff's capacity to develop a benchmark building program to improve the potential for liquidity and reliable price discovery in the government securities market.

Financial Supervision and Regulation: A mission assisted the Tanzania Insurance Regulatory Authority (TIRA) to ensure preparedness and adequate oversight of the IFRS 17 transition. The mission provided advice on the following tasks: (i) improve the draft regulatory returns and instructions, (ii) determine appropriate actions further to the review of the quantitative impact study (QIS) submissions, (iii) assess needed changes to the risk-based capital regime, and (iv) assess the need for supplementary guidelines dealing with the role of the actuary and the auditor and matters to promote the reliability of financial submissions.

TANZANIA (ZANZIBAR)

Public Financial Management: Support was provided to staff in the Office of the Treasury Registrar (OTR) in Zanzibar and officers from public corporations (PCs) on the IMF SOE Health Check Tool (HCT) to provide guidance on developing a consolidated oversight report and to develop options to strengthen the annual review of PC budget submissions. Mission outputs included: (i) a populated HCT with three PCs; (ii) a data input template for PCs to complete to populate the HCT; (iii) a consolidated PC report outline with portfolio

and individual company analysis derived from the HCT; (iv) an annotated outline of a budget review circular with standardized templates; (v) a training software pack; (vi) peer learning examples to strengthen institutional arrangements; and (vi) a reform implementation plan.

UGANDA

Financial Market Infrastructure and Payments:

AFRITAC East assisted Uganda with enhancing the national payments system (NPS) regulatory and oversight frameworks and strengthening the oversight capacity. Uganda aims to modernize and upgrade the institutional and organizational arrangements and build technical capacity to oversee the national payment system (NPS). The mission's primary purpose was to review the Oversight Policy Framework (OPF), the strategy for further NPS development, and the draft self-assessment of the Real Time Gross Settlement (RTGS) system against the CPSS-IOSCO Principles for financial market infrastructures (PFMI).

ATTACHMENTS

Financial Supervision and Regulation: A one-week professional attachment program was arranged for three officials of the Bank of Eritrea (BOE) Supervision Department to learn from the Central Bank of Kenya's (CBK) supervisory experience in mobile money transfer activities. The attachment will benefit the BOE in developing capacity and drafting the related regulatory and legal framework, policies, and procedures.

Public Financial Management: AFRITAC East supported a peer learning exchange between Uganda and Seychelles.



Officials from Uganda with their counterparts in Seychelles.

In Uganda, there has been increasing demand for public corporations' (PC) oversight from senior management and Parliamentarians, and oversight arrangements are in transition. Uganda has subsequently embarked on PC oversight reforms, and a team of seven officials from the Ministry of Finance, Planning and Economic Development (MoFPED) participated in the peer learning exchange. The aim was to learn from the 10-year reform experience of Seychelles, which has benefitted from the IMF Fiscal Affairs Department and AFRITAC South (AFS).

AFE WORKSHOPS AND WEBINARS

Debt Management: AFE, AFRITAC South (AFS), World Bank, and the Macroeconomic and Financial Management Institute of Eastern and Southern Africa (MEFMI) jointly organized a workshop for AFE and AFS countries on the use of the Debt Sustainability Framework for Low-Income Countries (LIC DSF) to assess the sustainability of public and publicly guaranteed (PPG) debt. The participants actively engaged in discussions and shared their experiences using the framework to guide their governments' borrowing decisions and inform engagement with development partners. Participants are expected to apply the knowledge and skills acquired to conduct public debt sustainability analyses in their respective countries with limited or no external support.

Also, AFE collaborated with the World Bank and MEFMI to build country officials' capacity to develop and implement sound medium-term debt management strategies and design the accompanying annual borrowing plans to operationalize the strategy. This training helped address the weaknesses observed in translating medium-term debt strategies into operations through preparing and implementing annual borrowing plans.

Financial Supervision and Regulation: A regional seminar for AFE member countries focused on systemic risk in capital markets. The seminar was delivered remotely and covered topics such as international standards relating to systemic risks, mandates of securities market regulators, innovation and systemic risks, different sources of systemic risks

in the capital markets, potential regulatory toolkit, and the organization structure and processes within capital market regulators for dealing with systemic risks. It also included case studies covering practical aspects and interactive sessions.

Monetary Policy Operations: AFE, AFS, and AFRITAC West 2 (AFW2) jointly hosted a four-day hybrid workshop on repo market development.



Participants in the repo market development workshop.

The purpose of the workshop was to support the central banks from the three regions in developing their repo markets, allow peer-to-peer sharing of country experiences to identify gaps and any solutions which should be the focus in individual country development initiatives, and provide technical assistance to strengthen the capacity of participating officials. The workshop addressed a large variety of topics related to the development and functioning of the repo market, such as the importance of a repo market for financial market and economic development and the operational, legal, and economic character of the repo as well as preconditions and obstacles for a successful repo market. Also discussed were the documentation for the repo, the operational framework, and the functioning of the interbank market.

A regional workshop on the harmonization of monetary policy operational frameworks in the East African Community (EAC) was jointly organized by AFE, EAC, CBK, and the Bank of Tanzania. This workshop was part of the seminar series celebrating AFE's 20th Anniversary. It provided an opportunity for the EAC member countries to exchange knowledge and experiences with the modernization of their respective monetary policy operational

frameworks and to align frameworks in terms of future monetary harmonization in the region. All seven Partner States participated. The EAMU Protocol for the Monetary Union, the third pillar of the EAC integration, was signed in 2013 with expectations for the EAMU to be established in 2024, but the timeline has been revised to 2031.



Participants in the regional workshop on harmonization of monetary policy operational frameworks.

Real Sector Statistics: A training course on national accounts for beginners was conducted in Zanzibar.



Participants in the national accounts for beginners' workshop.

The 14 participants were mainly new staff from seven institutions who are compilers of national accounts. The course provided an understanding of the basic concepts and framework of the System of National Accounts 2008 (2008 SNA).

A regional workshop on Producer Price Index (PPI) was conducted with 14 participants from eight AFE countries. The workshop focused on strengthening the participants' knowledge of PPI compilation concepts and methods with a mixture of lectures, group discussion and exercises.

Revenue Administration: AFE is celebrating 20 years of technical support in the East Africa region. In recognition of this milestone, a joint workshop was organized by AFE and AFW2 on leveraging technology to improve taxpayer service and compliance. Fifty-five participants from 13 countries attended the workshop.



Participants in the workshop on leveraging technology to improve taxpayer services.

Institute of Capacity Development: The African Training Institute (ATI) and AFE organized a climate and macro-financial workshop at the Kenya School of Monetary Studies in Nairobi for twenty-five participants from Ethiopia, Kenya, Malawi, Rwanda, South Sudan, Tanzania, and Uganda.



Participants in the regional workshop on climate change and macro-financial policies.

The workshop, part of the AFE anniversary seminar series, covered climate risks and vulnerabilities, resilience building through adaptation, mitigation policies, managing fiscal and financial sector risks, and mobilizing climate finance. Participants were also introduced to tools the IMF has developed to integrate natural disasters and climate change into policy frameworks. They also delivered country presentations to promote peer-to-peer learning. FCDO staff gave an overview of the UK's Taskforce on Climate Finance, and several donors joined online. CBK Governor, Dr. Patrick Njoroge,

provided the closing remarks. Follow-up events would be organized to build on this inaugural workshop.

Table 1. East AFRITAC: Activities, May – August 2023

Country	Type	Subject	Date	Experts
Debt Management				
Regional (AFE & AFS)	Workshop	Managing Sovereign Debt Portfolios in adverse Market Conditions	May 15 - 17, 2023	Tiviniton Makuve (AFE Advisor)
Regional (AFE & AFS)	Workshop	Domestic Debt Issuance and Trading Workshop for AFE and AFS	May 29 - June 2, 2023	Tiviniton Makuve (AFE Advisor)
Uganda	TA Mission	Uganda FY23 Pre-mission discussions with the authorities	Nov 13 - 24, 2023	Tiviniton Makuve (AFE Advisor)
South Sudan	TA Mission	Building public debt database	Sep 18 - 29, 2023	Tiviniton Makuve (AFE Advisor)
Tanzania	TA Mission	Review of the legal framework for debt management	July 14 - 14, 2023	Tiviniton Makuve (AFE Advisor)
Financial Supervision and Regulation				
Eritrea	Professional Attachment	Microfinance Institutions Supervision	May 8 - 12, 2023	Georgios Genimakis (AFE Advisor)
South Sudan	Professional Attachment	South Sudan May FY24 risk-based supervision attachment	May 15 - 19, 2023	Georgios Genimakis (AFE Advisor)
Rwanda	TA Mission	Develop IT/cybersecurity supervisory manuals	May 22 - 30, 2023	Georgios Genimakis (AFE Advisor); Rachid Chader (STX)
Kenya	TA Mission	Basel III liquidity standards and leverage ratio	June 7 - 15, 2023	Georgios Genimakis (AFE Advisor); Miguel Tomas Delfiner (STX)
Ethiopia	TA Mission	IFRS 17 implementation	June 19 - 30, 2023	Georgios Genimakis (AFE Advisor); Michelle Patrice Chong Tai-Bell (STX)
Uganda	Professional Attachment	Supervision of secondary trading of fixed income markets	July 10 - 14, 2023	Georgios Genimakis (AFE Advisor)
Malawi	TA Mission	IFRS 17 implementation	July 17 - September 22, 2023	Georgios Genimakis (AFE Advisor); Michelle Patrice Chong Tai-Bell (STX)
Malawi	TA Mission	Basel III guidelines/returns on credit, operational and liquidity risk	July 31 - August 4, 2023	Georgios Genimakis (AFE Advisor); Miguel Tomas Delfiner (STX)
Forecasting and Policy Analysis System				
Uganda	TA Mission	UGA M1 FY24 - Building a nowcasting system part 1	May 2 - 12, 2023	STX (TBD)

Country	Type	Subject	Date	Experts
Tanzania	TA Mission	M1 FY24 Revisiting the forecast process, integrating tools and models at the BoT	Jun 12 - 22, 2023	Lindskog, Magnus (STX); Ahl, Magnus (STX)
Rwanda	TA Mission	M2 FY23 - Refining the QPM	Jul 5 - 14, 2023	STX (TBD); Vlcek, Jan (Other)
Regional	Workshop	Interregional (AFW2/AFS/AFE) Aug FY24 Workshop on FPAS	Aug 7 - 11, 2023	Hugo, Carel Johannes (AFE Advisor)
Rwanda	TA Mission	M1 FY24 More about the foreign forecasting framework	Aug 7 - 17, 2023	Husaboe, Eilert (STX); Ulvedal, Pål Bergset (STX)
Financial Market Infrastructure and Payments				
South Sudan	TA Mission	Training and capacity building to strengthen the NPS function	May 15 - 26, 2023	Callie Hugo (AFE Advisor); Igor Munteanu (STX)
Uganda	National Training	Issuing a central bank digital currency, opportunities and risks	June 19 - 23, 2023	Callie Hugo (AFE Advisor)
Tanzania	TA Mission	Payments and Infrastructure - FMI mission	July 10 - 14, 2023	Callie Hugo (AFE Advisor); STX MCM (TBD)
Government Finance Statistics				
Regional	Workshop	GFS and PSDS	May 2-5, 2023	Christelle Groenewald (AFE Advisor), Foyzunnesa Khatun (IMF HQ Staff)
Tanzania	TA mission	Expand fiscal statistics	May 29 – June 9, 2023	Christelle Groenewald (AFE Advisor), Imad Khanchaoui (IMF HQ Staff)
South Sudan	TA mission	Expand fiscal statistics	July 10 - 21, 2023	STX (TBD)
Monetary Policy Operations				
Eritrea	Scoping Mission	Assessment of monetary and foreign exchange policy and Operations	May 8-10, 2023	Callie Hugo (AFE Advisor)
Kenya	Scoping mission	Monetary and foreign exchange policy and operations as well as Financial Market Infrastructure	July 3-5, 2023 (TBC)	Callie Hugo (AFE Advisor); Moses Kitonga (IMF MCM)
South Sudan	TA Mission	Mission to assess previous TA, status of implementation of recommendations and guidelines for future TA	June 5-7, 2023	Callie Hugo (AFE Advisor); Moses Kitonga (IMF MCM)
Uganda	Workshop	Issuing a CBDC, opportunities, risks, considerations	June 19-23, 2023	Callie Hugo (AFE Advisor); MCMPI, LEG, ITD
Regional	Seminar	Foreign Exchange Policies and Operations	July 24-28, 2023	Callie Hugo (AFE Advisor); AFS; AFW2

Country	Type	Subject	Date	Experts
Tanzania	TA Mission	Foreign exchange intervention policy	August 14-18, 2023	Callie Hugo (AFE Advisor), Simon Gray (STX)
Public Financial Management and Macro-Fiscal Analysis				
Kenya	TA Mission	Implementing the Budget Preparation Manual	May 1 - 12, 2023	Imran Aziz (AFE Advisor); Gerhard Steger, (STX); Rosenberg Jon Gregory (STX)
Kenya	TA Mission	HQ led - Climate Diagnostic and C-PIMA	May 8 - 18, 2023	Bryn Battersby, Suphachol Suphachalasai (FAD), Matthew Quillinan and Imran Aziz (AFE Advisors);
Regional	Research	AFE 20 th Anniversary commemorative note	May 22 – June 9	Duncan Last (FAD expert) and Imran Aziz (AFE advisor)
Uganda	Attachment	SOE oversight benchmarking visit to Kenya	June 12-16, 2023	Imran Aziz
Tanzania (Zanzibar)	TA Mission	Migration from cash basis to Accrual basis of Accounting	July 24 – August 4, 2023	Amra Srdanovic (AFE Advisor); Peter F. Murphy (STX); Francois Van Schaik (STX);
Malawi	TA Mission	Introduction to DGLAT	June 19 - 28, 2023	Amra Srdanovic (AFE Advisor); Matthew Quillinan (AFE Advisor); Dzingai Chapfuwa (FAD SOE Adviser)
Eritrea	TA Mission	HQ led - FPP Training	July 20 - August 2, 2023	Matthew Quillinan (AFE Advisor); Erickson, Lennart Andrew (IMF HQ Staff)
Malawi	TA Mission	Integrating budget and PIM reforms in the budget guidelines	June 19 - 30, 2023	Imran Aziz (AFE Advisor); Gerhard Steger (STX); Martin Darcy (STX)
South Sudan	TA Mission	Expanding the coverage of the TSA and strengthening the cash management (FY24)	June 26 – July 7, 2023	Amra Srdanovic (AFE Advisor); Per-Olof Jonsson (STX)
Uganda	TA Mission	Strengthening the Multi-year commitment Statement	July 17 - 28, 2023	Imran Aziz (AFE Advisor); Robert Muwanga (STX)
Regional	Workshop	AFE Workshop on Gender Equality and Macroeconomics	July 27 - 29, 2023	Imran Aziz (AFE Advisor); Florence Kuteesa (STX); Rehemah Namutebi (STX)

Country	Type	Subject	Date	Experts
Real Sector Statistics				
Kenya	TA Mission	Kenya-TA-PPI- Further development of XMPI	Jul 17 - 28, 2023	STX (TBD)
Rwanda	Workshop	Rwanda - Training - IL - National Accounts training of new staff	Aug 7 - 11, 2023	Graversen, Timmi (AFE Advisor)
Kenya	Workshop	Kenya - National Accounts training of new staff	Aug 14 - 18, 2023	Graversen, Timmi (AFE Advisor)
Tanzania	TA Mission	Tanzania - TA - PRC FY 24 Zanzibar Construction Cost indices	Aug 21 - Sep 1, 2023	STX (TBD)
Revenue Administration				
Ethiopia	TA Mission	Mission to re-sequence and cost the MTRS -MTRS	May 1 – 19, 2023	Dumisani Masilela (AFE Advisor)
Regional	Workshop	LTX Participation in the 2023 WCO - WCA Conference of Customs DG	May 4 - 5, 2023	Kenneth Ochola (AFE Advisor)
Malawi	TA Mission	Developing capacity in data matching and analysis	May 8 - 19, 2023	Kenneth Ochola (AFE Advisor); Stephen Wilcox (STX)
Kenya	TA Mission	CD on data analytics for KRA research team	May 22-31, 2023	Rameck Masaire (AFE Advisor) Stephen Wilcox and Francois AKOA' both (STX)
Regional	Workshop	Customs Valuation and Transfer Pricing	May 29 – June 2, 2023	Kenneth Ochola (AFE Advisor); Leonardo Macedo and Gabriel Kitenga, both STX
Ethiopia	TA Mission	Staff Visit	June 5 -9, 2023	Rameck AFE Advisor
Malawi	TA Mission	TA on Development of ICT strategy and policies	June 12 – 24, 2023	Rameck Masaire (AFE Advisor), Yakomba Yavwa (STX); Peter Muraguri (STX)
Uganda	TA Mission	Benchmarking on strategy management	June 26 -30, 2023	Rameck Masaire (AFE Advisor) and 6 URA Team members
Eritrea	TA Mission	Customs staff visit	July 3 -6, 2023	Kenneth Ochola (AFE Advisor)
Eritrea	TA Mission	Development of Taxpayer Registration Procedures, Roles and Responsibilities	July 3 – 14, 2023	Rameck Masaire (AFE Advisor); Elizabeth Meyo (STX); Alice Achieng Owuor (STX)

Country	Type	Subject	Date	Experts
Ethiopia	TA Mission	Mission to draft the MTRS	July 3 - 14, 2023	Dumisani Masilela (AFE Advisor)
Rwanda	TA Mission	Update on Status of MTRS	July 3 - 17, 2023	Dumisani Masilela (AFE Advisor)
Ethiopia	TA Mission	Developing capacity in customs exemptions and investment schemes management	July 17 -28, 2023	Kenneth Ochola (AFE Advisor); Ken Head (STX); Gabriel Kitenga (STX)
Kenya	TA Mission	Mirror Data Analysis-follow up	July 31 – August 4, 2023	Kenneth Ochola (AFE Advisor); Ken Head Emelie Caldeira (STX)
Ethiopia	TA Mission	Excise implementation and Automation	August 7 -18, 2023	Rameck Masaire (AFE Advisor) Joseph Musumba (STX); Yavwa Yakomba (STX); Euticas Kamau (STX)
Regional workshop)	Workshop	Training on the Completion of the International Survey on Revenue Administration (ISORA	August 14-18, 2023	TBD

Table 2: AFRITAC East Technical Assistance Reports on the Institutional Repository

These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates
Eritrea	Government Finance Statistics and Public Sector Debt Statistics	February 21 – March 4, 2022
Eritrea	Review of ICT Policy and Strategy (GovTech)	August 8 – 19, 2022
Eritrea	National training on functional classification (COFOG) and GFSM2014 (economic segment)	October 17 – 25, 2022
Ethiopia	Strengthening Project Appraisal and Selection	December 12 – 16, 2022
Kenya	Next steps in migrating to accrual IPSAS and review of Consolidated Financial Statements for SC	May 30 – June 10, 2022
Rwanda	Assessment of the progress in the IPSAS implementation roadmap	October 18 – November 5, 2021
Rwanda	Review of the framework/procedure on IRRBB and provide training	September 12 – 14, 2022
South Sudan	Follow-up on progress of TSA and cash management reforms	October 3 – 7, 2022
Tanzania	National training to strengthen the capacity to assess compliance with Accrual IPSAS	August 15 – 26, 2022
Tanzania	Training of Budget Analysts	November 22 – 25, 2022
Tanzania (Zanzibar)	Develop Capacity in Audit and Investigation Methods and Techniques	September 6 – 17, 2021
Tanzania (Zanzibar)	Strengthening Expenditure, Costing and Performance Based Budgeting	November 28 – December 4, 2022
Uganda	Training on Public Corporation Fiscal Risk Tools	November 7 – 11, 2022
Uganda	Strengthening the Multi-year commitment Statement	January 9 – 20, 2023
Regional (Incl. EAC)	Review of SCT risk management framework East African Community	September 16, 2022



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Debt Management: Tiviton Makuve

Financial Market Infrastructures and
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