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### HIGHLIGHTS

**Debt Management:** Supported South Sudan's authorities in creating a database and monitor debt evolution. Assisted Ethiopian authorities in identifying constraints to government securities market functionality and developing a reform plan.

**Financial Supervision and Regulation:** Supported the National Bank of Ethiopia (NBE), the Reserve Bank of Malawi (RBM), and the National Bank of Rwanda (NBR) to enhance risk-based supervision (RBS), strengthen cybersecurity regulations and supervisory frameworks, and facilitate the transition to Basel III and IFRS 17. Additionally, 1 regional webinar and 1 virtual workshop covered the key elements of the Basel Core Principles (BCP) for effective banking supervision and the recently issued consultation paper on the revisions to the BCP.

**Forecasting and Policy Analysis System:** The National Bank of Rwanda received support in further improving its nowcasting tools. A joint regional workshop on forecasting and policy analysis systems (FPAS) supported participating central banks in monetary policy analytical and forecasting capabilities.

**Government Finance Statistics:** Uganda and Zanzibar received support in enhancing government finance statistics (GFS) and public sector debt statistics (PSDS).

**Monetary Policy and Operations:** AFRITAC East participated in an MCM mission to conduct a foreign exchange market diagnostic assessment in Rwanda.

**Public Financial Management:** Supported South Sudan through training, development, and utilization of its Macroeconomic Framework to develop a draft resource envelope for the FY2024/25 budget process. South Sudan was also supported in developing their Cash Management Plan for FY2023/24. Assisted Zanzibar's planned phased transition to accrual accounting to strengthen its financial reporting. Zanzibar's Office of the Treasury Registrar received support to improve fiscal oversight for Public Corporations. The Ministry of Finance and Economic Planning in Rwanda received support in preparing the Planning and Budget Outlook Paper and strengthening expenditure rationalization.

**Real Sector Statistics:** National training workshops were conducted in Kenya, Rwanda, and Uganda. Kenya was supported in developing the Export and Import Price Index, while Tanzania was supported in developing the Institutional Sectors in national accounts.

**Revenue Administration:** Kenya Revenue Authority (KRA) received big data analytics training, while Malawi was assisted in developing its Information Communication Technology (ICT) Strategy implementation plan. Five member countries participated in a workshop on data and report management for the International Survey of Revenue Administration (ISORA). All member countries participated in the Regional Workshop to develop audit skills in the Excise Tax and Telecommunications sector and the use of ICT tools to conduct audits.

**Regional Workshops:** There were 7 regional workshops conducted during the quarter and 2 regional webinars.

**Coming Activities and TA Dissemination:** Table 1 (p. 9) is an updated calendar of activities through January 2024. Table 2 (p. 13) lists TA reports uploaded on the Institutional Repository.

## **ETHIOPIA**

**Debt Management:** An AFRITAC East mission assisted the authorities in Ethiopia to identify key constraints to the functionality of the government securities market. As a result of the assessment, the authorities developed a series of actions and policy reforms to address the identified gaps across the six building blocks of the government securities market. These include the money market, primary market, secondary market, investor base, legal and regulatory framework, and the financial market infrastructure.

**Financial Supervision and Regulation:** The National Bank of Ethiopia (NBE) received assistance in developing a cyber risk strategy for the financial sector and a cyber risk regulation (Phase I). This mission is part of a multi-year project that has two phases. Phase II will focus on developing a framework for offsite supervision of cyber risk and an onsite examination manual based on a risk-based approach. The project's main objective is to strengthen the cyber risk regulation and the supervision capacity of the NBE staff.

**Revenue Administration:** The Ethiopian Customs Commission received training on risk management and intelligence functions. This training helped build the capacity to perform effective risk management to prevent customs fraud and enhance voluntary compliance. This aligns with the risk-based approach to compliance management. Participants created an action plan to integrate modern risk management techniques into their operations.

## **KENYA**

**Financial Market Infrastructures:** AFRITAC East supported Kenya by reviewing the CBK self-assessment of the CPSS-IOSCO Principles of Financial Market Infrastructure as well as the Oversight Policy Framework.

**Real Sector Statistics:** A workshop was conducted at the Kenya National Bureau of Statistics to train staff in national accounts compilation methods. Concurrently, a supporting activity was initiated to further develop the Export and Import Price Index.

**Revenue Administration:** A mission to the KRA trained staff on using R for big data analysis. Participants used KRA's VAT data to improve their skills in loading, examining, and manipulating data, as well as detecting outliers and producing outputs such as charts, tables, and dashboards. Throughout the training, participants were guided through processes and challenges to identify and explain data anomalies. Participants had the opportunity to present what they had learned to their management. An HQ led staff visit was conducted in September. It reviewed progress on the MTRS process and the draft MTRS document which had been circulated. Comments and recommendations were made.



*Mission team with Kenya Revenue Authority staff*

## **MALAWI**

**Financial Supervision and Regulation:** The Reserve Bank of Malawi (RBM) received a mission to review and improve the draft Basel III guidelines for credit risk, operational risk, and Liquidity Coverage Ratio (LCR)/Net Stable Funding Ratio (NSFR), and the respective reporting templates compilation manual before sending them to the banking industry for a Quantitative Impact Study (QIS).

Another mission was delivered to the RBM to ensure preparedness and adequate oversight of the IFRS 17 transition. The required assistance was to revisit the existing directives, including the reporting formats in accordance with the IFRS 17. The mission included presentations and discussions with the RBM officials and several working sessions with the implementation team.

**Revenue Administration:** Technical assistance was provided to develop an implementation plan for the

ICT strategy. The ICT strategy was decomposed into project profiles to aid the generation of the implementation plan. Further, the Malawi Revenue Authority (MRA) received assistance in developing key ICT policies. This was a follow-up to the mission that assisted in developing the ICT Strategy, a key enabler in successfully implementing the MRA Corporate Strategic Plan (CSP).

## **RWANDA**

### **Forecasting and Policy Analysis System (FPAS):**

An on-site mission took place in Kigali in October 2023 to follow up on the recommendations from the FPAS mission in December 2022 and further strengthen the nowcasting tools for GDP and CPI inflation at the National Bank of Rwanda (NBR). The mission also analyzed the effects of weather shocks on agriculture production and food prices.

**Monetary Policy Operations:** AFRITAC East participated in an MCM mission to support the NBR in enhancing exchange rate flexibility. As part of the mission, a diagnostic assessment of the foreign exchange market was conducted. The focus areas of the assessment included setting FX benchmark rates, the NBR's operations and activities in the foreign exchange interbank market, and the monetary policy implementation framework.

**Public Financial Management:** The Ministry of Finance and Economic Planning (MINECOFIN) received support in preparing the FY2024/25 Planning and Budget Outlook Paper (PBOP) and strengthening expenditure rationalization. The mission conducted several workshops to identify gaps in the current PBOP and developed a work plan to address them. Additional sessions examined existing expenditure rationalization policies, analytical techniques for identification and prioritization, and examples of international best practices. Likewise, a strategy and timeline were developed for further work.

**Real Sector Statistics:** A national training workshop was conducted at the Rwanda National Institute of Statistics to support the training of staff in the methods of compiling national accounts.

## **SOUTH SUDAN**

**Debt Management:** AFRITAC East assisted the Government of South Sudan in developing an Excel spreadsheet-based database for recording public and publicly guaranteed debt instruments. The officials were trained in the interpretation of loan agreements, cashflow generation, and the use of Excel functions to update the database, produce reports, and monitor



**South Sudan Training on Excel spreadsheet-based database**

the evolution of debt over time. The spreadsheet allows them to (i) record and maintain all debt-related transactions such as terms and conditions, commitments, disbursements, and debt service payments, (ii) produce payment projections of principal, interest, and other fees, and (iii) generate reports at individual instrument and portfolio levels. By the end of the mission, officials of the Debt Management Unit and Bank of South Sudan had started registering some information on external loans to build a comprehensive debt database.

**Public Financial Management:** A mission provided capacity development support through training and further development of the South Sudan Macroeconomic Framework (SSMFF) and utilization of this framework to develop a draft resource envelope for the FY2024/25 Budget process. 150 participants were provided with training on the SSMFF, which helped to sensitize key stakeholders on the framework and their roles in using it. Participants included members from key stakeholders, including Members of Parliament, National Bureau of Statistics, National Revenue Authority, Bank of



South Sudan, Ministry of Petroleum, and relevant divisions within the Ministry of Finance & Planning (MoFP). The training had presentations and discussions covering the following topics: (1) the economic theory that underlies each module of the SSMFF, (2) data requirements, (3) practical demonstrations of each Excel module, which included updating data and developing assumptions, and (4) incorporating recent economic and fiscal developments into the framework.

## **TANZANIA**

**Real Sector Statistics:** The National Bureau of Statistics (NBS) received support in developing the Institutional Sector Accounts, focusing on maintaining consistency with the Balance of Payment and General Government data.

**Revenue Administration:** An in-person repeat assessment of Tanzania's tax administration system using the Tax Administration Diagnostic Assessment Tool (TADAT) methodology was conducted. The mission's findings will help create an understanding of the status of the tax administration system in Tanzania among all stakeholders and serve as a baseline for its future reforms. The assessment also assists in identifying gaps in the TRA tax administration environment, and such gaps will form the basis of the tax administration reform agenda.

A customs diagnostic assessment was undertaken, and guidance was provided on the reforms necessary to increase revenue performance and enhance effectiveness in customs core functions. Key areas of customs processes, including clearance (import and export) and transit procedures, risk management, valuation, duty exemptions and Post Clearance Audit, were reviewed.

## **TANZANIA (ZANZIBAR)**

**Government Finance Statistics:** The mission assisted with classifications, technical improvements, and the analysis of Government Finance Statistics (GFS) compilation files for the Zanzibar Social Security Fund. The mission also assisted with the revision of the Public Sector Institutional Table (PSIT) and updated the GFS action plans.



**Zanzibar mission team from Ministry of Finance**

**Public Financial Management:** AFRITAC East guided the authorities on the planned transition to accrual accounting, in line with the International Public Sector Accounting Standards (IPSAS), and strengthened their annual financial reporting. The mission reviewed the draft summary roadmap and provided advice on establishing the institutional arrangements for oversight and project management, legal and regulatory framework, chart of accounts, assets and liabilities, IFMIS functionalities, and capacity development required for the phased migration to accrual IPSAS. Key stakeholders received training on critical aspects of the migration to accrual accounting. The aim was to raise awareness about the significance of establishing a sound governance and project management structure. The training also aimed to review and update key aspects of the roadmap for PFM reform.



Zanzibar – Office of the Controller and Auditor General – August 2023

The Office of the Treasury Registrar (OTR) in Zanzibar received support to improve fiscal oversight for Public Corporations (PCs) by developing a structured framework to request and analyze annual budget submissions from PCs. The mission worked with OTR to create several resources, including (i) a draft budget Circular and Guidelines for PCs, along with a budget calendar, (ii) a Word and Excel template for PCs budget submissions, (iii) an annotated budget review template, (iv) a training software pack, and (v) a reform implementation plan. OTR staff and other civil service stakeholders were also trained on these outputs and processes.

## UGANDA

**Debt Management:** An AFRITAC East mission trained government officials on using the joint IMF/World Bank Debt Sustainability Framework for Low-Income Countries to assess the sustainability of public and publicly guaranteed debt. The training enhanced the capacity of officials to use the framework in guiding the Government's borrowing decisions. A total of 17 middle and senior-level officials from the Ministry of Finance, Planning and Economic Development, the Bank of Uganda, and the Parliament Budgetary Office were trained. The officials are expected to use the knowledge gained to conduct their annual debt sustainability analysis in December 2023 in compliance with debt management legal requirements. The results of this analysis will be used to formulate the country's debt management strategy, national budget strategy, medium-term fiscal framework, and fiscal risk

statement. It will also help track the country's commitments under the East African Monetary Union Protocol.



IMF Mission Team with officials from Ministry of Finance, Planning and Economic Development, Bank of Uganda and Parliamentary Budget

**Government Finance Statistics:** A TA mission was provided to Uganda to improve the quality of government finance statistics (GFS) and public sector debt statistics (PSDS). The mission assessed Uganda's general government data and provided guidance on consolidating, sectorizing, and handling on-lending transactions.

**Public Financial Management:** A mission led by the IMF's Fiscal Affairs Department (FAD) conducted a PFM climate assessment. The mission evaluated how Uganda's public investment practices are affected by climate objectives using the C-PIMA analytical framework and proposed a prioritized action plan for addressing them. A workshop was conducted to introduce international approaches to assessing fiscal risks from climate change and work with the authorities to identify and apply practical approaches for climate change fiscal risk assessment and quantification. Guidance was also provided on including climate change fiscal risk assessment in the Ugandan fiscal risk framework.

The AFRITAC East mission reviewed progress and challenges in implementing key TSA and cash management reforms. Extensive discussions were held with key departments within the Ministry of Finance and Economic Development, and other key stakeholders involved in the TSA and cash management reforms. Support was provided to the authorities to develop an action plan with recommendations on the way forward in addressing the ministry's key institutional capacity and technical

system constraints, including a review and update of the Cash Management Policy.



Uganda - Uganda Revenue Authority - October 2023

**Real Sector Statistics:** A workshop was conducted in collaboration with IMF HQ to develop Monthly Indicators of Economic Activity (MIEA) and integrate them with the quarterly and annual national accounts.

**Revenue Administration:** An IMF HQ led mission was conducted in Uganda to review the MTRS implementation progress. AFRITAC East also collaborated with IMF HQ to review the ICT strategy, which serves as a benchmark for MTRS implementation.

## ATTACHMENT

**Financial Supervision and Regulation:** Four officials from the Bank Supervision Department (BSD) of the National Bank of Rwanda (NBR) participated in a professional attachment program to improve their knowledge and skills in effectively regulating and supervising banks. The program was hosted by the South African Reserve Bank (SARB) and focused on risk-based supervision (RBS). Participants spent a week in this benchmarking study that covered topics such as consolidated supervision, climate change, market risk, interest rate risk in the banking book (IRRBB), information technology (IT) and cyber risk, cloud outsourcing, big data, and

model analysis. The program provided insights into regulatory frameworks and approaches to bank supervision.

## AFRITAC EAST WORKSHOPS AND WEBINARS

**Debt Management:** AFRITAC East, AFRITAC South, MEFMI, and the World Bank delivered a joint regional training workshop on Local Currency Bond Market (LCBM) Development. The workshop supported the efforts of member countries in developing their government securities market. It builds upon the Guidance Note produced by the IMF and the World Bank for Developing Government Local Currency Bond Markets, which provides a roadmap for countries to develop their local currency bond markets. A total of 44 participants from 14<sup>1</sup> AFRITAC East and AFRITAC South member countries benefited from the training.

The five-day workshop enhanced participants' understanding of the conditions conducive for LCBM development, the six building blocks of the LCBM (money market, primary market, investor base, secondary market, financial market infrastructure, and the legal and regulatory framework), and the associated challenges around their development. During the workshop, participants assessed the market development stage of their countries' LCBMs based on the diagnostic framework presented in the joint IMF-World Bank Guidance Note for Developing Local Currency Bond Markets. In addition, the participants actively engaged in the discussions and were able to share their experiences and seek clarification on challenges they encountered when implementing reforms to develop LCBM in their own countries. Developing the LCBM will enhance debt managers' capacity to implement debt management strategies that balance cost-risk tradeoffs and mitigate foreign currency risks.

<sup>1</sup> AFRITAC East Countries: Ethiopia, Malawi, Rwanda, Tanzania, South Sudan, and Uganda.

AFRITAC South Countries: Angola, Botswana, Eswatini, Lesotho, Mozambique, Seychelles, Zambia, and Zimbabwe.





### **Financial Supervision and Regulation:**

In collaboration with AFRITAC East, the Monetary and Capital Markets Department (MCM) and AFRITAC South organized an in-person training workshop in Mauritius. The workshop aimed to train the banking supervision staff from the Southern African Development Community (SADC) member countries on the key elements and use of the Basel Core Principles (BCP) for Effective Banking Supervision to enable them to conduct meaningful self-assessments. AFRITAC East participants included the Reserve Bank of Malawi (RBM) and the Bank of Tanzania (BOT).

A webinar was jointly organized by MCM, AFRITAC East, South, West 2, METAC, and other IMF Regional Technical Assistance Centers. The Basel Committee on Banking Supervision (BCBS) has recently issued a public consultation on revisions to the Core Principles for effective banking supervision. The Core Principles are the de facto minimum standards for the sound prudential regulation and supervision of banks and banking systems. The objective of the webinar was to engage with the member countries to (i) raise awareness about the consultation and encourage responses, (ii) explain proposed changes, (iii) discuss amendments to the Core Principles that are most likely to affect the countries in practical terms, and (iv) encourage a peer discussion on the new standards for banking supervision, including issues of proportionality and universal applicability.

### **Forecasting and Policy Analysis System:**

AFRITAC East participated in a joint regional workshop on forecasting and policy analysis systems

in Cabo Verde, along with AFRITAC South and AFRITAC West 2. Participating central banks were supported in strengthening their monetary policy analytical and forecasting capabilities.

**Government Finance Statistics:** A regional workshop took place in Zanzibar to provide fundamental GFS training for new staff members and facilitate networking among the new GFS compilers within the region. 27 participants from all AFRITAC East member countries attended the workshop representing the Ministries of Finance and National Statistics Offices.



Participants engaged in team exercises and were taught the process of converting financial statements to GFS. The GFS expert from the East African Community (EAC) also gave a virtual presentation on the importance of harmonized government finance statistics in establishing the East African Monetary Union (EAMU).

**Monetary Policy Operations:** AFRITAC East participated in a joint AFRITAC South/AFRITAC East/AFRITAC West virtual Workshop on Emergency Liquidity Assistance (ELA). The focus was on the principles and conditions of ELA, the operational considerations, and practical challenges for central banks in the region to develop frameworks to serve as lines of defense against liquidity shocks. Emphasis was highlighted on the difference between ELA and monetary policy implementation and the collateral requirements in ELA frameworks.

**Revenue Administration:** An IMF HQ led workshop was conducted in Mauritius to train

member country coordinators in the compilation and use of ISORA reports. ISORA 2023 is the first comprehensive survey since the 2017 round. Since 2018, there have not been in-person ISORA workshops for sub-Saharan African participants. For these reasons, the workshop focused on ISORA 2023 and its linkages to performance management, measurement, and data systems. The workshop was aimed at peer-to-peer learning and brought together ISORA coordinators from all five sub-Saharan African RCDCs.



AfCFTA Workshop participants and resource persons

A regional workshop to rebuild audit training capacity was held in Uganda. Training was provided on conducting excise tax and telecommunications sector audits. The workshop also allowed participants to interact and share notes with colleagues in the region and beyond and create regional linkages. Additionally, the event equipped attendees with the latest technological capabilities, knowledge, and experiences in carrying out tax audits.



IMF Fiscal Affairs Department organized a regional workshop aiming to catalyze transformative changes in customs procedures across East Africa. The objective was to help modernize customs procedures in preparation for the implementation of the African Continental Free Trade Area (AfCFTA). The workshop assembled customs experts and representatives of countries served by AFRITAC East, the World Customs Organization (WCO), and the Secretariat of the East African Community (EAC). The workshop symbolized a significant stride toward harmonizing customs procedures and accelerating trade within East Africa and beyond.



Table 1. East AFRITAC: Activities, November 2023 – January 2024

Country	Type	Subject	Date	Experts
<b>Debt Management</b>				
Kenya	Training	MTDS Liability Management Operations	November 20 - 24, 2023	Tiviniton Makuve (AFRIAC East Advisor), Bill Northfield; Cesar Arias (STXs)
Kenya	TA Mission	DSA Present Value Computations	November 27 - December 1, 2023	Tiviniton Makuve (AFRIAC East Advisor); Louis Dicks Meraux (STX)
South Sudan	TA Mission	Building a Public Debt Database Follow up	January 15 - 26, 2024	Tiviniton Makuve (AFRIAC East Advisor); Lekinyi Mollel; Kieran Macdonald (STXs)
Regional	Training	MTDS/ABP	January 29 - February 9, 2024	Tiviniton Makuve (AFRIAC East Advisor); Lekinyi Mollel (STX); Miriam Tamene (MCMDM)
<b>Financial Sector Supervision and Regulation</b>				
Regional	Other	AFE FR commemorative note (stocktake exercise)	October 15, 2023 - March 31, 2024	Georgios Genimakis (AFRITAC East Advisor), Miguel Delfiner (STX)
Malawi	Training	Training new bank supervisors/examiners	November 6 - 10, 2023	Georgios Genimakis (AFRITAC East Advisor)
Regional	Webinar	Webinar on management and supervision of climate-related financial risks in the banking sector	December 5 - 7, 2023	Georgios Genimakis (AFRITAC East Advisor), Boher Alexis (IMF HQ Staff)
Uganda	TA mission	Supervision of mutual funds - Hybrid I	January 15 - 26, 2024	Georgios Genimakis (AFRITAC East Advisor), Giovanni Bandi (STX)
<b>Forecasting and Policy Analysis System</b>				
Rwanda	TA Mission	M2 FY24 The QPM and Alternative Scenarios	Nov 6 - 17, 2023	LTX MCM; Eilert Husaboe (STX); Jan Vlcek (STX)
Uganda		Nowcasting and external assumptions part 2	November 7-17, 2023	STX MCM; LTX MCM
Kenya	TA Mission	Nowcasting and the monetary policy process at the CBK	January 9 – 19, 2024	STX MCM; LTX MCM; Eilert Husaboe (STX); Jan Vlcek (STX)
<b>Financial Market Infrastructures</b>				
Regional Workshop	Workshop	AFE/AFS/AFW2 Nov FY24 Coherent approach to assess feasibility of CBDC	November 6 - 10, 2023	Callie Hugo (AFRITAC East Advisor); John William Kiff (STX); Gani Gerguri (AFW2 Advisor); Anrich Daseman (AFS Advisor)

Country	Type	Subject	Date	Experts
Regional Workshop	Workshop	Financial Markets and Instruments (FMI)	November 13 - 24, 2023	Rasool Zandvakil (IMF HQ Staff); Patricia R. Obando (IMF HQ Staff); Jose Caceres (STX); Bertrand Candelon (STX); Abolfazl Rezghi (IMF HQ Staff)
Regional Workshop	Workshop	AFW2/AFE/AFS Jan FY24 Compliance with CPMI-IOSCO Principles for FMIs.	January 29 – February 2, 2024	Callie Hugo (AFE ADVISOR); Gani Gerguri (AFW2 Advisor); Anrich Daseman (AFS Advisor)
<b>Government Finance Statistics</b>				
Ethiopia	TA Mission	Ethiopia / AFR - TA/Training GFS - AFE	November 13 - 24, 2023	Christelle Groenewald (AFRITAC East Advisor)
Malawi	TA Mission	Malawi / AFR - TA – GFS & PSDS - AFE - Increase fiscal and debt coverage.	November 14 - 23, 2023	Obadia Turinawe (STX)
Kenya	National Training	Kenya / AFR - Training - GFS - AFE - LTX	November 20 - December 1, 2023	Christelle Groenewald (AFRITAC East Advisor)
Rwanda	TA Mission	Rwanda / AFR - TA - GFS - AFE - Further expansion of fiscal stats	November 20 - December 1, 2023	Yuwawan Rattakul (STX)
<b>Monetary Policy Operations</b>				
Regional Workshop	Workshop	EAC Nov 2023 Workshop on Monetary Policy Communication	November 13 - 13, 2023	Callie Hugo (AFRITAC East Advisor); STX MCM (STX)
Tanzania	TA Mission	FX Foreign Operations and FX Policy Mission	November 13 - 17, 2023	Callie Hugo (AFRITAC East Advisor); STX MCM (STX)
South Sudan	TA Mission	Liquidity Forecasting and Management	January 17-29, 2024	Callie Hugo (AFE Advisor); MCM STX (TBC)
<b>Public Financial Management and Macro-Fiscal Analysis</b>				
Malawi	TA Mission	Expanding the SOE oversight and update of financial factsheets for high risk SOEs	November 2 – 10, 2023	Amra Srdanovic (AFRITAC East PFM Advisor); Matthew Kenrick Quillinan (AFRITAC East Advisor); Dzingai Chapfuwa (Regional SOE Adviser)
South Sudan	TA Mission	Budget Call Circular	November 13- 17, 2023	Gerhard Steger (STX)
Tanzania	Workshop	High Level Generation Equality Africa Regional Workshop on Financing for Gender Equality	November 15 – 17, 2023	Amra Srdanovic (AFRITAC East Advisor)

Country	Type	Subject	Date	Experts
Rwanda	TA Mission	Finalizing climate budget tagging guidelines and user requirements	November 21 – December 4, 2023	Amra Srdanovic (AFRITAC East Advisor); Bruce Stacey (STX); Alex Amankwah-Poku (STX)
Rwanda	Desk review	Desktop review of the revised SCoA and related manual	December 5 – 13, 2023	Amra Srdanovic (AFRITAC East Advisor); Francois Van Schaik (STX); Peter F. Murphy (STX)
South Sudan	TA Mission	Follow-up on progress of TSA and cash management reforms	December 7 – 14, 2023	Amra Srdanovic (AFRITAC East Advisor); Per-Olof Jonsson (STX)
Tanzania (Zanzibar)	TA Mission	Tanzania (TZA) Zanzibar: Expenditure prioritization, costing and PBB	January 8 - 19, 2024	Gerhard Steger (STX); Alexander Njuguna Riithi (STX)
Rwanda	TA Mission	Rwanda - AFE - Climate related discrete fiscal risks	January 8 - 26, 2024	STX FAD (STX); Matthew Kenrick Quillinan (AFRITAC East Advisor)
South Sudan	TA Mission	Macrofiscal Framework Update FY24 (2)	January 15 - 19, 2024	Matthew Kenrick Quillinan (Advisor)
Regional Workshop	Workshop	Annual EAC PFM Workshop FY24	January 23 - 26, 2024	Matthew Kenrick Quillinan (AFRITAC East Advisor); Amra Srdanovic (AFRITAC East Advisor)
<b>Real Sector Statistics</b>				
South Sudan	Technical Assistance	South Sudan - DS - GDP - Expenditure and Production	November 13 - 17, 2023	Timmi Graversen (AFRITAC East Advisor)
Ethiopia	National Training	Ethiopia - IL - PIE - Training Annual and Quarterly GDP FY24	January 22 - 26, 2024	Timmi Graversen (AFRITAC East Advisor); STX STA (STX)
<b>Revenue Administration</b>				
Ethiopia	Attachment	Field Attachment on Integrated Tax Administration IT System - GovTech	November 6 - 13, 2023	Rameck Masaire (AFRITAC East Advisor)
East African Community	TA Mission	Customs staff visit	November 13 - 14, 2023	Kenneth Ochola (AFRITAC East Advisor)



Country	Type	Subject	Date	Experts
Rwanda	TA Mission	Review of MTRS for Technical Assistance	November 15 - 28, 2023	Rameck Masaire (AFRITAC East Advisor); Kenneth Ochola (AFRITAC East Advisor); Dumisani Masilela (Technical Assistance Advisor, MTRS)
Ethiopia	TA Mission	Excise tax implementation capacity building B in the - audit of excise tax	November 27 - December 15, 2023	Rameck Masaire (AFRITAC East Advisor) Ian James Scott (STX); Philip Ashley Griffiths (STX)
South Sudan	TA Mission	Domestication of EAC Customs Instruments	December 6 - 19, 2023	Gabriel Muthiani Kitenga (STX); Kenneth Ochola (AFRITAC East Advisor)
Regional	Workshop	Coordinated Border Management	January 8 - 12, 2024	Kenneth Ochola (AFRITAC East Advisor); Kenneth Head (STX); Kevin Atkinson (STX)
East African Community	TA Mission	Review of statistical reporting and performance standards	January 8 - 19, 2024	Darryn James Jenkins (STX)
Uganda	TA Mission	Extractive Industries review	January 9 - 23, 2024	Bernard Sanya (IMF HQ) Kenneth Ochola (AFRITAC East Advisor)
Kenya	TA Mission	Mirror Data Analysis (II) follow up	January 29– February 2, 2024	Kenneth Ochola (AFRITAC East Advisor); Emilie Caldeira (STX)
Malawi	TA Mission	Developing Skills in audit the telecommunications sector	January 24 – February 7, 2024	Joseph Musumba, (STX); Andrew Chege (STX)
Regional	Workshop	Strengthening Revenue Administration for Gender Equality	January 30- February 2, 2024	Cindy Negus (IMF HQ)

**Table 2: AFRITAC East Technical Assistance Reports on the Institutional Repository**

These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates
Kenya	Finalizing the Kenyan Budget Manuals and Training of Trainers	May 1 - 12, 2023
Malawi	Government Finance Statistics and Public Sector Debt Statistics Technical Assistance Mission	September 28 - October 5, 2022
Malawi	Updating the Planning and Budget Manual	June 19 - 30, 2023
Rwanda	Technical Report on Government Finance Statistics - Further Expansion of Fiscal Statistics	August 22 - 26, 2022
Rwanda	Developing Technology and Cyber Risks Supervisory Manuals	May 22 - 30, 2023
South Sudan	Developing Business Processes for Compliance, Audit, Debt Enforcement and Taxpayer Accounts	May 21 – July 8, 2022
Tanzania	IFRS 17 Implementation	February 2 - 15, 2023
Uganda	Technical Report on Government Finance Statistics on Expanding Debt Statistics Reporting	August 15 - 26, 2022



### Member Countries

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Ethiopia  
Kenya  
Malawi  
Rwanda  
South Sudan  
Tanzania  
Uganda

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Government Finance Statistics: Christelle  
Groenewald

Macro-Fiscal Analysis: Matthew Quillinan

Monetary Policy and Operations: Callie  
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Public Financial Management: Amra  
Srdanovic

Real Sector Statistics: Timmi Graversen

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