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HIGHLIGHTS

Debt Management: AFRITAC East collaborated with AFRITAC South and the World Bank to deliver a regional workshop on the Medium-term Debt management strategy and annual borrowing plan.

Financial Supervision and Regulation: Two missions assisted the supervision department of the Reserve Bank of Malawi (RBM) in strengthening banking supervisory knowledge and the Capital Markets Authority of Uganda (CMAU) in supervision best practices and identifying regulatory gaps. Furthermore, one regional webinar discussed the management and supervision of climate-related financial risks in the banking sector.

Government Finance Statistics (GFS): Support was provided to Ethiopia, Malawi, and Rwanda to improve the quality of government finance statistics (GFS) and public sector debt statistics (PSDS). Additionally, Kenya county governments received fundamental training in GFS.

Financial Market Infrastructures and Payments: AFRITAC East, AFRITAC South, and AFRITAC West 2, in collaboration with the IMF's Monetary and Capital Markets Department (MCM), conducted a joint hybrid regional workshop on Coherent approach to assess feasibility of CBDC. Also, the three RTACS, in collaboration with the Bank of Ghana and IMF's MCM, organized a Hybrid Interregional Workshop on Observance of CPSS-IOSCO PFMI and Cyber resilience of FMIs.

Public Financial Management: AFRITAC East supported Malawi in the oversight of State-Owned Enterprises (SOEs) and deepening the fiscal risk analysis for high-risk SOEs. Rwanda received support to review and finalize climate budget tagging guidelines. South Sudan was supported on the Treasury Single Account (TSA) and the annual cash plan and draft of the FY2024/25 budget call circular alongside staff from the budget and macroeconomic directorates.

Real Sector Statistics: Ethiopia received training on quarterly national accounts; South Sudan received support on reviewing a preliminary time series of GDP by expenditure ending in 2022; Tanzania worked on preparing source data for the next benchmark year for National Accounts.

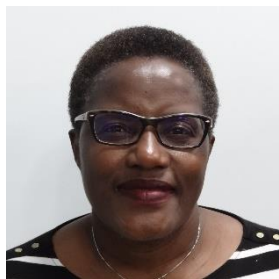
Revenue Administration: Rwanda Revenue Authority was supported in reviewing progress in implementing the country's first Medium-Term Revenue Strategy (MTRS1). South Sudan Revenue Authority (SSRA) was assisted in laying the foundation for the implementation of the East African Community (EAC) customs legal instruments to be fully aligned with EAC requirements.

Staff News: Faith Mazani joined AFRITAC East in January 2024 as a Revenue Administration Advisor.

Regional Workshops: There were 9 regional workshops conducted during the Quarter.

Coming Activities and TA Dissemination: Table 1 (p. 10) is an updated calendar of activities through April 2024. Table 2 (p. 14) lists TA reports disseminated.

Meet our new Advisor



Faith Mazani, a Zimbabwean national, joined AFRITAC East in January 2024 as a Revenue Administration Advisor supporting four countries (Ethiopia, Kenya, Rwanda, and Uganda) in developing and implementing

medium-term revenue strategies (MTRS). Faith joined the Center from IMF Headquarters (HQ), where she was a Technical Assistance Advisor. She was also an Advisor in AFRITAC West 2 and AFRITAC South and served as the Commissioner General of the Zimbabwe Revenue Authority. Faith holds a Bachelor of Business Studies degree from the University of Zimbabwe and a Master's in Economics – Tax Policy and Administration from the Yokohama National University, Japan. She has over 40 years of experience in revenue administration and has worked at senior management levels for the South African Revenue Service (SARS) and Swaziland Revenue Authority (SRA).

ETHIOPIA

Government Finance Statistics: The Ministry of Finance underwent training on GFS. The mission reviewed the GFS data for the budgetary central government (BCG) for FY 2020/21 and FY 2021/22 to minimize statistical discrepancies, preparing it for upload to the IMF database. Support was also provided to authorities in drafting a set of business process documentation for the compilation and dissemination of GFS.



IMF AFRITAC East GFS mission in Ethiopia

Real Sector Statistics: A training workshop on quarterly national accounts was delivered to Ethiopia's Ministry of Planning and Development. The participants

included national accounts compilers and staff from regional offices.

Revenue Administration: The Centre continues to guide and support Ethiopia in implementing the Excise Tax. During the quarter, excise tax audit training was provided to 46 staff members of the Ministry of Revenues (MoR) excise tax team. Most officers were conversant in inspections, but only the members of the Large Business Unit had audit experience. Similarly, many of the attendees had never attended a brewery, distillery, or cigarette factory.



Ministry of Revenue participants at the National Training

KENYA

Government Finance Statistics: A national workshop on GFS took place in Naivasha, Kenya. The training was attended by representatives from Kenya county (local) governments, the National Treasury, the Central Bank, and the Kenya National Bureau of Statistics. The workshop provided training on key GFS concepts and introduced practical exercises that actively engaged participants. The mission facilitated peer-to-peer learning and discussions, empowering participants, especially in classifying revenue and expenditure transactions using county source data.

Revenue Administration: Following an HQ-led Staff visit in September, Kenya finalized their MTRS for 24/25 to 26/27 and had it approved by Cabinet. It is now available on their website, and they are currently working on Implementation. Engagements continue regarding Technical Assistance to develop an implementation plan.

MALAWI

Financial Supervision and Regulation: A training mission was delivered to the Bank Supervision Department's new bank examiners of the Reserve Bank of Malawi (RBM). Examiners from the Capital Markets &

Micro-Finance Supervision Department were also in attendance. The objective was to strengthen their supervisory knowledge to better understand their supervisory mandate. The focus was on bank regulation/supervision and assessing financial risks, especially on credit and operational risk Basel III reforms after the bilateral technical assistance mission previously provided to the RBM. The session covered the following topics: banking supervision and systemic risk, Basel capital framework, effective banking supervision and Basel Core Principles, integrated supervision, risk-based supervision (RBS), supervisory planning and examination activities, inherent risks and oversight of control functions, and Basel III reforms.

Government Finance Statistics: A field-based mission on GFS and PSDS was provided to Malawi authorities. The mission focused on enhancing the accuracy of GFS for the budgetary central government, supporting authorities in compiling annual general government finance statistics, particularly for extra-budgetary units (EBUs) and local governments. Additionally, the mission assisted authorities in preparing the 2022 data for the Government Finance Statistics Yearbook (GFSY) and quarterly Public Sector Debt Statistics (PSDS) for dissemination while also providing training to staff involved in the compilation of GFS.



Malawi GFS team

Public Financial Management: AFRITAC East, together with the FAD State Owned Enterprises (SOE) Regional Adviser, provided practical support on the development of an outline for the annual consolidated SOE reports for FY2021/22 and FY2022/23 and to help the Public Financial Management and Systems (PFMS) Division to finalize the FY2021/22 financial factsheets for the high-risk SOEs.



Meeting with the PFMS Director – November 2023

The mission also supported drafting the FY2022/23 financial factsheets for five high-risk SOEs to be included in the internal version of the FY2022/23 consolidated SOE report.

Revenue Administration: The Malawi Revenue Authority (MRA) was assisted in developing an implementation plan for its Information and Communications Technology (ICT) strategy. This assignment included the development of key ICT policies to support the operationalization of the ICT Strategy created during the previous mission.

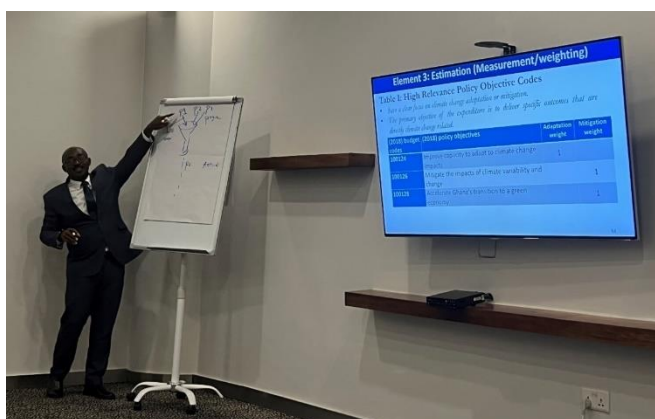
VAT audit training for taxpayers operating computerized accounting systems in the retail, construction, and wholesale sectors using modern audit techniques was provided to the MRA staff. 28 participants were selected from multitudes of MRA stations. The training exposed the auditors to concepts and methodologies that will aid in realizing effective audit design towards achieving complete and accurate reporting in tax declarations by taxpayers in the construction as well as wholesale and retail industries. During the mission, 6 participants were identified by MRA, who can be used as trainers to pass on the acquired skills.

RWANDA

Government Finance Statistics: A mission facilitated the compilation and dissemination of fiscal and public sector debt data, covering the general government (GG) and the broader public sector. The mission also reviewed the public sector institutional table. In addition, new staff members received training on the basic analytical GFS framework.



Public Financial Management: The mission supported the finalization of guidelines for climate budget tagging and formulated the user requirements for integration into the Integrated Financial Management Information System (IFMIS). Extensive consultations were held with the Ministry, sector ministries, and local governments. The discussion focused on recognizing that not all environmental or green budgeting expenditures are related to climate change and that climate change is only a subset of the broader field of environment/green budgeting. The draft outline was developed for Rwanda's Climate Budget Statement. The Budget Directorate has committed to adopting the attached template as an informational annex to the Budget Framework Paper, which will be submitted to the National Parliament by the end of April 2024.



Climate budget tagging presentation sharing Ghana's experience

Revenue Administration: An IMF HQ-led MTRS mission focused on reviewing the implementation of the New Operating Model (NOM) at the Rwanda Revenue Authority (RRA). While some progress was reported, it was noted that the implementation was mainly centered around the organizational structure and staff redeployment. The mission recommended that RRA should focus on strengthening the implementation of other aspects of the NOM and ensure its visibility to the

executive management. Additionally, the mission assessed MTRS governance and made some recommendations to be discussed with the Ministry of Finance.

SOUTH SUDAN

Public Financial Management: AFRITAC East conducted a follow-up mission on TSA and Cash Management reforms, building on previous missions. The work on TSA continues with the Bank of South Sudan (BoSS) to produce an aggregate report that includes all central government bank accounts held at BoSS. The Cash Management Unit (CMU) continues to update the Cash Plan for FY2022/23 in line with actual revenue and expenditure outturns.



AFRITAC East mission wrap up meeting with the Undersecretary for Planning and CMU

In collaboration with the IMF's resident representative and FADM1 Resident PFM advisor, AFRITAC East worked with the authorities to prepare a draft of the FY2024/25 budget alongside staff from the budget and macroeconomic directorates. The mission delivered three main outputs: (i) a draft FY 2024/25 Budget Call Circular (BCC), which includes a detailed budget preparation calendar; (ii) training material on budget costing; and (iii) an improved Excel-based standardized costing tool that can be used across Spending Agencies (SAs). The mission aimed to achieve the timely issuance of the BCC with improved content. Discussions with the core team deepened authorities' understanding of proper budget preparation and how this can be applied to South Sudan.

Real Sector Statistics: A remote mission reviewed a preliminary GDP by expenditure time series ending in 2022 compiled by NBS. The calculation system was updated, but the GDP calculations for 2022 were not completed due to problems with source data.

Revenue Administration: South Sudan Revenue Authority (SSRA) Customs Division received assistance in

laying the foundation for the implementation of the East African Community (EAC) customs legal instruments. A sensitization workshop was convened that covered the provisions of the treaty establishing the EAC, the protocol establishing the Customs Union, and its annexes. Guidance was provided on the trade regime, trade facilitation programs within the EAC framework, and developing a roadmap for implementing EAC Customs Instruments post ratification and domestication by South Sudan.



South Sudan Revenue Authority Offices

TANZANIA

Real Sector Statistics: Technical assistance was provided to the National Bureau of Statistics of Tanzania (NBS) to prepare source data for the next benchmark year for National Accounts. The coming benchmark year is planned for 2019. NBS has requested assistance to ensure consistency between the many data sources and the compilation of a Supply and Use Table for 2019. To support the benchmark, NBS is planning several new surveys for service industries.

UGANDA

Financial Supervision and Regulation: Phase I of a technical assistance mission was delivered to the Capital Markets Authority of Uganda (CMAU), aimed to progress the supervisory activities on mutual funds, train personnel on supervision best practices, and identify regulatory gaps to improve regulatory effectiveness and ensure investor protection in public funds. The mission combined training on supervisory techniques in relation to the lifecycle of a Collective Investment Scheme (CIS) and technical assistance on the implementation of effective examination strategies. Phase I mainly focused on training the CMAU staff on relevant CIS supervision practices and on

research and discovery activities of the CMAU regulatory case.

Revenue Administration: An HQ-led mission supported the Uganda Revenue Authority in strengthening its capacity to administer the extractive industries (EI) sector. Uganda is set to produce its first oil by 2025 and is implementing various sector reforms. Several project activities and milestones have been completed. This includes developing risk matrices for oil, gas and large-scale mining, conducting workshops to address industry knowledge, risk assessment, compliance risk management, and oil and gas accounting standards and practices. A three-day introductory workshop on customs administration of the EI commenced addressing EI knowledge and re-ignited interest and enthusiasm to take the reforms forward.

AFE WORKSHOPS AND WEBINARS

Debt Management: AFRITAC East and AFRITAC South jointly hosted a regional workshop on Formulating Medium-Term Debt Management Strategy (MTDS) and Annual Borrowing Plan (ABP), which had 47 participants from 19 countries within the two regions. The workshop built on several key initiatives by the Fund to support member countries' efforts to formulate and implement sound debt management strategies, the latter through the design of annual borrowing plans. Using case study data, participants were trained in using the joint IMF-WB MTDS analytical tool to identify the risk exposure embedded in the debt portfolio and analyze the cost-risk trade-offs of alternative debt management strategies. They then selected one debt management strategy to design an ABP and auction calendar, utilizing the recently revised ABP analytical tool.



Joint regional workshop on Formulating Medium Term Debt Management Strategy and Developing Annual Borrowing Plan

The knowledge gained from this training is expected to improve debt managers' capacity in the two regions

towards developing and implementing sound debt management strategies.

Financial Supervision and Regulation: In collaboration with the IMF Monetary and Capital Markets Department (MCM) and the Network for Greening the Financial System (NGFS), a regional webinar was delivered to the AFRITAC East's member countries on the management and supervision of climate-related financial risks in the banking sector. The webinar targeted central banks and supervisory authorities on implementing the new guidelines issued in July 2022 by the Basel Committee on Banking Supervision (BCBS) on "Management and Supervision of Climate-Related Financial Risks," focusing on the banking sector. Its objective was to present the new international standards on climate-related financial risks, raise awareness, and exchange views with recipient authorities on pre-conditions and strategies for adapted implementation. The webinar achieved a large participation - more than 100 participants - from 7 member countries. Furthermore, the workshop was interactive, with several discussions and Q&A sessions, and included a presentation by the Central Bank of Nigeria (CBN) for benchmarking implementation practices and challenges.

Financial Market Infrastructures and Payments:

The Hybrid Interregional Workshop on Observance of CPSS-IOSCO PFMI and Cyber resilience of FMIs was organized jointly by AFRITAC East, AFRITAC West 2, and AFRITAC South, in collaboration with the IMF's Monetary and Capital Markets Department and the Bank of Ghana.



CPSS-IOSCO PFMI participants in Accra, Ghana

The workshop supported the region's central banks in strengthening their oversight and risk management framework for FMIs through detailed elaboration on CPSS-IOSCO PFMI, disclosure framework, assessment methodology, and guidance notes on cyber security and resilience for FMIs. It also provided a forum to exchange country experiences on observance with the PFMI, the

challenges facing the authorities, and the strategies to improve observance with PFMI and cybersecurity resilience of FMI. Experts from the IMF delivered presentations on a broad range of topics and also moderated all panel sessions. In total, 88 participants (48 in-person and 40 online) from 26 central banks of the three regions actively engaged in the workshop. Ms. Eva Jenkner (AFRITAC West 2 Director) delivered the welcome remarks. On behalf of the Governor from the Bank of Ghana (Dr. Ernest Addison), Mr. Stephen Opata (Advisor to the Governor) delivered opening remarks. Lastly, Mr. Tommaso Griffo Mancini (Division Chief at IMF/MCM) delivered closing remarks.

As part of capacity building at the regional level and the ongoing engagement with member countries, AFRITAC East, AFRITAC South, and AFRITAC West 2 conducted a hybrid workshop on Coherent approach to assess feasibility of CBDC, which took place in Arusha, Tanzania.



Joint CBDC workshop participants – AFS, AFS & AFW2

The workshop aimed to assist authorities in understanding the process and implications of assessing the feasibility of retail central bank digital currencies (CBDCs). The sessions focused on strengthening participants understanding of CBDC project management, the implications for monetary policy transmission, financial stability, the legal and regulatory considerations to support CBDC acceptance and adoption, risks to financial integrity, cybersecurity risk, and the opportunities to enhance financial inclusion and digitalization. MCM's Payments, Currencies, and Infrastructure division has recently spearheaded the work to release five FinTech notes on CBDCs. These notes will serve as the foundation for the Fund's CBDC virtual Handbook Chapters, guiding central banks in critical decisions on the adoption and modernization of payment systems.

Monetary Policy Operations: A five-day in-person regional workshop on Central Bank Monetary Policy

Communication in the East African Community (EAC) took place in Nairobi, Kenya. The workshop's objective was to draft a Monetary Policy Communication Framework for the EAC member countries. EAC has been working towards a monetary union since 2013, with the goal of monetary policy harmonization and a single currency by 2031.



Regional workshop participants and resource persons, Kenya

Some countries have made substantial progress in aligning their monetary policy frameworks with EAC harmonization objectives and convergence criteria, while others lag in this regard. Central Bank monetary policy communication is an integral part of monetary policy harmonization in the region. Unsuitable monetary policy communication can lead to ineffective monetary policy and inefficient policy transmission. The IMF transparency code and the Monetary and Capital Markets Department Technical Assistance Handbook chapter on Monetary Policy Communication were the basis of the draft Communication Framework.

Public Financial Management: AFRITAC East was pleased to support the 10th meeting of the East African Community (EAC) Public Financial Management (PFM) Workshop, held in Kigali, Rwanda. During the workshop, a core topic was the revision and development of Medium-Term Convergence Plans (MTCP) to meet the revised timeline of 2031 for establishing the East African Monetary Union (EAMU). Partner States discussed recent developments and next steps. Additional support was provided to new Partner States, facilitated by Uganda in developing an MTCP and a PFM reform plan. The main thematic topic was climate change, which is of significant concern to all partner states. The IMF presented a range of tools to analyze the long-term macro-fiscal impacts of climate change. This included incorporating climate change into public investment management, climate budget tagging, and identifying and analyzing specific risks

associated with SOEs, PPPs, and natural disasters. The IMF also led a discussion on taking stock of progress in PFM harmonization in the region and discussed how AFRITAC East can continue to support the PFM reform agenda as required by the EAMU. 28 delegates from Partner States attended the workshop, and all welcomed the opportunity for peer learning and discussion.



Regional EAC Workshop on PFM in the context of the EAMU, January, 23 - 26, 2024 - Kigali, Rwanda



Revenue Administration: A regional workshop on coordinated border management (CBM) took place to assist member countries in enhancing their capacity for effective border management. The primary objective of a CBM system is to facilitate trade and improve compliance with regulations through streamlined clearance procedures for goods and travelers while ensuring the security of borders. The post-COVID approach to a paperless, digitally driven trading environment requires a far-reaching, flexible approach to faster, simpler clearance of goods. Customs and other border agencies must embrace the technologies now available in pre-arrival processing, digital data sharing, self-learning risk analysis engines, and enabling cross-border information sharing.



Participants during the Customs CBM Workshop in Uganda

To further strengthen revenue administration for gender equality, public officials representing Revenue Administrations from nine countries —Eritrea, Ethiopia, Ghana, Kenya, Malawi, Rwanda, South Sudan, Tanzania,

and Uganda— along with participants from the World Bank, UN Women, and the Tanzania Women Chamber of Commerce, convened in Dar es Salaam, Tanzania. Gender equality is an integral component of fiscal reform and plays a key role in achieving more inclusive and sustainable economic growth. Furthermore, revenue administrations play a critical role in administering tax policies and can leverage relationships with taxpayers and traders to invigorate the participation of these groups in the economy.

During the workshop, the participants explored revenue administration principles and practices that support gender equality from two perspectives: (i) achieving gender equality in the revenue administration workforce, and (ii) the revenue administration's role in boosting women's economic participation – such as supporting broader access and minimizing barriers to the tax system. The event convened with the support of the Swiss State Secretariat for Economic Affairs (SECO) and AFRITAC East's donor partners.



Strengthening Revenue Administration for Gender Equality - Tanzania, January 2024

Gender, Climate and Digitalization: His Excellency, Honorable Hussein Ali Mwinyi, President of Zanzibar, officiated the conference on Financing for Gender Equality and the subsequent two-day workshop, which took place in Tanzania. The conference, a collaboration between the Government of the United Republic of Tanzania, IMF AFRITAC East, and UN Women, brought together ministers of finance and gender from 22 countries across Sub-Saharan Africa. This high-level dialogue brought together ministers of finance and gender to exchange views on Financing Gender Equality. Discussions highlighted the importance of national action plans for gender equality being integrated into the public budgetary process and monitored for implementation through gender budgeting.



Closing ceremony at the conference on Financing for Gender Equality

Through a Communique, participating governments summarized recommendations on enhancing women's access to resources and fair employment conditions, investing in feminist technology, bolstering women's involvement in peace and security efforts, prioritizing funding for women's health, and addressing gender-based violence.

The meeting concluded with a commitment to sustained action, ensuring greater availability of gender data, accountability, and transparent reporting to achieve the goals set by the Generation Equality Forum, providing a roadmap to guide future efforts to transform the economic and social status of women and girls in Africa.

AFE STAFF NEWS

Farewell to AFE Medium Term Revenue Strategy Advisor, Mr. Dumisani Masilela



Dumisani joined the IMF's AFRITAC East office as a Revenue Administration Advisor in February 2022. He is a former Commissioner General of the Eswatini Revenue Authority, a position he held for over 11 years. Prior to this, he held the position of Principal Secretary in the Ministry of Finance between January 2007 and May 2010. An Economist by profession with over 25 years of experience, Mr. Masilela has been integrally involved in developing policies and has initiated several reforms to ensure the optimal management of public finances in Eswatini. He holds a Master's Degree in Economics from the University of Essex.

Tell us about your experience working at AFE:

My stay at AFE was quite brief but thoroughly enjoyable. The team was not only very professional but also created a very welcoming environment where new arrivals were warmly welcomed and assisted to quickly get on their feet. The professional engagements I had assisted me in a big way to adapt to life in the Fund.

Would you share with us any notable achievements by the authorities during your time with AFE:

My project looked at assisting countries that have decided to adopt the Medium-Term Revenue Strategy (MTRS) framework. These include Uganda and Rwanda, which implemented their strategies after having them approved in 2019 and 2022, respectively, and Ethiopia and Kenya, which were developing theirs. Notable achievements include the delivery of draft strategies by both Kenya and Ethiopia. In Kenya's case, their MTRS was approved in November 2023, while Ethiopia's is yet to be approved. Rwanda progressed well in implementing its strategy, which was approved after a long delay. They, however, were on track in its implementation, given that they started implementing some of the measures, mainly the non-controversial revenue administration measures, prior to approval of the strategy. One key aspect of their MTRS was launching a new operating model, which they did successfully in January 2023. Unfortunately, Uganda was disrupted by the COVID pandemic in their implementation, which caused them to delay implementation of the tax policy measures. A notable achievement for them was the improvement of MTRS coordination, a big contributing factor to implementation success. This was achieved through engagement of an MTRS specialist. This facilitated the development of an implementation plan to cover the rest of the period and facilitate a discussion around a successor MTRS, given that the period for the current one is 2019/20 to 2023/24. They, too, made progress in the implementation of their tax administration measures, with their major output being a digitalization strategy.

A lot of them have shown the desire to press on with building their capacity, and I hope the resources will continue to be availed to do this. I am encouraged by the Fund's launch of the Global Public Finance Partnership, which encourages coordination among the providers of technical assistance and capacity building within the Fund. I would encourage the members of the team (Revenue Administration, Public Finance Management, and Macro-Fiscal) to also strengthen their collaboration as they design their activities in the beneficiary countries. This would go a long way in ensuring the sequencing of TA for maximum effectiveness.

As you leave the center, what are your expectations in the region?

The region has a lot of potential and consists of a group of countries that have very healthy competition going on among themselves. I expect the region to continue to strengthen its institutions and use the various tools provided by diverse Multilateral partners, including the Fund, to strengthen the management of their economies.

Table 1. East AFRITAC: Activities, February – April 2024

Country	Type	Subject	Date	Experts
Debt Management				
Multi-country	Regional Workshop	Debt Transparency	February 19 – 22, 2024	Tiviniton Makuve (AFRITAC East Advisor)
Kenya	TA Mission	Domestic Debt Management	February 26 – March 8, 2024	Tiviniton Makuve (AFRITAC East Advisor); Bryan Gurhey (MCMDM), Laszlo Buzas (MCM STX)
South Sudan	TA Mission	Building a Public Debt Database Follow-up	March 25 - 29, 2024	Tiviniton Makuve (AFRITAC East Advisor)
South Sudan	TA Mission	South Sudan Mar FY24 Seminar on Fundamentals of Public Debt Management for Senior Officials	March 25 - 29, 2024	Tiviniton Makuve (AFRITAC East Advisor)
Uganda	Seminar	Uganda Apr FY24 CCF Climate Resistant Debt Instruments	April 2 - 5, 2024	Tiviniton Makuve (AFRITAC East Advisor); Cesar Arias (MCM STX)
Financial Sector Supervision and Regulation				
Ethiopia	TA mission	Ethiopia Feb FY24 cyber supervision framework development (Phase II)	February 12 - 23, 2024	Georgios Genimakis (AFRITAC East Advisor), Rachid Chader (STX)
Regional	Webinar	Regional Jan FY24 seminar on secondary markets regulation, supervision and surveillance	March 11 - 15, 2024	Georgios Genimakis (AFRITAC East Advisor), Nila Khanolkar (MCM), Jennifer Long (STX); Randee Pavalow (STX)
Uganda	TA mission	Uganda Apr FY24 IFRS 17 insurance contracts - Hybrid I	April 8 - 12, 2024	Georgios Genimakis (AFRITAC East Advisor), Michelle Chong Tai-Bell (STX)
Uganda	TA mission	Uganda Apr FY 24 develop and implement cybersecurity guidelines (Phase I)	April 15 - 19, 2024	Georgios Genimakis (AFRITAC East Advisor), Rachid Chader (STX)
Financial Market Infrastructures				
South Sudan	TA Mission	AFE South Sudan FY24 Rules and regulations for ATS	March 18 – 29, 2024	Callie Hugo, (AFRITAC East Advisor); Igor Munteanu (STX)
South Sudan	Peer to Peer	AFE South Sudan FY24 Professional Attachment to NBR	Apr 8 – 12, 2024	Callie Hugo, (AFRITAC East Advisor); STX MCM
Regional Workshop	Workshop	AFE/AFS/AFW2 March FY24 Crypto Outreach	April 17-19, 2024	Callie Hugo (AFRITAC East Advisor); Gani K. Gerguri, (AFRITAC West 2 Advisor); Anrich D. Daseman (AFRITAC South Advisor)
Tanzania	TA Mission (TBC)	Tanzania FY24 MCMPI CBDC issuance and considerations	April 22-26, 2024	Callie Hugo, (AFRITAC East Advisor); STX MCM

Country	Type	Subject	Date	Experts
Forecasting and Policy Analysis System				
Regional Workshop	Workshop	AFE EAC February FY24 Workshop on FPAS	February 19 - 22, 2024	Callie Hugo, (AFRITAC East Advisor); Jianping Zhou (MCM)
Kenya	TA mission	Improving Medium-Term Projection Models	April 21-26, 2024	Jianping Zhou (MCM); MCMSTX; MCMSTX
Government Finance Statistics				
Tanzania	TA Mission	Expand fiscal statistics	February 12 - 16, 2024	Christelle Groenewald (AFRITAC East Advisor)
South Sudan	TA Mission	GFS/PSDS - AFE - Mission 2	March 18 - 22, 2024	Christelle Groenewald (AFRITAC East Advisor); Stephanus Francois Engelbrecht (STX)
Monetary Policy Operations				
South Sudan	National Training	MPO Strategy & Liquidity Forecasting	April 3 - 9, 2024	Callie Hugo (AFRITAC East Advisor); STX MCM
Public Financial Management and Macro-Fiscal Analysis				
Rwanda	TA Mission	Analysis of Discrete Climate Change Fiscal Risks	February 19 – March 1, 2024	Matthew Quillinan (AFRITAC East Advisor MFA Advisor), Andy King and Jyoti Rahman (STX)
Rwanda	TA Mission	Desktop review of the revised SCoA and related manual (FY24)	February 19 – March 5, 2024	Amra Srdanovic (AFRITAC East PFM Advisor); Francois Van Schaik (STX); Peter F. Murphy (STX)
Regional	Regional workshop (joint with FAD, AFS and AFW2)	Peer learning workshop on Public Investment Management	February 26 to 29, 2024	Amra Srdanovic (AFRITAC East PFM Advisor); HQ Staff
Tanzania (Zanzibar)	TA Mission	Expenditure prioritization, costing and PBB	March 4 - 15, 2024	Gerhard Steger, (STX); Alexander Njuguna Riithi (STX)
South Sudan	TA Mission	Macrofiscal Update FY24 (2)	March 11 – 15, 2024	Matthew Quillinan (AFRITAC East Advisor MFA Advisor)
Kenya	TA Mission	Strengthening TSA and Cash Management practices (FY24)	April 3 - 16, 2024	Amra Srdanovic (AFRITAC East PFM Advisor); Per-Olof Jonsson (STX); Peter Murphy (STX)

Country	Type	Subject	Date	Experts
Rwanda	TA Mission	Climate sensitive selection and appraisal	April 8 - 19, 2024	STX FAD
Uganda	TA Mission	Reviewing and updating the Fiscal Risk Statement	April 15 - 26, 2024	Matthew Quillinan (AFRITAC East MFA Advisor)
South Sudan	TA Mission	Further follow-up on progress of TSA and cash management reforms (FY24)	April 17 – 25, 2024	Amra Srdanovic (AFRITAC East PFM Advisor); Per-Olof Jonsson (STX)
Revenue Administration				
Tanzania	TA Mission	Developing Functional and Technical Requirements for IDRAS - Govtech	January 29 - February 9, 2024	Rameck Masaire (AFRITAC East Advisor); Yakomba Yavwa (STX); Shami Moyo (STX)
Eritrea	TA Mission	Strengthening filing and payment processes - Governance	February 5 - 16, 2024	Rameck Masaire (AFRITAC East Advisor); Alice Achieng Owuor (STX)
Malawi	TA Mission	Developing capacity in audit of the financial services sector	February 12 - 23, 2024	Rameck Masaire (AFRITAC East Advisor); Joseph Musumba (STX); Eutycus Kariuki (STX)
Uganda	TA Mission	Develop compliance improved plan for specialized sectors and international organizations "Hybrid"	February 26 - March 25, 2024	Cameron John Smith (STX)
Regional Workshop	Workshop	Regional Workshop on Transfer Pricing - International	February 27 - Mar 01, 2024	Rameck Masaire (AFRITAC East Advisor); Rameck (LTX); Jonathan Leigh-Pemberton (STX); Kriti Krishanji Velji (STX)
Kenya	TA Mission	Mirror Data Analysis (II) follow up	March 4-8, 2024	Kenneth Ochola (AFRITAC East Advisor); Francois Akoa (STX)
Malawi	TA Mission	Strengthening Post Clearance Audit	March 4 - 15, 2024	Kenneth Ochola (AFRITAC East Advisor); Ernest Michelo Haangoma Sigande (STX)
Ethiopia	Attachment	Field Attachment on Integrated Tax Administration IT System - GovTech	March 12 - 19, 2024	Rameck Masaire (AFRITAC East Advisor)
Regional	TA Mission	Customs staff visit	March 18 - 19, 2024	Kenneth Ochola (AFRITAC East Advisor)

Country	Type	Subject	Date	Experts
Regional Workshop	Workshop	Tax Gap Collaborative workshop with ATI	March 19 - 21, 2024	Rameck Masaire (AFRITAC East Advisor); Miguel Pecho (IMF HQ Staff); Patricio Alberto Barra Aeloíza (IMF HQ Staff); Anne-Claire Jarry-Bouabid, (STX); Gaudence Uwimana (STX)
Eritrea	TA Mission	Staff visit	March 25 - 26, 2024	Kenneth Ochola (AFRITAC East Advisor)
Tanzania	National Training	AFE-Training on Data Matching and analysis	April 2 - 16, 2024	Kenneth Ochola (AFRITAC East Advisor); Stephen Harold Wilcox (STX)
Ethiopia	TA Mission	TaxTech - conference on Digital Tax Administration in Addis Ababa, April 22-23.	April 22 – 23, 2024	Rameck Masaire (AFRITAC East Advisor); STX FAD
Eritrea	TA Mission	Strengthen Customer Service (Gov-Tech)	Apr 26 - May 3, 2024	Rameck Masaire (AFRITAC East Advisor); Alice Achieng Owuor (STX)

ICD/AFE Regional Training Courses

Regional Workshop	Workshop	Financial Programming and Policies	Apr 15 - 26, 2024	Luisa Zanforlin (IMF HQ Staff)
Regional Workshop	Workshop	Financial Sector Policies (FSP)	Apr 29 - May 10, 2024	Luisa Zanforlin (IMF HQ Staff); Patricia Obando (IMF HQ Staff); Marco Espinosa (STX); Alejandro Jara (STX); Jose Caceres (Contractual)

Table 2: AFRITAC East Technical Assistance Reports on the Institutional Repository

These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates
Ethiopia	Development of a PPI for Construction Price Index	May 9 – November 4, 2022
Tanzania	National Accounts Statistics – Promoting the Use of Administrative Data	September 19-20, 2022
Malawi	Import and Export Price Indices (XMPI)	April 17-28, 2023
Malawi	Data Matching and Analysis Capacity for Tax Customs	May 8-19, 2023
Malawi	Review of ICT Strategy (GovTech)	June 1 – 30, 2023
Ethiopia	IFRS 17 Implementation	June 19-30, 2023
Malawi	IFRS 17 Implementation – Hybrid 1 & II	July 17 – 21, 2023
Eritrea	Develop registration policies, procedures, roles and responsibilities for HQ - Governance	July 3-14, 2023
Ethiopia	Strengthening exemptions and customs incentives Management	July 17-28, 2023
Uganda	GFS and PSDS – Mission I	August 8 – 18, 2023
Kenya	Further Development of Export and Import Prices Indices	September 18 – 29, 2023
Ethiopia	Cyber Risk Strategy and Cyber Risk Regulation Development (Phase I)	September 25 – October 6, 2023
Kenya	Develop Capacity in Data Analytics	October 9 – 18, 2023
Tanzania (Zanzibar)	Expand Fiscal Statistics	October 9 – 18, 2023



Member Countries

Eritrea
Ethiopia
Kenya
Malawi
Rwanda
South Sudan
Tanzania
Uganda

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