

IMF East AFRITAC News

August - October 2018



HIGHLIGHTS

Financial Market Infrastructures (FMI): Support was provided to Ethiopia to build proficiency to undertake an assessment of its FMI. A mission to Rwanda helped the authorities revise and enhance their oversight policy framework.

Financial Sector Regulation and Supervision: Support was provided to Kenya on the implementation of IFRS 9 for banks, to Malawi and Rwanda on Basel II implementation, to Tanzania and Uganda on risk-based supervision for capital markets, and to Malawi and Tanzania on risk-based capital for insurers.

Government Finance Statistics: Support was provided to Zanzibar to expand the coverage of fiscal data to include budgetary central government (BCG), social security funds and local governments. Rwanda was supported to compile quarterly BCG fiscal data that meets international standards.

Macro-Fiscal Analysis: Training was provided to Ethiopia on macroeconomic and revenue forecasting, to Zanzibar on fiscal policy and revenue forecasting, and to Uganda on fiscal risk analysis and clear budget communication. Malawi was supported to update its macro-fiscal forecasting framework.

Monetary Policy and Operations: Support to Malawi focused on developing forecasting and policy analysis (FPAS) capacity for monetary policy purposes.

Public Financial Management: Training was delivered to Ethiopia and Kenya on cash management, to Malawi on reporting and controls in IFMIS, and to Zanzibar on the medium-term budget framework and budget tracking. Support to Kenya focused on the charts of accounts and the valuation of assets and liabilities, to Rwanda on reviewing their readiness to implement performance budgeting, to Tanzania on strengthening the medium-term approach to budgeting, and to Uganda on budget costing.

Revenue Administration: Support was provided to Uganda on prioritizing and sequencing tax policy and administration reforms, to Eritrea on strengthening the taxpayer register, and to Ethiopia on developing compliance risk management capacity. Support to Kenya focused on reviewing business processes to support iTax reform, and to Malawi on assessing the impact of compliance activities. Training was delivered to Rwanda and Zanzibar on tax audits and to Tanzania on transfer pricing.

Real Sector Statistics: Support was provided to Rwanda on external sector statistics, to Uganda on improving construction prices and developing agriculture producer price indices (PPI), to Eritrea on developing capacity to compile annual GDP estimates, and to Tanzania on improving estimates of an index of industrial production and the PPI.

Regional Workshops: 7 workshops or courses were organized during this period.

Forthcoming Activities and TA Dissemination: Forthcoming activities through end- January 2019 are provided in Table 1. TA reports disseminated on the secure website are listed in Table 2.

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ERITREA

Real Sector Statistics: Training was provided to the National Statistics Office and other beneficiary agencies to enhance their capacity to compile annual GDP estimates. The training focused on methods and practices for estimating GDP by production and the relevant and available source data for compilation.

Revenue Administration: Support was provided on strengthening taxpayer registration and the integrity of the taxpayer register. The mission made several recommendations to deliver improvements in taxpayer registration and the taxpayer register. The recommendations were captured in the action plan developed together with the authorities.

ETHIOPIA

Financial Market Infrastructures and Payments: Support was provided to the National Bank of Ethiopia to build proficiency to undertake an assessment of the financial market infrastructures (FMIs) and to implement a risk-based approach to oversight.

Macro-Fiscal Analysis: Training was provided on macroeconomic and revenue forecasting and related policy issues, including fiscal policy, domestic resource mobilization, and tax expenditure analysis. The training also featured extensive practical forecasting exercises using a customized set of Ethiopian data.

Public Financial Management: A national training on cash forecasting and management was delivered through a set of presentations and practical exercises.



Participants in the PFM training, Ethiopia, September 2018

The training aimed at strengthening capacity for the preparation of cash flow forecasts that could underpin the financial decision-making process and provide guidance on improving cash management practices and implementation of treasury single account (TSA) arrangements in Ethiopia. The training was attended by officials from the Ministry of Finance and Economic Cooperation and other ministries and agencies. Building capacity in cash forecasting and management is one of the components of the recently adopted medium-term PFM reform strategy.

Revenue Administration: Support was provided to Ethiopia Revenues and Customs Authority on developing compliance risk management capacity. The advice provided was on the preparation of a compliance improvement plan based on the risks in the risk register.

KENYA

Financial Sector Supervision and Regulation: Support was provided to the Central Bank of Kenya to implement International Financial Reporting Standards (IFRS 9) for banks. A significant component of the mission was the provision of training on IFRS 9 to supervisors.

Government Finance Statistics: Hands-on training was delivered to the newly reconstituted GFS technical working group. The training included key compilers and users of GFS data. The participants compiled extrabudgetary units (EBUs), public corporations and budgetary central government (BCG) fiscal data from the various data sources.



Participants in the GFS training, Kenya, August 2018

Public Financial Management: Support was provided to Kenya to review inception reports on the chart of accounts and policy guidelines for the valuation of assets and liabilities prepared by a consultancy firm. Feedback on the reports was given to the authorities to take forward into the final documents. The work is being undertaken in preparation for the National Treasury's planned transition to accrual accounting. AFE will provide follow-up quality assurance advice on the final reports.

A national training was delivered to Kenya on the cash management module of IFMIS. The training highlighted the importance of reliable and accurate forecasts and the role and responsibilities of the ministries, departments and agencies (MDAs) in delivering this. The training was delivered to staff of the Treasury and Cash Management Unit and others from 21 MDAs.

Revenue Administration: Support was provided to Kenya Revenue Authority on the review of business processes to support design changes to iTax—an integrated tax administration information technology system. Enhancements to iTax were identified for implementation.

MALAWI

Financial Sector Supervision and Regulation: Support was provided to Malawi on developing and implementing a risk-based capital (RBC) framework and risk-based supervision (RBS) for insurers and implementing RBS for banks.

Macro-Fiscal Analysis: Support was provided to Malawi to update the macro-fiscal forecasting framework in the Ministry of Economic Planning and Development. Five-year projections of many macroeconomic variables were added to the framework. The Statement of Government Operations was updated and restructured to be broadly consistent with the GFSM 2014 template and to include five-year projections of expenditure, revenue, financing, and debt. A revenue forecasting module was added to the framework to better link revenue projections with the underlying macroeconomic proxy bases.



AFE Macro-Fiscal Advisor with Malawian officials

Monetary Policy and Operations: Support to Malawi focused on reviewing the FPAS framework (particularly the quarterly projection model, QPM) and taking stock of the changes in tools and practices with regard to the FPAS development, implementation, and documentation. The mission also assisted the Reserve Bank of Malawi in reviewing the structure and calibration of the QPM to account for the recent developments in the Malawian economy.

Public Financial Management: Training was provided to Malawi on reporting and controls in IFMIS with a view to assisting the authorities to implement functionality recommended by previous missions, aimed at strengthening controls and improving coverage. Malawi is in the process of implementing a new IFMIS; advice was given on modalities for contracting and implementing the new system.

Revenue Administration: Support was provided to the Malawi Revenue Authority (MRA) on developing a framework for assessing the impact of compliance activities as well as new tax and administrative measures. A framework for the measurement of effectiveness of compliance activities was delivered to the MRA. The MRA was also advised to capture data in relation to the measurement of outcomes of policy changes and administrative measures.

RWANDA

Financial Sector Regulation and Supervision: Support to Rwanda focused on upgrading its regulatory

framework in line with the international standards. The mission assisted the authorities in (i) implementing Pillar II of Basel II (supervisory review process); (ii) strengthening RBS for micro finance institutions and savings and credit cooperative organizations; and (iii) strengthening RBS for insurers.



Participants in the RBS training, Rwanda, September 2018

Financial Market Infrastructures: A mission to Rwanda helped the authorities revise and enhance the oversight policy framework document to better reflect new technological developments in the payments area and enable effective and consistent oversight by the National Bank of Rwanda.

Government Finance Statistics: Support was provided to the authorities to improve the quality of general government data for FY 2016/17 and enhance skills in compilation of quarterly BCG data. The mission also assisted the authorities to make a preliminary compilation of the financial balance sheet based on the GFSM 2014 concepts.

Public Financial Management: A mission reviewed the status of the budget reforms and the readiness to implement performance budgeting (PB). The mission provided advice to the authorities to further (i) integrate the performance information into the budget; (ii) have a single consistent process for managing monitoring and evaluation; and (iii) develop a PB user manual and build capacity in defining the elements of the results chain to all the stakeholders. The overall recommendation was for the introduction of PB to be done on a pilot basis.

Real Sector Statistics: The National Institute of Statistics of Rwanda (NISR) and the National Bank of Rwanda (BNR) are working together to resolve conceptual and methodological differences in the current accounts data compiled by the two institutions. Support was provided to enhance coverage and comprehensiveness of source data and on revaluing goods imported and exported to ensure consistency in the balance of payments and national accounts statistics.

Revenue Administration: Support was provided to the Rwanda Revenue Authority (RRA) on strengthening telecommunications sector tax audit capacity. Assistance was also provided to the RRA in the identification of revenue sources from the sector and exploration of the business ecosystems to expand the scope of compliance management and revenue optimization.

Another mission provided support on developing a domestic taxes department headquarters function with its process flow and staff roles and responsibilities. The mission proposed a structure for the department, its mandate statement as well as roles and responsibilities of its divisions. Also proposed was an implementation plan.

TANZANIA

Financial Sector Regulation and Supervision: The Capital Markets and Securities Authority (CMSA) was assisted to implement RBS for intermediaries. The mission delivered hands-on training on the risk management cycle, oversight and governance, and risk identification and assessment. Support was also provided to Tanzania on strengthening the RBC framework for insurers and RBS for banks and insurance companies. Training was delivered on the RBC framework, which covered different methodologies on determining capital charges for risks, including credit risk, market risk, operational risk and liability risk.

Public Financial Management: Support was provided to Tanzania on strengthening the medium-term approach to budgeting. The mission made recommendations to the Ministry of Finance and

Planning (MoFP) to sensitize key stakeholders to secure their understanding and ownership of the objectives, benefits and implementation requirements of multiyear expenditure, and its link to macro-fiscal objectives and other public-sector reforms. Other advice for the authorities included: (i) issuing clear guidelines on comprehensive baseline budgeting; (ii) releasing early medium-term ceilings; (iii) improving budget documentation; and (iv) establishing a public investment management framework.

Real Sector Statistics: The National Bureau of Statistics received support to develop appropriate statistical techniques, including data assessment and validations, to compile a producer price index (PPI) and an index of industrial production (IIP). The authorities are reviewing the compilation of PPI and IIP to improve the quality of price data and availability of data to produce short term indicators.

Revenue Administration: Training was provided to Tanzania Revenue Authority (TRA) on trends, practices and audits in transfer pricing (TP). The training aimed at improving TRA capacity in the application of TP concepts.



Training on TP, Tanzania, September 2018

TANZANIA (ZANZIBAR)

Government Finance Statistics: Zanzibar compiled preliminary BCG fiscal data. A hands-on training was provided in compiling fiscal data that meets the GFSM 2014 methodology. The mission also helped the authorities compile fiscal statistics for social security funds and local governments.

Macro-Fiscal Analysis: Training was delivered on fiscal policy and revenue forecasting, and the mission worked closely with officials in the Department of Financial and Fiscal Policies in the Ministry of Finance and Planning to produce a simple revenue forecasting tool. This training laid the groundwork for forthcoming work to connect revenue forecasts with relevant macroeconomic proxies in the preparation of the 2019/20 budget.

Public Financial Management: Training was delivered on the medium-term budget framework and budget tracking. The participants were trained on the concept of budget costing; the standardization of the methodology for costing commonly used items; the use of cost drivers to calculate budget costs; and the use of budget baselines to adequately reconcile the expenditure requirements within the resource constraints and prioritize or scale down the service delivery.

Real Sector Statistics: The authorities completed developing the 2015 supply and use tables (SUTs) to provide reconciled benchmark estimates for 2015 and compile rebased quarterly and annual GDP series. The GDP series have been revised from 2007 base year to 2015.

Revenue Administration: Support was provided to the Zanzibar Revenue Board on improving audit capacity through the designing of new policies and procedures, supporting the undertaking of audits of businesses, and providing direct audit training. Training was delivered to staff to improve the application of auditing concepts.

UGANDA

Financial Sector Regulation and Supervision: The Capital Markets Authority (CMA) was assisted to implement RBS for intermediaries. The mission delivered hands-on training on the risk management cycle, oversight and governance, and risk identification and assessment.

Macro-Fiscal Analysis: Training was delivered on fiscal risk analysis and clear budget communication.

The mission worked with officials to strengthen the fiscal risk statement to be published with the 2019/20 national budget framework paper. A spreadsheet of forecasting variance was prepared, which enabled the review of the forecast performance of GDP, revenue, expenditure, the overall balance, and the calculation prediction intervals around the forecasts. The mission recommended that the authorities publish the fiscal risk statement as a standalone annex with the 2019/20 budget documentation.

Public Financial Management: Support was provided to the Ministry of Finance, Planning and Economic Development (MoFPED) in developing: (a) guidelines and templates for costing the budget baseline; and (b) guidelines for the MoFPED budget analysts to undertake a standardized analysis of the sector budgets and present a comparable analytical overview of the sector reports. These measures will assist in the development of the initial baseline expenditure and production of more reliable annual and multiyear estimates for Uganda.

Another mission delivered training to Uganda on budget costing and the construction of budget baselines. The mission also provided quality assurance to officials of the MoFPED during the preparation of costing guidelines. Support was also provided to prepare the rollout of the baseline costing exercise for 2020/21-2023/24.

Real Sector Statistics: The Uganda Bureau of Statistics is broadening the PPI coverage to provide improved deflators for deriving estimates of economic data. Assistance was provided to develop an agriculture PPI and rebase (with methodological improvement) the construction sector index (CSI) – an input price index. Additional support was provided for producing rebased estimates of GDP based on SUTs for 2016/17.

Revenue Administration: Support was provided to the authorities on prioritizing and sequencing of the key tax policy and administration reforms and packaging them into a medium-term revenue strategy document (MTRS). Work on the MTRS document was done together with officials from the MoFPED and Uganda Revenue Authority.

ATTACHMENTS

Ethiopia Revenues and Customs Authority (ERCA) officials were attached to the Rwanda Revenue Authority (RRA). The attachment provided the ERCA officers the opportunity to study project management governance policies, procedures, operations, monitoring, evaluation and structure arrangements, and to discuss the types of challenges that might arise as ERCA seeks to enhance its own framework.

RRA officials were attached to the Mauritius Revenue Authority (MRA). The attachment provided the RRA officers the opportunity to study how MRA has managed to have a sound and reliable taxpayer base and how the registration function supports the domestic taxes department.

REGIONAL ACTIVITIES

Financial Sector Supervision and Regulation: A regional workshop was held on implementing Basel Core Principles and International Financial Reporting Standards (IFRS 9).



Financial Market Infrastructures and Payments: A regional workshop was organized jointly with AFRITAC West 2 to strengthen compliance with the principles related to general organization and operational risk of the CPSS-IOSCO Principles of Financial Market Infrastructures (PFMI). The workshop also addressed the regulatory requirements for electronic money, for which there is strong and growing interest across the region.

Macro-Fiscal Analysis: A regional workshop on medium term fiscal frameworks (MTFFs) and fiscal risks was conducted in collaboration with AFRITAC

South and the Common Market for Southern and Eastern Africa (COMESA). The workshop brought together participants from 22 countries to share experiences in the design and implementation of MTFFs and fiscal risk analysis. The participants discussed approaches to strengthening macro-fiscal forecasting, improving the budgeting process, and developing a fiscal risks management framework.



Participants in the MTFF workshop, South Africa, September 2018.

Public Financial Management: A regional workshop was held, in collaboration with UN Women, on understanding gender-responsive budgeting (GRB). The workshop was attended by officials from the ministries of finance and other ministries and agencies responsible for gender equality in AFE member countries. The workshop presented an assessment of the issues and challenges around GRB, recognized the importance of national context and the need for home-grown approaches in adopting potential reforms. It provided a platform for knowledge-sharing among AFE countries.



IMF (East AFRITAC)
REGIONAL PUBLIC FINANCIAL MANAGEMENT (PFM) WORKSHOP IMPROVING GENDER RESPONSIVE BUDGETING WORKSHOP AGENDA 13 - 15 AUGUST 2018
AT MOUNT MERU HOTEL, ARUSHA - TANZANIA

In addition, a workshop for budget directors from member countries was organized on building an effective budget challenge function. The objective of the workshop was to facilitate a stock taking of budget reforms in the region and discuss the issues affecting the efficient and effective delivery of the budget department's mandate, and to specifically seek ways of improving the effectiveness of the budget challenge function being exercised by the ministries of finance. The workshop was first of its kind for budget directors and provided an opportunity for peer learning.

Revenue Administration: A regional workshop on effective filing and payment processes was aimed at assisting member countries to strengthen their taxpayers' filing and payment processes to suit their various situations. The workshop participants shared country experiences and developed tailored plans to achieve effective filing and payment processes. The tailored country plans focused on three themes: (i) best practice filing, payment and arrears; (ii) data integrity to support filing, payment and arrears; and (iii) developing effective support capabilities.



Participant in the taxpayers' filing and payment processes workshop, Malawi, September 2018.

Regional Course: AFE and the IMF Institute for Capacity Development held a course on economic issues in regional integration. This course provided the participants with a framework to analyze the drivers, benefits and challenges of regional economic integration. It had a focus on integration in the EAC.

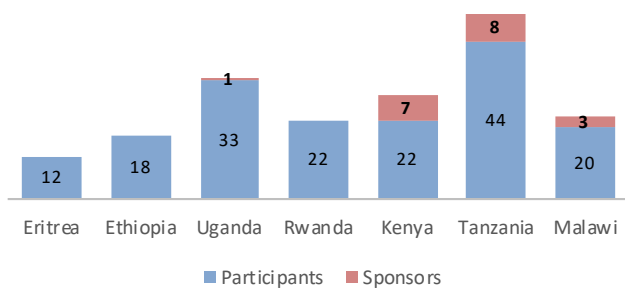
REGIONAL CORNER: Assessing the impact of training delivered by AFE

AFE assesses its training activities in line with the IMF’s common evaluation framework. Training evaluation at AFE includes end-of-course satisfaction surveys (for all regional workshops), knowledge transfer evaluation with pre- and post-course tests for selected activities with a high training content, and impact evaluation surveys several months after training for all regional workshops. Impact evaluation surveys are anonymous and conducted online.

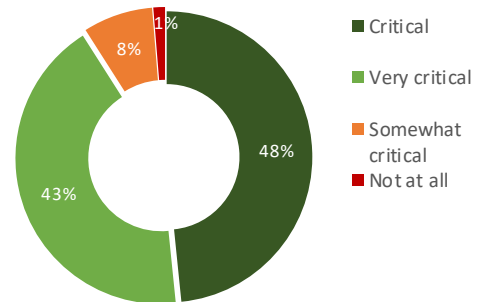
The FY 2018 impact survey targeted 368 participants in regional workshops and their 55 sponsors (supervisors). This annual survey was the third of its kind at AFE. The participation rate has increased significantly over the past three years from 18 percent in FY 2016 to 46 percent in FY 2018 for workshop participants. The participation rate of sponsors has also increased substantially from only 3 percent in FY 2016 to 35 percent in FY 2018. The main results of the FY 2018 impact survey are summarized below. They suggest a significant impact of AFE training activity.

Results of the Survey in Charts

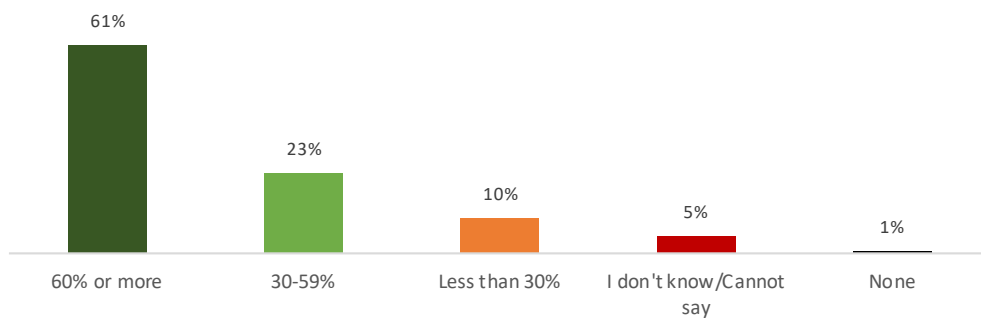
RESPONDENTS COUNTRY OF ORIGIN



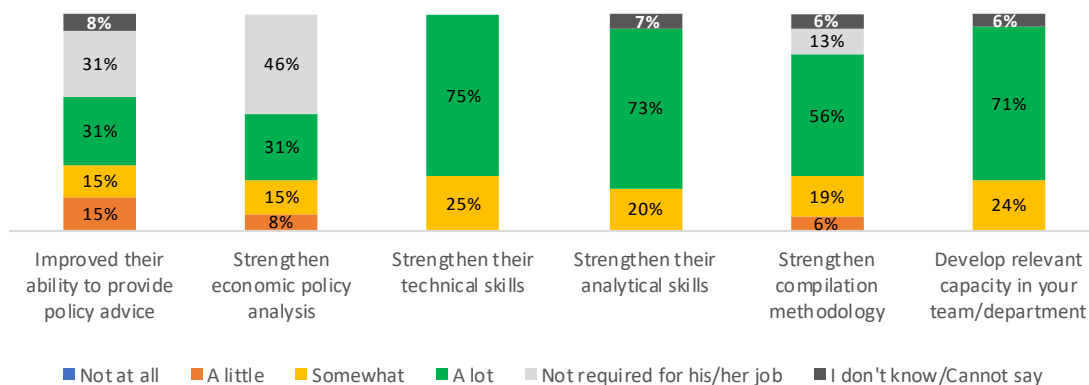
How critical were the knowledge and/or skills acquired during the training to your job? (162 respondents)



How much of your work time require(s/d) using the knowledge and/or skills taught in the course? (144 respondents)



Impact of training on participant skills as evaluated by sponsors



PARTNERS CORNER: Interview with Samrita Sidhu, Head of Public Finance & Tax Department, UK Department for International Development (DFID).

Tell us about DFID's new programme with AFRITAC East:

Supporting the International Monetary Fund (SIMF) is a new 2.5-year programme that will support the IMF to deliver policy advice and capacity development activities to key macroeconomic policy institutions in a range of developing countries. Under SIMF, DFID will support a number of IMF thematic funds and regional centers which offer targeted support on public financial management and domestic revenue mobilization. For example, we will be extending our existing support on AFRITAC East, AFRITAC South and the IMF's Tax Administration Diagnostic Assessment Tool and will extend new support to AFRITAC West 2.

How does funding to AFRITAC East and other IMF activities fit with DFID's strategy?

Enhancing domestic revenue collection and public financial management systems is a core part of the UK's ambition to help developing countries transition from aid dependency. The SIMF programme will contribute to achieving DFID Secretary of State's commitment that "We must focus on helping developing countries stand on their own feet and build sustainable health and education systems" (International Development Secretary Penny Mordaunt sets out her vision for UK aid: 12 April 2018).

The SIMF programme, including our funding to AFRITAC East, will also contribute towards a number of DFID strategies and commitments:

- As part of the UK's commitment to the Addis Tax Initiative (ATI), HM Government will double aid for domestic revenue mobilization to £50m by 2020.
- DFID's Bilateral Development Review 2016 makes a commitment to help countries 'collect

more and fairer tax, spend public money more transparently and accountably'.

- DFID's Economic Development Strategy 2017 commits DFID to "help countries to increase their own domestic revenues; and build open, transparent institutions as the foundation of more prosperous economies".

What support will DFID provide to AFRITAC East?

DFID has supported AFRITAC East since 2002. Our most recent phase of support (2009-2018) completed earlier this year, with all programme objectives being met. Under the new SIMF programme, DFID will provide £6m of new funding to AFRITAC East over 2018-2021. In addition, DFID has set aside further funds to be shared out on a performance basis, including potential support for new initiatives within the IMF.

Table 1. East AFRITAC: Forthcoming Activities – November 1, 2018 – January 31, 2019

Financial Market Infrastructures				
Country	Type	Subject	Date	Expert(s)
Rwanda	National Training	Authorities conduct regular assessments against the PFMI: staff receive oversight training	January 21 – 25, 2018	Faith Stewart (AFE Advisor), short-term expert (STX, TBD)
Financial Sector Supervision and Regulation				
Country	Type	Subject	Date	Expert(s)
Regional	Regional Workshop	Building Cyber Resilience and Enhancing Supervisory Processes	November 5 – 9, 2018	Courtney Christie-Veitch (AFE Advisor), Tamas Gaidosch (HQ), Caio Fonseca Ferreira (HQ), Philip Harrison (STX), Oluwakemi Okutubo (HQ)
Kenya	TA Mission	Strengthening Internal Liquidity Adequacy Assessment Process (ILAAP)	December 3 – 7, 2018	Courtney Christie-Veitch (AFE Advisor)
Rwanda	TA Mission	Strengthening Macro Prudential Policy Framework	December 2018	Hall Keith Michael (STX)
Uganda	TA Mission	Implementing Basel II and Risk-based Supervision	November 2018	Courtney Christie-Veitch (AFE Advisor)
Tanzania	TA Mission	Enhancing Information Technology Supervision	December 2018	Courtney Christie-Veitch (AFE Advisor)
Tanzania	TA mission	Strengthening Macro Prudential Policy Framework	December 2018	Hall Keith Michael (STX)
Government Finance Statistics				
Country	Type	Subject	Date	Expert(s)
Uganda	TA mission	Improving quality of EBUs and quarterly BCG fiscal data	December 10 – 20, 2018	Robert Maate (AFE Advisor), Jóhann Rúnar Björgvinsson (STX)
Rwanda	TA mission	Improving quality of EBUs, public corporations and quarterly BCG fiscal data	January 7 – 11, 2019 (TBC)	Robert Maate (AFE Advisor), Jóhann Rúnar Björgvinsson (STX)
Malawi	TA Mission	Expanding coverage to the general government	December 3 – 7, 2018	Robert Maate (AFE Advisor), Janis Platais (STX)
Kenya	TA mission	Improving quality of EBUs, public corporations and quarterly BCG fiscal data	January 17 – 25, 2019 (TBC)	Robert Maate (AFE Advisor), Jóhann Rúnar Björgvinsson (STX)
Ethiopia	TA mission	Compilation of BCG fiscal data and refining the PSIT	5 – 14, 2018	Giovanna Dabbicco (STX)
Tanzania	Training	Hands-on session to GFS compilers in the Ministry of Finance and Planning	19 – 23 November, 2018	Robert Maate (AFE Advisor), Francois Englebrect (STX)

Regional	Regional Workshop	Regional workshop on PSDS for AFE and EAC member countries Finalizing the EAC GFS guidelines on revision policies and inventories	26 – 30 November, 2018	Robert Maate (AFE Advisor), Andrew Kitili (HQ), Ismail A. Zarco (STX)
Macro – Fiscal Analysis				
Country	Type	Subject	Date	Expert(s)
Tanzania	TA Mission	Fiscal forecasting with the Parliamentary Budget Office	November 26-December 7	Bryn Battersby (AFE Advisor), Paul Gardiner (STX)
Tanzania (Zanzibar)	TA Mission	Updating the financial programming framework	December 10-21	Bryn Battersby (AFE Advisor), Anna Lennblad (STX)
Tanzania	Regional Workshop	EAC workshop	January 14-16	Paul Seeds (AFE Advisor), Amitabh Tripathi (AFE Advisor), Kubai Khasiani (AFE Advisor), Bryn Battersby (AFE Advisor)
Rwanda	TA Mission	Pre-FTE data collection	January 28-February 1	Bryn Battersby (AFE Advisor), Paul Seeds (AFE Advisor)
Monetary Policy and Foreign Exchange Market Operations				
Country	Type	Subject	Date	Expert(s)
Rwanda	National Training	Developing Forecasting and Policy Analysis System (FPAS)	November 12-23, 2018	Mikhail Pranovich (HQ), Jan Vlcek (AFE Advisor)
AFE	Regional workshop	Managing Capital Flows	December 3-7, 2018	Charlie Kramer (HQ), Dimitre Milkov (HQ), Marin Molosag (AFE Advisor)
Eritrea	National Training	Monetary Policy Operations	December 10-14	Marin Molosag (AFE Advisor), Daniel Savin (STX)
Public Financial Management				
Country	Type	Subject	Date	Expert(s)
Tanzania (Zanzibar)	TA Mission	Cash Management and In-year reporting	October 29-November 9	Paul Seeds (AFE Advisor), Amitabh Tripathi (AFE Advisor)
Malawi	National Training	National Training on Strengthening Budget Costing	October 29-November 9	Kubai Khasiani (AFE Advisor), Imran Aziz (STX), Gerhard Steger (STX)
Rwanda	TA Mission	Follow up on Developing a Framework for Implementing Performance Budgeting	November 12-23	Gerhard Steger (STX)

Tanzania	TA Mission	Improving IPSAS Coverage and Compliance	November 19-30	Paul Seeds (AFE Advisor), Frans Van Shaik (STX)
Uganda	TA Mission	PFM framework for natural resource revenues	November 26-30	Fazeer Rahim (IMF HQ), Richard Allen (STX), Rolando Ossowski (STX), Amitabh Tripathi (AFE Advisor)
Uganda	TA Mission	Contingent Liabilities	December 3-14	Amitabh Tripathi (AFE Advisor), Murray Petrie (STX), Fritz Bachmair (STX)
Malawi	TA Mission	Supporting Implementation of the new IFMIS	December 3-14	Paul Seeds (AFE Advisor), Steve Hallan (STX)
Uganda	TA Mission	Improving Budget Documentation	January 8-22	Kubai Khasiani (AFE Advisor), Florence Kuteesa (STX), Greg Rosenberg (STX)
Regional	Regional Workshop	EAC workshop	January 14-16	Paul Seeds (AFE Advisor), Amitabh Tripathi (AFE Advisor), Kubai Khasiani (AFE Advisor), Bryn Battersby (AFE Advisor)
Regional	Regional Workshop	Regional workshop on financial reporting in collaboration with AFRITAC South	January 21-25	Paul Seeds (AFE Advisor), Amitabh Tripathi (AFE Advisor)
Rwanda	TA Mission	Pre-FTE data collection	January 28-February 1	Bryn Battersby (AFE Advisor), Paul Seeds (AFE Advisor)

Real Sector Statistics

Country	Type	Subject	Date	Expert(s)
Kenya	TA Mission	National Accounts/Developing household sector accounts until net lending	November 5-16	Pamela Audi (AFE Advisor)
Malawi	National training	Training (in-country): National Accounts/Compilation of annual GDP	November 26-30	Pamela Audi (AFE Advisor)
Uganda	TA Mission	Rebasing construction price indices -further development (finalizing the weights)	November 26 - December 7	Kat Pegler (STX)
Kenya	TA Mission	PPI rebasing – reviewing methodology and updating weights	January 7-11	Kat Pegler (STX)

Revenue Administration

Country	Type	Subject	Date	Expert(s)
Uganda	National Training	Strengthen Telecommunications Sector Tax Audit Capacity	November 7-20	Andrew Chege (STX)

Uganda	National Training	Develop valuation capacity in customs	November 14-27	Ernest Sigande (STX)
Eritrea	TA mission	Strengthening the tax legislative framework	November 19-30	TBA
Ethiopia	TA Mission	HQ led Customs Diagnostic Mission	November 26 to December 7	Berlin Msiska (AFE Advisor)
Kenya	TA Mission	Develop a compliance improvement plan and strategy of monitoring and evaluation	November 28 to December 11	Stephen Wilcox (STX)
Uganda	Attachment	Training in Fraud detection techniques, analyzing financial statements data, data mining and evidence management	December	Attachment to a revenue authority (TBA)
Regional	Regional Workshop	Regional meeting/workshop for CGs of AFE member countries	December 3-7	Berlin Msiska (AFE Advisor)
Regional	Regional Workshop	Building effective taxpayer Registers	December 10-14	Cheryl-lea Field (STX)
Malawi	TA Mission	Review of the Domestic Taxes Headquarters Function	January 17-30	Maureen Kidd (STX)
Mauritius	Regional Workshop	Workshop on AFE/AFS/COMESA - Advanced Rulings, Valuation and Origin	January 28 to February 1	TBA

IMF ONLINE COURSES

Available to government officials and, in some cases, to the general public through www.imf.org/institute-online and <https://www.edx.org/school/imfx>. Forthcoming courses include:

Financial Programming and Policies, Part 1: Macroeconomic Accounts and Analysis (FPP.1x)

Language: English

November 1, 2018 – April 30, 2019 (26 weeks)

Application deadline: April 16, 2019

Macroeconometric Forecasting (MFx)

Language: English

January 1 – April 30, 2019 (17.2 weeks)

Application deadline: December 25, 2018

Table 2: East AFRITAC's Technical Assistance Reports Posted on the IMF's Extranet

Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF's secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Eritrea	Eritrea - Technical Note on Government Finance Statistics	April 9 – 13, 2018	FY 2018
Ethiopia	Developing Monitoring and Evaluation for Program Based Budgeting	February 14-27, 2018	FY 2018
Ethiopia	Ethiopia - Implementing the Treasury Single Account	March 19-30, 2018	FY 2018
Ethiopia	Producer Price Index for Construction	June 4-6, 2018	FY 2019
Kenya	Report on Government Finance Statistics Mission - Towards dissemination of high frequency fiscal data	January 8 -12, 2018	FY 2018
Kenya	TA Mission Report on The Rebasng of Construction Input Prices	January 15 – 26, 2018	FY 2018
Malawi	Malawi: Technical Assistance Note on Government Finance Statistics (March 2018)	March 5 – 12, 2018	FY 2018
Malawi	Malawi - Report on the Compilation of Annual National Accounts Statistics	March 21- 29, 2018	FY 2018
Malawi	Public Investment Management Assessment	April 25 – May 8, 2018	FY 2018
Malawi	Oversight and Monitoring of Statutory Corporations	June 12 – 25, 2018	FY 2019
Tanzania	Tanzania - Strengthening the Oversight and Supervisory Framework for the National Payment System (June 2018)	April 4-13, 2018	FY 2018
Uganda	Report on Residential Property Price Index	February 5-16, 2018	FY 2018
Uganda	Uganda: Expanding TSA Coverage and Strengthening Cash Management Practices (April 2018)	April 4 - 17, 2018	FY 2018
Uganda	Uganda - Report on Compilation of Balanced Supply and Use Tables	April 9 – 20, 2018	FY 2018
Uganda	Strengthening the Post Clearance Audit Practice in Customs	July 11 – 24, 2018	FY 2019
Uganda	Producer Price Index for Agriculture	June 18 – 22, 2018	FY 2019
Zanzibar	Report on Government Finance Statistics Mission: Towards Compilation of GFS for BCG in Zanzibar	February 19 – March 2, 2018	FY 2018
Zanzibar	Tanzania (Zanzibar) - Technical Assistance Report on GDP Rebasng and Compilation of 2015 Supply and Use Tables	April 26-May 8, 2018	FY 2018
Zanzibar	Developing Compliance Risk Management Capacity	July 11 – 24, 2018	FY 2019
Zanzibar	Compilation of Rebased GDP	June 11 – 22, 2018	FY 2019



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