

IMF East AFRITAC News

November 2018 - January 2019



TABLE OF CONTENTS

| | |
|------------------------|----|
| HIGHLIGHTS | 1 |
| ERITREA | 2 |
| ETHIOPIA | 2 |
| KENYA | 2 |
| MALAWI | 2 |
| RWANDA | 3 |
| TANZANIA | 3 |
| TANZANIA (ZANZIBAR) | 4 |
| UGANDA | 4 |
| ATTACHMENTS | 5 |
| REGIONAL ACTIVITIES | 6 |
| PARTNERS CORNER | 8 |
| FORTHCOMING ACTIVITIES | 9 |
| TA REPORTS | 13 |
| PARTNERS AND AFE STAFF | 15 |

East AFRITAC
BOT Building, North Tower, 10th Floor
2 Mirambo Street, Dar es Salaam,
Tanzania
Tel. +255 22 223 5353
Fax: +255 22 223 4204
www.eastafritac.org



HIGHLIGHTS

Financial Sector Regulation and Supervision: Support was provided to Rwanda on strengthening the risk-based capital framework and risk-based supervision for insurance companies, and to Tanzania on strengthening information communication technology supervision and supervision of FinTech.

Government Finance Statistics: Training was delivered to Ethiopia on the compilation of fiscal data for social security funds and extra-budgetary units (EBUs). Support was provided to Malawi on compiling quarterly budgetary central government and EBU data, to Rwanda on expanding institutional coverage to public corporations, and to Uganda on improving the quality of high frequency fiscal data.

Macro-Fiscal Analysis: Support was provided to Tanzania's Parliamentary Budget Office to develop macroeconomic and revenue forecasting tools, and to Zanzibar to update its revenue forecasting tool.

Monetary Policy and Operations: Support on forecasting and policy analysis was provided to Rwanda and Uganda. Training was delivered to Eritrea on monetary policy implementation.

Public Financial Management: Tanzania became the first AFE member country to adopt the accrual basis of accounting and reporting. Support was provided to Rwanda to draft an initial user manual for performance budgeting, and to Uganda to develop a fiscal framework for oil revenue management.

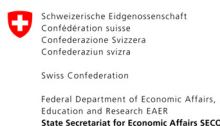
Revenue Administration: Support was provided to Eritrea on the review of the tax law framework, and to Malawi on the review of existing headquarters structures and management practices in both domestic taxes and customs and excises. Training was delivered to Uganda on advanced customs valuation and support provided on strengthening the telecommunications sector tax audit capacity.

Real Sector Statistics: Support was provided to Kenya and Uganda to develop rebased producer price indices focusing on weight updates and improving compilation methodology. Kenya was also supported to develop a framework and data sources for compiling household sector accounts. Training was delivered to Malawi on GDP compilation methods.

Regional Workshops: A total of 8 regional workshops were conducted, many in collaboration with other IMF regional technical assistance centers, the East African Community and the Common Market for Eastern Southern Africa.

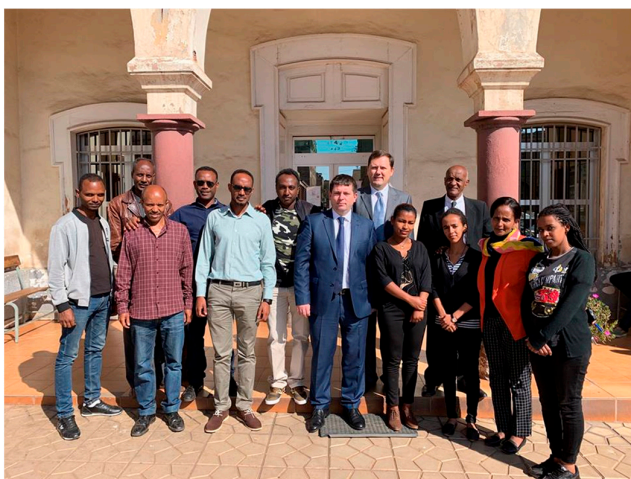
Partners Corner: In this issue we present an interview with Max Büge, Policy Officer at the German Federal Ministry of Finance, discussing Germany's support to African countries' development and AFRITACs.

Forthcoming Activities and TA Dissemination: Forthcoming activities through end-April 2019 are provided in Table 1. TA reports disseminated on the secure website are listed in Table 2.



ERITREA

Monetary Policy and Operations: Training was delivered to the Bank of Eritrea on monetary policy implementation. The course covered several topics including monetary policy strategy and transmission, the balance sheet of the central bank, the monetary policy operations toolkit, liquidity forecasting, and monetary and foreign exchange operations. The participants engaged in hands-on exercises to apply the tools discussed.



Participants in the monetary Policy training (Asmara, December 2018)

Revenue Administration: Support was provided to Eritrea on the review and updating of the tax law framework.

ETHIOPIA

Government Finance Statistics: Training was delivered to Ethiopia on the compilation of fiscal data for social security funds and extra-budgetary units (EBUs).

Revenue Administration: Support was provided on the review of customs administration. The mission identified several reform priorities which included the need to streamline transit, temporary storage and clearance processes. Advice was given on a medium-term strategy for further modernization.

Officials from the IMF Fiscal Affairs Department (FAD) and East AFRITAC (AFE) visited Ethiopia to discuss the ongoing and future technical assistance

under the Revenue Mobilization Thematic Fund project and AFE program.



FAD and AFE staff visit to Ethiopia

KENYA

Real Sector Statistics: Support was provided to the Kenya National Bureau of Statistics (KNBS) in developing a framework for compiling household sector accounts. The KNBS is continuing to improve and expand the range of national accounts statistics compiled to meet users' data needs and to align to the recommendations of the System of National Accounts 2008. The mission focused on identifying data sources and developing templates for compiling the new statistics.

Kenya also received assistance to advance the ongoing work on rebasing producer price indices (PPI). The KNBS has reviewed the compilation methodology and refined the PPI questionnaires to improve the quality of the indices.

Revenue Administration: Support was provided on developing a compliance improvement plan and strategy for monitoring and evaluation. The authorities have developed risk documentation and risk management structures and commenced work on the development of a risk register. Advice was provided on the development of compliance programs targeting specific sectors and risks.

MALAWI

Government Finance Statistics: Support was provided to the authorities to compile quarterly budgetary central government data and EBUs data.

Public Financial Management: Training was delivered on strengthening budget costing. The training covered the definition, purpose and design of baseline costing; a review of costing methodologies; a review of the challenges to realistic costing (including standardizing costing methodology, scarcity of cost data, and the management of data); and policy implications and co-ordination arrangements of baseline costing. Following the training and through stakeholder meetings, several technical recommendations were provided to the authorities to build capacity in this area.

Real Sector Statistics: Training was provided to the national accounts staff in GDP compilation to advance the processing of the historical series for dissemination. The National Statistics Office (NSO) continues to build staff capacity to support the routine compilation of quarterly and annual GDP estimates. The NSO's priorities include developing historical GDP series and conducting benchmark surveys to support the compilation of 2016 supply and use tables and GDP rebasing.

Revenue Administration: Support was provided on the review of existing headquarters structures and management practices in both domestic taxes and customs and excises. Advice was provided on possible modifications to the structures to reflect good practices.

RWANDA

Financial Sector Regulation and Supervision: Support was provided to the National Bank of Rwanda (BNR) to implement international financial reporting standards (IFRS 9) for banks. A significant component of the mission was the provision of training on IFRS 9 to supervisors.

Support was also provided on strengthening the risk-based capital framework (RBC) and risk-based supervision (RBS) for insurance companies. The mission provided training on the RBC and RBS which covered different RBC frameworks; the inclusion of credit risk, market risk, operational risk and liability risk in methodologies on determining capital charges for risks; the identification of significant activities in

insurers; and the assessment of inherent risks (reinsurance, insurance, credit, market, operational, reputational, strategic etc.).

Government Finance Statistics: Support to Rwanda focused on expanding institutional coverage to the public corporations' sub sector, resulting into full coverage of the entire public sector. Rwanda joins the few developing countries that compile fiscal data for the public sector that meets the GFS Manual (GFSM) 2014 with full coverage. The use of information technology in public financial management has facilitated the achievement of this milestone. The authorities were also supported to review quarterly budgetary central government data for compliance with the GFSM 2014 methodology.

Monetary Policy and Operations: The BNR received training on forecasting and policy analysis (FPAS). The mission worked with the BNR staff to develop macroeconomic projections and a new format for the policy presentation to the Monetary Policy Committee. Advice was given to BNR management on establishing processes and implementing organizational changes consistent with best FPAS practices. The mission assisted to develop a formal forecasting calendar and identify an adequate composition of the forecasting team.

Public Financial Management: Support was provided to draft an initial version of a user manual for performance budgeting. The mission supported a team from the budget and planning departments and the integrated financial management information systems (IFMIS) unit in drafting the manual. The draft performance budgeting manual: (i) explains its purpose in the context of the budget reform efforts of the Rwandan government; (ii) guides proper drafting of outputs, indicators, and targets; (iii) describes the pilot process and institutional roles; and (iv) outlines the monitoring, reporting and evaluation process.

TANZANIA

Financial Sector Regulation and Supervision: Support was provided to the Bank of Tanzania (BOT) in strengthening information communication

technology (ICT) supervision and supervision of FinTech (agent banking and mobile banking service providers). The mission involved an attachment from Uganda (i.e., officials from the Bank of Uganda to BOT) and included the review of ICT supervisory processes for Tanzania and Uganda.

Macro-Fiscal Analysis: Support was provided to the Parliamentary Budget Office (PBO) to develop macroeconomic and revenue forecasting tools. The mission worked with PBO officials to design and develop an Excel spreadsheet that can be used to maintain historical macro-fiscal data, estimate and forecast effective tax rates using that data, and produce forecasts of top-level revenue streams (using the government's forecasts of the relevant proxy bases). Training was also provided on macroeconomic and revenue forecasting methods and on different approaches to developing a collaborative working relationship with counterparts at the Ministry of Finance and Planning.

Public Financial Management: Tanzania is the first AFE member country to adopt the accrual basis of accounting and reporting, having started implementation in 2012/13. Government has sustained previous years' progress and made extensive further improvements within its annual audited financial statements. Specific improvements include: broadening disclosure of nonfinancial assets and pension fund liabilities; extending coverage of public sector institutions, where 640 entities are now consolidated in the annual statements; and recognizing tax receivables and revenues on an accrual basis.

TANZANIA (ZANZIBAR)

Macro-Fiscal Analysis: A financial programming framework has been maintained by the Zanzibar Planning Commission (ZPC) since 2014, but this has largely served as a historical database rather than as a forecasting tool. Support was provided to the ZPC to add three-year forecasts of value-added GDP components, the consumer price index (CPI), and the GDP deflator. Also, a revenue forecasting spreadsheet was further developed in the Department of Fiscal and Financial Policies of the Ministry of Finance and

Planning (MoFP) and an initial baseline forecast of revenue was produced.

Public Financial Management: Support was provided on cash management and in-year reporting practice. The mission provided advice on further improvements on formalizing the cash management function, refining cashflow forecasting templates, reconfiguring the IFMIS, implementing the financial regulations (currently in draft format), improving reporting practices, and enhancing the format and content of in-year reporting using new reporting templates. The mission also delivered a workshop for officials of the MoFP, selected ministries departments and agencies (MDAs) and regional governments on cash flow forecasting and in-year reporting.



Participants in the PFM mission (Zanzibar, November 2018)

UGANDA

Government Finance Statistics: Support was provided in improving the quality of high frequency fiscal data (quarterly and monthly). Statistics compilers improved their knowledge of the compilation of EBUs and public corporations' fiscal data. Support was further provided on producing financial balance sheet data.

Monetary Policy and Operations: AFE organized a joint workshop with the Bank of Uganda (BOU) on the main elements of the BOU medium-term forecasting framework. The workshop participants prepared an analysis of forecast performance since the inception of the medium-term forecasts as a regular input into

policy decisions. Analysis of the forecast performance over time and in recent periods resulted in important takeaways for improving forecast accuracy. Participants also worked on the improvement of the core forecasting model and the assessment of emerging external risks to the medium-term outlook.

Public Financial Management: Support to Uganda focused on developing a fiscal framework for oil revenue management. The mission, which was led by FAD, provided guidance on the design of fiscal rules for the advent of oil revenue and the PFM enhancements required for their successful implementation. Also, advice was provided on the key considerations for the calibration and operationalization of the nonoil primary balance, including the need to keep sufficient headroom under the debt ceiling to manage volatility in the future context of rising oil revenue and in the context of Uganda's commitment to the East African Monetary Union (EAMU) convergence criteria. The mission recommended significant improvements in PFM systems including better budget planning and execution, more comprehensive fiscal reporting, and more effective public investment management to support the move to a rules-based fiscal framework.

Support was also provided on improving the management, reporting and disclosure of contingent liabilities. The mission provided advice in three areas: (i) reviewing major contingent liabilities arising from different sources; (ii) analyzing risks from contingent liabilities, including developing a comprehensive database and applying available methodologies to assess these risks; and (iii) publishing of risk management and disclosure of all explicit and implicit contingent liabilities through the fiscal risk statement. The mission provided practical guidance through workshop sessions on identifying the sources of risk, considering how they should be allocated, and approaches to assessing and quantifying risks from contingent liabilities.

In addition, Uganda was assisted to review and streamline the key documentation for budget preparation, approval and reporting with a view to promoting greater fiscal transparency and effective fiscal policy making and accountability. The mission shared an action plan with the authorities designed to

strengthen the impact of budget documentation in policy making, fiscal planning, legislative oversight, and public participation over the medium term.

Real Sector Statistics: The Uganda Bureau of Statistics (UBOS) received support to rebase its construction input price index (CIPI). The UBOS is reviewing data collection questionnaires, compilation methodology and developing new weights for the CIPI. The new index will provide an improved deflator for more reliable estimates of economic growth and enhance inflation data available to policymakers and other data users.

Revenue Administration: Training was provided on advanced customs valuation, which covered the complexities involved in the application of World Trade Organization valuation principles and methods. A mapping of valuation risks against taxpayer size and customs control actions at each stage of the clearance process was developed. The authorities were advised that staff needed to understand their roles and appropriate control actions at each stage of the clearance process (including the valuation stage) relevant to the risks posed by each category of clients.

Support was also provided on strengthening the telecommunications sector tax audit capacity. The authorities were assisted in the identification and understanding of revenue sources and exploration of the business ecosystems to expand the scope of compliance management and revenue optimization.

ATTACHEMENTS

Public Financial Management: Three officials from the Public Investment Management Unit of the National Treasury Kenya visited the Project Analysis and Public Investment Management Department (PAP) of the Ministry of Finance, Planning and Economic Development in Uganda. The officials benchmarked with their counterparts on establishing the institutional framework for public investment management.

Also, two officials from Malawi's Ministry of Finance, Economic Planning and Development visited the National Treasury Kenya. They benchmarked on the

implementation of the medium-term expenditure framework and program budgeting.

Government Finance Statistics: Compilers of fiscal statistics from Rwanda were attached to Uganda. The officials shared experiences on the compilation of high frequency fiscal data.

REGIONAL ACTIVITIES

Financial Sector Supervision and Regulation: AFE in collaboration with the IMF Monetary and Capital Markets Department delivered a regional training workshop on building cyber resilience in East Africa and enhancing information communication technology (ICT) supervision. The workshop covered emerging cyber security trends, overview of regulatory frameworks internationally, cyber risk supervision and crisis management, and elements of good cyber regulatory practice in developing markets.



Participants in the cyber security workshop (Zanzibar, November 2018)

Government Finance Statistics: A regional workshop was held on the compilation and dissemination of public sector debt statistics (PSDS). The workshop aimed to finalize the EAC's guidelines on the development of GFS and data revision policies on PSDS; and refine the guidelines on establishing an inventory of methods, procedures and sources used for the compilation of GFS and PSDS. The participants shared experience on best practices in PSDS compilation.



Participants in the PSDS workshop (Kigali, November 2018)

Monetary Policy and Operations: AFE in collaboration with AFRITAC Centre, AFRITAC South and AFRITAC West 2 held a regional course on model-based monetary policy analysis. The course complemented several ongoing capacity building projects on the FPAS in the region and facilitated networking and peer-to-peer learning.

AFE together with the IMF Institute for Capacity Development organized a 5-day regional course on managing capital flows. The course covered the determinants of capital flows and the link between these flows and economic growth, macroeconomic volatility, and crisis risk. It also discussed capital account management tools and how they relate to financial regulation and exchange rate intervention. Using course material, the participants debated policy options available to reap the benefits of capital market integration while minimizing and mitigating its possible adverse effects.



Participants in the capital flows workshop (Zanzibar, December 2018)

Public Financial Management: AFE in collaboration with FAD participated in the EAC annual PFM workshop. This was the seventh annual workshop and was attended by officials from all member states except South Sudan. The workshop assessed the progress made in macroeconomic convergence towards EAMU and PFM harmonization. The participants showcased progress in the area of public investment management (Kenya) and implementing accrual-based public sector accounting (Tanzania). They also presented an update on their PFM action plans to harmonize budgetary and fiscal reporting.



AFE in collaboration with AFRITAC South, the Common Market for Eastern and Southern Africa (COMESA) Secretariat and the Southern African Development Community (SADC) delivered a five-day workshop on public sector accounting and reporting. Member countries are at different stages in implementing international accounting standards with the majority using a modified cash, or modified accrual basis but there is a general desire to move towards full accrual accounting in accordance with International Public Sector Accounting Standards (IPSAS).



Participants in the IPSAS workshop (South Africa, January 2018)

Countries shared their experiences and key lessons were discussed, which included: specific challenges in terms of coverage of all public sector entities; recording and valuing all assets and liabilities; modalities for delivering extensive training to all stakeholders; and the need to recognize the reform as a dedicated project and manage it accordingly, including the need for a sound roadmap, top level support and strong change management and communications.

Revenue Administration: A regional workshop focused on building effective taxpayer registers. The purpose of the workshop was to assist member countries build effective taxpayer registers and maintain their integrity through continuous updates. Accurate taxpayer registers will help regional economies improve tax compliance.



AFE in collaboration with AFRITAC South and COMESA conducted a joint workshop on advance rulings for classification, origin and valuation purposes. (Advance ruling is a written decision provided by the Authority to an importer's application made prior to importation on how a good will be treated by the Authority at the time of importation). Participants learned about best practice and shared their experiences, both the successes and failures, from across the regions. Notably, the Director General of Mauritius Revenue Authority (MRA) shared with the delegates the benefits of the program and how the MRA had worked with the business community to make it a reality. With support from IMF technical experts, the participants worked collaboratively to develop a series of action plans to implement their learning.

PARTNERS CORNER

Interview with Max Büge, Policy Officer, Project G20, Team Compact with Africa, German Federal Ministry of Finance

Last October the “Compact with Africa”-Conference took place in Berlin where German Chancellor Angela Merkel has announced a “Development Investment Fund”. Could you tell us more about this Fund?

The Development Investment Fund aims at fostering private sector investment, in particular in “Compact with Africa” partner countries. The fund will be based on three interconnected pillars. These are, first, the "AfricaConnect" financing program, which can be accessed by European companies for investments in Africa (volume up to €400 million); second, the "AfricaGrow", a ‘fund of funds’ with the objective of channeling equity to African SMEs, including start-ups (volume up to €400 million); third, the "Business Network Africa", which will enhance information and advisory services for companies interested in investing in Africa. On the German side, we are currently working on the implementation of the package and its structural set-up. From our perspective, the AFRITACs could play an important role in helping to set the macro-economic conditions required to develop and grow SMEs. This will require specific approaches for different sectors, reflecting the situation in each country.

Mobilizing private sector investment ranks high on the development agenda of many African countries and their development partners. In this regard, what role does economic and financial management play?

Indeed, there is a growing consensus that significantly higher private sector investment is needed for successfully implementing national development strategies and for achieving the Sustainable Development Goals. This requires more investment by foreign companies. But it also means the need to strengthen the domestic private sector and its ability to invest, to participate in international value chains and, ultimately, to create jobs. This is, in essence, what the

G20 “Compact with Africa”-Initiative is about. Efficient economic and financial management is indispensable in this regard. A well-functioning tax administration, transparent public financial management or sound financial sector regulation, for instance, are the cornerstones for doing business.

How does Germany support the AFRITACs?

When it comes to build local, needs-oriented capacities for a better business-enabling environment, AFRITAC East and the other AFRITACs play an important role. For this reason, Germany is much committed to support the AFRITACs. In that respect, the Federal Ministry of Finance and the Federal Ministry of Development and Cooperation have both committed funding to support the work of all five AFRITACs and ATI. We believe that the IMF’s capacity development operations in Africa play a significant role in building resilient economies across the continent. In the case of AFRITAC East, the German contribution goes back to 2002 when the center was established. Currently (2017-2019) Germany contributes €5 million over three years to AFRITAC East. The overall support to the six AFRITACs during this period amounts to €30 million.

AFE STAFF NEWS



Eric Lautier left AFE in October 2018. Eric had joined AFE in 2014, first as an economist. He became AFE’s Result Based Management (RBM) Advisor in October 2016. RBM responsibilities now rest with William Wakuganda, AFE’s economist.



Sabah Abdulrahman left AFE in October 2018. Sabah had joined AFE in 2008 and worked at AFE as an administrative assistant. She was on secondment from the Bank of Tanzania.

Table 1. East AFRITAC: Forthcoming Activities – February – April 2019

| Financial Market Infrastructures | | | | |
|---|-------------------------|---|-----------------------------|---|
| Country | Type | Subject | Date | Expert(s) |
| Rwanda | National Training | Authorities conduct regular assessments against the PFMI; staff receive oversight training | April 8 – 12, 2019 | Faith Stewart (AFE Advisor), short-term expert (STX, TBD) |
| Uganda | National Training | FMI compliant with the PFMI: Training on the PFMI to enable an assessment of the SIPS and legal review of check truncation | March 11 – 15, 2019 | Faith Stewart (AFE Advisor), STXs (TBD) |
| Financial Sector Supervision and Regulation | | | | |
| Country | Type | Subject | Date | Expert(s) |
| Regional | Regional Workshop | Regional Workshop on Insurance Supervision, “Implementing Insurance Core Principles (ICPs), Supervisory Colleges and IFRS 17 in East Africa | February 25 – March 1, 2019 | Courtney Christie-Veitch (AFE Advisor), Narendra Amritlal Sheth (STX), Michael Joseph Hafeman (STX) |
| Regional | Regional Workshop | Regional Joint Seminar on FinTech “Emerging Financial Technologies: Balancing Innovation and Regulation” | March 18 - 20, 2019 | Dirk Jan Grolleman (IMF HQ), Froukelien Wendt (IMF HQ), Courtney Christie-Veitch and Faith Stewart (AFE Advisors) |
| Kenya | TA Mission | Strengthening Internal Liquidity Adequacy Assessment Process (ILAAP); Strengthening Insurance Supervision – supervisor colleges and stress testing; Strengthening capital markets and securities supervision – risk-based supervision and stress testing. | March 11 – 15, 2019 | Courtney Christie-Veitch (AFE Advisor), Matthew Thomas Sullivan (STX) |
| Tanzania | TA Mission | Enhancing Stress Testing Framework | April 8 – 12, 2019 | Courtney Christie-Veitch (AFE Advisor), Keith Hall (STX) |
| Tanzania | TA Mission | Strengthening Anti-Money Laundering and Combatting Terrorism Supervision | April 22 – 26, 2019 | Ian Carrington (IMF HQ) |
| Rwanda | TA Mission | Enhancing Stress Testing Framework | April 15 – 19, 2019 | Courtney Christie-Veitch (AFE Advisor), Keith Hall (STX) |
| Rwanda | TA Mission | Strengthening Anti-Money Laundering and Combatting Terrorism Supervision | April 29 – May 3, 2019 | Ian Carrington (IMF HQ) |
| Government Finance Statistics | | | | |
| Country | Type | Subject | Date | Expert(s) |
| Eritrea | TA mission and training | Expansion of coverage to include EBUs | February 4 – 12, 2019 | Robert Maate (AFE Advisor), Francois Englebrecht (STX) |
| Zanzibar | TA mission | Compilation of high frequency data and expansion to the general government | February 14 - 22, 2019 | Robert Maate (AFE Advisor), Ismail Zarco (STX) |

| | | | | |
|----------|-----------------------|---|------------------------|--|
| Uganda | GFS regional workshop | Assessment of implementation of EAC GFS guidelines | March 4 – 8, 2019 | Robert Maate (AFE Advisor), Nabila Akhazzan (STX), Janis Platais (STX), Ahmed Hajoub (STX) |
| Uganda | TA mission | Expansion of coverage to the general government | March 11 – 15, 2019 | Robert Maate (AFE Advisor), Johann Bjorgvinsson (STX) |
| Kenya | TA mission | Expansion of coverage to the general government | March 18 – 27, 2019 | Robert Maate (AFE Advisor), Johann Bjorgvinsson (STX) |
| Malawi | TA and Training | High frequency data, training on GFSM 2014 concepts and migration of fiscal framework to GFSM 2014 concepts | April 2 – 17, 2019 | Robert Maate (AFE Advisor), Janis Platais (STX) |
| Tanzania | Training | Training on GFSM 2014 concepts | April 29 – May 8, 2019 | Robert Maate (AFE Advisor), Francois Englebrecht (STX) |

Macro – Fiscal Analysis

| Country | Type | Subject | Date | Expert(s) |
|-------------------|-------------------|---|----------------------|---|
| Ethiopia | National training | Training on fiscal risk identification | March 11-15, 2019 | Bryn Battersby (AFE Advisor), Fritz Bachmair (STX) |
| Rwanda (Regional) | Regional Workshop | Regional workshop on macro-fiscal forecasting tools | February 18-22, 2019 | Bryn Battersby (AFE Advisor), Sybi Hida (STX), Anna Lennblad (STX) |
| Kenya | National Training | Training on macro-fiscal forecasting fiscal policy and frameworks for natural resource management | April 15 – 26, 2019 | Bryn Battersby (AFE Advisor), Heloisa Cortella Marone (STX), Shields Jonathan Henry (STX) |

Monetary Policy and Foreign Exchange Market Operations

| Country | Type | Subject | Date | Expert(s) |
|----------|---------------------|---|----------------------------|--|
| Kenya | Customized Training | Forecasting and Policy Analysis System (FPAS) | February 4-8, 2019 | Yaroslav Hul (IMF HQ) |
| Tanzania | Customized Training | Forecasting and Policy Analysis System (FPAS) | February 18- March 1, 2019 | Carlos de Resende (IMF HQ), Alexei Miksjuk (STX) |
| Ethiopia | TA mission | Monetary Policy Operations | February 27- March 9, 2019 | Marin Molosag (AFE Advisor) |
| Malawi | Customized Training | Forecasting and Policy Analysis System (FPAS) | February 25- March 8, 2019 | Yaroslav Hul (IMF HQ), Shalva Mkhatrihvili (STX) |
| Rwanda | Customized Training | Forecasting and Policy Analysis System (FPAS) | March 4-15, 2019 | Mikhail Pranovich (IMF HQ), Jan Vlcek (STX) |
| Regional | Regional workshop | Central Bank Communication | March 18-22, 2019 | Marin Molosag (AFE Advisor), Carina Selander (AFS Advisor), Cecilia Roos-Isaksson (STX), Roland Meeks (IMF HQ) |
| Kenya | TA mission | Monetary Policy Operations | TBD | Marin Molosag (AFE Advisor), Advisor), STX-TBD |
| Malawi | TA mission | Monetary Policy Operations | TBD | Marin Molosag (AFE Advisor), STX -TBD |

| Public Financial Management | | | | |
|-----------------------------|-------------------|--|-------------------------------|---|
| Country | Type | Subject | Date | Expert(s) |
| Rwanda | TA mission | Pre-FTE data collection | January 28 – February 1, 2019 | Paul Seeds (AFE Advisor), Bryn Battersby (AFE Advisor) |
| Kenya | National Training | Follow up and national training on strengthening public investment management | February 7-21, 2019 | Kubai Khasiani (AFE Advisor), Simon Groom (STX), Edgardo Mimica (STX), Fernando Brittos (STX) |
| Malawi | TA Mission | Designing a TSA and requirements for the new IFMIS | February 18– March 1, 2019 | Paul Seeds (AFE Advisor), Guy Anderson (STX) |
| Tanzania | National training | National training on cash forecasting and management | February 25- March 1, 2019 | Amitabh Tripathi (AFE Advisor), Per Olof Jönsson (STX), S.M. Kumar (STX) |
| Ethiopia | Regional Workshop | Conference on macro-economic impact of gender equality | March 5-7, 2019 | Kubai Khasiani (AFE Advisor) |
| Kenya | TA mission | Annual financial reporting | April 3-16, 2019 | Amitabh Tripathi (AFE Advisor), Abdul Khan (STX), Frans Van Schaik (STX) |
| Rwanda | TA mission | Progress review on developing performance budgeting | April 2019 | Gerhard Steger (STX) |
| Uganda | TA mission | Progress review of public investment management | April 2019 | Kubai Khasiani (AFE Advisor) Christiane Roehler (STX), STX TBD |
| Rwanda | TA mission | Full Fiscal Transparency Evaluation (FTE) | April 23 – May 6, 2019 | Carolina Renteria (FAD), Ashni Singh (FAD), Bryn Battersby (AFE Advisor), Paul Seeds (AFE Advisor), Carolina Renteria (STX), Ashni Singh (STX), STX TBD |
| Uganda | TA mission | Strengthening cash management | April 29-May 10, 2019 | Paul Seeds (AFE Advisor), John Gardner (STX), |
| Real Sector Statistics | | | | |
| Country | Type | Subject | Date | Expert(s) |
| Rwanda | National Accounts | Developing a framework for compiling institutional sector accounts (production accounts) | March 4-15, 2019 | Nino Vakhvakhishvili (STX) |
| Ethiopia | National Accounts | Developing quarterly GDP by expenditure | April 1-5, 2019 | Francisco Sabido Martín (STX) |
| Malawi | National Accounts | Review & improvement to source data for developing 2016 SUT | April 8-19, 2019 | Pamela Audi (AFE Advisor) |
| Revenue Administration | | | | |
| Country | Type | Subject | Date | Expert(s) |
| Tanzania | National Training | Follow up training on trends, practices and audits in transfer pricing | April 10-23, 2019 | Dale Hill (STX) |

| | | | | |
|------------------------|------------|--|--------------------------|---|
| Uganda | TA Mission | Review of information technology system | March 20 – April 2, 2019 | TBD |
| Uganda | Attachment | Training in fraud detection techniques, analyzing financial statements data, data mining and evidence management | March 11 – 15, 2019 | |
| Uganda | TA mission | Tax administration diagnostic assessment tool (TADAT) mission | February 12 – 27, 2019 | Andrew Okello (FAD), Maimbo Nyanga (FAD), Berlin Msiska (AFE Advisor), Grace Sowah (STX), Sameera Khan (STX) and F.A.M. van Brunschot (STX) |
| Rwanda | TA Mission | Tax administration diagnostic assessment tool (TADAT) mission | April 23 – May 10, 2019 | Andrew Okello (FAD), Muyangwa Muyangwa (FAD), Berlin Msiska (AFE Advisor). STXs - TBDTBD |
| East African Community | Workshop | EAC: Regional High-level workshop on Single Customs Territory | March 27 – 29, 2019 | TBD |
| Ethiopia | Attachment | Benchmarking establishment of a training center | April 29 – May 3, 2019 | |
| Kenya | TA mission | FAD-led mission on revenue administration | TBD | TBD |

IMF ONLINE COURSES

Available to government officials and, in some cases, to the general public through <http://imf.smartcatalogiq.com/en/current/Catalog/Online-Learning-OL> and <https://www.edx.org/school/imfx>. Forthcoming courses include:

Financial Programming and Policies, Part 2: Program Design (FPP.2x)
Language: English;
Duration: March 6 - April 24, 2019

Macroeconomic Management in Resource-Rich Countries (MRCx)
Language: French
Duration: April 10 - May 29, 2019

Table 2: East AFRITAC's Technical Assistance Reports Posted on the IMF's Extranet

Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF's secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

| Country | Title | Mission Dates | Extranet FY |
|---------------------|---|--------------------------------|-------------|
| Eritrea | Strengthening taxpayer registration and the integrity of the taxpayer register | October 10 – 23, 2018 | FY 19 |
| Ethiopia | Enhancing risk-based supervision processes for insurance companies | June 4 – 8, 2018 | FY 19 |
| Ethiopia | Producer Price Index for Construction | June 4 – 15, 2018 | FY 19 |
| Ethiopia | Developing Compliance Risk Management Capacity | August 13 – 24, 2018 | FY 19 |
| Kenya | Training on IFMIS cash management module | August 29 – September 11, 2018 | FY 19 |
| Malawi | Preparing the fiscal risk statement | May 7 – 11, 2018 | FY 19 |
| Malawi | Compilation of Quarterly GDP by Activity | May 28 – June 8, 2018 | FY 19 |
| Malawi | SOE Oversight and Monitoring of Statutory Corporations | June 12 – 25, 2018 | FY 19 |
| Malawi | Reporting and Controls in IFMIS | August 6 – 17, 2018 | FY 19 |
| Malawi | Developing a framework for assessing the impact of compliance activities | October 8 – 19, 2018 | FY 19 |
| Rwanda | Rebasing IIP, PPI and XMPI - Updating Weights and Product Specifications | July 9 – 20, 2018 | FY 19 |
| Rwanda | Review of the integrity of the taxpayer register | July 30 – August 10, 2018 | FY 19 |
| Rwanda | Develop a Domestic Taxes Department Headquarters Function with its Process Flow and Staff Roles | September 12 – 25, 2018 | FY 19 |
| Tanzania | Review of Rebased GDP Estimates | July 13 – 31, 2018 | FY 19 |
| Tanzania | Rebasing PPI - determination of new weights and product specifications | August 13 – 24, 2018 | FY 19 |
| Tanzania | Follow-up on Strengthening the Medium-term approach to Budgeting | August 16 – 29, 2018 | FY 19 |
| Tanzania | Training on Trends, Practices and Audit in Transfer Pricing | September 5 – 18, 2018 | FY 19 |
| Tanzania (Zanzibar) | Compilation of Rebased GDP | June 11 – 22, 2018 | FY 19 |
| Tanzania (Zanzibar) | Developing Compliance Risk Management Capacity | July 11 – 24, 2018 | FY 19 |
| Uganda | Report on Development of Rebased GDP Estimates | July 23 – August 3, 2018 | FY 19 |
| Uganda | Producer Price Index for Agriculture | June 18 – 22, 2018 | FY 19 |

| Country | Title | Mission Dates | Extranet FY |
|---------|--|-------------------------|-------------|
| Uganda | Strengthening the Post Clearance Audit Practice in Customs | July 11 – 24, 2018 | FY 19 |
| Uganda | Technical Assistance on Construction Sector Index | August 6- 17, 2018 | FY 19 |
| Uganda | Agriculture Producer Prices Finalizing the Induces for Dissemination | September 10 – 14, 2018 | FY 19 |



Member Countries

Eritrea
Ethiopia
Kenya
Malawi
Rwanda
Tanzania
Uganda

External Donors

European Union
European Investment Bank
Germany
The Netherlands
Switzerland
United Kingdom

AFE Staff

Center Coordinator

Hervé Joly

Resident Advisors

Financial Market Infrastructures and Payments: Faith Stewart.

Financial Sector Supervision: Courtney Christie-Veitch

Government Finance Statistics: Robert Maate

Macro-Fiscal Analysis: Bryn Battersby

Monetary and Foreign Exchange (FX)

Market: Marin Moloşag

Public Financial Management: Kubai Khasiani, Paul Seeds, and Amitabh Tripathi

Real Sector Statistics: Pamela Audi

Revenue Administration: Berlin Msiska

Office Manager

Edina Moshi

Economist

William Wakuganda

Administrative Staff

Evonne Massawe (IT officer)

Amina Karuma

Warda Kassim

Neema Kaduma

Wilhelm Kinabo

Stamili Togwa



European Union



Ministry of Foreign Affairs of the Netherlands



Federal Department of Economic Affairs,
Education and Research EAEF
State Secretariat for Economic Affairs SECO



Federal Ministry of Finance

Germany

