

IMF East AFRITAC News

May – July 2020



HIGHLIGHTS

In the last few months of FY 2020 (May 2019-April 2020), the COVID-19 crisis affected AFE's capacity to deliver capacity development (CD) support. The Center switched to remote delivery and was able to deliver significant support to its member countries in some sectors. However, there also was for a few weeks an almost complete stop of regional workshops, training activities at the country level, and attachments. As a result, the execution rate of the FY 2020 work plan dropped to 83 percent, the lowest in many years.

AFE has remained in close touch with its member countries to assess the need for changes to its FY 2021 work plan, whose first quarter implementation is summarized in this newsletter. The crisis, so far, does not seem to have led to a complete change of CD priorities of member countries. Rather, it seems to make some of their ongoing reforms supported by AFE (e.g., better expenditure prioritization and revenue collection, more resilient financial systems) even more critical to implement quickly. And of course, the COVID-19 crisis has become an important element of context. In light of the considerable uncertainty about the outlook, the work plan for FY 2021 and its implementation will continue to be handled very flexibly.

In the past few months, AFE and its member countries have significantly increased their capacity to deliver and receive CD support remotely. This, together with the front-loading of activities easier to deliver remotely, led to a pick-up in activity in May-July 2020. (During this period, all activities were delivered remotely.) New forms of engagement have also been tried. In this regard, webinars have proved successful to reach out to the authorities and to share experiences on how to respond to the COVID-19 crisis, for instance in financial sector supervision, PFM, and government finance statistics. In some cases, webinars were also combined with remote technical assistance missions. This newsletter provides more detail on these new activities.

Staff News: AFE bids farewell to Hervé Joly, the outgoing Center Coordinator, and welcomes Xiangming Li, the incoming Center Coordinator. A new customs administration advisor was recruited and is expected to start at AFE remotely in September. A new monetary operations and financial market infrastructure & payments advisor was also recruited and is expected to start at AFE remotely in October. Both colleagues will be introduced in our next newsletter.

Forthcoming Activities and TA Dissemination: Forthcoming activities through end- October 2020 are provided in Table 1. TA reports disseminated on the secure website are listed in Table 2.

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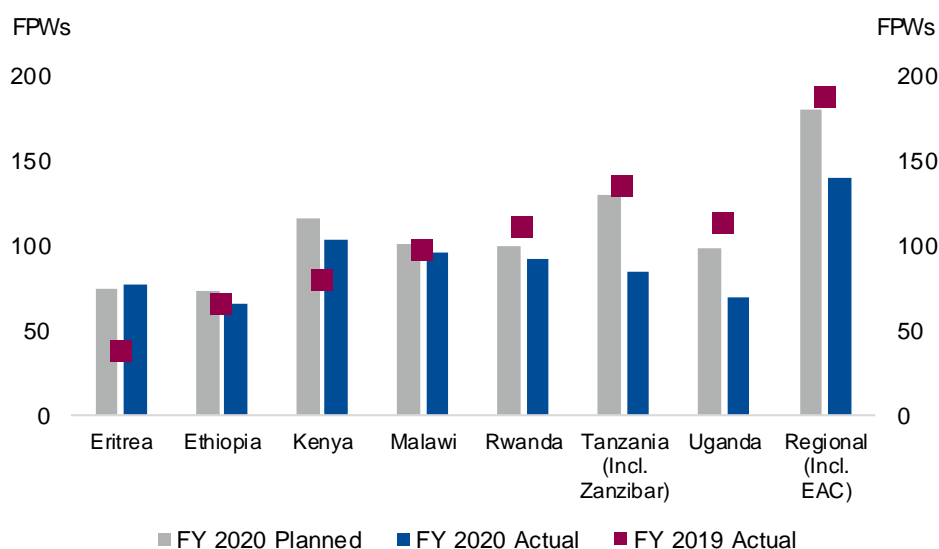
Meet our New Center Coordinator – Xiangming Li



Ms. Xiangming Li, a Chinese national, will join AFE on August 24, 2020 as the center coordinator. Ms. Li has held operational and policy positions across the IMF, including in African Department and previously in the European, Strategy Policy and Review, Fiscal Affairs, Monetary and Capital Markets departments, and in the Institute for Capacity Development. Her work on surveillance, lending, training, and technical assistance spans across Africa, Europe, Asia, and the Caribbean. She also worked with development partners across the world on supporting IMF capacity development. She earned a Ph.D. in economics and economic development from the Massachusetts Institute of Technology and a master's degree in urban planning and a B.S. from Peking University. Xiangming will be working from Washington D.C. in the near future, until she is able to travel to Dar es Salaam.

AFE's Key Results of the Fiscal Year 2020 (May 2019 – April 2020)

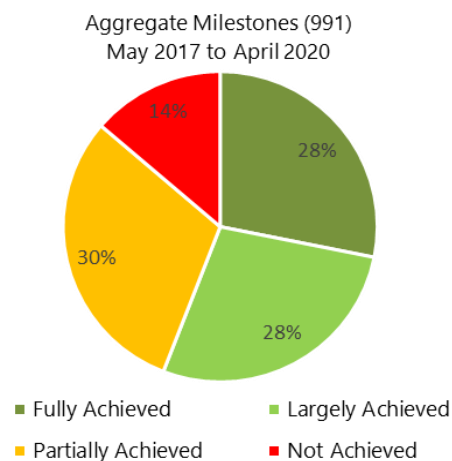
Figure 1: Resource execution across countries measured in Field Person Weeks, FPWs (1 FPW = 7 field days)



Impact of the COVID-19 Crisis on FY 2020 Work plan

In the last few months of FY 2020, the COVID-19 crisis affected AFE's capacity to deliver capacity development (CD) support and its member countries' capacity to receive it. Mission travel was suspended, and strict confinement measures were implemented in some member countries; both required a different approach to the delivery of CD support. The Center switched to remote delivery and was able to deliver significant support to its member countries in some sectors. However, there was for a few weeks an almost complete stop of regional workshops, training activities at the country level, and attachments. As a result, the execution rate of the FY 2020 work plan dropped to 83 percent, the lowest in many years.

Figure 2. Milestones Performance



ERITREA

Financial Sector Supervision and Regulation: A remote mission focused on strengthening risk-based supervision for banks in Eritrea. The Bank of Eritrea was assisted in reviewing and revising its risk-based supervision manual.

Revenue Administration: Support was provided remotely to the Inland Revenue Department (IRD) to assist the review of draft tax laws, from an administrative perspective, prior to their implementation. The draft laws are contained in: The Income Tax Proclamation and its regulations; the Sales and Excise Tax Proclamation and its regulations; and the Tax Procedures Proclamation and its regulations. The advised actions from the review were directed at strengthening: (a) law clarity; (b) staff guidance; (c) taxpayer guidance; (d) administrative systems; and (e) compliance systems.

Further support was provided to the IRD on developing explanatory notes for the draft laws. The IRD was advised to develop specific explanatory notes in line with any changes that will be made in the draft articles; and when they are enacted into law, to use the explanatory notes to develop staff training and education products.



Mission team members working remotely on Eritrea

ETHIOPIA

Financial Sector Supervision and Regulation: The National Bank of Ethiopia was assisted in strengthening insurance supervision. Support was provided in implementing the simplified solvency II approach to insurance supervision and stress testing of the insurance companies to include any impact of the COVID-19 on insurers.

Government Finance Statistics: Support was provided to compilers of fiscal data to improve the quality of budgetary central government statistics. The process generated data for dissemination.

Macro-Fiscal Analysis: Support was provided on updating the fiscal risk statement and incorporating new information. Estimates of Ethiopia's Public Sector Balance Sheet (PSBS) for the years 2014-18 were developed. The mission demonstrated how these estimates can inform fiscal risk identification and management. Fiscal health checks were conducted on key state-owned enterprises (SOEs) which provided a deeper understanding of potential fiscal risks arising from this sector and the information could be incorporated into the fiscal risk statement.

Revenue Administration: To support the expenditure needs of the country's Homegrown Economic Reform Agenda and the anticipated 10-year prosperity plan, Ethiopia requested a joint tax policy and revenue administration plan to increase tax-to-GDP ratio over the medium-term (5 years). AFE participated in this joint remote mission which was carried out with both the Ministries of Finance and Revenue (tax and customs commission) together with the IMF's Fiscal Affairs Department (FAD). The discussions with the authorities drew from the extensive capacity development support in tax policy and revenue administration in the last few years.

KENYA

Financial Sector Supervision and Regulation: The Capital Markets Authority of Kenya was assisted in developing and enhancing capital and liquidity adequacy processes for securities firms.

Government Finance Statistics: Support was provided to improve the quality of fiscal data for the general government. The process generated data for use in the annual publication of the economic survey.

Macro-Fiscal Analysis: Support was provided on stress testing and fiscal risk analysis of major high-risk SOEs. The mission assisted the Kenyan authorities develop a framework for remedial measures for strategic SOEs that have been adversely affected by COVID-19 in response to a directive in the budget speech. A staged process was proposed, consisting of: (i) A health check; (ii) applying potential COVID-19 shocks; and, (iii) options for support measures. Mission outputs included

guidelines for adopting the framework and Excel files and analysis for three strategic SOEs (Kenya Airways, Kenya Power and the University of Nairobi), which can be replicated to other strategic commercial and non-commercial high-risk entities.

Public Financial Management: Guidance was provided on modalities for strengthening project management and governance; updating and enhancing the supporting systems for accrual accounting; and the technical accounting implications of International Public Sector Accounting Standards (IPSAS) implementation at each project stage. The advice and recommendations have enabled the National Treasury to establish clearer direction in the project for attaining full IPSAS compliance with the EAC PFM harmonization requirements by FY2023/24.

Support was provided to the Budget Department and Public Investment Management Unit to develop a draft budget preparation manual, which integrates the ongoing budget costing and project selection reforms. The main outputs from the mission were the draft budget preparation manual and a capacity building plan to operationalize key elements of the manual to support the estimation of fiscal space and expenditure prioritization in coming budget cycles.

MALAWI

Financial Sector Supervision and Regulation:

Support was provided to the Reserve Bank of Malawi on strengthening insurance supervision. The mission focused on implementing the simplified solvency II approach to insurance supervision and stress testing of the insurance companies to include any impact of COVID-19 on insurers. The mission was aimed at developing Own Risk and Solvency Assessment (ORSA) standards for insurance companies.

Government Finance Statistics: Support was provided to expand coverage to the public sector. Staff in the Ministry of Finance, Economic Planning and Development was supported to compile fiscal data of extrabudgetary units, local councils and public corporations with a relatively large coverage of all entities.

Real Sector Statistics: Support was provided to the National Statistical Office of Malawi on the compilation of the Supply and Use Table (SUT). This was a follow-up mission to assess the available data for the compilation of SUT with the main input being the data from the Census of Economic Activities (CEA) which was conducted in 2017. Another remote mission provided advice on weighting the producer price index (PPI) and index of industrial production (IPI) using CEA data.

RWANDA

Financial Sector Supervision and Regulation:

The National Bank of Rwanda was assisted in strengthening banking supervision and insurance supervision. Support was provided on (i) implementing the simplified solvency II approach to insurance supervision and stress testing of the insurance companies to include any impact of COVID-19 on insurers; and (ii) enhancing stress testing processes to include Basel II/III and International Financial Reporting Standards (IFRS) perspectives.

Public Financial Management: A mission provided options for the next steps in the roll out of performance based budgeting (PBB). The mission outputs included (i) an assessment of the pilot PBB sectors submitted as part of the Budget Framework Paper; (ii) practical suggestions to strengthen the link between PBB and gender-responsive budgeting, and options to utilize PBB for better decision making; (iii) options for the next steps in the rollout through targeted training; and (iv) suggested updates to the PBB manual and the gender budget statement format.

Support was provided to improve the clarity of presentation and comprehensiveness of the citizens' guide to the budget. The mission outputs included (i) a draft annotated outline of a revised citizens' budget with practical suggestions to enrich the analytical content; (ii) a summary budget factsheet that can be produced as the budget is approved; and (iii) a concept paper, which provides a detailed review of each major section of the FY19-20 Citizens' Guide to the Budget, outlining strengths and options for improvement based on international best practice principles.

Support was also provided on strengthening financial reporting through implementation of IPSAS accrual standards. The mission provided guidance on establishing clear oversight and reporting on the progress and status of the IPSAS project. Specifically, the Ministry of Finance and Economic Planning (MINECOFIN) gained better understanding on designing intermediate milestones, which are clear, measurable and timebound. Feedback was provided on the reporting templates for the final (6th) year of implementation, i.e., FY2023/24, by which time the government is expecting to be fully IPSAS compliant—the feedback included gaps and divergence from the standards. Guidance was provided on systems support required for all aspects of accrual accounting. Technical accounting training was delivered covering some of the more complex IPSASs. MINECOFIN is taking on board the recommendations which will ensure full IPSAS compliance by the end of the project.

Revenue Administration: Remote training was delivered in financial institutions audit techniques to the Rwanda Revenue Authority (RRA). Eleven RRA auditors were trained and given a comprehensive insight into the operations of companies within the financial sector and the tax risks associated with this industry and audit techniques to test these risks. The mission also included a review of the financial sector audit manual, and advice was provided on updating it with best practice.

SOUTH SUDAN

Financial Sector Supervision and Regulation: The Bank of South Sudan was assisted in reviewing and revising its risk-based supervision manual for banks.

Government Finance Statistics: A scoping mission supported the appraisal of the existing practices and infrastructure for compilation of fiscal and public debt data. A 4-year workplan for adoption of latest methodology for compilation of fiscal and public debt data was developed. The relevant legal and institutional arrangements were reviewed. Training on fundamental concepts of latest methodologies for data compilation was conducted. The EAC Secretariat participated in the process and data requirements for the EAC monetary union were mainstreamed in the workplan.

Macro-Fiscal Analysis: An assessment of the Ministry of Finance and Economic Planning's (MoFEP) macro-fiscal forecasting framework was undertaken as a separate component of a broader FAD mission which also covered other priority areas for South Sudan's reform agenda. The mission worked to assess and update the current macro-fiscal forecasting framework. A roadmap for reform of the framework was developed, including simplifying and streamlining the framework and addressing data constraints through better collection and sharing of data.

Public Financial Management: A mission on the treasury single account (TSA), cash management and arrears was undertaken as a separate component under the umbrella of the FAD mission, which also covered the PFM reform strategy and macro-fiscal forecasting. These are priority areas on South Sudan's reform agenda. Templates were provided and guidance given on: (i) establishing an inventory of all government bank accounts in preparation for the TSA; (ii) strengthening the institutional arrangements for cash flow forecasting; and (iii) developing an arrears management strategy, covering prevention, clearance and reporting of arrears. A short-term list of required priority actions was produced, which aims to strengthen systems, procedures and practices in these areas. It is recognized that these reforms will take time (several years) but the Government of South Sudan is now able to kick-start the necessary preparatory activities.

TANZANIA

Financial Sector Supervision and Regulation: Support was provided to the Insurance Regulatory Authority of Tanzania (TIRA) on strengthening insurance supervision. The mission focused on implementing the simplified solvency II approach to insurance supervision and stress testing of the insurance companies to include any impact of COVID-19 on insurers. The mission was aimed at developing Own Risk and Solvency Assessment (ORSA) standards for insurance companies.

TANZANIA (ZANZIBAR)

Government Finance Statistics: Zanzibar was supported remotely to improve the quality of the general government (GG) fiscal data. Compilers were assisted to expand to full coverage of all GG entities. Skills of staff of the Ministry of Finance and Planning were enhanced in the compilation of fiscal data for extrabudgetary units, local governments and consolidation of the GG.

UGANDA

Financial Sector Supervision and Regulation: support was provided to the Insurance Regulatory Authority of Uganda (IRA) on strengthening insurance and securities firm supervision. The mission focused on implementing the simplified solvency II approach to insurance supervision and stress testing of the insurance companies to include any impact of COVID-19 on insurers and developing liquidity and capital assessment standards for securities firms.

Public Financial Management: Support was provided to Uganda on integrating the project data bank with other IT systems. The mission outputs included: (i) a concept and issues paper that outlines how IT systems development should be based on efficient practices in the Public Investment Management Assessment (PIMA); (ii) the review and comments of the selected consultant's inception report; and (iii) a technical guidance note specifying key user requirements which will serve as an overarching framework to guide the IT systems development over the short and medium term to interface with other IT systems.

Presentation and discussion on strengthening the budget challenge function at the annual budget retreat explored the evolution of the challenge function role played in Uganda. The discussion focused specifically on ways to harness recent reform efforts on budget costing and expenditure prioritization resulting from planned reductions in revenue from COVID-19 and measures to ensure targeted expenditure measures meet desired outcomes.

EAST AFRICA COMMUNITY (EAC)

Government Finance Statistics: The EAC Secretariat was assisted in reviewing the progress made by EAC member states in improving the quality of fiscal and public debt data. Support was provided to develop a strategy for compilation of EAC-wide fiscal and public debt data in the context of the plans for an East African Monetary Union.

REGIONAL WEBINARS

Financial Sector Supervision and Regulation: Capacity was built through a series of regional webinars focusing on the implementation of the simplified solvency II approach to insurance supervision and the sharing of IMF notes on insurance supervision, banking supervision and cybersecurity.



Group photo for the cyber security webinar

Government Finance Statistics: A regional webinar was aimed at providing best practice in recording transactions related to COVID-19 measures. The webinar addressed specific compilation issues raised by participants in their respective countries. The discussions included the recording of: (i) increased healthcare spending; (ii) the provision of assistance to households; (iii) the relaxation of tax obligations for households and corporations; (iv) the provision of financial assistance to corporations (and other units other than households); (v) capital injections, establishment of new or extended lending facilities and provision of guarantees; (vi) emergency assistance from international organizations and foreign governments; and, (vi) liquidity and quasi-fiscal operations by public financial institutions and debt reorganization. The webinar had thirty-three participants from ministries of finance and national statistics offices.

Public Financial Management: A regional webinar was organized in collaboration with the East African Community (EAC) Secretariat. Senior officials from Malawi, Rwanda, Uganda, and Kenya attended the webinar, which had approximately 40-50 participants in total. Presentations were made on PFM challenges arising from the current crisis and the potential sources of fiscal risks in addition to the main PFM issues in the East African region. The discussions centered on presentations by country officials on how they are responding to the COVID-19 crisis. Various officials expressed interest in peer learning during this crisis. In the light of issues raised, possible areas for capacity development are macro-fiscal forecasting, identification of fiscal space, and fiscal reporting for targeted expenditure tracking.

AFE STAFF NEWS

Farewell to Hervé Joly, Center Coordinator

Hervé shares his recollection of the time spent at AFE as he leaves the Center.



Hervé Joly became the IMF East AFRITAC Coordinator in September 2016. He has worked at the International Monetary Fund for 20 years, serving in the Middle Eastern, Strategy, Policy, and Review, and African Departments.

.1/ Tell us about your experience working at East AFRITAC

It has been a pleasure and a privilege to serve East AFRITAC member countries over the past four years and to work with all the Center's stakeholders. I am very grateful to all for the warm welcome I received in all member countries—including South Sudan, who joined us in May 2020— and for the constructive engagement towards building institutional and individual capacity in the region.

It has also been a pleasure to live in Tanzania and to feel, if only for four years, like an East African citizen. I will miss people's warmth and friendliness, as well as Dar es

Salaam's clear skies and the deep blue of the Indian Ocean.

2/ What are your views and expectations on the ongoing capacity building efforts in the region?

The region has made substantial progress on the macroeconomic front in recent decades, with on average high and sustained growth, relatively low and stable inflation, and declining poverty rates. Better policymaking has played an important role in this achievement, and all the credit goes to the authorities of our member countries. I am very happy that they trusted East AFRITAC to provide support to their reform efforts. Further strengthening of institutions and building of human capacity will be critical to the region's continued progress, particularly at a time when the Covid-19 crisis could upend some of the recent gains. I am sure the Center will do its best to remain a trusted and agile partner, responsive to country needs and providing highly tailored and practical support to its member countries.

3/ What is next now for you?

I am lucky that I was given the opportunity to continue to work on capacity development as Director of the Joint Vienna Institute. If you happen to come to Vienna, don't be a stranger and please let me know! Meanwhile, I wish you and our member countries all the best in these difficult times.

Table 1. East AFRITAC: Forthcoming Activities – August - October 2020

Financial Sector Supervision and Regulation				
Rwanda	TA Mission	Strengthening Cybersecurity resilience for banks	August 10-14, 2020	Courtney N. Christie-Veitch (AFE Advisor); Thomas Farrell (Short-Term Expert, STX)
Kenya	TA Mission	Strengthening Cyber Security Resilience	August 17-21, 2020	Courtney N. Christie-Veitch (AFE Advisor); Thomas Farrell (STX)
Ethiopia	TA Mission	Strengthening cybersecurity resilience for banks	August 24-28, 2020	Courtney N. Christie-Veitch (AFE Advisor); Thomas Farrell (STX)
Uganda	TA Mission	Strengthening Cyber Resilience for banks	August 24-28, 2020	Courtney N. Christie-Veitch (AFE Advisor); Helen Murphy (STX)
Tanzania	TA Mission	Strengthening Cyber Resilience for banks	August 31-September 4, 2020	Courtney N. Christie-Veitch (AFE Advisor); Helen Murphy (STX)
Government Finance Statistics				
Country	Type	Subject	Date	Expert(s)
Tanzania (Zanzibar)	TA mission	Expanding coverage to the general government	August 27 – September 2, 2020	Rodrick O'Mahony (STX)
Rwanda	TA Mission	Fiscal and public debt data quality improvement for the general government	September 14 – 18, 2020	Robert Maate (AFE Advisor); Jóhann Rúnar Björgvinsson (STX)
Tanzania	National Training	Sessions on GFSM 2014 framework to GFS compilers in the Ministry of Finance	September 21 - 30, 2020	Robert Maate (AFE Advisor)
Malawi	TA Mission	Improving quality of general government fiscal data	September 23-October 2, 2020	Jóhann Rúnar Björgvinsson (STX)
Uganda	TA Mission	Improving quality of general government fiscal and public debt data	October 4 – 13, 2020	Robert Maate (AFE Advisor); Jóhann Rúnar Björgvinsson (STX)
Macro – Fiscal Analysis				
Country	Type	Subject	Date	Expert(s)
Malawi	TA Mission	Reviewing and enhancing the fiscal risk statement and fiscal risk registry	August 10-24, 2020	Matthew K. Quillinan (AFE Advisor)
Kenya	National Training	National training on financial programming and policies	August 24-September 4, 2020	STX (TBD)
Public Financial Management				
Country	Type	Subject	Date	Expert(s)
Tanzania (Zanzibar)	TA Mission	Strengthening financial reporting through implementation of IPSAS	August 17-28, 2020	Amra Srdanovic (AFE Advisor); Paul Graham

				Seeds (AFE Advisor); Peter Francis Murphy (STX)
Malawi	TA Mission	Developing a capital budget baseline and project prioritization tool	September 7-11, 2020	Imran Aziz (AFE Advisor); Martin Darcy (STX); William Wakuganda (AFE Economist)
Ethiopia	TA Mission	IPSAS Implementation	September 7-18, 2020	Amra Srdanovic (AFE Advisor); Paul Seeds (AFE Advisor); Frans van Schaik (STX)
Tanzania	National Training	Training on new elements of the Public Investment Management Operating Manual	September 14-18, 2020	Imran Aziz (AFE Advisor); Martin Darcy (STX)
Tanzania (Zanzibar)	TA Mission	Budget Costing, Analysis and integration into the Program Budget Framework	October 12-16, 2020	Imran Aziz (AFE Advisor)
Kenya	TA Mission	Support to Budget Costing and Project Appraisal	October 19 – 23, 2020	Imran Aziz (AFE Advisor); Samuel Moon (STX); Gerhard Steger (STX)
Uganda	TA Mission	Strengthening financial reporting through implementation of IPSAS	October 19-30, 2020	Amra Srdanovic (AFE Advisor); Peter Francis Murphy (STX); Francois Van Schaik (STX)

Real Sector Statistics

Country	Type	Subject	Date	Expert(s)
AFE	Regional Webinar	CPI business continuity	August 18, 2020	Brian Graf (IMF HQ staff)
AFE	Regional Webinar	Recording government support in national accounts	August 27, 2020	Rich Wild (IMF HQ staff)
AFE	Regional Webinar	National accounts business continuity	September 7, 2020	Anthony Silungwe (IMF HQ staff)
Malawi	Remote TA	CPI-Developing new weights	September 7-18, 2020	Dale Smith (STX)
Uganda	Remote TA	Review and further development of GDP by expenditure	September 14-25, 2020	Anthony Silungwe (IMF HQ staff)
Ethiopia	Remote TA	CPI and Index of Industrial production: methodology and sampling	October 5-9, 2020	STX (TBD)
Kenya	Remote TA	Import and Export price indexes: Methodology review	October 9-30, 2020	Paul Armknecht (STX)

Revenue Administration

Country	Type	Subject	Date	Expert(s)
Tanzania (Zanzibar)	TA Mission	Developing Risk Management Monitoring and Evaluation Framework,	August 3 - 14, 2020	Berlin Msiska (AFE Advisor), Stephen Wilcox (STX)
Rwanda	TA Mission	HQ led Customs Diagnostic Mission	August 24 – September 4, 2020	Gilles Montagnat-Rentier (IMF HQ staff); Muyangwa Muyangwa (IMF HQ staff),

				Berlin Msiska (AFE Advisor); Kenneth Ochola (incoming AFE Advisor); Ken Head (STX), Jorge Montoya Castro (STX)
Kenya	TA Mission	Assessment of tax expenditures compliance management	August 26 - September 8	Berlin Msiska (AFE Advisor), Stephen Wilcox (STX)
Malawi	TA Mission	Develop effective strategies to address the informal sector	September 9 – 22, 2020	Berlin Msiska (AFE Advisor), STX (TBD)
Malawi	Attachment	Promoting staff integrity	September 14 – 16, 2020	Remote Attachment

IMF ONLINE COURSES

Available to government officials and, in some cases, to the general public through

<http://imf.smartcatalogiq.com/en/current/Catalog/Online-Learning-OL>, and

<https://www.edx.org/school/imfx>. Forthcoming and ongoing online courses include:

Start Date	End Date	Course Title	Language
September 1, 2020	December 31, 2020	Macroeconometric Forecasting (MFx)	English
September 1, 2020	December 31, 2020	Macroeconomic Diagnostics (MDSx)	English
September 1, 2020	December 31, 2020	Financial Market Analysis (FMAx)	English
September 1, 2020	December 31, 2020	Foundations of Central Bank Law (FCBLx)	English
September 1, 2020	December 31, 2020	Financial Development and Financial Inclusion - Online (FDFIx)	English
September 1, 2020	December 31, 2020	Model-Based Monetary Policy Analysis and Forecasting (MPAFx)	English
September 1, 2020	December 31, 2020	Financial Programming and Policies, Part 1: Macroeconomic Accounts & Analysis (FPP.1x)	English
September 1, 2020	December 31, 2020	Financial Programming and Policies, Part 2: Program Design (FPP.2x)	English
September 1, 2020	April 30, 2021	Macroeconomic Management in Resource-Rich Countries (MRCx)	English
September 1, 2020	December 31, 2020	Compilation Basics for Macroeconomic Statistics (CBMSx)	English
September 1, 2020	December 31, 2020	Public Sector Debt Statistics (PSDSx)	English
September 1, 2020	April 30, 2021	Energy Subsidy Reform (ESRx)	English

Table 2: East AFRITAC's Technical Assistance Reports Posted on the IMF's Extranet

Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF's secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Tanzania	Strengthening RBS processes (Integrating Basel II / Pillar II RBS and CAMELS) WAH)	July 23 - 30, 2019	FY 20
Uganda	Enhancing Basel II / III Framework	July 31-August 7, 2019	FY 20
Rwanda	Government Finance Statistics-COFOG and data quality improvement	September 9-13, 2019	FY 20
Uganda	Government Finance Statistics-expand coverage to public sector & improve PSDS quality	September 16-27, 2019	FY 20
Kenya	Building a revenue forecasting framework with the PBO	December 2-6, 2019	FY 20
Ethiopia	Training in GFS	October 21-November 1, 2019	FY 20
Malawi	Compilation of the supply table	November 18-29, 2019	FY 20
Malawi	Training (in-country): Government Finance Statistics-expanding coverage to fiscal and debt data to the general government	November 20-29, 2019	FY 20
Rwanda	Strengthening RBC and IFRS Implementation for Insurance	December 16-20, 2019	FY 20
Rwanda	Strengthening SOE Oversight and Reporting	January 20-31, 2019	FY 20
Kenya	Review of the preliminary rebased CPI and PPI	January 27-31, 2020	FY 20
Kenya	Desk Review of the final documents on SCOA and policy guidelines on the valuation of assets and liabilities	January 13-22, 2020	FY 20
Ethiopia	Extending the Coverage of the TSA and Strengthening Cash Management Practices	February 3-14, 2020	FY 20
Tanzania (Zanzibar)	Zanzibar - Updating and Further Developing the Zanzibar Financial Programming Framework	December 16-20, 2019	FY 20
Kenya	Review of the preliminary rebased GDP series (base year 2016)	February 17-28, 2020	FY 20
Kenya	Producer price index (PPI) review mission	February 24-28, 2020	FY 20
South Sudan	FAD Revenue Administration Mission	February 25-March 9, 2020	FY 20
Malawi	Developing a Project Prioritization Tool [WFH]	March 30-April 10, 2020	FY 20
Uganda	WAH - Strategic Investment Prioritization for a COVID 19 Response	April 13-30, 2020	FY 20



Member Countries

Eritrea
Ethiopia
Kenya
Malawi
Rwanda
South Sudan
Tanzania
Uganda

External Donors

European Union
European Investment Bank
Germany
The Netherlands
Switzerland
United Kingdom

AFE Staff

Center Coordinator

Hervé Joly (outgoing)
Xiangming Li (incoming)

Resident Advisors

Financial Market Infrastructures and
Payments: Vacant

Financial Sector Supervision: Courtney
Christie-Veitch

Government Finance Statistics: Robert
Maate

Macro-Fiscal Analysis: Matthew Quillinan

Monetary and Foreign Exchange (FX)
Market: Vacant

Public Financial Management: Imran Aziz,
Paul Seeds, Amra Srdanovic

Real Sector Statistics: Anthony Silungwe
(interim)

Revenue Administration: Berlin Msiska

Office Manager

Edina Moshi

Economist

William Wakuganda

Administrative Staff

Evonne Massawe (IT officer)

Amina Karuma

Warda Kassim

Neema Kaduma

Wilhelm Kinabo

Stamili Togwa



European Union



Ministry of Foreign Affairs of the
Netherlands



Federal Department of Economic Affairs,
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