Building Macroeconomic Capacity in East Africa

IMF East AFRITAC News

May – July 2019

AFRITAC East

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HIGHLIGHTS

Financial Market Infrastructure and Payments: Support to Eritrea focused on key considerations and pre-requisites for the planned launch of electronic money services. AFE participated in the inaugural Afro-Asia Fintech Festival in Kenya and in the IMF's missions to East African Community (EAC) Partner States on the regulation, supervision, and oversight of mobile financial services.

Financial Sector Regulation and Supervision: Training was delivered on stress testing to banking supervisors of the Bank of Tanzania. Support was provided to Tanzania and Uganda on strengthening Basel II/III implementation.

Government Finance Statistics: Support was provided to Eritrea to improve the quality of fiscal data; and to the EAC Secretariat to review progress made by the EAC Partner States on improving the quality of fiscal and debt data necessary used to monitor convergence towards the EAC monetary union.

Macro-Fiscal Analysis: Training was delivered to Kenya's Parliamentary Budget Office on revenue forecasting methods and approaches to developing forecasting tools; to Malawi on analytical skills for macroeconomic forecasting; and to Rwanda on fiscal risk analysis and drafting a fiscal risk statement.

Monetary Policy and Operations: Training was delivered to the Bank of Eritrea on foreign exchange reserves management. Support was provided to Ethiopia to review the current monetary policy implementation framework, foreign exchange policy, and financial market issues.

Public Financial Management: Support to Kenya and Malawi focused on public investment management to strengthen project appraisal, selection and monitoring. Support was provided to Rwanda to review the readiness for International Public Sector Standards (IPSAS) accrual implementation; and to Tanzania on improving IPSAS compliance.

Revenue Administration: Support was provided to Eritrea to review the information technology system for the Inland Revenue Department; and to Tanzania (Zanzibar) to develop customer service capacity.

Real Sector Statistics: Malawi and Rwanda received assistance to develop 2017 benchmark estimates for compiling rebased GDP, while Tanzanian and Uganda were respectively supported to improve/rebase producer price indices and input price indices.

Regional Workshops: A total of four regional workshops were conducted during this period.

Partners Corner: This issue includes an interview with Sophie van den Ende from the Netherlands Ministry of Foreign Affairs about Dutch support to AFE.

Forthcoming Activities and TA Dissemination: Forthcoming activities through end-October 2019 are provided in Table 1. TA reports disseminated on the secure website are listed in Table 2.

European Union | Federal Ministry of Finance Germany | Ministry of Foreign Affairs of the Netherlands | Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizra Swiss Confederation Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO | UKaid from the British people | European Investment Bank The EU bank

Meet our New Advisors in Public Financial Management

Ms. Amra Srdanovic, a citizen of Bosnia and Herzegovina, joined the Center in June 2019 as a PFM Advisor. She has over 20 years of PFM experience, providing high-level advice to Ministers of Finance, leading and supporting government-wide PFM reforms and developing effective internal control systems while embracing management principles of accountability and transparency. Prior to joining the Center, Amra worked as the IMF Resident PFM Adviser in the Ministry of Finance of Bhutan.

Mr. Imran Aziz, a national of the United Kingdom, has 15 years' experience in financial management in the public sector, specializing in PFM reform processes, budgeting and fiscal risks management. Since 2013 he has worked with the IMF to support over 20 developing and middle-income countries through technical assistance and diagnostic assessments. He was previously the AFRITAC South PFM advisor and also worked as an advisor based in Ministries of Finance in Uganda, Liberia and Mozambique for over seven years.

AFE's Key Results of the Fiscal Year 2019 (May 2018 – April 2019)

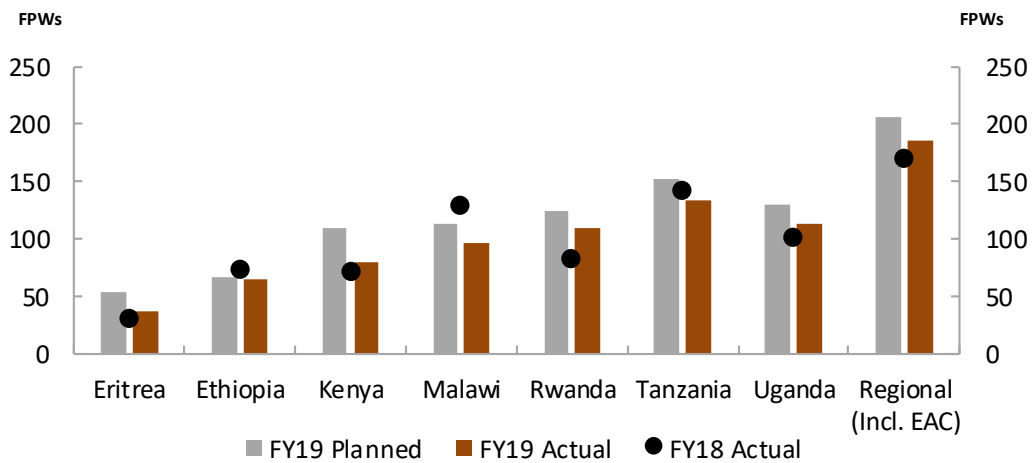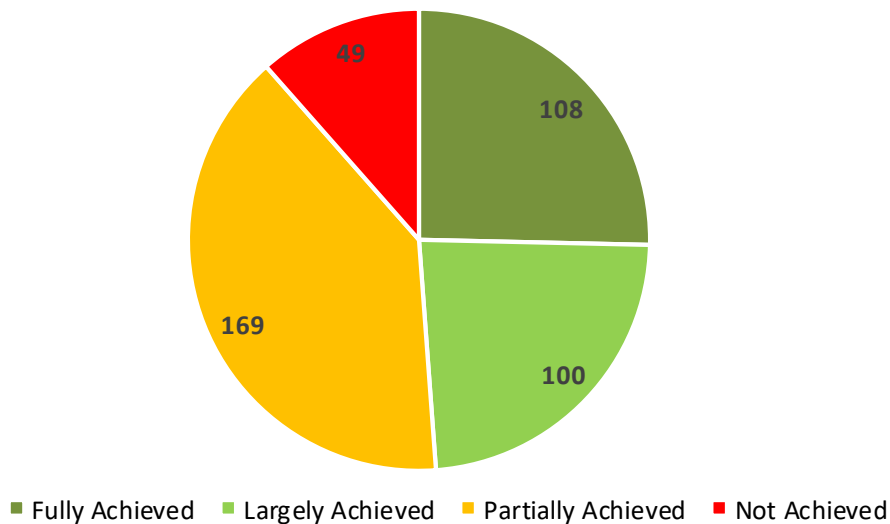**Figure 1: Resource execution across countries, measured in Field Person Weeks, FPWs (1 FPW = 7 Field Days)**

Figure 2: Status of milestones targeted in FY19

ERITREA

Financial Market Infrastructures and Payments:
A mission to Eritrea advised the authorities on the key considerations and prerequisites for the drafting of regulations to support the planned launch of electronic money services. In addition to legal risk, the mission outlined other key risks associated with e-money issuance. It underscored the importance of addressing these risks proactively to protect consumers and ensure the safe and efficient delivery and use of e-money services.

Government Finance Statistics: Support was provided to improve the quality of fiscal data by expanding coverage to include mining data and inland revenue data. Support was also provided to enhance the quality of quarterly budgetary central government fiscal data and an assessment of data collection for local governments and public corporations was initiated.

Macro-Fiscal Analysis: A scoping mission for a new macro-fiscal forecasting framework was conducted. The mission worked with the Ministry of Finance to assess the design for a fit-for-context macro-fiscal forecasting framework. A forthcoming follow-up mission will work with officials to develop a framework that enables medium-term macroeconomic and revenue forecasting and that includes elements of the 2018 World Bank/IMF debt sustainability framework for low income countries.

Monetary Policy and Operations: Training was provided to the Bank of Eritrea on foreign exchange reserves management.

Participants in the foreign exchange reserve mission

The mission delivered presentations on various aspects of reserves management and engaged participants in hands-on exercises to apply the tools discussed.

Revenue Administration: Support was provided on the review of the information technology (IT) system for the Eritrean Inland Revenue Department and advice was given on the acquisition process for a new system. The mission advised on the key steps in the acquisition of a commercial off-the-shelf system and provided recommendations to address some of the weaknesses in the current IT infrastructure.

Support was also provided on further amendments and refinements of the draft sales and excise proclamation and regulation prepared as part of the review and modernization of the tax law framework of Eritrea.

ETHIOPIA

Monetary Policy and Operations: Support was provided to Ethiopia on the review of the current monetary policy implementation framework, foreign exchange policy, and financial market issues. The focus was on transparent, consistent, rule-based operations and auction procedures and setting up a market-driven auction system in the primary government debt market.

Revenue Administration: A mission reviewed reform progress and discussed capacity development. The staff visit included meetings with the Ministry of Revenues (MoR) and Customs Commission and the Ministry of Finance. Upcoming capacity development activities were confirmed, including a mission on revenue mobilization measures for both tax and custom and assistance on a possible reform office for the MoR.

KENYA

Financial Market Infrastructures and Payments:
AFE participated in the inaugural Afro-Asia Fintech Festival, sponsored by the Central Bank of Kenya and the Monetary Authority of Singapore. The two-day event was held in Nairobi. It formalized cooperation between Kenya and Singapore to serve as a launching pad for fintech firms and financial institutions in the two countries to collaborate on innovative solutions customized towards enhancing financial inclusion in Africa and Asia.

Macro-Fiscal Analysis: Training was delivered to the Parliamentary Budget Office (PBO) that focused on revenue forecasting methods and appropriate approaches to developing forecasting tools. The mission worked with officials to assess the context for a revenue forecasting framework and made several recommendations to develop revenue forecasting, expand the analysis of revenue forecast variance, and data sharing with the National Treasury.

Public Financial Management: Training was delivered to the Public Investment Management (PIM) unit and technical staff of the National Treasury to develop tools to strengthen project appraisal and selection. The outputs of the training were the production, dissemination and instruction of several project appraisal and selection tools that were provided to the authorities, so they can be customized to the Kenyan context.

Participants in the PIM training

Real Sector Statistics: The Kenya National Bureau of Statistics (KNBS) received support to compile household sector accounts to improve estimates of household disposable income and savings. The accounts under development include production, distribution and redistribution of income as well as the use of income. Other ongoing and related activities include developing 2016 benchmark estimates to update structure of the economy and to rebase the GDP volume measures.

MALAWI

Financial Market Infrastructures and Payments: A diagnostic mission to the Reserve Bank of Malawi on the national payments system (NPS) was conducted. This was AFE's first re-engagement with the Bank on NPS issues in over a decade. The mission introduced the IMF's results-based management framework and

identified specific areas where AFE can support the authorities' efforts to further develop the NPS.

Macro-Fiscal Analysis: Training on analytical skills for macroeconomic forecasting was delivered to (a) demystify the techniques used in the Ministry of Finance, Economic Planning and Development's forecasting framework; (b) provide refresher training on forecasting methods; and (c) facilitate the ongoing maintenance and improvement of the macro-fiscal forecasting framework. The workshop proceeded from basic to more complex methods using Excel, drawing on a customized Malawian macro-fiscal data set.

Public Financial Management: Support was provided in auditing the Public Sector Investment Plan (PSIP) database to determine its usefulness as a platform for investment project selection, oversight and monitoring. Recommendations and technical products were centered on improving information on projects under implementation with multiyear contractual commitments; ascertaining the availability of funding for uncommitted projects; and increasing the visibility of information stored in the PSIP database. A combination of these three reform areas will support more credible planning and budgeting for investments through more accurate costing proposals (including multiyear commitments) to inform approved budgets.

Participants in the PSIP mission

Real Sector Statistics: Malawi is in the process of rebasing GDP estimates and support was provided in processing the available new benchmark datasets to derive preliminary estimates to improve GDP data. The mission assisted in developing classifications for the 2017 supply and use tables (SUT); determining the lowest level of disaggregation for industries and products in the SUT based on available data; and provided training on concepts and definitions to

facilitate processing of the censuses/surveys datasets to appropriately compile national accounts estimates.

RWANDA

Macro-Fiscal Analysis: Training was delivered on fiscal risk analysis and drafting a fiscal risk statement, drawing on the findings and analysis produced during the recent Fiscal transparency Evaluation.

Another mission delivered training on financial programming and policies (FPP) and facilitated the establishment of an ongoing domestic macro training program. The FPP course trained officials from the main macroeconomic institutions and developed the capabilities of experienced Rwandan officials as FPP workshop counsellors. This in-country course was a joint activity between the Africa Training Institute and AFE.

Public Financial Management: Support was provided to review the readiness for International Public Sector Standards (IPSAS) accrual implementation and the proposed reporting templates for the current financial year, FY2019/20. The mission also delivered a workshop to discuss issues that arose from the reviews, and to present specific IPSAS requirements, including: property, plant and equipment (PPE); inventories; pension, contingent and other liabilities; public private partnerships; and general presentation of reports. A gap analysis was produced on the reporting templates and the Accountant General's Department (AGD) will update the templates accordingly before their implementation. The AGD is looking to fast-track the implementation of the revised chart of accounts to support accrual accounting principles and standards.

Real Sector Statistics: Support was provided to finalize the preliminary estimates of the SUT for 2017 in preparation for the SUT balancing exercise. Further methodological improvement based on new data were introduced. These included use of distinct prices for output and inputs; and improved estimates for financial services. The National Institute of Statistics of Rwanda (NISR) plans to rebase GDP by March 2020 based on a SUT for 2017. The data required for the SUT are near complete and the fully balanced SUT is expected to be used as the basis of producing rebased estimates of GDP.

TANZANIA

Financial Sector Regulation and Supervision: Training was delivered on stress testing to banking supervisors of the Bank of Tanzania (BOT). The training covered background information on the definition, brief history, objectives and uses of stress tests; the different types of stress tests and their limitations; and the principles of stress testing and building blocks for stress tests.

Support was also provided to strengthen Basel II/III implementation. The mission was aimed at assisting the BOT to develop/enhance Basel II guidelines to include: Pillar I – credit, market and operational risks; Pillar II – supervisory review process, stress testing and internal capital adequacy assessment; and Pillar III – market discipline/transparency and disclosure requirements.

Monetary Policy and Operations: Support was provided to the BOT on improving model-based forecasting and policy analysis system (FPAS) as part of the monetary policy framework modernization in Tanzania. The mission took stock of the progress with the FPAS project, discussed with the BOT management the main challenges to the project's implementation, and advised on establishing processes and organizational changes consistent with the best FPAS practices. A hands-on training was also delivered to the Forecasting Unit. The training focused on updating the quarterly projection model and preparing a new round of forecasts and a presentation for the Monetary Policy Committee.

Public Financial Management: A mission on improving IPSAS compliance reviewed the consolidated financial statements (CFS) for FY 2017/18. The mission noted that the consolidated financial statements have been improved. The AGD has added more assets and liabilities to the statement of financial position. Other improvements include showing budgetary central government as a separate segment and presenting maturity and analysis by currency of public debt. Tanzania is currently the only AFE member country reporting on an accrual basis.

Real Sector Statistics: Tanzania is in the process of updating the base year weights of the producer price index (PPI) and index of industrial production (IIP) from 2008 to 2015. The National Bureau of Statistics

(NBS) was assisted in finalizing the weights and compiling the rebased indices. Issues relating to data validation and imputation for missing prices were also addressed.

TANZANIA (ZANZIBAR)

Revenue Administration: Support was provided on developing customer service capacity at the Zanzibar Revenue Board (ZRB). Customer service training was conducted for thirty staff from various sections. Advice was given on activities to be undertaken to improve the availability of information, structured support to taxpayers and collaboration with stakeholders to improve relationships and the provision of information.

Participants in the customer service training mission (Zanzibar)

UGANDA

Financial Sector Regulation and Supervision: Support was provided to Uganda to strengthen Basel II/III implementation. The mission was aimed at assisting the Bank of Uganda to develop Basel II guidelines to include: Pillar I – credit, market and operational risks; Pillar II – supervisory review process, stress testing and internal capital adequacy assessment; and Pillar III – market discipline/transparency and disclosure requirements.

Real Sector Statistics: The Uganda Bureau of Statistics was assisted with the rebasing and methodological improvement of the construction input price index. The mission provided support in redeveloping the compilation systems (Excel based) and determining new

weights and products specifications. Further support was provided on index calculations and linking the old and new indices.

EAST AFRICAN COMMUNITY

Financial Market Infrastructure and Payments: A mission led by the IMF's Monetary and Capital Markets Department visited authorities and industry participants in four EAC Partner States (Kenya, Rwanda, Tanzania, and Uganda). AFE participated in 3 of the 4 legs of the mission. The mission undertook a stock-taking of the current regulation, supervision, and oversight of mobile financial services, and of the different approaches to protect users in the event of a failure of a mobile network operator or a bank holding mobile money trust balances. The stocktaking report was prepared for internal IMF purposes and will be used to further develop policies for the regulation, supervision and user protection of non-bank providers of electronic money services.

Government Finance Statistics: Support was provided to the EAC Secretariat to review progress made by the EAC member states on improving the quality of fiscal and debt data needed to monitor macro-economic convergence towards the EAC monetary union.

REGIONAL ACTIVITIES

Financial Sector Supervision and Regulation: AFE provided support to an EAC banking supervision course. The course focused on emerging banking supervision issues including: Banking resolution, Basel II/III implementation, risk-based supervision, financial technologies (FinTech), regulatory technology (RegTech), supervisory technology for supervisory processes (SupTech), cyber resilience and cloud computing. Participants representing all EAC Partner States attended the workshop; Representatives from Eritrea, Ethiopia and Malawi also attended.

Participants in the EAC banking supervision workshop

Government Finance Statistics: A regional workshop reviewed the technical challenges in the compilation of fiscal and debt data. Participants considered issues in the compilation of fiscal data classified by function of government (COFOG) and had hands-on sessions on the compilation of quarterly public sector debt statistics based on concepts of the GFS Manual 2014 and Public Sector Debt Statistics Guide 2011.

Participants in the GFS workshop

Monetary Policy and Operations: A regional workshop for officials of central banks from AFE member countries focused on repo market development. The workshop was aimed at building capacity in this area and facilitating peer-to-peer sharing of country experiences to identify gaps which should be the focus in individual country development initiatives. The importance of the repo market for the development of functional interbank markets, deep and liquid secondary markets, and for the enhancement of monetary policy transmission was discussed during the workshop.

Participants in the repo market development workshop

Revenue Administration: A regional workshop focused on the strengthening of compliance risk management through the development of compliance improvement plans and strategies of monitoring and evaluation. Representatives from revenue authorities of all AFE member countries participated. South Sudan participated as an observer. Participants prepared a compliance improvement plan for their own country based on a select business compliance risk. Sharing feedback and discussion on the draft plans further equipped participants with the considerations, requirements and opportunities for development and measurement of a comprehensive plan.

Participants in the compliance risk management workshop

DEVELOPMENT PARTNERS' CORNER

Interview with Sophie van den Ende, Economic Policy Officer, International Financial Institutions Division, Netherlands Ministry of Foreign Affairs.

How is the work of AFRITAC East incorporated in the Dutch policy on Development Cooperation?

Under guidance of our Minister for Development Cooperation and Foreign Trade Sigrid Kaag, the Netherlands continues to support countries in building institutional capacity. For the Netherlands, the IMF's regional technical assistance centers (RTACs) are key in helping countries achieving this goal. The RTACs are of crucial importance for the development of stronger government institutions and, thereby, to help countries implement of the Sustainable Development Goals (SDGs). There is also geographical link with AFRITAC East, as the Netherlands has a special partnership with some of AFRITAC East's member countries, such as Ethiopia, Kenya, and Uganda.

The work of AFRITAC East touches on another Dutch key priority: mobilizing the private sector in helping to achieve the SDGs. It has been estimated that we need an extra USD 2.5 trillion to achieve the goals. Stronger institutional capacity contributes to private sector development and the conditions of entrepreneurship. In this regard, the work of AFRITACs on public financial management has a catalyzing effect. Its impact reaches beyond the public sector and contributes to, amongst others, SDG 8 (economic growth).

Tell us about the Netherlands contribution to AFRITAC East phase IV (2015-2020)?

In 2015, we decided to contribute € 7 million to all IMF AFRITACs and we left it up to the IMF to distribute this contribution between the different regional centers in Africa. In the end, the majority of our funding (€ 5 million) supports the work of AFRITAC East. We very much appreciate the good relationship we have with our IMF colleagues at the office in Dar es Salaam.

How does funding to AFRITAC East relate to other Dutch funding to IMF?

We highly value our cooperation with the IMF capacity development teams. Therefore, we don't only contribute to RTACs, such as the AFRITACs and METAC, but also support the IMF in its topical work. For instance, we contribute to IMF trust funds that focus on anti-money laundering, domestic resource management, data collection and debt management. We call for a close cooperation and coordination between AFRITAC East and the topical trust funds that assist countries in eastern Africa. The support for a (country-led) medium-term revenue strategy (MTRS) in Uganda is a good example of close cooperation between the AFRITAC and various trust funds (RMTF and TADAT).

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Table 1. East AFRITAC: Forthcoming Activities – August – October 2019

Financial Sector Supervision and Regulation				
Country	**Type**	**Subject**	**Date**	**Expert(s)**
Ethiopia	TA Mission	Assist the authorities in implementing RBC for insurers	August 5-9, 2019	Elias O. Omondi (short-term expert, STX), Bernhard Mayr (STX), Peter J. Windsor (STX)
Kenya	TA Mission	Strengthening risk-based supervision for insurance companies	August 12-16, 2019	Bernhard Mayr (STX), Peter J. Windsor (STX)
Rwanda	TA Mission	Strengthening and integrating supervisory processes for banks	August 26-30, 2019	Courtney Christie-Veitch (AFE Advisor), Merlijn de Bie Tijs (STX)
Uganda	TA Mission	Strengthening supervisory processes for capital markets	September 2-6, 2019	Courtney Christie-Veitch (AFE Advisor), Matthew T. Sullivan (STX)
Tanzania	TA Mission	Strengthening RBC and RBS for insurers	September 9-13, 2019	Courtney Christie-Veitch (AFE Advisor), Rodolfo Wehrhahn (STX)
Uganda	TA Mission	Developing consolidated /group-wide supervision framework for insurers	September 9-13, 2019	Courtney Christie-Veitch (AFE Advisor), Bernhard Mayr (STX),
Government Finance Statistics				
Country	**Type**	**Subject**	**Date**	**Expert(s)**
Tanzania (Zanzibar)	National Training	AFE: Training on compilation of quarterly BCG and PSDS quality improvement	August 5-16, 2019	Robert Maate (AFE Advisor), Roderick O Mahony (STX)
Rwanda	TA Mission	COFOG and data quality improvement on PSDS	August 20-30, 2019	Robert Maate (AFE Advisor), Roderick O Mahony (STX)
Kenya	National Training	Training for GFS compilers in the local governments (counties)	September 2-6, 2019	Ismael A. Zarco (STX), Abel Ntegano (STX)
Uganda	National Training	Training on the compilation of quarterly central government (CG) data and data quality improvement	September 18-27, 2019	Robert Maate (AFE Advisor)
Kenya	National Training	Training and TA mission on compiling quarterly CG data and data quality improvement on PSDS	September 19-30, 2019	Robert Maate (AFE Advisor), STX (TBD)
Ethiopia	National Training	Expanding the coverage to general government	October 7-17, 2019	Robert Maate (AFE Advisor), STX (TBD)
Uganda	TA Mission	Expanding the coverage to public sector and improving PSDS quality	October 21-31, 2019	Robert Maate (AFE Advisor), Runar Bjorgvinsson (STX)
Macro – Fiscal Analysis				
Country	**Type**	**Subject**	**Date**	**Expert(s)**
Ethiopia	TA Mission	Drafting a fiscal risk statement	August 26-31, 2019	Bryn Battersby (AFE Advisor), Gregory Rosenberg (STX)

Country	Type	Subject	Date	Expert(s)
AFE Member Countries	Regional Course	Fiscal frameworks	September 9-13, 2019	Bryn Battersby (AFE Advisor), Hervé Joly (AFE Center Coordinator), Priscilla Muthoora (IMF HQ staff), Anna Unigovskaya (IMF HQ staff)
Eritrea	TA Mission	Developing a macro-fiscal forecasting framework	September 23-October 7, 2019	Bryn Battersby (AFE Advisor) and Jehann Jack (STX)
Kenya	National Training	Training on macro-fiscal forecasting	October 21-25, 2019	Bryn Battersby (AFE Advisor), Jonathan Shields (STX)

Monetary Policy and Foreign Exchange Market Operations

Country	Type	Subject	Date	Expert(s)
Malawi	Professional Attachment (at the Bank of Ghana)	Monetary policy design and implementation	August 19-23, 2019	Reserve Bank of Malawi officials
Eritrea	National Training	Monetary policy operations	September 16-20, 2019	Marin Molosag (AFE Advisor), TBD (STX)
Ethiopia	TA mission	Monetary policy operations and financial market issues (follow up)	September 23-27, 2019	Marin Molosag (AFE Advisor), Carel Hugo (STX)
Uganda	National Training	Offsite customized training on model-based monetary policy analysis and forecasting	September 1-12, 2019	TBD (IMF HQ Staff)
Malawi	National Training	Offsite customized training on model-based monetary policy analysis and forecasting	September 16-20, 2019	Yaroslav Hul (IMF HQ Staff)
Tanzania	National Training	Offsite customized training on model-based monetary policy analysis and forecasting	September 16-27, 2019	TBD
Tanzania	National Training	Customized training on model-based monetary policy analysis and forecasting	October 21-November 1, 2019	TBD

Public Financial Management

Country	Type	Subject	Date	Expert(s)
Uganda	TA Mission	Oil revenue management	July 23-August 5, 2019	Fazeer Rahim (IMF HQ staff), Raphael Lam (IMF HQ staff), Thomas Benninger (IMF HQ staff), Yugo Koshima (IMF HQ staff), Paul Seeds (AFE Advisor), Imran Aziz (AFE Advisor)
Kenya	National Training	Training on project identification, appraisal and selection	July 29-August 9, 2019	Imran Aziz (AFE Advisor), Fernando Britos (STX), Martin Darcy (STX), Edgardo Mimica (STX)

Kenya	TA Mission	FTE Update and risks from external liabilities	August 6-19, 2019	Paul Seeds (AFE Advisor), Imran Aziz (AFE Advisor), Robert Maate (AFE Advisor), Richard Allen (IMF HQ staff), Vincent Tang (IMF HQ staff)
Malawi	TA Mission	Follow-up on building a budget costing framework	October 28-November 1, 2019	Imran Aziz (AFE Advisor), Martin Darcy (STX), Graham Smith (STX)
Malawi	TA Mission	Financial oversight of SOEs	October 28-November 8, 2019	Amra Srdanovic (AFE Advisor), Imran A. Aziz (AFE Advisor), William Wakuganda (AFE Economist)
Rwanda	TA Mission	Support for the implementation of PBB	September 2-13, 2019	Imran Aziz (AFE Advisor), Gerhard Steger (STX)
Kenya	TA Mission	Budget baseline costing	September 16-27, 2019	Imran Aziz (AFE Advisor), Gerhard Steger (STX), Martin Darcy (STX)
Eritrea	TA Mission	Updating the chart of accounts	September 17-25, 2019	Paul Seeds (AFE Advisor), Yugo Koshima (HQ)
Tanzania (Zanzibar)	TA Mission	Strengthening financial reporting	September 30 – 11 October, 2019	Amra Srdanovic (AFE Advisor), Amra Srdanovic (AFE Advisor),
AFE Member Countries	Regional Workshop	Oversight and monitoring of SOEs	October 22-25, 2019	Paul Seeds (AFE Advisor), Imran Aziz (AFE Advisor), Amra Srdanovic (AFE Advisor), Peter Murphy (STX)
Real Sector Statistics				
Country	**Type**	**Subject**	**Date**	**Expert(s)**
Tanzania	TA Mission	Developing methodology for compiling MPI and PPI for exports	August 19-30, 2019	Derek Bird (STX)
Eritrea	National Training	Supporting compilation of gross value added for agriculture and manufacturing activities	August 26-September 6, 2019	Pamela Audi (AFE Advisor)
Uganda	TA Mission	Developing sectorized accounts – compiling production accounts by institutional sectors.	September 30-October 11, 2019	Pamela Audi (AFE Advisor)
Kenya	TA Mission	Review of the preliminary rebased GDP series (base year 2016)	October 21 – November 1, 2019	Pamela Audi (AFE Advisor)
Revenue Administration				
Country	**Type**	**Subject**	**Date**	**Expert(s)**

Uganda	Attachment (at the Netherlands Tax and Customs Administration)	Good practices of return filing, assessment of taxpayer liabilities, interest and penalty regime, legislation and configuration into the information technology system	August 27 – 30, 2019	Uganda Revenue Authority officials
Eritrea	TA Mission	Assessment of revenue administration	September 4-17, 2019	Berlin Msiska (AFE Advisor), Joseph Musumba (STX), Alice Owuor (STX), Michael Smithson (STX)
Malawi	TA Mission	Developing investigations techniques in industries dealing in excisable products	September 18-October 1, 2019	Berlin Msiska (AFE Advisor), STX (TBD)
Rwanda	HQ led Workshop	Overview of the medium term revenue strategy	September 18-19, 2019	Berlin Msiska (AFE Advisor)
AFE, AFS and AFW2 Member Countries	Regional Workshop	Seminar on revenue administration governance	September 23-25, 2019	Andrew Master (IMF HQ Staff), Berlin Msiska (AFE Advisor), Henry Gaperi (AFW Advisor), Thabo Letjama (AFS Advisor), William Crandall (STX), Maureen Kidd (STX)
AFE Member Countries	Regional Workshop	Regional high-level seminar on single customs territory	September 25 – 27, 2019	Berlin Msiska (AFE Advisor)
East African Community	TA Mission	Developing a harmonized single customs territory risk management framework/ mechanism	September 25-October 8, 2019	Berlin Msiska (AFE Advisor), STX (TBD)
Ethiopia	National Training	Strengthening post clearance audit capacity in customs	October 2-15, 2019	Ernest Sigande (STX)
Ethiopia	National Training	Strengthening tax dispute handling procedures	October 2-15, 2019	Berlin Msiska (AFE Advisor), STX (TBD)
Eritrea	TA Mission	Developing business process reengineering and functional requirements for new IT system	October 16-November 5, 2019	Yakomba Yavwa (STX)
Tanzania	TA Mission	Strengthening customs intelligence and investigation function	October 23-November 5, 2019	Berlin Msiska (AFE Advisor), Ken Head (STX)

IMF ONLINE COURSES

Available to government officials and, in some cases, to the general public through http://imf.smartcatalogiq.com/en/current/Catalog/Online-Learning-OL and https://www.edx.org/school/imfx. Forthcoming courses include:

Foundations of central bank law (OL19.18, FCBLX)
September 4 - October 16, 2019
Expected workload: 6 - 8 hours a week
Application deadline: August 28, 2019

Public sector debt statistics (OL19.13, PSDSX)
September 4 - October 16, 2019
Expected workload: 6 - 8 hours a week
Application deadline: August 28, 2019

Financial programming and policies, part 2: program design (OL19.103, FPP.2X)
Work at your own pace starting on August 28, 2019
Total expected workload: between 42 and 54 hours

Currently available self-paced online course offerings:
- **Energy Subsidy Reform (ESRx - OL 19.116)**
- **Financial Market Analysis (FMAx - OL 19.117)**
- **Financial Programming and Policies, Part 1: Macroeconomic Accounts and Analysis (FPP.1x - OL19.101)**
- **Macroeconometric Forecasting (MFx - OL19.12)**
- **Macroeconomic Management in Resource-Rich Countries (MRCx - OL19.106)**
- **Public Financial Management (PFMx - OL19.115)**

Table 2: East AFRITAC's Technical Assistance Reports Posted on the IMF's Extranet
Below are final TA reports prepared by East AFRITAC that have recently been posted on the IMF's secure extranet site. These reports have been cleared for dissemination by country authorities and are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Kenya	National Accounts/Developing household sector accounts until net lending	November 5-16, 2018	FY 19
Kenya	Technical Assistance on the Producer Price Index (PPI) and the Construction Input Price Index (CIPI)	January 7-18, 2019	FY 19
Malawi	Extending the Macro-Fiscal Forecasting Framework and Adding a Revenue Forecasting Module	August 20-31, 2018	FY 19
Malawi	National Accounts training in compilation of annual GDP	November 26-30, 2089	FY 19
Malawi	Strengthening domestic taxes and customs and excise divisions headquarters function	January 16-30, 2019	FY 19
Rwanda	Enhance the oversight policy framework	October 10-19, 2018	FY 19
Tanzania	Establishing a Revenue Forecasting Capacity in the Tanzanian Parliamentary Budget Office	November 26-December 7, 2018	FY 19
Tanzania (Zanzibar)	Update to the Financial Programming Framework	December 10-21, 2018	FY 19
Uganda	Technical Assistance on the Construction Sector Index	November 26-December 7, 2018	FY 19
Uganda	Monitoring and Reporting of Contingent Liabilities	December 3-14, 2018	FY 19
Uganda	Tax Administration Diagnostic Assessment Tool Mission	February 12-27, 2019	FY 19

Member Countries

Eritrea

Ethiopia

Kenya

Malawi

Rwanda

Tanzania

Uganda

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