

FY 2018 MID-YEAR REPORT
INFORMATIONAL ANNEXES

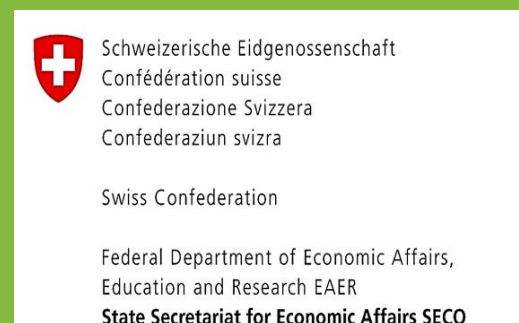
**EAST AFRICA
REGIONAL TECHNICAL
ASSISTANCE CENTER
(EAST AFRITAC)**





East AFRITAC
INTERNATIONAL MONETARY FUND
REGIONAL TECHNICAL
ASSISTANCE CENTER

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Kenya



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**EAST AFRICA REGIONAL
TECHNICAL ASSISTANCE
CENTER (EAST AFRITAC)**

**MID-YEAR REPORT FY 2018
INFORMATION ANNEXES**

November 2017

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ANNEX I. East AFRITAC Work Plan Execution in H1 FY 2018

Revenue Administration

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|---|--|----------------------|------------------------|--------------------|
| Ethiopia | TA to assist ERCA to develop a Prioritized TADAT Implementation Plan | With FAD and AFE assistance, ERCA develops actions to address TADAT identified weaknesses included in strategic and operational plans by October 2017 | | 0 | Cancelled |
| Ethiopia | Staff visit | Staff visit on alignment of reform plans with ERCA and cooperating partner | H1 | 0.4 | New & Complete |
| Kenya | FAD HQ Follow up mission to assist KRA to develop a Prioritized Plan of Action - Post TADAT | With FAD and AFE assistance, KRA develops actions to address TADAT identified weaknesses included in strategic and operational plans by June 2017 | H1 | 7.6 | Complete |
| Malawi | National Training in Developing Compliance Risk Analysis capacity in Tax | MRA develops a clear process and procedures to take into account all information at MRA's disposal to identify, assess, rank and quantify risks by December 2017 | H1 | 3.5 | Complete |
| Malawi | Follow up TA in Post Clearance Audit Training in Customs | 1. MRA develop a first generation PCA Audit plan for FY 17/18 by July 2017; and 2. MRA Customs Division develops a compliance improvements strategy by December 2017 | H1 | 3.4 | Complete |
| Rwanda | Follow up mission in Improving the Integrity of the Taxpayer Register | RRA completes exercise to re-register taxpayers and update industry classification for each active taxpayer by August 2017; 2. RRA and other Govt Agencies approve the new taxpayer registration policy and procedures to guide classification and identify active and inactive taxpayers by November 2017 | H1 | 3.8 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|---------------------|--|---|----------------------|------------------------|---------------------------|
| Tanzania | National Training in Developing Compliance Risk Analysis capacity in Tax | 1. TRA develops a clear process and procedures to take into account all information at TRA's disposal to identify, assess, rank and quantify risks by February 2018 | H1 | 3.4 | Complete |
| Tanzania (Zanzibar) | TADAT mission | With FAD and AFE assistance, ZRB develops actions to address TADAT identified weaknesses included in strategic and operational plans | H1 | 0.4 | New & Complete |
| Uganda | FAD HQ Follow up mission (funded by HQ) | With FAD and AFE assistance, URA commences preparation of a medium-term revenue strategy (MTRS) | H1 | 2 | Advanced to H1 & Complete |
| Uganda | Strengthening the Post Clearance Audit Practice in Customs | URA develops a compliance improvement and enforcement strategy for customs (as part of the URA Compliance Improvement Plan) by Dec 2017; and 2. URA develops first generation PCA Audit plan for FY 18/19 by March 2018 | H1 | 3.8 | Complete |
| Uganda | Review of Digitalization for improved Revenue Performance | Key IT challenges identified for the fostering of improved revenue performance and outcomes | H1 | 3.7 | New & Complete |
| Subtotal | | | | 32 | |

Public Financial Management

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|---------------------|-------------------|----------------------|------------------------|--------------------|
| AFE | Headquarter retreat | Meeting completed | H1 | 5 | New & Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|---|---|----------------------|------------------------|---------------------------|
| Eritrea | Budget preparation, Project appraisal, monitoring and evaluation | Workshop delivered | H1 | 2 | Complete |
| Ethiopia | Developing PFM reform strategy | Assist in the finalization of the PFM reform strategy | H1 | 5 | Complete |
| Ethiopia | PFM reform strategy, TSA implementation and implementing cash-basis IPSAS | Prioritized implementation plan agreed | H1 | 15 | Advanced to H1 & Complete |
| Ethiopia | Internal audit attachment to Tanzania | Participants develop understanding of risk based internal audit | H1 | 4 | Complete |
| Kenya | Attachment on IPSAS implementation to Tanzania | Skills developed in accrual based IPSAS to support development of a roadmap for migration to accrual accounting | H1 | 4 | Complete |
| Rwanda | Review the CoA to align it with IPSAS accrual and GFS 2014 | Recommendations on revising CoA accepted and implementation plan agreed | H1 | 9 | Complete |
| Tanzania | Strengthening medium term approach to budgeting | Training delivered, and an action plan for MTBF implementation is agreed on and disseminated | H1 | 9 | Complete |
| Tanzania | Fiscal reporting | FY 2016-17 AFS consolidated as per GFS segments and comparable with budget execution reports | H1 | 6 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|---------------------|---|--|----------------------|------------------------|---------------------------|
| Tanzania (Zanzibar) | Strengthening the medium-term approach to budgeting | Firm and reliable forward estimates are included in the budget | H1 | 9 | Complete |
| Tanzania (Zanzibar) | Development of Financial Regulations | Draft outline of the Financial Regulations agreed | H1 | 9 | Advanced to H1 & Complete |
| Uganda | Strengthening the medium-term approach to budgeting | Firm and reliable forward estimates are included in the budget | H1 | 6 | Complete |
| Uganda | Cash management | Institutional roles are clarified and agreed | H1 | 5 | Complete |
| Uganda | Attachment on strengthening MTEF | Participants develop understanding of MTEF | H1 | 2 | New & Complete |
| Uganda | Public investment management | Template for stock taking prepared and agreed with authorities | H1 | 7 | New & Complete |
| Subtotal | | | | 97 | |

Macro-Fiscal Analysis

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|---|--|----------------------|------------------------|---------------------------|
| AFE | Annual PFM /MFA retreat at Headquarters | Workshop realized | H1 | 1 | Advanced to H1 & Complete |
| Eritrea | Macroeconomic Analysis and Forecasting | Initial training in macro analysis and forecasting completed | H1 | 2 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|---------------------|---|--|----------------------|------------------------|---------------------------|
| Ethiopia | Developing High Frequency Indicators of Economic Activity | Staff attached submits report to NBE | H1 | 5 | New & Complete |
| Malawi | Update to the FPP framework | Updated medium-term fiscal framework is used to determine resource envelope in 2018 budget preparation | H1 | 7 | Complete |
| Malawi | Hands on training on Fiscal Risk Identification, Monitoring and reporting | MOFEPD staff trained in techniques for identifying, and quantifying fiscal risks | H1 | 2 | Advanced to H1 & Complete |
| Rwanda | Follow up on the Revenue forecasting tool (REFOTO) | REFOTO integrated with macro framework and used during next year's budget process | H1 | 3 | Advanced to H1 & Complete |
| Rwanda | Financial Programming and Policies | Participants trained; Improvement in end-of-training test score over pre-training test score | H1 | 4 | Complete |
| Tanzania (Zanzibar) | Training to Enhance Macprudential Oversight and Policy Framework | Workshop Delivered | H1 | 1.5 | New & Complete |
| Subtotal | | | | 25.5 | |

Financial Sector Regulation and Supervision

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|---|---|----------------------|------------------------|--------------------|
| Eritrea | Provide Training to the authorities on implementing RBS for banks | Banking RBS training program developed and executed | H1 | 1.8 | Complete |
| Eritrea | Assist the authorities in developing RBS framework | Banking RBS framework developed and implemented | H1 | 1.6 | Complete |
| Eritrea | Provide Training to the authorities on implementing RBS for non-banks | Insurance RBS Guideline and training program developed and executed | H1 | 1.6 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------------|--|--|----------------------|------------------------|--------------------|
| Ethiopia | Assist the authorities in implementing Basel II | Basel II Introductory training program developed and executed; Select Basel II guidelines developed and implemented | | 0 | Cancelled |
| Ethiopia | Assist the authorities in developing Agent Banking Supervisory Framework | Banking RBS Guideline and training program developed and executed | H1 | 1.7 | New & Complete |
| Kenya | Strengthening RBS processes (Integrating Basel II / Pillar II, RBS and CAMELS) | Risk profiles self-assessment guidelines for banks developed and implemented; RBS Training Program developed and Implemented; RBS Guidelines and Processes reviewed and revised. | H1 | 1.8 | Complete |
| Kenya | Strengthening Basel II Implementation (Integrating Basel II / Pillar II, RBS and CAMELS) | Capital charges framework developed and implemented.; Pillar II Supervisory Review Process Training program developed and implemented. | H1 | 1.6 | Complete |
| Malawi | Strengthening RBS and consolidated supervision and D-SIBs processes (Integrating Basel II / Pillar II, RBS and CAMELS) | Risk-based processes and manuals revised. Risk profile self-assessment forms developed and implemented; RBS Intermediate Training Program Developed and Implemented | H1 | 1.8 | Complete |
| Malawi | Assist the authorities in implementing RBS for Micro Insurance Companies | Insurance RBS training program developed and implemented | | 0 | Cancelled |
| Malawi | Assist the authorities in developing Supervisory Framework for Sectoral Classification of Loans | Banking RBS Guideline and training program developed and executed | H1 | 1.6 | New & Complete |
| Regional e.g. EAC | Regional workshop on Basel II/III - COMESA Monetary Institute | Basel II/III training program developed and implemented. | H1 | 3.8 | Complete |
| Rwanda | Strengthening RBS processes (Integrating Basel II / Pillar II, RBS and CAMELS) - Follow up mission | Risk profiles / self-assessment forms for banks and non-banks insurance companies developed and implemented | H1 | 1.8 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-----------------|--|---|----------------------|------------------------|--------------------|
| Tanzania | Strengthening RBS processes (Integrating Basel II / Pillar II, RBS and CAMELS) - Follow up mission | Risk-based processes and manuals revised; Supervisory Processes integrated. | H1 | 1.6 | Complete |
| Tanzania | Strengthening Basel II Implementation (Integrating Basel II / Pillar II, RBS and CAMELS) - Follow up mission | Capital charges framework developed and implemented; Pillar II Supervisory review training program developed and implemented. | H1 | 1.6 | Complete |
| Tanzania | Enhancing Macro prudential oversight of non-bank insurance companies and pension firms | Micro and Macro prudential supervision training program developed and implemented | H1 | 3 | Complete |
| Uganda | Attachment/Mentoring -Agent Banking (BOT, Tanzania) | Agent Banking Attachment / training program developed and executed | H1 | 0.6 | Complete |
| Subtotal | | | | 25.9 | |

Monetary Policy and Operations

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|--|---|----------------------|------------------------|--------------------|
| Malawi | Improve Monetary and Exchange Rate Implementation and Development of Repo market | <ul style="list-style-type: none"> - Design and communicate to the market a suitable monetary policy operations framework and structure of OMO instruments - Review and update liquidity forecasting framework - Improve coordination between RBM and MFEPD - Adopt (Global Master Repurchase Agreement) GMRA | H1 | 10.5 | Complete |
| Malawi | Forecasting and Policy Analysis (FPAS) | <ul style="list-style-type: none"> - Improve economic analysis and forecasting capabilities at the Reserve Bank of Malawi (RBM) - Assist in streamlining RBM's decision-making process | H1 | 6.4 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------------|---|--|----------------------|------------------------|---------------------------|
| Malawi | Forecasting and Policy Analysis (FPAS) | <ul style="list-style-type: none"> - Improve economic analysis and forecasting capabilities at the Reserve Bank of Malawi (RBM) - Assist in streamlining RBM's decision-making process | H1 | 6.4 | Advanced to H1 & Complete |
| Regional e.g. EAC | Exchange Rate Policy | Workshop program developed and implemented | H1 | 4.1 | Complete |
| Regional e.g. EAC | Forecasting and Policy Analysis (FPAS) | Workshop program developed and implemented | | | Cancelled |
| Tanzania | Forecasting and Policy Analysis (FPAS) | - Improve economic analysis and forecasting capabilities at the Bank of Tanzania (BoT) | H1 | 5.8 | Complete |
| Tanzania | Monetary Policy and Operations Frameworks in the Context of EAMU - wide Harmonization Process | <ul style="list-style-type: none"> - design and communicate to the market a suitable monetary policy operations framework and structure of OMO instruments - introduce an electronic platform to improve price discovery - improve coordination of monetary and fiscal policies - adopt GMRA | H1 | 10.5 | New & Complete |
| Tanzania | National workshop on Government Securities Market Development | Participate and deliver presentation at the national workshop organized by HQ | H1 | 2 | New & Complete |
| Subtotal | | | | 45.7 | |

Financial Market Infrastructures and Payments

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-----------------|--|---|----------------------|------------------------|--------------------|
| Eritrea | Assist in developing a vision and strategy for NPS development | An outline containing the national payment strategy is drafted | H1 | 3 | Complete |
| Eritrea | Follow up mission on Assisting in developing a vision and strategy for NPS development | A document containing the national payment strategy is discussed and feedback is received from stakeholders | | 0 | Postponed to FY 19 |
| Ethiopia | Developing oversight framework for retail payments | Oversight guidelines are developed for retail payments consistent with a risk-based approach | H1 | 3 | Complete |
| Subtotal | | | | 6 | |

Real Sector Statistics

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|---|---|----------------------|------------------------|---------------------------|
| AFE | AFE Corporate Activities (LTX retreat) | By May 31, 2017, AFE's RSS Advisor attends STA Annual Retreat. | H1 | 1.6 | Complete |
| Eritrea | National Training on GDP compilation by economic activity | All the new staff in national accounts section are trained on compilation of annual GDP estimates by economic activity by October 2017. | | 0 | Cancelled |
| Ethiopia | CPI rebasing | CPI weights are updated to a more recent base year (by December 2017). | H1 | 3 | Complete |
| Malawi | CPI rebasing | CPI weights are updated to a more recent base year | H1 | 3 | Advanced to H1 & Complete |
| Rwanda | Compiling 2015 constant price GDP estimates | GDP volume estimates produced meet EAC requirements (2015 as the reference base). | H1 | 3 | Complete |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|---------------------|--|--|----------------------|------------------------|--------------------|
| Tanzania | Developing 2015 supply and use tables (SUT) - analyses of benchmark survey dataset | Improvements to source data for 2015 SUT development are made. | H1 | 5 | Complete |
| Tanzania | Developing agricultural producer price indices (APPI) | Sound statistical techniques are employed to deal with data sources and in compiling agricultural PPI. | H1 | 3 | Complete |
| Tanzania | Developing 2015 supply and use tables (SUT) - analyses of government data sets | Improvements to source (government) data for 2015 SUT development are made. | H1 | 3 | New & Complete |
| Tanzania (Zanzibar) | Developing 2015 supply and use tables (SUT) - analyses of benchmark data sets | Improvements to source data for 2015 SUT development are made. | H1 | 3 | Complete |
| Subtotal | | | | 24.6 | |

Government Finance Statistics

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|-------------|----------------------------------|--|----------------------|------------------------|--------------------|
| AFE | STA GFS Advisors' Annual Retreat | AFE's GFS Advisor attends STA Annual Retreat. | H1 | 1.4 | Complete |
| Eritrea | GFS assessment mission | An assessment of Eritrea's institutional environment for compiling and dissemination GFS is completed. | H1 | 4.4 | Complete |
| Ethiopia | GFS Technical Assistance Mission | Annual GFS and PSDS that are compiled are aligned with the GFSM 2001/14 and PSDSG 2013. | | 0 | Cancelled |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Resources (FPWs) | Status of Activity |
|---------------------|----------------------------------|---|----------------------|------------------------|---------------------------|
| Kenya | GFS Technical Assistance Mission | GFS are compiled on an annual (general government) and quarterly (budgetary central government) basis. | H1 | 5.2 | Advanced to H1 & Complete |
| Malawi | GFS Technical Assistance Mission | Annual GFS are aligned with the GFSM 2001/14; PSDS are more aligned with the PSDSG 2013. | H1 | 5.2 | Complete |
| Tanzania | GFS Technical Assistance Mission | GFS that are compiled are on an annual (general government) and monthly (budgetary central government) basis. | H1 | 6.5 | Complete |
| Tanzania (Zanzibar) | GFS Technical Assistance Mission | Annual GFS are aligned with the GFSM 2001/14. | H1 | 5 | Complete |
| Subtotal | | | | 27.6 | |

ANNEX II. East AFRITAC Revised Work Plan for H2 FY 2018

Revenue Administration

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|---|---|----------------------|--------------------------------|--------------------|
| AFE | Workshop for CG's for Kenya, Rwanda, Tanzania and Uganda to Explore Effective Approaches to develop Post - TADAT Reform Plans | With the assistance of FAD and AFE, EAC AFE members develop a model approach to developing post TADAT reform plans by June 2017 | H2 | 2.8 | Postponed to H2 |
| AFE | Regional Workshop: Building effective taxpayer Registers | Managers and staff responsible for managing taxpayer registers in all AFE countries are trained on best international practice by December 2017 | H2 | 3.1 | Postponed to H2 |
| AFE | Steering Committee Activities | Steering Committee activities completed | H2 | 3.1 | |
| Eritrea | Diagnostic Mission to Review Key Customs Operations to Improve Efficiency | With AFE assistance, Customs Department identifies key weaknesses in core processes and develops an action plans by March 2018 | H2 | 5.1 | |
| Ethiopia | National Training to Develop Compliance Risk Analysis Capacity | 1. Risk Management policy consistent with Fund advice is issued by management by May 2017; and 2. Tax Compliance Risk Management staff use the RDF model and other risk analysis tools to develop first generation compliance improvements plans for FY18/19, complete with a framework for assessing impact of compliance activities in full by May 2018 | H2 | 3.4 | |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|---|---|----------------------|--------------------------------|--------------------|
| Ethiopia | Strengthening Taxpayer Registration and the integrity of the taxpayer register | 1.ERCA draws up change and enhancements requests to address design weakness of SIGTAS and agrees a plan with the developers to implement the changes by June 2017; and 2. ERCA implements procedures to routinely identify and cleanse the register of defunct taxpayers and assigns the responsibility to a dedicated department by October 2017 | H2 | 5.4 | Postponed to H2 |
| Kenya | TA in Improving the Integrity of the Taxpayer Registration Database | 1.KRA draws up change and enhancements requests to address design weakness of iTax and agrees with developers an implementation plan by Sept 2017; and 2. KRA implements procedures to routinely identify and cleanse the register of defunct taxpayers and assigns the responsibility to a dedicated department by October 2017 | H2 | 4.4 | Postponed to H2 |
| Kenya | National Training in Developing Compliance Risk Analysis capacity in Tax | KRA develops a clear process and procedures to take into account all information at KRA's disposal to identify, assess, rank and quantify risks by March 18 | H2 | 3.4 | Postponed to H2 |
| Malawi | Follow up National Training in Developing Compliance Risk Analysis and Selectivity Management Capacity in Customs | MRA's Risk Management Unit develops a first-generation Compliance improvements plans for FY 18/19 using a structured process and the RDF model for analysis by April 2018 | H2 | 3.4 | |
| Malawi | FAD Follow up Mission | Mission recommendation agreed to by Dec 2017 | H2 | 7.4 | |

| Beneficiary | Activity Title | Purpose | Actual FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|---------------------|---|---|----------------------|--------------------------------|--------------------|
| Regional e.g. EAC | TA to Assist the EAC Secretariat at to Develop an Action Plan for further Regional Customs Integration (including, to the extent possible, the IT platform) | Action plan for customs regional integration approved by EAC Secretariat by Dec 2017 | H2 | 6.6 | Postponed to H2 |
| Regional e.g. EAC | Regional Workshop for ISORA/RAFIT Coordinators | All AFE ISORA /RAFIT Coordinators trained by April 2018 | H2 | 2.5 | |
| Rwanda | National Training on Developing Post Clearance Audit Capacity in Customs | 1.RRA develops a compliance improvements strategy for customs (as part of the RRA Compliance Improvement Plans) by May 2018; and 2. RRA develop a first generation PCA Audit plan for FY 18/19 by March 2018 | H2 | 3.4 | Postponed to H2 |
| Tanzania | Follow up National Training in Developing Compliance Risk Analysis capacity in Tax | TRA Risk Management department develops Compliance improvements plans for FY 18/19 (using a structured process and the RDF model) complete with a framework for assessing impact of compliance activities by April 2018 | H2 | 3.4 | |
| Tanzania (Zanzibar) | Developing Procedure for Registration, Filing and Payment (audit) | New procedures for Registration, Filing and Payment developed with the assistance of IMF TA by October 2017 | H2 | 3.4 | Postponed to H2 |
| Subtotal | | | | 60.8 | |

Public Financial Management

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|--|---|------------------------|--------------------------------|--------------------|
| AFE | Corporate activities | Timely publication of quarterly, mid-year and annual report | H2 | 11 | |
| Ethiopia | Improving effectiveness of medium term approach to budgeting | Budget documentation FY 2017/18 reflects outputs and outcomes | H2 | 6 | |
| Ethiopia | Cash management | Officials trained and skills developed in cash forecasting and fund disbursement, | H2 | 6 | |
| Kenya | Strengthening medium-term approach to budgeting | A sequenced action plan for medium term approach to budgeting | H2 | 9 | |
| Kenya | Fiscal Reporting | Roadmap for IPSAS implementation agreed by NT and published | H2 | 9 | Postponed to H2 |
| Kenya | Cash management and TSA implementation | IFMIS functionality for cash management implemented | H2 | 6 | Postponed to H2 |
| Kenya | Public investment management | Assessment of public investment management (PIMA) done. | H2 | 9 | |
| Malawi | Strengthening medium term approach to budgeting | Firm and reliable forward estimates are included in the budget | H2 | 6 | Postponed to H2 |
| Malawi | Attachment on MTBF with Kenya | Understanding developed in the principles of MTBF | H2 | 3 | |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|--|--|------------------------|--------------------------------|--------------------|
| Malawi | Oversight of State Owned Enterprises | Recommendations accepted and reform plan agreed | H2 | 7 | Postponed to H2 |
| Malawi | Improving coverage of financial reporting | Timely publication of in-year and audited annual financial reports | H2 | 6 | |
| Malawi | Review of TSA implementation | Roadmap for cash management approved. | H2 | 6 | |
| Regional e.g. EAC | Improving budget documentation | Workshop delivered | H2 | 12 | Postponed to H2 |
| Regional e.g. EAC | Cash management and TSA | Workshop delivered | H2 | 12 | |
| Regional e.g. EAC | Harmonization of PFM practices | Workshop delivered | H2 | 6 | |
| Rwanda | Strengthening coverage of the national budget | Budget staff guided on concepts, coverage and sectorization of the GFS framework and mapping of COFOG | H2 | 7 | Postponed to H2 |
| Rwanda | Desk review of the IPSAS implementation plan | IPSAS implementation plan approved and disseminated | H2 | 4 | Postponed to H2 |
| Rwanda | Attachment on fiscal decentralization to Kenya | Oversight and analysis skills developed in fiscal oversight and analysis of subnational financial performance. | H2 | 3 | Postponed to H2 |
| Rwanda | Data collection mission for FTE | Preliminary analysis of the data collected | H2 | 0 | Postponed to FY 19 |
| Rwanda | Fiscal Transparency Evaluation | FTE Report | H2 | 0 | Postponed to FY 19 |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-----------------|---|---|------------------------|--------------------------------|--------------------|
| Tanzania | Attachment on MTBF with Uganda | Understanding developed in the principles of MTBF | H2 | 3 | |
| Tanzania | TSA implementation | TSA implementation plan approved and disseminated | H2 | 6 | |
| Uganda | Improving the coverage and quality of financial reporting | Roadmap for IPSAS implementation plan approved and disseminated | H2 | 10 | Postponed to H2 |
| Uganda | Follow-up on cash management | Capacity building plan for MDAs initiated | H2 | 6 | |
| Subtotal | | | | 153 | |

Macro-Fiscal Analysis

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|--|--|------------------------|--------------------------------|--------------------|
| AFE | Corporate activities (including Steering Committee) | AFE TA Management. Annual Report and work plan endorsed | H2 | 4.6 | |
| Ethiopia | Training on Tax Policy and Revenue Forecasting | Better understanding of tax policy and revenue forecasting techniques | H2 | 3 | Postponed to H2 |
| Kenya | Developing a Fiscal Framework for Resource Revenue Management | Action plan by authorities to develop a fiscal framework for resource revenue management | H2 | 5 | Postponed to H2 |
| Regional e.g. EAC | Regional workshop on the macro-fiscal functions in Ministries of Finance | Workshop participants trained | H2 | 7 | |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|---------------------|--|---|------------------------|--------------------------------|--------------------|
| Regional e.g. EAC | Fiscal Policy Analysis (ICD) | Participants trained; Improvement in end-of-training test score over pre-training test score | H2 | 6 | |
| Regional e.g. EAC | Annual PFM Workshop | EAC partner states revise their PFM harmonization action plan | H2 | 1.8 | |
| Regional e.g. EAC | Strengthening Budget Documentation in AFE Member Countries | Workshop Delivered | H2 | 2 | |
| Rwanda | Fiscal Transparency Evaluation | FTE Report Prepared and action plan accepted by authorities | | 0 | Postponed to FY 19 |
| Tanzania | Developing High Frequency Indicators of Economic Activity | High frequency indicators are used in economic reports of BoT | H2 | 5 | |
| Tanzania (Zanzibar) | Update to the FPP framework | Updated medium-term fiscal framework is used to determine resource envelope in next year's budget preparation | H2 | 5 | Postponed to H2 |
| Uganda | GDP forecasting | GDP forecasting approaches updated and consolidated | H2 | 3 | Postponed to H2 |
| Uganda | Revenue Forecasting | Revenue forecasting approaches revised | H2 | 3 | |
| Subtotal | | | | 45.4 | |

Financial Sector Regulation and Supervision

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|---|--|------------------------|--------------------------------|--------------------|
| AFE | Corporate work at AFE / Preparation SC reporting etc. | FSR reports and presentations developed for SC meetings etc. | H2 | 3.1 | |
| AFE | FSR HQ Retreat | FSR HQ Retreat realized. | H2 | 1.4 | |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|---|--|------------------------|--------------------------------|--------------------|
| Eritrea | Assist the authorities in implementing RBS - Developing risk profiles for banks. | Institutional profiles developed for banks | H2 | 1.6 | |
| Ethiopia | Assist the authorities in implementing RBS for banks | Banking RBS Guideline and training program developed and executed | H2 | 1.8 | Postponed to H2 |
| Ethiopia | Assist the authorities in implementing RBS for Insurance Companies | Insurance RBS Guideline and training program developed and implemented | H2 | 1.8 | |
| Kenya | Attachment/Mentoring to South Africa on consolidated supervision and capital management of banks. | Consolidated Supervision mentoring program developed and implemented. | H2 | 2.4 | Postponed to H2 |
| Kenya | Strengthening Financial Analysis, stress testing and Risk-based Securities Supervision | Securities (high level) Guideline and RBS training program developed and implemented | H2 | 1.8 | |
| Kenya | Strengthening Basel II Implementation Basel II / Pillar II, Liquidity Assessment Process | Liquidity framework developed and implemented. | H2 | 2 | |
| Malawi | Strengthening Basel II Implementation, Consolidated supervision and D-SIBs oversight (Integrating Basel II / Pillar II, RBS and CAMELS) | Pillar II Supervisory review process revised; Banks submit ICAAP documents for Supervisory Review; Consolidated Supervision Program developed and implemented. | H2 | 1.6 | |
| Malawi | Attachment/Mentoring to Kenya - Supervision and regulation of medical aid schemes and actuarial reviews. | Attachment/mentoring program developed and implemented | H2 | 2.8 | Postponed to H2 |
| Malawi | Strengthening Financial Analysis, stress testing and Risk-based Securities Supervision | Securities RBS training program developed and implemented | H2 | 2 | |
| Regional e.g. EAC | Regional workshop on Financial Stability Health and Soundness Indicators and stress testing for Banks and Non-banks. | Financial stability indicators and Stress testing training program developed and implemented. (2) Stress testing framework revised. | H2 | 4.8 | Postponed to H2 |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|--|---|------------------------|--------------------------------|--------------------|
| Regional e.g. EAC | Consolidated Supervision and D-SIBs supervisory oversight | Consolidated Supervision and D-SIBs supervisory oversight training program developed and implemented. | H2 | 3.6 | Postponed to H2 |
| Regional e.g. EAC | Regional workshop on Insurance Supervision | Regional training program developed and implemented | H2 | 3.6 | |
| Rwanda | Strengthening Basel II Implementation (Integrating Basel II / Pillar II, RBS and CAMELS) - Follow up mission | Capital charges framework developed and implemented. | H2 | 1.6 | Postponed to H2 |
| Rwanda | Development of Supervisory Manual for FX Bureau Supervision | FX Bureau Supervisory Manual developed and implemented – (November 30, 2018) | H2 | 2 | |
| Tanzania | Enhancing stress testing framework | Stress testing training program developed and implemented. (2) Stress testing framework revised. | H2 | 2 | Postponed to H2 |
| Tanzania | Enhancing oversight of non-bank securities firms | Non-Bank Securities supervision and Insurance Supervision training program developed and implemented | H2 | 2 | |
| Uganda | Assist the authorities in implementing RBS for Insurance Companies | Insurance RBS Guideline and training program developed / reviewed and implemented | H2 | 3.6 | Postponed to H2 |
| Uganda | Attachment/Mentoring to Kenya - Supervision and regulation of medical aid schemes and actuarial reviews | Attachment/mentoring program developed and implemented | H2 | 2.6 | Postponed to H2 |
| Uganda | Assist the authorities in implementing RBS | Banking RBS training program developed and executed | H2 | 1.6 | Postponed to H2 |
| Uganda | Development of supervisory framework for digital channels and products | Banking RBS Examination procedures enhanced and implemented | H2 | 3 | Postponed to H2 |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-----------------|---|--|------------------------|--------------------------------|--------------------|
| Uganda | Assist the development of Islamic Banking Supervision Framework for Banks | Islamic banking Supervisory procedures developed and implemented – (November 30, 2018) | H2 | 3 | Postponed to H2 |
| Subtotal | | | | 55.7 | |

Monetary Policy and Operations

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|--|---|------------------------|--------------------------------|--------------------|
| AFE | Corporate work at AFE/Preparation SC reporting, etc. | MONOPS reports and presentations will be developed for SC meetings, etc. | H2 | 3.7 | |
| AFE | MONOPS HQ retreat | MONOPS HQ retreat realized | H2 | 2 | |
| Eritrea | Comprehensive review of BE risk management practices | Strengthen BOE reserve management policy framework and management of FX reserves | H2 | 7.6 | Postponed to H2 |
| Ethiopia | Developing liquidity forecasting and management frameworks | Update and improve liquidity forecasting and management frameworks | H2 | 7.6 | Postponed to H2 |
| Kenya | Foreign Reserve Management | Strengthen CBK reserve management policy framework and management of FX reserves | H2 | 7.6 | Postponed to H2 |
| Kenya | Forecasting and Policy Analysis (FPAS) | 1. Training provided to produce consistent well-focused forecast report and presentation for MPC; 2. Assistance provided during a real-time forecasting round | | 0 | Cancelled |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|---|--|------------------------|--------------------------------|--------------------|
| Kenya | Attachment at the Reserve Bank of South Africa to familiarize with monetary policy formulation, implementation and liquidity management | Attachment/mentoring program developed and implemented | H2 | 0 | Cancelled |
| Malawi | Forecasting and Policy Analysis (FPAS) | <ul style="list-style-type: none"> - Improve economic analysis and forecasting capabilities at the Reserve Bank of Malawi (RBM) - Assist in streamlining RBM's decision-making process - Assist RBM to strengthen its monetary policy communications strategy | H2 | 6.5 | |
| Regional e.g. EAC | Harmonization of EAC operational framework | Workshop program developed and implemented | H2 | 4.1 | Postponed to H2 |
| Regional e.g. EAC | Forecasting and Policy Analysis (FPAS) | Facilitate peer-to-peer sharing of experiences with FPAS development, implementation and operation among EAC member countries. Assist the EAC member central banks in harmonizing their FPAS, and overcoming shared challenges. | H2 | 6.2 | |
| Regional e.g. EAC | Central Bank Communication | Workshop program developed and implemented | H2 | 4.1 | |
| Regional e.g. EAC | Harmonization of EAC repo market | Workshop program developed and implemented | H2 | 4.1 | |
| Rwanda | Attachment at the Bank of Uganda to familiarize with the implementation of price based monetary policy framework | Attachment/mentoring program developed and implemented | H2 | 3.4 | Postponed to H2 |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|--|--|------------------------|--------------------------------|--------------------|
| Rwanda | Development the Money and Repo Markets | - adopt and implement a strategy to develop interbank market, including true repo market | H2 | 10.5 | |
| Rwanda | Forecasting and Policy Analysis (FPAS) | 1. Training to produce consistent well-focused forecast report and presentation for MPC; 2. Assistance during a real-time forecasting round | H2 | 6.2 | Postponed to H2 |
| Rwanda | Forecasting and Policy Analysis (FPAS) | 1. Training to produce consistent well-focused forecast report and presentation for MPC; 2. Assistance during a real-time forecasting round | H2 | 6.2 | |
| Tanzania | Attachment at the Bank of Uganda to familiarize with the implementation of price based monetary policy framework | Attachment/mentoring program developed and implemented | H2 | 3.4 | Postponed to H2 |
| Tanzania | Forecasting and Policy Analysis (FPAS) | - Improve economic analysis and forecasting capabilities at the Bank of Tanzania (BoT) - Assist in streamlining BoT's decision-making process | H2 | 6.5 | Postponed to H2 |
| Tanzania | Forecasting and Policy Analysis (FPAS) | - Improve economic analysis and forecasting capabilities at the Bank of Tanzania (BoT) - Assist in streamlining BoT's decision-making process | H2 | 6.5 | |
| Tanzania | Development the Money and Repo Markets (follow up) | Adopt and implement a strategy to develop interbank market, including true repo market | H2 | 5.6 | |
| Uganda | Monetary Operational Framework Modernization, including liquidity forecasting, RR, OMO, FX operations, etc. | | H2 | 10.5 | Postponed to H2 |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-----------------|--|--|------------------------|--------------------------------|--------------------|
| Uganda | Forecasting and Policy Analysis (FPAS) | Training to review model structure and latest forecast, and to improve model performance | H2 | 3.6 | |
| Subtotal | | | | 115.9 | |

Financial Market Infrastructures and Payments

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|--|--|------------------------|--------------------------------|--------------------|
| AFE | Steering Committee Meeting | Advisor provides completed work plan for FY2019 and reports for FY 2017 by Feb 2018 | H2 | 2.5 | |
| AFE | MCM LTX Workshop/ Retreat | By April 2018, workshop is held | H2 | 2.0 | |
| Eritrea | Follow up mission on Assisting in developing a vision and strategy for NPS development | A document containing the national payment strategy is discussed and feedback is received from stakeholders | | 0.0 | |
| Ethiopia | Oversight training | A draft regulation is prepared for dispute resolution within the NPS | H2 | 3.0 | |
| Kenya | Oversight training | NPS management and staff complete a program of risk-based oversight training | H2 | 1.5 | Postponed to H2 |
| Regional e.g. EAC | AFS/AFE Joint Seminar on Payment Systems - Legal Aspects of the NPS | Delegates fully understand the risk-based approach to retail payments oversight and are proficient in using the relevant tools | H2 | 6.0 | Postponed to H2 |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-----------------|--|--|------------------------|--------------------------------|--------------------|
| Rwanda | Oversight training | An appropriate workplan is developed for implementation of oversight | H2 | 1.5 | |
| Tanzania | Developing oversight framework for retail payments | The oversight policy is finalized, adopted and published | H2 | 3.0 | |
| Tanzania | Oversight training | An appropriate workplan is developed for implementation of oversight | | 0.0 | Cancelled |
| Tanzania | Follow up mission Developing oversight framework for retail payments | The oversight policy is adopted | | 0.0 | Cancelled |
| Uganda | Draft legislation/ amendments to support check truncation | Legislative amendments are drafted to support check truncation and finalized consistent with LEG advice. | H2 | 2.5 | Postponed to H2 |
| Uganda | Provide guidance for conducting an assessment of the FMIs against the PFMI | Utilizing the training provided, the authorities conduct an assessment of the RTGS system to affirm compliance with the PFMI | H2 | 3.0 | |
| Uganda | Oversight training | Management acts upon previous recommendations to put in place appropriate organizational arrangements (structure and staffing) for oversight | | 0.0 | Postponed to FY 19 |
| Uganda | Oversight training | An appropriate workplan is developed for implementation of oversight | H2 | 1.5 | |
| Subtotal | | | | 26.5 | |

Real Sector Statistics

| Beneficiary | Activity Title | Purpose | Proposed FY 2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------------|--|---|-------------------------|--------------------------------|--------------------|
| AFE | AFE Corporate Activities (Including Steering Committee Meeting) | AFE TA Management. Annual Report and work plan endorsed | H2 | 3.6 | |
| Eritrea | CPI rebasing | CPI weights are updated to a more recent base year (by December 2017) | | 0 | Cancelled |
| Ethiopia | Developing quarterly GDP by expenditure | Methodology for compiling quarterly GDP by expenditure are developed to meet national data requirements and ISWGNA minimum requirements by February 2018. | | 0 | Postponed to FY19 |
| Kenya | Developing 2015 supply and use tables (SUT) - analyses of benchmark survey dataset | Improvements to source data for 2015 SUT development are made. (Completed by December 2017) | H2 | 3 | |
| Kenya | Developing 2015 supply and use tables (SUT) - reconciliation and balancing | Improvements are made to the way in which adjustments to source data are made in developing 2015 SUT. [by April 2018]. | | 0 | Postponed to FY19 |
| Kenya | Rebasing construction input price index (CIPI) | CIPI weights are updated to a more recent base year (by December 2017) | H2 | 3.5 | Postponed to H2 |
| Malawi | Improving annual preliminary GDP estimates | Improved source data is used to compile improved preliminary annual GDP estimates by economic activity. (by October 2017). | H2 | 3 | Postponed to H2 |
| Regional e.g. EAC | Regional AFE NAS Workshop | National accounts compilers trained in estimation of the valuation sub-matrices of the Supply and Use Tables (by August 2017). | H2 | 5.5 | Postponed to H2 |
| Rwanda | Assessing source data for further development and compilation of other accounts/aggregate not currently compiled | Relative to the baseline, deviations from 2008 SNA are reduced (Completed by March 2019). --deviations to be assessed at the start of the 2017 rebasing project (By Dec 2017) | H2 | 3 | |

| Beneficiary | Activity Title | Purpose | Proposed FY 2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|---------------------|---|---|-------------------------|--------------------------------|--------------------|
| Tanzania | Developing 2015 supply and use tables (SUT) - reconciliation and balancing | Improvements are made to the way in which adjustments to source data are made in developing 2015 SUT. [by April 2018]. | H2 | 5 | |
| Tanzania (Zanzibar) | Developing 2015 supply and use tables (SUT) - reconciliation and balancing | Improvements are made to the way in which adjustments to source data are made in developing 2015 SUT. [by April 2018]. | H2 | 3 | |
| Uganda | Developing 2015 supply and use tables (SUT) - analyses of benchmark data sets | Improvements to source data for 2015 SUT development are made. (by December 2017) | H2 | 5.5 | |
| Uganda | Developing 2015 supply and use tables (SUT) - balancing | Improvements are made to the way in which adjustments to source data are made in developing 2015 SUT. [by April 2018]. | H2 | 3 | |
| Uganda | Residential property price index (RPPI) | New RPPI, as set out in existing manual, are developed. (by April 2018) | H2 | 3 | Postponed to H2 |
| Uganda | Developing agricultural producer price indices (APPI) | Sound statistical techniques are employed to deal with data sources and in compiling agricultural PPI. (By December 2017) | H2 | 3 | |
| Subtotal | | | | 44.1 | |

Government Finance Statistics

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-------------|----------------------------|---|------------------------|--------------------------------|--------------------|
| AFE | Steering Committee Meeting | By 30/04/2018, AFE GFS Advisor provides all relevant materials for AFE Steering Committee Meeting and Annual Report. | H2 | 2.7 | |
| Eritrea | GFS training mission | By 30/04/2018, at least 10 staff members participate in GFS Training; learn to compile and disseminate GFS with minimal assistance. | H2 | 4.4 | |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|---------------------|--|---|------------------------|--------------------------------|--------------------|
| Ethiopia | GFS Technical Assistance and Training Mission | By 31/12/ 2018, GFS are compiled for general government. By 30/04/2018 compilers are trained to compile GFS with minimal assistance. | H2 | 4.4 | |
| Malawi | GFS Technical Assistance and Training Mission | By 31/12/2018, GFS are compiled for general government. GFS compilers are trained to compile GFS with minimal assistance. | H2 | 4.4 | |
| Regional e.g. EAC | Expanding GFS to the Public Sector and the GUIDELINES | By 31/10/2017, at least 15 AFE Member States representatives attend the workshop; final draft of GUIDELINES Chapters are prepared. | H2 | 8 | Postponed to H2 |
| Regional e.g. EAC | Resolving Compilation and Dissemination Issues | By 30/04/2018, at least 15 AFE Member States representatives attend the workshop on resolving GFS compilation and dissemination issues. | H2 | 7.5 | Postponed to FY 19 |
| Regional e.g. EAC | Automating GFS Compilation; Accelerating GFS Dissemination | By 30/04/2018, at least 15 AFE Member States representatives attend the workshop on accelerating GFS dissemination. | H2 | 7.2 | |
| Rwanda | GFS Technical Assistance Mission | By 31/12/2017, GFS are compiled on an annual (general government) and monthly (budgetary central government) basis. | H2 | 4.1 | Postponed to H2 |
| Rwanda | Fiscal Transparency Evaluation | By 30/04/2018, an FTE Report is prepared for Rwanda. | | 0 | Postponed to FY 19 |
| Rwanda | Resolving Compilation and Dissemination Issues | By 30/04/2018, at least 15 AFE Member States representatives attend the workshop on resolving GFS compilation and dissemination issues. | H2 | 7.5 | |
| Tanzania | Automating GFS Compilation; Accelerating GFS Dissemination | By 30/04/2018, at least 15 AFE Member States representatives attend the workshop on accelerating GFS dissemination. | H2 | 7.2 | |
| Tanzania | High Frequency GFS | By 31/10/2017 two Tanzanian compilers participate in Attachment in Uganda on high-frequency GFS. | H2 | 3 | Postponed to H2 |
| Tanzania (Zanzibar) | GFS Technical Assistance Mission | By 31/12/2018, GFS are compiled for general government. Compilers are trained to compile GFS with minimal assistance. | H2 | 4.4 | |

| Beneficiary | Activity Title | Purpose | Proposed FY2018 Timing | Total Planned Resources (FPWs) | Status of Activity |
|-----------------|----------------------------------|---|------------------------|--------------------------------|--------------------|
| Uganda | GFS Technical Assistance Mission | By 30/04/2018, annual GFS are disseminated within 3 quarters; documentation improved. By 31/12/2018, annual GFS disseminated within 2 quarters. | H2 | 4.4 | |
| Subtotal | | | | 46.8 | |

ANNEX III. East AFRITAC Workshops and IMF-ICD Courses (as of October 2017)

| | Area | Workshop Title | Start Date | End Date | Location | Advisor |
|---|---|--|-------------------|-------------------|-------------------------|--------------------------|
| 1 | Financial Sector Regulation and Supervision | East AFRITAC /AFRITAC South/CMI Seminar on Enhancements to the Basel Process | August 21, 2017 | August 25, 2017 | Ebene, Mauritius | Courtney Christie-Veitch |
| 2 | Financial Sector Regulation and Supervision | Regional workshop on Financial Stability Health and Soundness Indicators and Stress Testing for Banks and Non-Banks | November 13, 2017 | November 17, 2017 | Arusha, Tanzania | Courtney Christie-Veitch |
| 3 | Government Financial Statistics | Expanding GFS to the Public Sector and the GUIDELINES/High Frequency Data Compilation and Refinement of the EAC GFS Guidelines | November 20, 2017 | November 24, 2017 | Zanzibar, Tanzania | Robert Maate |
| 4 | Revenue Administration | Workshop for CG's for Kenya, Rwanda, Tanzania and Uganda to Explore Effective Approaches to develop Post -TADAT Reform Plans | November 22, 2017 | November 24, 2017 | Kampala, Uganda | Berlin Msiska |
| 5 | Public Financial Management/ Macro-Fiscal Analysis | Improving Budget Documentation | November 27, 2017 | December 1, 2017 | Entebbe, Uganda | Kubai Khasiani |
| 6 | Financial Market Infrastructures & Payments | AFS/AFE Joint Seminar on Payment Systems - Legal Aspects of the NPS | November 27, 2017 | December 1, 2017 | Ebene, Mauritius | Faith Stewart |
| 7 | Strategy, Policy, & Review Department (SPR) | Revised Debt Sustainability Framework for Low-Income Countries (LIC DSF) | November 30, 2017 | December 1, 2017 | Dar es Salaam, Tanzania | Hervé Joly |
| 8 | Communications Department (COM)/ African Department (AFR) | Workshop for East African Parliamentarians | December 6, 2017 | December 8, 2017 | Dar es Salaam, Tanzania | Hervé Joly |
| 9 | Revenue Administration | Regional Workshop: Building effective taxpayer Registers | December 11, 2017 | December 15, 2017 | Zanzibar, Tanzania | Berlin Msiska |

| | Area | Workshop Title | Start Date | End Date | Location | Advisor |
|-------------------------|---|--|--------------------|--------------------|----------------------------|--------------------------|
| 10 | Macro-Fiscal Analysis | Regional workshop on the macro-fiscal functions in Ministries of Finance | January 8-Jan-18 | January 12-Jan-18 | Dar es Salaam, Tanzania | Bryn Battersby |
| 11 | Government Financial Statistics | Automating GFS Compilation; Accelerating GFS Dissemination | January 22-Jan-18 | January 26-Jan-18 | Kampala, Uganda | Robert Maate |
| 12 | Public Financial Management | Harmonization of PFM practices among the EAC Partner States in the Context of EAMU | January 24-Jan-18 | January 26-Jan-18 | Arusha, Tanzania | PFM team and MFA |
| 13 | Financial Sector Regulation and Supervision | Joint Regional workshop on insurance supervision with Toronto Center | February 12, 2018 | February 16, 2018 | Lilongwe, Malawi | Courtney Christie-Veitch |
| 14 | Real Sector Statistics | Regional AFE NAS Workshop | February 12, 2018 | February 16, 2018 | Entebbe, Uganda | Pamela Audi |
| 15 | Public Financial Management | Cash Management and TSA | February 13, 2018 | February 16, 2018 | Zanzibar, Tanzania | Paul Seeds |
| 16 | Monetary Policy and Operations | Harmonization of EAC Operational framework & Repo market | February 19, 2018 | February 23, 2018 | Arusha, Tanzania | Marin Moloşag |
| 17 | Revenue Administration | Regional Workshop for ISORA/RAFIT Coordinators | February 26, 2018 | March 2, 2018 | Johannesburg, South Africa | Berlin Msiska |
| 18 | Monetary Policy and Operations | Central Bank Communication | April 2018 | April 2018 | TBA | Marin Moloşag |
| 19 | Financial Sector Regulation and Supervision | Consolidated Supervision and D-SIBs supervisory oversight | TBA | TBA | TBA | Courtney Christie-Veitch |
| IMF /ICD Courses | | | | | | |
| 20 | Monetary Policy and Operations | Exchange Rate Policy (ICD) | September 18, 2017 | September 22, 2017 | Dar es Salaam, Tanzania | Marin Moloşag |
| 21 | Macro-Fiscal Analysis | Fiscal Policy Analysis (ICD) | February 19, 2018 | February 23, 2018 | TBA | Bryn Battersby |

ANNEX IV. East AFRITAC Mission Reports, First Half FY 2018

| Country | Report | Mission Members | Dates (2017) |
|------------------------------------|---|---|-------------------------|
| Revenue Administration | | | |
| Kenya | After the TADAT: Developing a Medium-Term Reform Strategy | Berlin Msiska, Muyangwa Muyangwa, Thomas Story, Therese Van Der Poel, | May 18-31, 2017 |
| Malawi | Malawi - Developing an Effective Post Clearance Audit Function (May 2017) | Ernest Sigande | May 8-19, 2017 |
| Malawi | Developing Compliance Risk Management Capacity | Joshua Aslett | August 9-20, 2017 |
| Rwanda | Improving the Integrity of the Tax Payer Register | Cheryl-Lea Field | September 4-15, 2017 |
| Tanzania | Tanzania: Developing Compliance Risk Analysis Capacity (May 2017) | Stephen Wilcox | May 15-26, 2017 |
| Uganda | Strengthening the Post Clearance Audit Practice in Customs | Ernest Sigande | September 4-15, 2017 |
| Uganda | Uganda: Digitalization for Improved Revenue Performance (September 2017) | Andja Komso | September 13-26, 2017 |
| Public Financial Management | | | |
| Ethiopia | Reviewing the PFM Reform Strategy | Amitabh Tripathi, Richard G. Allen | May 15-19, 2017 |
| Ethiopia | Ethiopia: Reform Priorities in Public Financial Management (<i>Draft</i>) | Amitabh Tripathi, J Charaoui, R Allen, Abdul Khan, Greg Horman | October 4-17, 2017 |
| Rwanda | Review of the Chart of Accounts | Paul Seeds, Timothy Youngberry | May 8-19, 2017 |
| Tanzania | Strengthening the Medium-Term Approach to Budgeting | Kubai Khasiani, Florence Kuteesa, Roberto J. Tibana | July 19- August 2, 2017 |
| Tanzania | Annual Financial Reporting, September 2017 | Amitabh Tripathi, Francois Van Schaik | August 7-18, 2017 |
| Tanzania (Zanzibar) | Preparing Public Financial Management Regulations | Paul Seeds, Yugo Koshima | July 10-21, 2017 |

| Country | Report | Mission Members | Dates (2017) |
|--|--|---|--------------------------------|
| Tanzania(Zanzibar) | Strengthening the Medium-Term Approach to Budgeting | Kubai Khasiani Phyllis Makau Roberto J. Tibana | August 15-29, 2017 |
| Uganda | Strengthening Cash Management | John Gardner | June 19-30, 2017 |
| Uganda | Strengthening the medium-term approach to budgeting (<i>Draft</i>) | Kubai Khasiani, Matthew Simmonds | October 16-25, 2017 |
| Macro-Fiscal Analysis | | | |
| Malawi | Malawi Macroeconomic Framework (<i>Draft</i>) | Bryn Battersby, Eric Lautier, Anna Lennblad | August 14-25, 2017 |
| Monetary Policy and Operations | | | |
| Tanzania | Tanzania: Modernization of Monetary Policy and Operations Framework in the Context of EAMU-wide Harmonization of Policies (May 2017) | Marin Molosag, Nadeem Ul Haque, Wilson Varghese | May 15-26, 2017 |
| Malawi | Improve Monetary and Exchange Rate Implementation and Development of Repo Market (<i>Draft</i>) | Marin Molosag, Richard Comotto, Stephen Mulema | July 10-21, 2017 |
| Financial Sector Regulation and Supervision | | | |
| Ethiopia | National Training – assist the authorities in developing supervisory framework for agent banking (<i>Draft</i>) | Courtney Christie-Veitch | September 11-15, 2017 |
| Malawi | Credit Risk Assessment (<i>Draft</i>) | Courtney Christie-Veitch | October 18 – 24, 2017 |
| Rwanda | – follow up – Strengthening Basel II implementation (<i>Draft</i>) | Courtney Christie-Veitch | June 19-23, 2017 |
| Financial Market Infrastructures and Payments | | | |
| Eritrea | Eritrea: Diagnostic of the Status of Development of the National Payments System | Faith Stewart | September 27- October 3, 2017 |
| Real Sector Statistics | | | |
| Malawi | Consumer Price Index (<i>Draft</i>) | Dale Smith | September 25 – October 6, 2017 |

| Country | Report | Mission Members | Dates (2017) |
|--------------------------------------|--|---|--------------------------------|
| Rwanda | Rwanda - National Accounts Statistics Mission, July 3-14, 2017 | Robin Youll | July 3-14, 2017 |
| Tanzania | Tanzania - Technical Assistance Report on National Accounts Statistics Mission | Pamela Audi | July 17-28, 2017 |
| Tanzania | Consumer Prices/ Producer Price | Dale Smith | August 7 - 18, 2017 |
| Tanzania | National Accounts (<i>Draft</i>) | Pamela Audi Artashes Shaboyan | October 23 – November 3, 2017 |
| Tanzania (Zanzibar) | Zanzibar: National Accounts Statistics Mission | Pamela Audi | August 14-25, 2017 |
| Government Finance Statistics | | | |
| Eritrea | GFS (<i>Draft</i>) | Robert Maate and Francois Engelbrecht | September 25 – October 4, 2017 |
| Kenya | GFS Training | Robert Maate, Dalia Budko, Francois Engelbrecht | June 18 – July 7, 2017 |
| Malawi | GFS – Improving quality of Fiscal data (<i>Draft</i>) | Robert Maate, Francois Engelbrecht | October 17 – 27, 2017 |
| Tanzania | GFS | Lize-Mari Janse van Rensburg | May 15 – 26, 2017 |
| Tanzania | GFS TA and National Training | Robert Maate, Ismael Zarco, Timothy Youngberry | July 10-18, 2017 |

ANNEX V. East AFRITAC Budgeting and Financing

IMF Africa Capacity Building Initiative - East AFRITAC Phase IV Financial Summary (as of September 30, 2017)

| Expenses | FY2016 - 20 | | | FY2018 | | |
|---|----------------------|-------------------|-------------------|-------------------|------------------|-----------|
| | Program Budget | Working Budget | Total Outturns | Budget | Outturn | Execution |
| | US\$ | US\$ | US\$ | US\$ | US\$ | Percent |
| Long-term Experts | 16,240,750 | 15,515,197 | 6,568,138 | 3,321,141 | 1,216,960 | 37 |
| Fiscal | 6,942,844 | 6,522,563 | 2,908,296 | 1,368,876 | 575,042 | 42 |
| Monetary | 3,962,702 | 3,402,700 | 1,420,056 | 749,275 | 310,435 | 41 |
| Statistics | 2,975,736 | 2,590,964 | 1,105,867 | 555,242 | 214,165 | 39 |
| Results-based Management | | 674,932 | 179,095 | 186,941 | 76,278 | 41 |
| Regional Travel | 2,359,468 | 2,324,038 | 954,824 | 460,807 | 41,040 | 9 |
| Short-term Experts | 15,852,268 | 14,269,063 | 6,402,861 | 2,858,389 | 881,612 | 31 |
| Fiscal | 7,093,034 | 6,420,626 | 2,912,337 | 1,297,877 | 463,735 | 36 |
| Monetary | 3,699,915 | 2,859,175 | 1,230,995 | 571,165 | 119,814 | 21 |
| Statistics | 3,639,692 | 3,343,232 | 1,693,151 | 619,677 | 246,378 | 40 |
| Legal | 510,294 | 31,586 | 31,586 | - | - | |
| Research | 909,333 | 155,743 | 155,743 | - | - | |
| ICD | - | 1,458,700 | 379,048 | 369,670 | 51,685 | 14 |
| Training | 6,784,132 | 7,474,694 | 2,566,155 | 1,629,619 | 78,747 | 5 |
| TA seminars | 5,680,172 | 7,281,100 | 2,310,264 | 1,629,619 | 16,450 | 1 |
| ICD Training | 1,103,960 | 193,595 | 255,892 | - | 62,297 | |
| HQ TA Delivery | 1,346,072 | 2,931,539 | 439,753 | 836,651 | 68,702 | 8 |
| Fiscal | 809,275 | 1,047,805 | 332,231 | 252,610 | 57,513 | 23 |
| Monetary | 193,758 | 624,135 | 3,696 | 202,731 | - | |
| Statistics | 150,788 | 228,656 | 26,490 | 66,059 | - | |
| Legal | 192,251 | 60,050 | 60,050 | - | - | |
| ICD | - | 970,893 | 17,287 | 315,251 | 11,189 | |
| Backstopping/Project Mgmt/Staff Trav | 4,646,541 | 3,381,294 | 1,439,853 | 694,828 | 185,010 | 27 |
| Backstopping | 2,414,564 | 1,648,351 | 774,603 | 318,972 | 102,435 | 32 |
| Project Management | 819,567 | 474,652 | 209,984 | 95,990 | 29,100 | 30 |
| Staff Travel | 1,412,409 | 1,258,292 | 455,265 | 279,866 | 53,475 | 19 |
| Other | 1,649,686 | 1,205,080 | 240,947 | 529,565 | 34,200 | 6 |
| Evaluation | 300,000 | 300,000 | - | 300,000 | - | |
| Miscellaneous Office costs | 365,092 | 695,080 | 240,947 | 159,565 | 34,200 | 21 |
| Contingency | 984,594 | 210,000 | - | 70,000 | - | |
| Subtotal Donor Expenses | 46,519,448.79 | 44,776,867 | 17,657,706 | 9,870,194 | 2,465,231 | 25 |
| Trust Fund Management | 3,256,361 | 3,134,381 | 1,236,039 | 690,914 | 172,566 | 25 |
| Total Donor Expenses | 49,775,810 | 47,911,248 | 18,893,746 | 10,561,107 | 2,637,797 | 25 |
| Office Coordination and Administrative | 3,703,989 | 3,488,285 | 1,813,087 | 680,515 | 407,450 | 60 |
| Total East AFRITAC | 53,479,800 | 51,399,533 | 20,706,833 | 11,241,622 | 3,045,247 | 27 |

Source: Institute for Capacity Development, Global Partnerships Division

AFRITAC East Phase IV – Status of Contributions as at November 1, 2017

| Donor Country | Agreement Currency | | | | USD Equivalent | | | USD Equivalent | | |
|--|--------------------|------------|--------------------|------------------|-------------------|--------------------|--------------------|-------------------|-------------------|----------------|
| | Currency | Signed LOU | Additional Pledges | Total | Signed LOU | Additional Pledges | Total | Requested | Received | Past Due |
| Partners | | | | | | | | | | |
| European Commission | EUR | 6,000,000 | 10,000,000 | 16,000,000 | 6,570,000 | 11,400,000 | 17,970,000 | 6,570,000 | 6,570,000 | - |
| Germany | EUR | 2,500,000 | 2,500,000 | 5,000,000 | 2,791,100 | 2,791,100 | 5,582,200 | 2,791,100 | 2,791,100 | - |
| The Netherlands | EUR | 4,000,000 | - | 4,000,000 | 4,317,430 | - | 4,317,430 | 4,317,430 | 4,317,430 | - |
| Switzerland | USD | 1,000,000 | - | 1,000,000 | 1,000,000 | - | 1,000,000 | 1,000,000 | 1,000,000 | - |
| United Kingdom | GBP | 4,500,000 | - | 4,500,000 | 6,435,900 | - | 6,435,900 | 6,435,900 | 6,435,900 | - |
| United Kingdom | GBP | 2,250,000 | - | 2,250,000 | 2,986,478 | - | 2,986,478 | 2,111,893 | 2,111,893 | - |
| Subtotal - Partners | | | | | 24,100,908 | 14,191,100 | 38,292,008 | 23,226,323 | 23,226,323 | - |
| Members | | | | | | | | | | |
| Eritrea | USD | 790,000 | - | 790,000 | 790,000 | - | 790,000 | - | 158,000 | - |
| Malawi | USD | 790,000 | - | 790,000 | 790,000 | - | 790,000 | 316,000 | 158,000 | 158,000 |
| Rwanda | USD | 790,000 | - | 790,000 | 790,000 | - | 790,000 | 316,000 | 158,000 | 158,000 |
| Uganda | USD | 790,000 | - | 790,000 | 790,000 | - | 790,000 | 316,000 | - | 316,000 |
| Kenya | USD | - | 790,000 | 790,000 | - | 790,000 | 790,000 | - | - | - |
| Ethiopia | USD | - | 790,000 | 790,000 | - | 790,000 | 790,000 | - | - | - |
| Tanzania | USD | - | 790,000 | 790,000 | - | 790,000 | 790,000 | - | - | - |
| Subtotal - Members | | | | | 3,160,000 | 2,370,000 | 5,530,000 | 948,000 | 474,000 | 632,000 |
| Subtotal - Partners and Members | | | | | 27,260,908 | 16,561,100 | 43,822,008 | 24,174,323 | 23,700,323 | 632,000 |
| IMF Contribution | | | | 3,700,000 | 3,700,000 | - | 3,700,000 | 3,700,000 | 3,700,000 | - |
| Total | | | | | 30,960,908 | 16,561,100 | 47,522,008 | 27,874,323 | 27,400,323 | 632,000 |
| Funding Surplus/(Gap) | | | | | | | (3,877,525) | | | |
| Working Budget | | | | | | | 51,399,533 | | | |

Source: Institute for Capacity Development, November 1, 2017



Eritrea



Malawi



Uganda



Ethiopia



Rwanda



Kenya



Tanzania



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