IMF AFRITAC East News

November 2021- January 2022

20 YEARS AFRITAC East

AFRITAC East
BOT Building, North Tower, 10th Floor
2 Mirambo Street, Dar es Salaam, Tanzania
Tel. +255 22 223 5353
Fax: +255 22 223 4204
www.eastafritac.org

INTERNATIONAL MONETARY FUND

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HIGHLIGHTS

Financial Sector Supervision and Regulation: Supported Rwanda on the implementation of International Financial Reporting Standards (IFRS); South Sudan on risk-based (RBS) methodology; and Uganda on the internal capital adequacy assessment process (ICAAP). Held a regional webinar on climate-related risks.

Financial Market Infrastructures and Payments: Held training for the Bank of Uganda on the CPSS -IOSCO Principles for financial market infrastructures (PFMI).

Forecasting and Policy Analysis: Supported Rwanda and Kenya.

Government Finance Statistics (GFS): Worked with Malawi, Ethiopia, Rwanda and Uganda on the coverage and timeliness of fiscal data, including debt data. Reviewed the East African Community's GFS guidance to Member States and assessed the progress on compilation of GFS and public debt data submissions by Member States.

Monetary Policy and Operations: Follow-up training to South Sudan to assist with the liquidity forecasting and the introduction of monetary policy instruments.

Public Financial Management: Supported Rwanda on implementing International Public Sector Accounting Standards (IPSAS) and preparing the FY2021/22 financial statements. Held workshops in Rwanda and Uganda on Public Investment Management Assessment (PIMA). Worked with Malawi on the Consolidated SOE report and fiscal risk analysis, including high-risk SOEs. Assessed performance-based budgeting (PBB) and budget costing framework in Zanzibar. Held regional workshops on gender equality and macroeconomics, budget costing, and the automation of PBB.

Real Sector Statistics: Worked with Malawi on the compilation of annual GDP by expenditure and production for 2017-20; and South Sudan to review its compiled estimates of GDP for 2020.

Revenue Administration: Conducted virtual missions in Eritrea and Tanzania, arranged an attachment program for Rwanda, and held a one-week virtual workshop on building capacity on tax audit.

Staff News: AFE welcomes Roderick O'Mahony, the new Government Finance Statistics Advisor. AFE bid farewell to Berlin Msiska, Revenue Administration (Tax) Advisor.

Regional Workshops: Seven regional virtual workshops and 1 webinar were conducted.

Coming Activities and TA Dissemination: Table 1 (p. 9) is an updated calendar of activities through April 2022. Table 2 (p. 13) lists TA reports disseminated.

Ministry of Foreign Affairs of the Netherlands • UKaid from the British people • Norwegian Ministry of Foreign Affairs • Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizra Swiss Confederation Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO • german cooperation DEUTSCHE ZUSAMMENARBEIT

Meet our New Advisor

Roderick O'Mahony, an Irish National, joined AFE as the Resident Advisor in Government Finance Statistics in January 2022. Mr. O'Mahony has extensive experience in government finance statistics, having worked previously as a statistician in the Irish Central Statistics Office Dublin, both in the compilation of the quarterly financial accounts of general government and government accounts classification divisions. He also has considerable experience with the IMF, having worked both as a Short-Term Expert and as a Senior Economist with the Fund's Statistics Department. Mr. O'Mahony holds a Master's degree in Economics and Bachelors' degree in Economics and Sociology both from University College Cork (UCC), Ireland. He also holds a Higher Diploma in Policy Analysis from the Institute of Public Administration in Dublin, Ireland as well as a training qualification from the University of Maynooth, Ireland.

ERITREA

Revenue Administration: Training was provided to Eritrean Inland Revenue Department on developing tax audit capacity. Practical examples, case studies, and pseudo data were used for this training to illustrate key accounting concepts, audit approaches, and techniques for data extraction and analysis. The participants were also exposed to the financial accounting systems, including demonstrating practical techniques for extracting data from the systems, verifying completeness, and detecting data gaps.


Participants in the Eritrea tax audit mission

ETHIOPIA

Government Finance Statistics: Training was delivered to Ethiopia on (i) the public sector institutional coverage, (ii) the GFS framework, and (iii) concepts and statistical treatment of government outlays according to the Government Finance Statistics Manual 2014 (GFSM 2014) methodology when compiling expenditures by function of government (COFOG). The authorities examined the chart of accounts (CoA) reforms which required bridging the new accounts to the GFSM 2014. The mission provided preliminary guidance on how to bridge the new accounts classifications and definitions to the GFS framework. The mission also supported and provided hands-on training to the authorities in the compilation of annual GFS economic and COFOG fiscal data for the budgetary central government (BCG) for fiscal year 2019/20.

KENYA

Revenue Administration: AFE participated in a national workshop for Kenya Revenue Authority (KRA) on developing Medium-Term Revenue Strategy (MTRS) organized by the IMF Headquarters (IMF HQ). The workshop assisted KRA in developing a road map for MTRS.
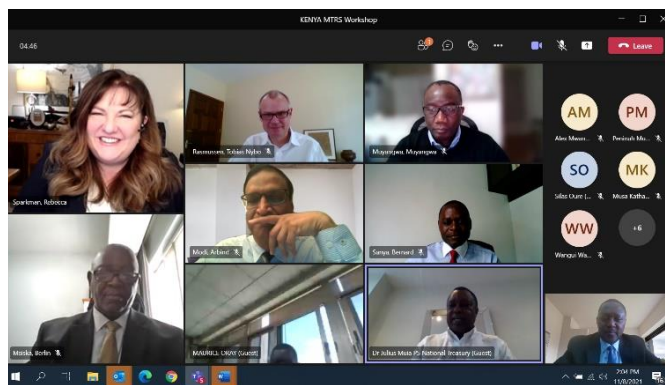
Participants in KRA national workshop on MTRS

AFE also participated in IMF HQ-led joint tax and customs administration mission in Kenya to identify areas with potential to lift revenue performance in the medium-term. The mission assisted the authorities to

identify measures for inclusion in the MTRS to meet the revenue objectives.

Participants in the KRA tax and customs mission

MALAWI

Government Finance Statistics: Malawi was assisted in compiling monthly and annually budgetary central government (BCG) fiscal data for fiscal year 2020/21. The mission reviewed Malawi BCG's quarterly public debt for Quarter (Q)1 2019 – Q2 2020 and financial statements data for extrabudgetary and local government units for fiscal years 2016–2019 as well as the Reserve Bank of Malawi's preliminary quarterly debt statistics, which still miss information on debt instruments in terms of currency and deposits. The mission advised the authorities to review the debt numbers thoroughly before disseminating externally through, for example, the World Bank/IMF joint quarterly debt database. The mission also recommended to include the financial public corporations to cover Malawi's public financial sector.

Public Financial Management: Support was provided to the Ministry of Finance in Malawi on preparation of the consolidated state-owned enterprises (SOEs) report for fiscal year 2019/20 and deepening the fiscal risk analysis and development of the financial factsheets for high-risk SOEs. The mission introduced the SOE Health Check Tool (SOE-HCT) to assess the financial vulnerabilities and risks emerging from SOEs. Training was conducted by the mission on the use of the SOE-HCT, the financial ratios used in the tool and the interpretation of the results. The SOE-HCT was used to begin analysis of three high-risk SOEs as proposed by the authorities.

Revenue Administration: AFE participated in an IMF headquarters-led mission to review the state of progress in reform by Malawi Revenue Authority (MRA), following 2019 and 2020 IMF advice on revenue administration. The mission assessed progress in implementing tax and customs administration reforms and assisted the authorities in strengthening organizational arrangements and compliance risk management practices.
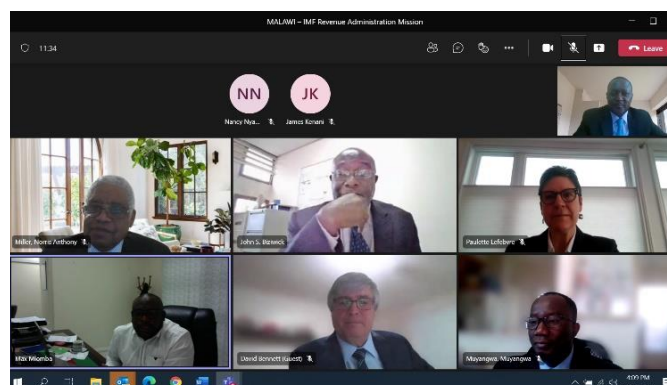
Participants in the HQ-led mission with MRA

Real Sector Statistics: A remote mission provided support to the National Statistics Office (NSO) of Malawi on compilation of annual GDP by expenditure and production for 2017-20. General government data and calculation systems for production and expenditure side GDP in both current and constant prices were established and the period 2017-20 is now fully covered. Calculations for the financial sector were also expanded with new source-data and methods. NSO will continue the work of improving data and calculations for the period 2017-20.

RWANDA

Financial Sector Supervision and Regulation: Support was provided to the National Bank of Rwanda (BNR) on strengthening the skills of inspectors in microfinance institutions (MFIs) and savings and credit cooperatives (SACCOs) related to International Financial Reporting Standards (IFRS). The training sessions covered several accounting standards that establish principles for treating, accounting, and disclosing financial instruments, fair value measurement, leases, borrowing costs, government grants and government assistance, and income taxes. Feedback was provided on the BNR's IFRS 9 Financial Instrument Guidelines to MFIs and the training also included a deeper focus on IFRS 9 and guidance in developing a regulatory and

supervisory perspective on implementing this accounting standard.

Forecasting and Policy Analysis: The BNR has put in place the key elements of an FPAS, including publishing a monetary policy report. A fully functioning quarterly projection model (QPM) has been developed and is now routinely used to produce an economically coherent medium-term forecast for inflation, output, the exchange rate, and an endogenous future path for the short-term interest rate, the BNR's main monetary policy instrument. AFE will support BNR to draft a working paper on forecast and policy evaluation. The exercise will provide important insights into potential sources of bias or missing information that may guide improvements of both the QPM and/or the nowcasting framework. It will also help clarify the impact of judgment on the forecast and the effect of policy.

Government Finance Statistics: Support was provided on the compilation of public corporation (PCs) statistics for fiscal year 19/20 to allow for the publication of the consolidated public sector historical series. The mission also checked progress made by the authorities on the reform target to publish quarterly statistics of the general government (GG) including the Rwanda Social Security Board (RSSB) and the timeliness of the compilation of GG excluding RSSB. The mission explored the issues behind the delay in quarterly reporting for GG and made recommendations for improving timeliness.

Public Financial Management: The Government of Rwanda has made good progress in the implementation of accrual-based International Public Sector Accounting Standards (IPSAS) to strengthen its financial reporting. The phased implementation is guided by the IPSAS Implementation Blueprint during a 6-year period starting fiscal year 2018/19 – 2023/24 aiming for full accrual IPSAS compliance with 2023/24 financial statements. The mission identified gaps in the key elements of the IPSAS Implementation Blueprint. Consolidated financial statements for fiscal year 2020/21 were reviewed during the mission and guidance was provided on these statements and notes for consideration in preparing the 2021/22 financial statements. The mission also reviewed progress of the IFMIS configuration to support IPSAS accrual accounting.

A half day national Public Investment Management Assessment (PIMA) workshop was undertaken for senior management in the Ministry of Finance and Economic Planning ahead of the full PIMA mission later in 2022. The workshop introduced the framework, scoring structure and provisional trends in investment and efficiency allocations and the data collection process during the full diagnostic.

Revenue Administration: AFE arranged a remote attachment of officials by Rwanda Revenue Authority (RRA) to the Norwegian Tax Administration (NTA) to receive training on how NTA has managed to enhance compliance in the manufacturing sector through its tax audit intervention. The RRA developed actions to be taken in the attachment report prepared by its officials.
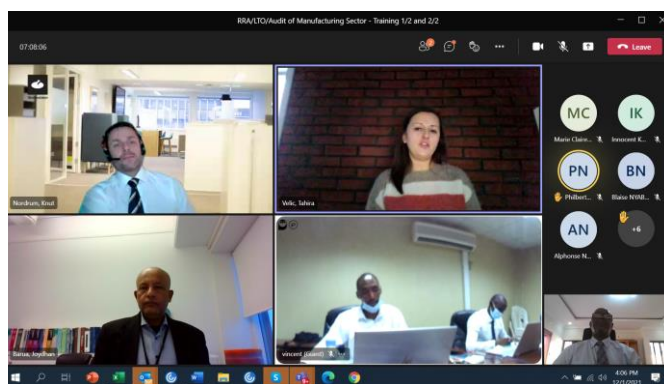
RRA and NTA officials in the attachment program

SOUTH SUDAN

Financial Sector Supervision and Regulation: Guidance was provided to the Bank of South Sudan (BoSS) on strengthening the current risk-based supervision (RBS) methodology. The mission assisted BoSS's efforts regarding the development of a comprehensive RBS approach that prioritizes focus on significant risks and direct resources to banks that have a higher risk impact. The mission provided more clarity on the roles of off-site and on-site supervision and the involvement of each department in determining the annual supervisory plan and the minimum engagement level according to the complexity and risk profile of each supervised institution.

Monetary Policy Operations: Regular follow-up training is provided to assist with the liquidity forecasting and the introduction of monetary policy instruments.

Real Sector Statistics: South Sudan's National Bureau of Statistics (NBS) was assisted to review its compiled estimates of GDP for 2020. The estimates are based on expenditure GDP as GDP by production is still work-in-progress. The mission also expanded the suite of estimates to include value added for the general government sector. Advise was provided on techniques for developing calculation of GDP by production and NSO will continue working with the series.

TANZANIA

Revenue Administration: A remote technical assistance mission reviewed the progress that the Tanzania Revenue Authority (TRA) has made toward improving the accuracy and reliability of taxpayer account balances in tax debt and guided the TRA tax debt management function to develop good practices that support improving overall voluntary compliance. The mission recommended a tax debt management framework, which includes five key result areas aimed at improving end-to-end procedures for accounting, reporting, collecting, and managing the tax debt.
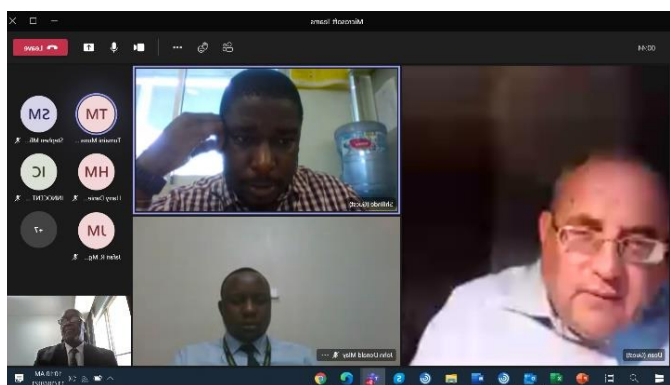
Participants in the Tanzania revenue mission

TANZANIA (ZANZIBAR)

Public Financial Management: Zanzibar was assisted to strengthen the performance-based budgeting (PBB) architecture and budget costing techniques. Core principles and success factors were discussed during a series of working sessions, benefiting from peer learning experiences from

Rwanda who have developed a lean PBB approach that is strongly linked to its national development strategy and fully anchored in the IFMIS.

UGANDA

Financial Market Infrastructures and Payments: A webinar was held for the Bank of Uganda (BoU) to build capacity on undertaking regular self-assessments of the CPSS -IOSCO Principles for financial market infrastructures (PFMI) and in the application of these principles. The webinar entailed training on the international standards for payment, clearing and settlement systems. Secondly, the focus was on assessment methodology and the practices of disclosing the assessment outcomes.

Two webinars were arranged to build capacity with respect to Regulatory Sandboxed and FinTech regulation.

Financial Sector Supervision and Regulation: The BoU was assisted in strengthening the supervisory processes of the internal capital adequacy assessment process (ICAAP). The mission reviewed the localized guidelines and provided training to the banking supervisors with the objective to challenge banks' ICAAPs and set different capital charges on top of the minimum requirements to account for differing risk profiles and risk management capacity. The BoU is enhancing its supervisory review processes in advance of the first ICAAP submissions.

Government Finance Statistics: The mission held discussions with management and compilers in the Ministry of Finance, Planning and Economic Development (MoFPED), Uganda Bureau of Statistics, and the BoU. The mission reviewed the annual general government (GG) fiscal data for fiscal year 2019/20, particularly, its quality, as well as budgetary central government (BCG) fiscal data for fiscal year 2020/21. It also facilitated the development of plans for compilation of the quarterly GG fiscal data and reviewed the progress on the migration of the medium-term fiscal framework to GFSM 2014. Progress on the compilation of GG debt data and the status of implementation of the recommendations of previous GFS missions were also reviewed. At the request of the authorities, the mission provided an

overview session on the GFS framework and methodology.

Public Financial Management: A two-day joint national workshop with the World Bank was undertaken for the MoFPED, budget agencies and local governments ahead of the full PIMA mission later in 2022. The workshop introduced the framework, scoring structure and provisional trends in investment and efficiency allocations and the data collection process during the full diagnostic.

EAST AFRICAN COMMUNITY (EAC)

Government Finance Statistics: A mission reviewed progress made on the compilation of GFS and public debt data necessary for the EAC economic convergence program. The mission supported the review of EAC fiscal statistics reporting from the EAC Secretariat as well as reviewing activities that are due to be undertaken by the EAC Secretariat with an aim of improving quality of fiscal statistics for the EAC member countries. Progress made on establishment of the EAC Statistics Bureau (EASB) and implementation of recommendations of previous GFS missions were reviewed. The EAC Secretariat has completed a process of developing additional two chapters of the EAC GFS/Public Sector Debt Statistics (PSDS) guidelines and were shared with the mission team. The chapters focused on the treatment of border-line cases related to transactions on expense and the recording of fiscal statistics for government fiscal policy interventions related to disasters. The EAC Secretariat and the mission team agreed to align AFE and EAC work plans to improve the quality of GFS and PSDS data in the EAC Member States to ensure that there is no duplication of effort between the two bodies.

AFE WORKSHOPS & WEBINARS

Financial Sector Supervision and Regulation: A regional webinar was jointly organized by AFE, AFRITAC South (AFS), AFRITAC West 2 (AFW2) and IMF headquarters and was aimed at raising the awareness of bank supervisors from Sub-Saharan African (SSA) countries on climate-related risks. The webinar was in support of the initiatives by regional supervisors to address the potential impact of climate-related risks on their banking system. A summary of

the results from the stock taking survey that was administered prior to the webinar was shared with the participants to facilitate discussions and experience sharing.

Forecasting and Policy Analysis: AFE, AFS and the Africa Training Institute (ATI), jointly organized a workshop on forecasting and policy analysis systems (FPAS), targeting relevant countries in Sub-Saharan Africa (SSA). This virtual, five-day, peer-to-peer workshop was planned around the recent IMF paper on *"Taking Stock of IMF Capacity Development on Monetary Policy Forecasting and Policy Analysis Systems."* It brought together forecasters from SSA central banks and IMF experts to share experiences with using the FPAS approach to inform monetary policy decision-making. The workshop provided a unique opportunity to learn from peers across SSA. Speakers from 18 SSA central banks made presentations and addressed questions from peers in sessions moderated by IMF experts. Participants expressed a demand for more regular FPAS workshops/seminars going forward.

AFE also organized a five-day regional workshop on transparency and external communications for central banks and bureaus of statistics. Both the statistics bureaus and central banks are independent government authorities for whom transparency and external communication are crucial for credibility and accountability. The workshop targeted a selection of countries within the AFE region with the purpose of increasing awareness of the importance of transparency and communication and the benefit of close coordination and interactions between them. The program covered key elements of communication of quarterly national accounts data and monetary policy and provided an opportunity for the participants to engage with several IMF experts from advanced economies.

Macro-Fiscal Analysis: In partnership with IMF Headquarters, AFS and ATI, AFE held a five-day regional workshop for 37 staff across Sub-Saharan Africa to provide training in the preparation of macro-fiscal scenarios in response to macroeconomic shocks. This module provided training on (i) the new IMF Pandemic and Disaster Module of the Fiscal Stress Test (FST) Tool and (ii) the assessment of the

implications of these scenarios for wider fiscal risks. The workshop also provided training on how these scenarios can be used to support fiscal risk analysis and budget preparation during a crisis.

Public Financial Management: AFE organized a three-day webinar aimed to engage East African policy makers on issues related to gender equality and macroeconomics—including during the COVID-19 pandemic—and offer a platform to learn and exchange on policies to narrow gender gaps in AFE member countries. This regional workshop on gender equality shared important lessons from regional leaders (Ethiopia, Rwanda, and Uganda) to foster peer learning and highlight further training and capacity building opportunities that the IMF and other partners could offer on the subject.
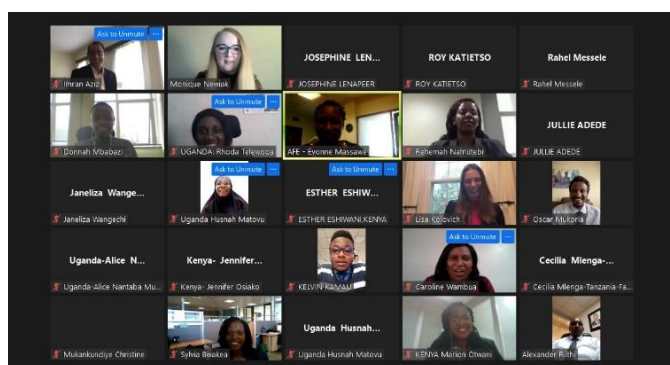

Participants in the workshop on gender equality and macroeconomics: lessons from East Africa and Beyond

AFE held a virtual regional workshop for 23 technical staff of Ministries of Finance and the National Treasury across six AFE member countries. The workshop supported the drafting of regional manual on baseline budgeting, which aims to help member countries better channel limited resources to priority needs while safeguarding fiscal sustainability. Technical approaches and tools adopted in the region and main reform priorities were discussed through a mix of lectures, interactive group work and plenary sessions. Next steps will involve drafting an outline for the regional manual and specific country chapters, which will be done in a follow up workshop in 2022.

Another virtual peer learning workshop for 21 technical staff of Ministries of Finance and the National Treasury across the five AFE member countries supported the drafting of a regional practice note on PBB automation, which aims to help member

countries address IT (Information Technology) system challenges in automating PBB stemming from de-linkages between the planning, budgeting, execution, and reporting processes. Technical approaches and tools adopted in the region and main reform priorities were discussed through a mix of lectures, interactive group work and plenary sessions. Next steps will involve drafting an outline for the regional practice note and specific country chapters, which will be done in a follow up workshop in 2022.
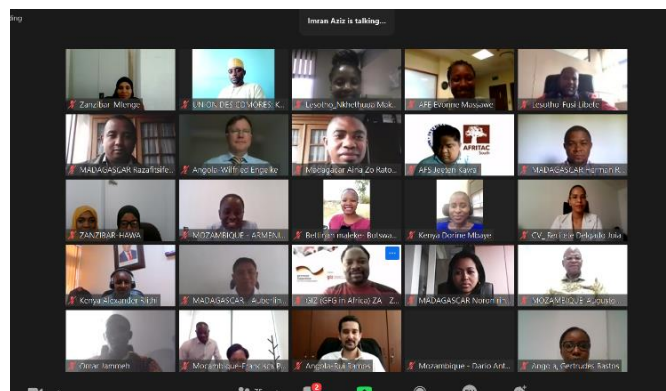
Participants in the PBB workshop

Revenue Administration: A one-week virtual workshop on building capacity on tax audit was attended by representatives from revenue administrations of all AFE member countries. The attendees averaged around 36 per day. Participants learned good international and regional practices to develop their tax audit capability, as well as the concepts and methodologies that will aid effective audit design towards completed and accurate reporting in taxpayers' declarations.

Real Sector Statistics: A virtual webinar on national accounts for beginners was delivered in partnership with AFRITAC South (AFS) and The Macroeconomic and Financial Management Institute of Eastern and Southern Africa (MEFMI). Forty (40) participants from 18 countries from statistics offices, central banks and ministries of economy, finance, and planning attended the course.

AFE STAFF NEWS

Farewell to Mr. Berlin Msiska,
Revenue Administration (Tax) Advisor.

Berlin Msiska, a national of Zambia, joined the Center in June 2017 as the Revenue Administration Advisor. He previously worked for the IMF in the same capacity in West Africa, based in Ghana; and later moved to AFRITAC South in Mauritius. He is a former Commissioner General of the Zambia Revenue Authority and has been Permanent Secretary in the Ministry of Finance and National Planning of Zambia. He has extensive banking sector experience at senior management level.

Tell us about your experience working at AFE

It has been a pleasure working and interacting with AFE colleagues. I was always impressed with the team's professionalism, dedication, and commitment to work.

You have been supporting our member countries on revenue administration, could you share with us any notable achievements by the authorities during your time?

Much progress has been made in improving revenue administration such as in the use of efficient collection systems and enhancement of compliance risk management.

As you leave the center, what are your expectations in the region regarding revenue administration?

Considering the current global public health crisis which has impacted revenue mobilization, it is important to continue serving AFE membership innovatively in delivering the much-needed capacity development singularly and regionally. I expect the AFE membership in their quest to mobilize revenue to continuously make improvements to their respective revenue administrations and thrive.

Table 1. East AFRITAC: Activities, February - April 2022

Country	Type	Subject	Date	Experts
Financial Sector Supervision and Regulation				
Malawi	TA mission	Strengthen the risk-based supervision (RBS) framework	February 7-11, 2022	Georgios Genimakis (AFE Advisor)
South Sudan	National Training	Supervisors' knowledge of IFRS 9 enhanced	February 21-25, 2022	Georgios Genimakis (AFE Advisor), Damion McIntosh (Short-term expert, STX)
Rwanda	National Training	Training on remuneration policies	March 25, 2022	Georgios Genimakis (AFE Advisor)
Rwanda	National Training	Training of new examiners on risk-based supervision (RBS), Basel Core Principles (BCP) and Basel framework	March 28-April 1, 2022	Georgios Genimakis (AFE Advisor)
Malawi	National Training	Training on Basel III: credit, operational and liquidity risk	April 25-29, 2022	Georgios Genimakis (AFE Advisor)
Forecasting and Policy Analysis				
Regional	Workshop	High Level Monetary Policy Seminar for Sub-Saharan countries (jointly organized with AFS and ATI Mauritius)	February 28-March 2, 2022	Callie Hugo (AFE Advisor), Carina Selander (AFE Advisor)
Tanzania	TA mission	Refining data management and flows, customizing the QPM and training new staff in FPAS	February 14-24, 2022	Carina Selander (AFE Advisor), Magnus Lindskog (STX), Magnus Ahl (STX)
Rwanda	TA mission	Expanding the NTF toolbox	March 21-31, 2022	Carina Selander (AFE Advisor), Eilert Husaboe (STX), Jan Vlcek (STX)
Kenya	TA mission	Reviewing and revising the QPM and the NTF models	April 25 – May 5, 2022	Carina Selander (AFE Advisor), Tony Chernis, (STX), Karel Musil (STX)
Malawi	TA mission	Review of FPAS framework considering new developments	March 7 -16, 2022	Carina Selander (AFE Advisor), TBD (STX)
Government Finance Statistics				
Eritrea	TA mission	GFS & PSDS	Feb 2022	Ismael Zarco (STX)
Tanzania	TA mission	GFS & PSDS	Feb 2022	Roderick O'Mahony (AFE Advisor)
South Sudan	TA mission	GFS	Mar 2022	Hernandez (IMF HQ Staff)
Malawi	TA mission	GFS & PSDS	Mar 2022	Johann Björgvinsson (STX)
Regional	Workshop	GFS workshop	Mar 2022	Roderick O'Mahony (AFE Advisor)

Country	Type	Subject	Date	Experts
Kenya	TA mission	GFS	Apr 2022	Johann Björgvinsson (STX)
Monetary Policy Operations				
Regional	Workshop	Joint Conference ATI/AFE/AFS.MCM High Level Conference Modernizing Monetary Policy Frameworks	February 28-March 2, 2022	Callie Hugo (AFE Advisor)
Kenya	TA mission	Monetary and Foreign Exchange operations	April 18 - 29, 2022	Callie Hugo (AFE Advisor); STXs (TBD)
Public Financial Management and Macro-Fiscal Analysis				
Rwanda	TA mission	Expand the scope of Public Enterprises in the SOE Health and Stress test tools	February 14 – March 4, 2022	Amra Srdanovic (AFE Advisor), Matthew Quillinan (AFE Advisor), Dzingai Chapfuwa (IMF HQ Staff)
Regional	Workshop	GovTech: Fiscal Data Governance	February 21 – 24, 2022	Amra Srdanovic (AFE Advisor), Alok Verma (IMF HQ Staff), Imran Aziz (AFE Advisor), Matthew Quillinan (AFE Advisor), Robert Muwanga (STX), Dennis Masinde (IMF HQ Staff), Arturo Navarro (IMF HQ Staff), Yugo Koshima (IMF HQ Staff), Fazeer Sheik Rahim (IMF HQ Staff)
Kenya	TA mission	Review Consolidated Financial Statement for State Corporations (Accrual Basis)	March 23 – April 8, 2022	Amra Srdanovic (AFE Advisor), Peter Murphy (STX), Frans van Schaik (STX)
Kenya	TA mission	State Corporation Financial Oversight and Financial Evaluations	March 7 – April 1, 2022	Imran Aziz (AFE Advisor), Matthew Quillinan (AFE Advisor), STX
Malawi	TA mission	Follow-up on Strengthening SOE analysis to develop financial factsheet for five high risk SOEs	April 4 – 11, 2022	Amra Srdanovic (AFE Advisor), Matthew Quillinan (AFE Advisor), Philip Barry (STX)
Kenya	TA mission	Strengthening TSA and Cash Management	April 18 – 29, 2022	Amra Srdanovic (AFE Advisor), Per-Olof Jonsson (STX)

Country	Type	Subject	Date	Experts
Rwanda	TA mission	Public Investment Management Assessment	January 10 – February 4, 2022	Bryn Battersby (IMF HQ Staff), Imran Aziz (AFE Advisor), Andrew Ceber (IMF HQ Staff), Eivind Tandberg (IMF HQ Staff), Willie Du Preez (STX)
Rwanda	TA mission	Developing and Automating a Budget Costing Framework	January 24 – February 11, 2022	Imran Aziz (AFE Advisor), Dennis Masinde (STX), Gerhard Steger (STX)
Uganda	Workshop	Support to develop the multi-year commitment statement	February 28 – 11 March, 2022	Imran Aziz (AFE Advisor), Robert Muwanga (STX), William Wakuganda (AFE Economist)
Rwanda	TA mission	PPP Fiscal Risks	March 1 – April 1, 2022,	Isabel Rial (IMF HQ Staff), Bryn Battersby (IMF HQ Staff), Imran Aziz (AFE Advisor), Matthew Quillinan (AFE Advisor)
Rwanda	TA mission	Public Investment Management Assessment follow up and climate change module.	April 11-26, 2022	Bryn Battersby (IMF HQ Staff), Imran Aziz (AFE Advisor), Andrew Ceber (IMF HQ Staff), Eivind Tandberg (IMF HQ Staff), Willie Du Preez (STX)
South Sudan	TA Mission	Development of macro-fiscal framework and budget resource envelope	April 11-29, 2022	Matthew Quillinan (AFE Advisor), Jyoti Rahman STX)
Malawi	TA mission	Support to develop the Public Sector Investment Plan	April 18-29, 2022	Imran Aziz (AFE Advisor), Martin Darcy (STX)
Real Sector Statistics				
South Sudan	TA mission	Source data assessment for administrative data	February 14-25, 2022	Timmi Graversen (AFE Advisor)
Malawi	TA mission	Designing new IIP and PPI bulletin	March 28-April 1, 2022	Derek Bird (STX)
Tanzania (Zanzibar)	TA mission	Zanzibar Reviewing of VAT data	March 7-18, 2022	Timmi Graversen (AFE Advisor)
Uganda	TA mission	Updating and improving PPI for food and accommodation services	March 7-18, 2022	Kathrine Pegler (STX)
Uganda	TA mission	Review and further improvement of QGDP-E compilation	March 28-April 8, 2022	Timmi Graversen (AFE Advisor)

Country	Type	Subject	Date	Experts
Rwanda	TA mission	Development of weights and Sample size for XMPI	March 28-April 8, 2022	TBD (STX)
Regional	Workshop	Consumer Price Index Compilation	April 25-29, 2022	Corrine Becker (STX) Walter Lane (STX)
Revenue Administration				
Tanzania	TA mission	Developing Data Matching Capacity	April 4 -15, 2022	Rob Tait (STX)
Eretria	TA mission	Strengthening filing and payment processes	March 21 -April, 2022	Owuor, Alice Achieng (STX)
Malawi	TA mission	Integrated Tax Administration System (Msonkho Online) Change Management	March 28 – April 11, 2022	STX (TBD)
Uganda	Attachment	Field Attachment on Forensic and Digital Evidence Examination	April 25- April 29	STX (TBD)
Kenya	TA mission	Developing Compliance Improvement Plans	February 28 -March 11, 2022	Masaire, Rameck (AFE Advisor), Smithson, Michael Ross (STX)
Rwanda	National Training	Hands on Training on Telecommunications Sector Audit	March 21 -4 April 2022	Chege, Andrew Gathuo (STX)
Malawi	TA mission	Develop Capacity in Project Management	March 15 -March 29, 2022	STX (TBD)
Kenya	TA mission	Capacity Building in Debt Management	March 08 – March 21, 2022	Lawrence, Dean Robert (STX)
Eritrea	TA mission	Develop registration policies, procedures, roles and responsibilities for HQ and operational units	March 16 -March 29, 2022	Owuor, Alice Achieng (STX)
Uganda	Attachment	Field Attachment on Audit of Manufacturing Sector	April 4 -April 8, 2022	STX (TBD)
Regional	Workshop	AFE/AFW2 Regional Workshop on Leveraging Technology to Improve Taxpayer Service and Compliance	April 4 -April 15 , 2022	Yavwa, Yakomba (STX)

Table 2: East AFRITAC Technical Assistance Reports Posted on the IMF Extranet

These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Ethiopia	AFE: WAH - Basel II Implementation	November 18-29, 2019	FY 20
Ethiopia	AFE: REMOTE TA (COVID) Strengthening Cybersecurity Resilience for Banks	August 22-28, 2020	FY 21
Kenya	AFE: Strengthening IFRS 9 Implementation	January 13-17, 2020	FY 20
Kenya	AFE: Basel II/III Implementation	January 20-24, 2020	FY 20
Malawi	(Remote TA) AFE: Review and assist to compile annual GDP by production and expenditure for 2017	January 25-29, 2021	FY 21
Rwanda	AFE: Integrating Supervisory Processes for Banks: Implications for Camels, RBS and Basel II, Pillar II Supervisory Review Process	December 16-20, 2019	FY 20
Rwanda	AFE: WAH - Strengthening Stress Testing Processes for Banks	April 14-21, 2020	FY 20
Tanzania	Developing Debt Management and Collection Capacity	November 10-23, 2021	FY 22
Tanzania (Zanzibar)	AFE: Tanzania (TZA) Zanzibar: Assessment of the Performance Budgeting Architecture and Budget Costing Framework	November 8-30, 2021	FY 22
Uganda	WAH - AFE: Risk-based Supervision and Insurance Expense Management	March 30-April 8, 2020	FY 20
Regional	Regional Workshop on Developing Audit Capacity	November 1-5, 2021	FY 22

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