



TABLE OF CONTENTS

HIGHLIGHTS	1
ERITREA	3
ETHIOPIA	3
KENYA	3
MALAWI	4
RWANDA	5
SOUTH SUDAN	6
TANZANIA	7
TANZANIA (ZANZIBAR)	7
UGANDA	7
WORKSHOPS/WEBINARS	8
FORTHCOMING ACTIVITIES	10
TA REPORTS	13
PARTNERS AND AFE STAFF	14

AFRITAC East
 BOT Building, North Tower, 10th Floor
 2 Mirambo Street, Dar es Salaam, Tanzania
 Tel. +255 22 223 5353
 Fax: +255 22 223 4204
www.eastafrillac.org



HIGHLIGHTS

AFE 20-year Anniversary Celebrations: AFE celebrates 20 years of building capacity in the region. The center is undertaking various activities to commemorate the anniversary, including facilitating Anniversary Seminar Series sponsored by member countries and conducting anniversary interviews with the authorities for publishing on the IMF social media accounts. AFE has prepared the 20-year anniversary booklet to showcase sample success stories of the center’s work in the region.

Financial Sector Supervision and Regulation: Support was provided to Malawi on strengthening the risk-based (RBS) methodology and integrating Internal Capital Adequacy Assessment Process (ICAAP) in the RBS framework and on Basel III framework reforms; Rwanda on enhancing supervisory knowledge in the areas of remuneration practices and recovery planning assessment and on strengthening the supervisory competences of new examiners; and South Sudan on enhancing supervisors’ knowledge on the International Financial Reporting Standards (IFRS) 9 financial instruments.

Forecasting and Policy Analysis System (FPAS): Support on FPAS was provided to Malawi, Tanzania, and Rwanda.

Government Finance Statistics (GFS): Eritrea, Malawi and Tanzania were supported on improving the quality of their fiscal statistics including data on debt. This included supporting the authorities on improving the coverage and timeliness of the data.

Monetary Policy and Operations: Support was provided to the Bank of Uganda on monetary policy implementation with flexible exchange rates.

Public Financial Management: Support was provided to Kenya on state corporations financial evaluation and standardized chart of accounts; and Malawi and Rwanda on fiscal risks from state-owned enterprises (SOEs). Rwanda became the second country in SSA to undertake the climate change module in the Public Investment Management Assessment diagnostic.

Real Sector Statistics: Malawi was assisted in designing a new dissemination bulletin for the index of industrial production (IIP) and producer price index (PPI); South Sudan in developing GDP estimates for the production side; and Uganda in updating producer price index for hotels and restaurants and developing quarterly GDP estimates for the expenditure side.

Revenue Administration: One focus was on reviewing medium-term revenue strategies in Ethiopia, Kenya, Rwanda and Uganda. Support was provided to Kenya on strengthening its border management and Malawi on enhancing their investigation capacity.

Staff News: AFE welcomes Dumisani Masilela and Rameck Masaire as Revenue Administration Advisors.

Regional Workshops: Six regional virtual workshops and one webinar were conducted.

Coming Activities and TA Dissemination: Table 1 (p. 10) is an updated calendar of activities through August 2022. Table 2 (p. 13) lists TA reports disseminated.

AFRITAC East celebrates 20 years of building capacity in the region

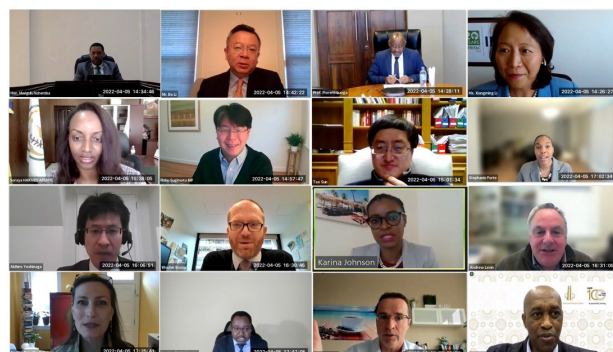
AFE was inaugurated on October 23, 2002, by the late Tanzanian President Benjamin Mkapa. AFE, which Tanzania had volunteered to host in Dar es Salaam, supports member countries as they work to achieve their priorities, enhancing country ownership and commitment while encouraging efficient use of scarce resources. As a collaborative venture, AFE has been financed by contributions from development partners, its member countries, and the IMF. Currently, support is provided by the Netherlands, the United Kingdom, Norway, China, Switzerland, the European Union, Germany, and the IMF COVID-19 Crisis Capacity Development Initiative. Over the past 20 years, AFE has also received support from the African Development Bank, Italy, France, Australia, Sweden, Denmark, Finland, the European Investment Bank, Luxembourg, and Russia, in addition to contributions from its member countries.

In commemorating 20 years of capacity development in the region, the center is undertaking the following activities:

- The 20-year anniversary booklet was prepared to showcase sample success stories of the center's work in the region. Member country authorities, development partners, and members of IMF management provided testimonials on the impact of two decades of AFE activity. The booklet was presented to Hon. Samia Suluhu Hassan, President of Tanzania (right) by Kristalina Georgieva, IMF Managing Director (left), at the 2020 Spring Meetings of the IMF. The booklet can be downloaded on the [AFRITAC East website](#).



- The anniversary seminar series is co-organized by AFE and member countries. It showcases what countries have been able to achieve with AFE support. The seminars also give member countries an opportunity to exchange views and reform experiences as well as exploring with experts the challenges and opportunities related to topics of interest to AFE countries. The topic of the first seminar, held April 5–6 and sponsored by Tanzania, was central bank digital currency (CBDC) and crypto assets. The Minister of Finance and Planning of Tanzania Hon. Dr. Nchemba (MP), Governor of the Bank of Tanzania Professor Luoga, and the IMF Deputy Managing Director Li opened this event. Other seminars being prepared now will discuss risk-based supervision (Rwanda), (ii) anti-money laundering and combatting the financing of terrorism (Malawi), (iii) interest-based monetary policy and financial sector supervision (Kenya and Tanzania), (iv) communication of monetary policy (regional), (v) modern technology and tax administration, (vi) harmonization of statistics in the East African Community, and (vii) budget reforms (Kenya).



Participants in the CBDC workshop

- The social media campaign being carried out throughout calendar year 2022 is designed to increase the visibility of AFE's work and the support of our development partners to the broader audience in the region. It uses recorded video interviews and quotes about the anniversary from the authorities, development partners, and senior IMF officials for posting on social media. The first video interviews with the Governors of the Central Bank of Kenya and Bank of Tanzania and Commissioner General of the Kenya Revenue Authority were shared on IMF Facebook, Twitter, and LinkedIn accounts. More interviews will be recorded and released over the course of the year.

AFE will continue to work with its members to address new challenges and take advantage of new opportunities. Recently, in collaboration with IMF HQ, it is gearing up to support countries on such topics as assessing climate change-related risks, building fiscal resilience to climate change, promoting inclusive growth, for instance, through fostering gender equality, and adopting fintech, including CBDC and crypto assets.

Meet our New Advisors



Dumisani E. Masilela joined AFE in February 2022 as Revenue Administration Advisor working on medium-term revenue strategies. He is a former Commissioner General of the Eswatini Revenue Service, a position he held for a period of over 11 years. Prior to this he held the position of Principal Secretary in the Ministry of Finance. An Economist by profession with over 30 years professional experience, Mr. Masilela has been integrally involved in the development of policies and has initiated several reforms to ensure the optimal management of public finances in Eswatini. He holds a Master's Degree in Economics from the University of Essex.

Rameck Masaire, a Zimbabwean National, joined AFE in February 2022 as Tax Administration Advisor. Before AFE, he worked for the Zimbabwe Revenue Authority (ZIMRA) as Acting Commissioner General. Besides ZIMRA, Mr. Masaire also worked at Ernst & Young as an Executive Director in the Business Tax Advisory Department.



ERITREA

Governance Finance Statistics: A mission supported the compilation and review of quarterly budgetary central government (BCG) fiscal data following the GFSM 2014 methodology for the three first quarters of 2021. The mission worked on expanding coverage of fiscal data to local governments and public corporations to support analysis for the public corporate sector. Finally, the mission also made a number of recommendations in relation to what other liabilities should be included in debt statistics reporting (specifically other accounts payable).

ETHIOPIA

Revenue Administration: A meeting led by staff from IMF Headquarters (IMF HQ) was convened with three officials from the Ministry of Revenue to establish where Ethiopia was with the development of their Medium-term Revenue Strategy (MTRS) and their capacity building needs. This meeting concluded that there was a need for Ethiopia to re-engage on the MTRS, including reintroducing the concept and generating buy in from all stakeholders. The officials

also indicated that they may need assistance from the Fund on the implementation of e-invoicing, transformation (automation) of 12 business processes and digitalization.

KENYA

Monetary Policy Operations: AFE held three webinars to assist the Central Bank of Kenya with capacity building in custodial relationships with respect to foreign reserve management, operational risk and market intelligence.

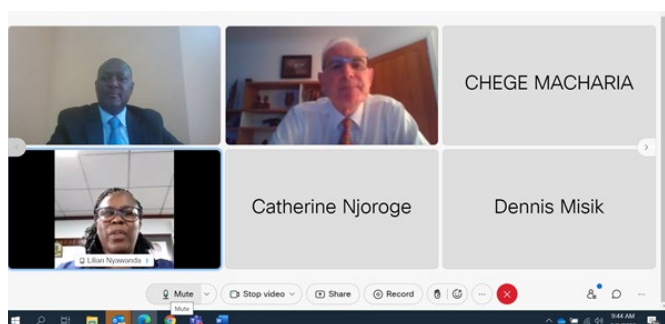


Participants in the market intelligence webinar.

Public Financial Management: A national workshop on state corporation financial evaluation supported the Government Investment and Public Enterprises Department (GIPE) to strengthen and mainstream the financial evaluation process for state corporations (SCs) through hands on working sessions. Recommendations from the workshop included strengthening the integrity of data stored in the SCs database and adopting a standardized structure for financial evaluation reports.

The National Treasury (NT) requested AFE to undertake a quality assurance review of the final draft documents, including: (i) Standardized chart of accounts (SCOA), (ii) SCOA manual, (iii) information technology (IT) readiness and cost implications, and iv) implementation road map. These documents were prepared by the NT and the consulting firm PWC to support the NT in preparing the foundations for the adoption of accrual based International Public Sector Accounting Standards (IPSAS). This desk review followed on FY 2020 desk review of the draft SCOA and assets and liability management guidelines and was part of an ongoing support to the NT in strengthening annual financial reporting.

Revenue Administration: Kenya was assisted in strengthening its border management through the review of the effectiveness of its Coordinated Border Management (CBM) strategy and implementation plan. Strengthening customs administration capacity in cross border management is key in trade facilitation and security. The successful implementation of the agreed action plan developed will enable the Kenya Revenue Authority to focus resources on the cross-border smuggling risks and improve security.



Participants in the CBM mission with the Kenya Revenue Authority

MALAWI

Financial Sector Supervision and Regulation: Support was provided to the Reserve Bank of Malawi (RBM) with a twofold objective: (1) to perform a quality review of the risk-based supervision (RBS) framework as it is upgraded to five factors and (2) provide tailored guidance on incorporating the Internal Capital Adequacy Assessment Process (ICAAP) review in the RBS framework. The mission provided explicit comments on the enhancement of the RBS examination manual to ensure an effective RBS supervision where larger and riskier institutions have a more intense engagement level. Finally, the incorporation of the ICAAP into the supervisory cycle via discrete channels is deemed important to safeguard that adequate capital exists and avoid risk underestimation.

Another mission focused on enhancing the understanding of the RBM supervisors of the Basel III framework reforms. The training session covered several topics including the Basel capital frameworks, definition of capital, leverage ratio, large exposures, capital buffers, and Pillar II/III enhancements. Emphasis was put on the finalization of the Basel III reforms, particularly on the revised standardized approach for credit risk and the new standardized approach for operational risk, and the two new liquidity standards. Moreover, guidance was delivered on the next steps to implement the reforms, especially with regards to the assessment of industry readiness via impact studies and the development of a guidance/framework after an industry consultation process to facilitate banks' adoption of Basel III.

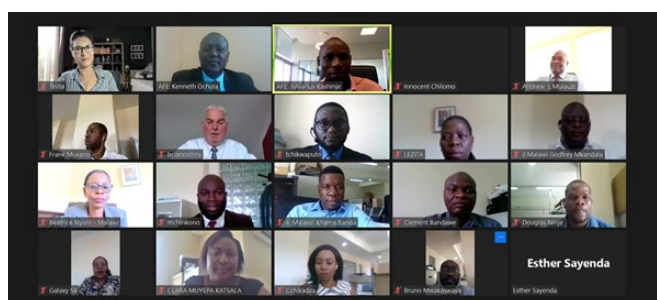
Forecasting and Policy Analysis System: In 2016, a forecasting and policy analysis system (FPAS) project was started at the RBM. A mission reviewed the progress and additional development needs of the FPAS project. The mission team had fruitful discussions about the strategy for the continued project support including the needs for further customization of FPAS tools and models in light of the economic effects of the COVID-19 pandemic and adapt to any consequent institutional and structural changes.

Government Finance Statistics: A mission assessed progress made in relation to previous AFE recommendations and provided further support on improving the quality of fiscal data for the consolidated general government (GG). The mission assessed progress on the completion of annual budgetary central government (BCG) fiscal data for FY 2020/21 and reviewed progress on the compilation and dissemination of debt data for BCG.

Public Financial Management: Support was provided to the Public Financial Management and Systems (PFMS) Division in the Ministry of Finance on the finalization of the FY 2019/20 consolidated SOE report and deepening the fiscal risk analysis and development of the financial factsheets for high-risk SOEs. Practical support was provided to update the customized SOE database to facilitate the finalization of the FY2019/20 consolidated SOE report, including the update of the high-risk case studies for the three high-risk SOEs. The mission reviewed the questionnaires and other supporting documentation that were received back from the three high-risk SOEs to update the draft financial factsheets that were developed during the December 2021 mission.

Real Sector Statistics: A mission was conducted with the National Statistical Office (NSO) of Malawi to assist with designing a new dissemination bulletin for the Index of Industrial Production (IIP) and Producer Price Index (PPI). Two draft statistical bulletins were developed that will allow the NSO to disseminate the results of the PPI and IIP surveys more effectively.

Revenue Administration: Malawi was supported to strengthen their investigation capacity.



Participants in the mission with the Malawi Revenue Authority

The mission assisted Malawi in developing strategies to undertake effective investigations to counter both tax and customs fraud including smuggling. The implementation of good practices and modern techniques in the investigation function will enable them to effectively tackle tax evasion schemes and safeguard revenue.

RWANDA

Financial Sector Supervision and Regulation: A mission provided guidance to the National Bank of Rwanda (BNR) on enhancing the supervisory knowledge in the area of remuneration practices and assisted in finalizing the draft guidelines on compensation framework. An action plan was provided to initiate the effective implementation and application of remuneration structures that are consistent, promote sound and effective risk management, aligned with the long-term interests of the supervised entities, and do not provide incentives for excessive risk-taking. Focus was attributed to the provisions applicable to the identified staff, the pay-out process, the supervisory examination objectives, and the disclosure and reporting requirements.

Support was also provided on strengthening the supervisory competences of new examiners in the BNR to understand their role in executing the supervisory mandate. The mission covered a wide spectrum of supervisory topics and was also addressed to more senior staff members with the objective to enhance their own capacity to train future recruitment under a comprehensive seminar curriculum. New examiners' knowledge has been enriched to be better equipped and effectively apply it in day-to-day work when monitoring banks' compliance with Basel II/III and other prudential regulations.

Training was provided to the BNR focusing on strengthening their supervisory knowledge in the area of recovery plan assessment, which will also assist in finalizing the draft directive on the minimum requirements of the recovery plan for banks. In anticipation of the first recovery plan submissions by the industry, the training session underpinned the importance of credible recovery plans in crisis preparedness that could effectively restore financial and economic viability in situations of severe stress.

Together with an action plan on the effective implementation of the directive, an operational assessment tool has been developed and delivered to the BNR inspectors that will assist in reviewing and scoring the completeness and quality of recovery plans in a consistent manner.

Forecasting and Policy Analysis System: Over the past few years, the BNR has made swift progress in developing their FPAS but the nowcasting framework, a key component of the FPAS, is still under development. A mission assisted the BNR in building nowcasting systems for key domestic variables, e.g., CPI and GDP. These systems encompass tools for both analyzing new data releases (outcome analysis) and models to make nowcasts. The expansion of these toolboxes will contribute to a deeper understanding of the inflation dynamics, the current real sector activity, and the drivers of these variables in assessing the current economic developments. This will support the use of judgement in the forecasting process and assist staff to better communicate the forecast results and policy analysis when presented to the Monetary Policy Committee (MPC). In addition, the mission assisted with the ongoing forecast evaluation project and discussed reforms to the organization of the forecast team and the structure of the forecast process.

Public Financial Management: AFE conducted the first in-person mission to Rwanda since the start of the pandemic to provide support to the Government Portfolio Management Unit (GPMU) of the Accountant General's Department (AGD) on expanding the scope and analysis of state-owned enterprises (SOEs) using the SOE Health and Stress Test tools and expanding coverage of risks arising from SOEs. The Ministry of Finance and Economic Planning has made significant progress in expanding its analysis of fiscal risks coming from SOEs by incorporating various aspects of the Fiscal Risk Toolkit to support deeper analysis of SOEs. Specifically, the SOE Health Check tool has been used to provide high-level fiscal risk analysis of the SOE sector in the fiscal risk statement. The mission supported the stress-testing of the selected high-risk SOEs and provided a template for the financial fact sheets. The template summarizes the information gathered during the fiscal risk evaluation process,

including analysis of financial statements, SOE health check and stress test analysis and questionnaires and interviews with the SOE management.



Participants in the SOE mission in Rwanda

The Public Investment Management Assessment diagnostic was conducted firstly through a virtual round and secondly through in country follow up. Rwanda became the second country in SSA to undertake the climate change module and scored very strongly in this area. Key recommendations included improving transparency across the public investment management cycle, operationalizing the 2018 project appraisal guidelines, improving reporting of contingent liabilities from public corporations, and strengthening project costing and selection techniques.

Revenue Administration: Discussions were held with Rwanda Revenue Authority to establish progress in the approval and implementation of their MTRS. Rwanda has made progress in implementing the MTRS measures which are aligned to their National Strategy for Transformation (NST1). The MTRS was approved in April 2022.

SOUTH SUDAN

Financial Sector Supervision and Regulation: Support was provided on strengthening the Bank of South Sudan supervisors' knowledge on the International Financial Reporting Standards (IFRS) 9 financial instruments. The training session covered the accounting standard, not only from the accounting perspective, but more specifically from the supervisory perspective with reference also to the on-

site and off-site examination procedures. Furthermore, emphasis was put on the likely implementation challenges to adopting IFRS 9 and the regulatory, supervisory, and operational frameworks that should be in place prior to adopting it. A step-by-step action plan was provided to the Bank of South Sudan to initiate the adoption and effective implementation of IFRS 9.

Real Sector Statistics: A mission assisted the National Bureau of Statistics of South Sudan in the development of GDP for production side to enhance the scope of the national accounts. The most important source data is The Integrated Business Establishments Survey (IBES) 2019. Analyzes were prepared and technical assistance was provided to develop practical statistical techniques to use IBES optimally in the national accounts.

TANZANIA

Forecasting and Policy Analysis System: FPAS support to the Bank of Tanzania (BoT) has focused on model developments, both for nowcasting and medium-term forecasting. AFE helped the BoT forecast team to address issues encountered with the quarterly projection model (QPM). The mission also helped BOT in the area of data management and data flows in the forecast process between different frameworks within FPAS. The BoT was assisted in reforming its databases (merged them into one including meta data) and building a new tool to handle all conversions and transformations and automizing the generation of the transformed database and data files for the QPM.

TANZANIA (ZANZIBAR)

Government Finance Statistics A mission clarified with the authorities what should be included in their debt figures and helped to compile a time series for BCG debt. The team also assessed the progress made by the authorities on the compilation of GFS for general government (GG) for the FY 2019/20. Finally, the mission team recommended that the authorities compile data on financial assets (specifically currency and deposits).

Real Sector Statistics: the Office of the Chief Government Statistician (OCGS) was assisted with

reviewing value-added tax (VAT) data for use in national accounts. A draft Memorandum of Understanding was prepared and detailed specifications for data requests for Zanzibar Revenue Board were prepared. OCGS will continue the work with VAT data to increase the quality of the GDP estimates. Enhanced scope of price indices was also supported with a mission to assist OCGS with further development of agricultural producer price index.

UGANDA

Monetary Policy Operations: Support was provided to the Bank of Uganda (BoU) to operationalize an enhanced toolkit of monetary policy instruments appropriate for the management of liquidity in an inflation-targeting monetary policy framework and to stabilize interbank rates in line with the central bank rate (CBR). The mission also assessed the BoU FX intervention policy in an environment of a flexible exchange rate and provided support to enhance FX market resilience. Furthermore, the focus was on the design, calculation, and publication of a range of money market interest rate benchmarks and an improved benchmark for government securities.

Public Financial Management: Continued support was provided to the Projects Analysis and Public Investment Department (PAP) to improve the recording and tracking of multi-year commitments. The mission recommended that the analytical templates developed by the mission be used to analyze Vote submissions in order to assess the credibility of multiyear commitments as part of the forthcoming detailed budget review process. Secondly, the mission recommended that the tracking and recording of multiyear commitments is integrated earlier in the mainstream budget preparation process through structured guidance and training for ministries, departments, and agencies (MDAs). The third recommendation was for the PAP to work with the Integrated Bank of Projects (IBP) developers to ensure the multi-year commitment module is updated based on a technical note and prototype developed as part of the mission. Priority in development should focus on the effective tracking and clearance of arrears.

Real Sector Statistics: A mission assisted the Uganda Bureau of Statistics (UBOS) with updating and further development of producer price index for hotels and restaurants.

Another mission provided technical assistance to develop quarterly national accounts calculations of GDP for the expenditure side.

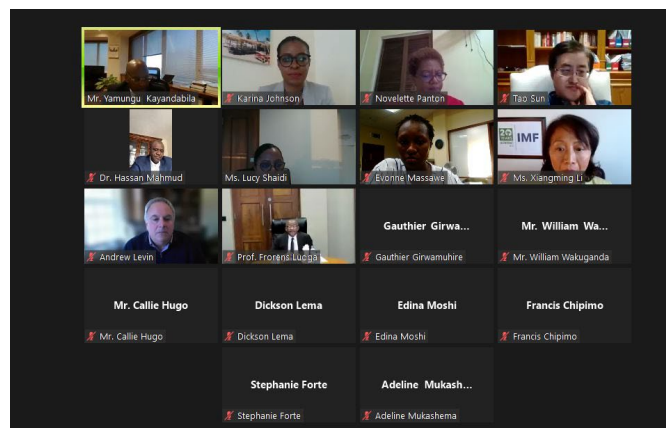
Revenue Administration: A meeting was held with the Uganda Revenue Authority (URA) to establish URA's progress with implementation of their MTRS. This meeting further opened the opportunity for the URA to convey their capacity building needs, especially those in support of the implementation of the MTRS. The URA took the mission team through their well-developed tracking tool for MTRS measures and reported progress in a number of areas.

AFE WORKSHOPS AND WEBINARS

Forecasting and Policy Analysis System: AFE, AFRITAC South (AFS) and the Africa Training Institute (ATI) arranged a high-level conference on modernizing monetary policy frameworks in Sub-Saharan Africa. Central bank Governors and Deputy Governors from the region and from Europe discussed their successes and setbacks in modernizing monetary policy frameworks. Professor John Taylor (Stanford University) delivered the keynote remarks and suggested a path for the emergence of a global rules-based monetary system. Professors Orphanides, Forbes (both MIT Sloan School) and Levin (Dartmouth College), and Mr. Bruno Tissot (Bank for International Settlements) delivered remarks on central bank communication, the impacts of digital currency, big data, and other innovations on monetary policy frameworks, and on central banks' responses to the COVID-19 pandemic.

Financial Market Infrastructure and Payments: A two-day regional conference on CBDC and crypto assets took place as part of an event series celebrating AFE 20th Anniversary. It was a joint event organized by IMF HQ, AFE and the Bank of Tanzania. The topics covered both CBDC and crypto assets on a conceptual level and related legal, financial integrity, technology and cybersecurity risks, and interoperability issues. The objective was to provide an

opportunity for countries to exchange knowledge and experiences as well as explore the potential implications of CBDC and crypto assets.



Participants in the CBDC and crypto assets webinar

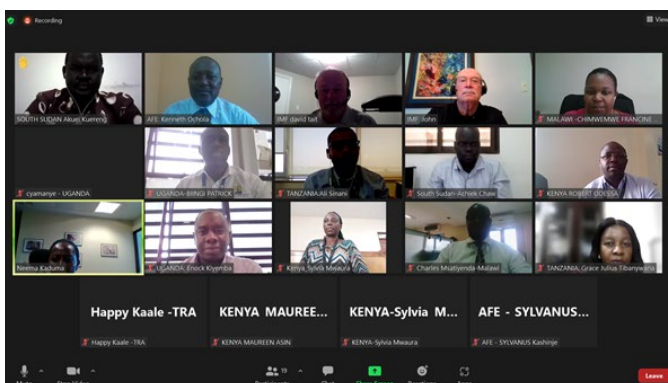
Public Financial Management: Together with IMF HQ, AFE delivered a four-day virtual workshop on the innovative topic of fiscal data governance (FDG) to sensitize member countries about the importance of robust FDG in improving data quality to support effective decision making. Around 36 participants from 7 countries participated in the workshop. The workshop received positive feedback with participants expressing satisfaction and indicating that learning received will be useful in improving the fiscal data quality. The workshop was also supported by the Global Initiative for Fiscal Transparency (GIFT) to share experiences in the areas of digital solutions for the data interoperability, lessons from data quality assessment framework and design and implementation of fiscal transparency portals.

AFE, AFS, AFRITAC West 2 (AFW 2) and IMF HQ jointly held a four-day workshop attended by over 40 officials across Sub-Saharan Africa. The workshop provided guidance on how different vulnerability factors of SOEs can interact with the effects of large economic shocks, and in particular the COVID-19 pandemic, and produce vast fiscal effects through several transmission channels. The workshop combined lectures from the IMF staff and experts in SOEs with national presentations on experiences in some of the participant countries, and group discussions, with the ultimate objective of promoting the exchange of ideas and interactive learning. Some sessions were conceptual in nature, while others

provided practical walkthrough of the fiscal risk assessment tools within the FAD Fiscal Risk Toolkit.

Real Sector Statistics: A workshop on compiling consumer price indices (CPI) was conducted. Two experienced IMF experts delivered training on main topics from the international manual on CPI as well as facilitating professional discussions on special topics concerning the participating countries. Twenty CPI compilers from statistical offices from six AFE countries participated in the workshop.

Revenue Administration: AFE hosted a virtual regional workshop on Post Clearance Audit (PCA) to assist member countries strengthen their PCA capacity. The workshop assisted customs administrations to develop road map for the adoption and implementation of good practices for the PCA function. In particular, they were helped to develop requirements to transition from a transactional based enforcement orientation to one more focused on broadly based sector, issue, or company compliance.



Participants in the PCA regional workshop

Table 1. East AFRITAC: Activities, May – August 2022

Country	Type	Subject	Date	Experts
Financial Sector Supervision and Regulation				
Eritrea	National Training	RBS capacity built through training	May 16-20, 2022	Georgios Genimakis (AFE Advisor)
South Sudan	TA Mission	Analysis of audited financial statements of banks	June 29 – July 5, 2022	Georgios Genimakis (AFE Advisor); Damion Ricardo McIntosh (Short-term expert, STX)
Regional	Workshop	Training on IFRS 17	June 6-17, 2022	Georgios Genimakis (AFE Advisor), Peter Windsor (IMF HQ Staff), Michelle Chong Tai- Bell (STX), David Rush (STX)
Tanzania	TA Mission	Contracts for difference (CFDs) and implementation of an appropriate regulatory / supervisory regime	July 26 – August 2, 2022	Georgios Genimakis (AFE Advisor); Jennifer Long (STX)
Malawi	TA Mission	Systemic risk and Domestic Systemically Important Banks (D-SIBs)	August 8-10, 2022	Georgios Genimakis (AFE Advisor)
Forecasting and Policy Analysis System				
East Africa Community	Workshop	EAC FPAS workshop	May 23-27, 2022	Carina Selander (AFE Advisor), Callie Hugo (AFE Advisor), Karel Musil (STX)
Regional	Workshops	Advanced and Basic communications workshops, joint with AFS and AFW2.	June 13-15 and 20-22, 2022	Carina Selander (AFE Advisor), Marin Molosag (AFS Advisor), Gani Gerguri (AFW2 Advisor), Cecilia Roos-Isaksson (STX)
Tanzania	TA Mission	FPAS	August 8-17, 2022	Carina Selander (AFE Advisor), Magnus Ahl (STX), Magnus Lindskog (STX)
Regional	Workshop	Joint with AFS and AFW2: How to organize your FPAS – The team, the forecast, the processes, and the toolbox.	August 22 - 26, 2022	Carina Selander (AFE Advisor), Marin Molosag (AFS Advisor), Gani Gerguri (AFW2 Advisor)
Government Finance Statistics				
Eritrea	TA Mission	Government Finance Statistics	June 13-24, 2022	Johann Runar Bjorgvinsson (STX)

Country	Type	Subject	Date	Experts
Tanzania	TA Mission	Expand fiscal stats	July 25- August 5, 2022	Roderick O'Mahony (AFE Advisor), Bode Ten Buuren (STX)
Monetary Policy Operations				
Tanzania	TA Mission	BoT FX intervention policy	July, 2022	Callie Hugo (AFE Advisor)
Financial Market Infrastructure and Payments				
Kenya	TA Mission	Finalization of FMI self-assessment and review of oversight framework	July, 2022	Callie Hugo (AFE Advisor); Fait Stewart (STX)
Public Financial Management and Macro-Fiscal Analysis				
Rwanda	TA Mission	Rwanda PIMA Finalization	June 1-10, 2022	Imran Aziz (AFE Advisor)
Rwanda	TA Mission	Strengthening the MTEF and Budget Costing framework	April 23-May 8, 2022	Imran Aziz (AFE Advisor), Dennis Masinde (STX), Gerhard Steger (STX)
Malawi	TA Mission	Strengthening Project Appraisal and Selection	May 2-13, 2022	Imran Aziz (AFE Advisor), Martin Darcy (STX)
Kenya	TA Mission	Implementing the Budget Preparation Manual	May 16-27, 2022	Imran Aziz (AFE Advisor), Gerhard Steger (STX)
Kenya	TA Mission	Review Consolidated Financial Statement for State Corporations (Accrual Basis)	May 30 – June 10, 2022	Amra Srdanovic (AFE Advisor), Peter F Murphy (STX), Frans van Schaik (STX)
Kenya	TA Mission	Establishing a Fiscal Risk Council	June 6- 15, 2022	Vincent Tang (STX), Sybi Hida (IMF HQ staff), Jyoti Rahman (STX), Imran Aziz (AFE Advisor)
South Sudan	TA Mission	Strengthening TSA and Cash Management practices	June 20 – July 1, 2022	Amra Srdanovic (AFE Advisor), Per-Olof Jonsson (STX)
Uganda	TA Mission	Public Investment Management Assessment	June 16-30, 2022	Eivind Tandberg (STX), Willie Du Preez (STX), Suzanne Flynn (STX), Eduardo Aldunate (STX), Imran Aziz (AFE Advisor)
Real Sector Statistics				
Uganda	TA Mission	Review and further improvement of QGDP-E compilation	May 2-9, 2022	Timmi Graversen (AFE Advisor)

Country	Type	Subject	Date	Experts
Ethiopia	TA Mission	Producer Price Index for Construction	May 9-20, 2022	Katherine Pegler (STX)
Kenya	TA Mission	PPI - Further development of XMPI	July 4-15, 2022	TBD (STX)
Rwanda	TA Mission	PPI - Development of weights and Sample size for XMPI	July 4-15, 2022	Mauro Politi (STX)
Ethiopia	TA Mission	Annual and quarterly GDP Expenditure compilation	July 18-29, 2022	Timmi Graversen (AFE Advisor)
Revenue Administration				
South Sudan	Mission	To develop the first cluster of four back-office processes to be used as input in developing user specification requirements for an Integrated Tax Administration System (ITAS).	16 May to 31 May 2022	Elizabeth Odundo Meyo (STX), Eutycus Kariuki Kamau (STX), Yakomba Yavwa (STX)
Tanzania	Mission	CD in Data Matching	16 May to 31 May 2022	Rameck Masaire (AFE Advisor); Rob Taita (STX);
EAC	TA Mission	Developing harmonized SCT risk management framework	July 15-28, 2022	Kenneth Ochola (AFE Advisor), Gabriel Kitenga (STX)
Tanzania	National Training	Customs risk management and intelligence	July 4-8, 2022	Jacqueline Penfold (STX) Collins Brian (STX)
Malawi	National Training	Customs Data matching and analysis	July 25-29, 2022	STX (TBD)
Rwanda	Mission	Practical Training in Telecommunication Sector Audit	June 25 – 15 July 2022	Rameck Masaire (AFE Advisor); Andrew Chege (STX)

Table 2: East AFRITAC Technical Assistance Reports Posted on the IMF Extranet

These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates	Extranet FY
Ethiopia	Strengthening Project Appraisal and Selection	October 4-22, 2021	FY 2022
Ethiopia	Expanding coverage of fiscal data to the General Government	December 1-14, 2021	FY 2022
Kenya	Reviewing the key components of FPAS at the CBK	October 18- November 12, 2021	FY 2022
Malawi	Consumer Price Index Update	June 14-25, 2021	FY 2022
Malawi	Improving quality of GG fiscal data	November 1-10, 2021	FY 2022
Rwanda	Strengthening the nowcasting framework and the inflation analysis at the National Bank of Rwanda	September 14-24, 2021	FY 2022
South Sudan	Compilation of fiscal data for BCG	July 19-23, 2021	FY 2022
Tanzania	Improving quality of Government Finance Statistics	October 11-20, 2021	FY 2022



Member Countries

Eritrea
Ethiopia
Kenya
Malawi
Rwanda
South Sudan
Tanzania
Uganda

External Donors

The Netherlands
United Kingdom
Norway
China
Switzerland
European Union
Germany

AFE Staff

Center Director
Xiangming Li

Resident Advisors
Financial Market Infrastructures and Payment: Callie Hugo

Financial Sector Supervision: Georgios Genimakis

Forecasting and Policy Analysis System: Carina Selander

Government Finance Statistics: Roderick O'Mahony

Macro-Fiscal Analysis: Matthew Quillinan

Monetary Policy and Operations: Callie Hugo

Public Financial Management: Amra Srdanovic, Imran Aziz

Real Sector Statistics: Timmi Graversen

Revenue Administration: Rameck Masaire; Kenneth Ochola; Dumisani Masilela

Office Manager
Edina Moshi

Economist
William Wakuganda

Administrative Staff
Evonne Massawe (IT officer)
Amina Karuma
Warda Kassim
Neema Kaduma
Emmy Shayo
Sylvanus Kashinje
Wilhelm Kinabo
Stamili Togwa

