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HIGHLIGHTS

Debt Management: Kenya identified key areas for enhancing the functionality of the government's domestic securities market. Uganda is exploring sustainable debt instruments to broaden financing options for sustainable development and climate action.

Financial Supervision and Regulation (FSR): The supervision departments of the National Bank of Ethiopia and the Bank of Uganda, as well as the Insurance Regulatory Authority of Uganda were assisted in strengthening the cyber resilience of the financial sector and supporting the implication assessment of the International Financial Reporting Standards (IFRS) 17 for supervisory processes. Capital markets authorities participated in a virtual regional seminar on secondary markets. A note was drafted to review the progress and assess the factors of success on FSR, commemorating AFRITAC East's 20th anniversary.

Financial Market Infrastructures and Payments: South Sudan developed rules and regulations for the automated transfer system (ATS), including the real time gross settlement system (RTGS) and the automated clearing houses (ACH), and received guidance to implement ATS and the central securities depository (CSD) by November 2024.

Government Finance Statistics (GFS): AFRITAC East supported Tanzania in compiling GFS for social security funds and provided assistance to South Sudan in enhancing the quality of GFS.

Public Financial Management: Malawi continues to strengthen its budget execution processes and reporting to improve its commitment control and financial reporting. Rwanda worked to review its updated standard chart of accounts (SCOA) as part of its phased implementation of IPSAS-based accrual accounting. Kenya is in the process of developing its climate tagging guidelines to be included in the budget call circular for FY2025/26. Kenya also worked on establishing the treasury single account (TSA) and improving its cash management practices. A joint FAD/AFE/AFS/AFW2 regional workshop on public investment management was conducted. South Sudan was provided with support to further develop their FY2024/25 macrofiscal forecasts and budget resource envelope. Rwanda conducted a detailed analysis of specific fiscal risks associated with climate change for state-owned enterprises and public-private partnerships.

Revenue Administration: AFRITAC East continues to facilitate the implementation of a medium-term revenue strategy (MTRS), with Tanzania committing to develop its MTRS by June 2024. The Center partnered with IMF headquarters (HQ) to support the development, implementation, and review of MTRS performance. During the quarter, advisors joined HQ missions in Kenya and Tanzania.

Staff News: AFRITAC East bids farewell to Timmi Graverson, Real Sector Statistics Advisor. Robin Youll and Archil Mestvirishvili joined AFRITAC East in May 2024 as Real Sector Statistics, and Forecasting and Policy Analysis System advisors, respectively.

Regional Workshops: There were 8 regional workshops conducted during the quarter.

Coming Activities and TA Dissemination: Table 1 (p. 11) is an updated calendar of activities from May through July 2024. Table 2 (p. 14) lists TA reports disseminated.

Meet Our New Advisors



Archil Mestvirishvili, a Georgian national, joined AFRITAC East in May 2024 as a Resident Advisor in Monetary Policy Forecasting and Policy Analysis System (FPAS). He has more

than 20 years of experience in central banking. He was deputy governor of Georgia's central bank for two terms (14 years). He has been responsible for monetary policy, macroeconomic research, monetary operations, international reserves management and payment systems. He is an economist by training, holding an MA in mathematics from Tbilisi State University (1994) and an MA in Economics from Temple University, USA (2002).

Robin Youll brings 38 years of extensive management and technical experience in statistics. Prior to joining AFRITAC East, he served as the Real Sector Statistics Advisor at the



IMF's technical assistance center in the Caribbean. From 2000 to 2020, Robin was a Deputy Director at the UK's Office for National Statistics (ONS), where he honed his skills as a leader, manager, IT developer, and statistical expert specializing in national accounts. During this tenure, he also initiated and led the ONS's technical assistance program, which supports developing countries. In the 1990s, Robin lived and worked in Africa as part of the UK government's technical assistance program. Over his career, he has provided statistical services to more than 50 countries worldwide. Robin is also a Fellow of the UK's Royal Statistical Society.

ETHIOPIA

Financial Supervision and Regulation: A mission was delivered to the National Bank of Ethiopia (NBE) to assist the authority in developing a framework for offsite supervision of cyber risk and an onsite examination manual based on a risk-based

approach (Phase II). This mission was part of a multi-year project organized into two phases, where Phase I focused on developing a cyber risk strategy for the financial sector and a cyber risk regulation. The main objective was to strengthen the cyber risk regulation and the supervision capacity of the NBE staff.

KENYA

Debt Management: Support was provided to develop the domestic government debt market. The assistance focused on four key areas, namely (i) the institutional arrangements for conducting the domestic debt borrowing program, (ii) the framework of the primary domestic debt market, (iii) the structure of the secondary market, and (iv) investor relations concerning domestic debt. A holistic set of recommendations was provided to streamline and enhance the efficiency of the market's institutional framework, reduce market fragmentation, improve the functionality of both the primary and secondary markets, and broaden the scope of investor relations practices to include the domestic debt market. Successfully implementing these recommendations can significantly improve the domestic borrowing environment, foster enhanced market liquidity, and develop a more inclusive and robust domestic debt market. The Center is poised to support the authorities in implementing the recommended reforms.

Forecasting and Policy Analysis System: A mission on FPAS aimed to improve the Central Bank of Kenya (CBK)'s core quarterly projection model (QPM), thereby further enhancing its capacity for model-based monetary policy analysis and decision-making. The highly interactive daily technical sessions were attended by the entire CBK forecasting team as well as staff from other relevant divisions. The mission team also met with Governor Kamau Thugge and discussed the CBK's effective implementation of FPAS capacity development (CD) efforts. Issues related to data adequacy, policy transmission channels, and communication were also discussed. The mission (i) trained CBK staff in MATLAB and the IRIS time series econometrics toolbox exercises, (ii) adjusted the model steady states to reflect the domestic economy more

accurately, and (iii) recalibrated the model and improved the various model blocks to better capture policy, domestic, and external shocks under the inflation targeting framework. In addition, the foreign block was replaced by a simple three-equation model for the U.S. economy. The CD efforts will continue, including further improvement of the model code and output tables and figures to enhance communication.



The TA team with the Governor and senior CBK managers

Public Financial Management: The Center supported Kenya’s National Treasury (NT) in developing the climate change budget tagging framework and provided advice on the potential for integrating this framework into the budget preparation process.



CBT workshop with Government of Kenya key stakeholders

A one-day workshop was held with the NT technical staff from the Budget Department, Climate Finance Unit, Intergovernmental and Fiscal Relations, Public Investment Management, and senior staff from key sectors. The workshop aimed to provide an overview of the key principles and elements of climate budget tagging (CBT), with practical examples from Ghana and Rwanda demonstrating the establishment of the CBT framework and supporting institutional arrangements. The suggested approach for integrating tracking of climate change-relevant

activities in the IFMIS proposes using the spare segment in the updated standard chart of accounts (SCOA).

The Kenya NT is developing the treasury single account (TSA) model in line with the country's context and reviewing progress in strengthening the cash management framework since the Center's last mission in November 2019. The recommended way forward proposes a simplified model to achieve TSA arrangements in the CBK by consolidating all government bank accounts.



Meeting with the Kenya Revenue Authority (left) and Meeting with the Office of the Controller of Budget (right)

Revenue Administration: The Kenya Government approved its MTRS in November 2023. At the request of the Principal Secretary for the Kenya National Treasury, an HQ mission, and the regional MTRS advisor, visited Nairobi to assist authorities with the development of their MTRS implementation plan. CD from the Center and other development partners will focus on strengthening the country's domestic revenue mobilization (DRM) capabilities. The Fund will collaborate with other development partners to form a DRM Donor group to assist the Kenya Revenue Authority (KRA) deliver the revenue administration measures in the MTRS and achieve the revenue targets.



MTRS mission in Kenya

The KRA was assisted in strengthening its capacity to conduct mirror data analysis to enhance customs risk management and compliance. A key focus was on the concept, methodology, and interpretation of mirror data analysis gaps. Mirror data analysis is an empirical decision support tool for examining discrepancies in a country's international trade data. Implementation of this analytical tool would help KRA in the identification of anomalies and potential fraud, such as undervaluation, tariff misclassification, and false declarations of origin.

MALAWI

Public Financial Management: Malawi worked to strengthen its budget execution processes, in-year reporting, and the format of the annual consolidated financial statements. This is supported by the phased rollout of a new integrated financial management information system (IFMIS) and the introduction of a new commitment control framework. A two-day workshop was delivered with key internal and external stakeholders.

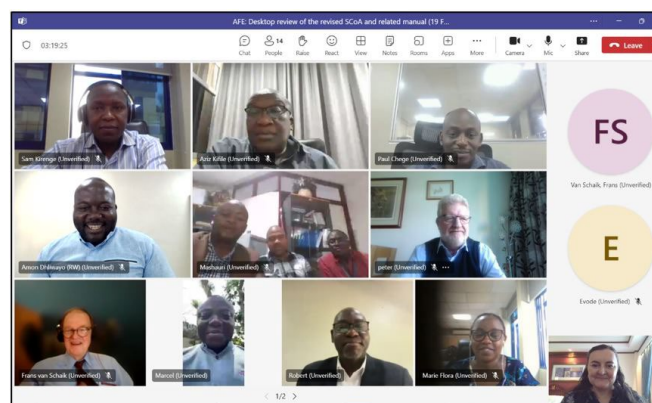
Revenue Administration: TA was provided to assist the Malawi Revenue Authority (MRA) in enhancing its capacity to audit financial institutions. The training focused on comprehending the nature and treatment of financial instruments, insurance contracts for banks and insurers, as well as the accounting and income tax issues that arise. Additionally, key aspects of risk assessment and auditing were covered. A core MRA team to spearhead the continuous development in the financial services sector audits was identified.

The MRA also received support to enhance its post-clearance audit capacity. This CD initiative included theoretical training covering the three phases of the audit process (planning, execution, and reporting) and practical hands-on audit training focused on evaluating the current impact of the audit strategy on clearance process lane distribution and annual audit planning.

RWANDA

Public Financial Management: Rwanda conducted a quality review of its updated SCOA, focusing on the economic segment as part of its phased

implementation of the accrual-based IPSAS, which also included an assessment of related accounting policies. Additionally, it covered accounting treatment and systems documentation associated with the planned SCOA application. Furthermore, it updated the 2017 SCOA manual to align with the revised SCOA. Two virtual workshops were held focusing on assets and liability management using different methods (direct/indirect) to prepare the annual statement of cash flows. Representatives from Tanzania's Accountant General's Department presented in the workshop to provide a comparative and successful example of their experience implementing IPSAS accrual.



Online workshop with Rwanda and Tanzania Accountant General's Department

Macroeconomic Analysis: Support was provided to The Ministry of Finance and Economic Planning (MINECOFIN) in identifying, analyzing, and quantifying specific fiscal risks associated with climate change for state-owned enterprises (SOEs) and public-private partnerships. During the mission, the authorities populated a specific climate change fiscal risk register for key sectors and SOEs exposed to climate change, including identification of specific vulnerabilities (e.g., to revenue streams, infrastructure, etc.) and transmission mechanisms (e.g., natural hazards, changing precipitation and temperature patterns). A reporting framework was developed, and detailed briefings were prepared for nine SOEs, in addition to a summary report for the fiscal risk statement. During the mission, the long-term climate change impact assessment using Q-CRAFT was updated for new data and a refined model.

SOUTH SUDAN

Financial Market Infrastructures and Payments:

A mission was conducted whose primary purpose was to develop Rules and Regulations (the Rules) for the Automated Transfer System (ATS), comprising the Real Time Gross Settlement System (RTGS) and the Automated Clearing Houses (ACH), to be provided by Montran. Besides the relevant operational aspects regarding the functioning of the RTGS and ACH, the Rules specified what risk mitigation measures should be implemented by both the Bank of South Sudan (BoSS) and ATS participants in accordance with the applicable principles of the CPSS-IOSCO principles for financial market infrastructure (PFMI). A key focus area of the mission was also to assess the status of the project implementation and to provide guidance to the BoSS with respect to project management to ensure the implementation of the ATS and the Central Securities Depository (CSD) by November 2024.

Macrofiscal Analysis: Following the October 2023 mission, South Sudan was assisted in updating the macrofiscal framework and further developing the draft macrofiscal forecasts and resource envelope for the FY2024/25 Budget. The process provided further training for the macrofiscal directorate in the practical use of the model.

Government Finance Statistics: A follow-up mission supported the authorities in compiling and disseminating Government Finance Statistics (GFS) for the central government budget over the past two fiscal years.



AFE mission team with South Sudan officials

Additionally, the mission held discussions with the Administration and Finance Manager of South Sudan's Pension Funds to explore opportunities for expanding GFS reporting. Furthermore, it assisted the authorities in drafting a work plan to extend GFS reporting to the general government.

TANZANIA

Government Finance Statistics: A mission facilitated the compilation of Government Finance Statistics (GFS) for Tanzania's social security funds. It developed a bridge table capable of deriving GFS from the social security funds' financial statements. Additionally, the mission assisted the authorities in drafting comprehensive business process documentation for GFS compilation in Tanzania. This documentation covers key aspects of GFS compilation and dissemination. Consistent improvement and updates to this document can effectively mitigate potential risks to business continuity, particularly during periods of significant staff turnover.



Mission members from the Ministry of Finance

Revenue Administration: The Tanzania Revenue Authority (TRA) received assistance in conducting a thorough review of its IT digital strategy, assessing the technical infrastructure, and evaluating preparedness for developing and implementing the Integrated Domestic Revenue Administration System (IDRAS). The review identified areas needing attention, and recommendations were made to address them. The assessment involved visiting the primary data center to inspect the data center, connectivity, end-user technical infrastructure, and cybersecurity. The readiness assessment for IDRAS

highlighted the need to train the ICT team for its joint development and implementation.



AFRITAC East Mission members and TRA staff

A mission was held to assist the authorities with the development of a medium-term revenue strategy. The workshop helped to establish gaps between the current approach adopted for revenue reforms in Tanzania and the MTRS framework, reviewed the MTRS development plan, and agreed on areas and potential timing for further FAD support in the MTRS development and implementation process.



Tanzania MTRS workshop

UGANDA

Debt Management: AFRITAC East conducted a mission that raised awareness among government officials on thematic debt instruments that follow internationally acknowledged sustainability principles, namely the Green Bond Principles, the Social Bond Principles, the Sustainability Bond Guidelines, and the Sustainability-Linked Bond Principles. The authorities are exploring the potential for using these instruments to finance sustainable development and climate action in the context of the country's Nationally Determined Contribution, which is a plan

to cut emissions and adapt to climate impacts. As for any borrowing instrument, the decision to issue these bonds needs to be anchored within the framework of a medium-term debt management strategy, which captures the government's preferences with regard to the cost-risk trade-offs and the domestic debt market development considerations. AFRITAC East's support strengthened government officials' foundational knowledge of thematic debt instruments. This is expected to inform the decision-making process, ensuring that the costs and risks associated with these instruments are clearly recognized and identified in the context of the overall debt management strategy. AFRITAC East will continue to support the authorities' efforts to integrate thematic bonds into the overall debt management strategy, thus ensuring the government is well placed to take advantage of new borrowing opportunities in a considered and risk-conscious way.

Financial Supervision and Regulation: A mission will be delivered to the Insurance Regulatory Authority (IRA) of Uganda. It follows a 2-phase approach to support the financial analysis team of the IRA to assess the implications of IFRS 17 for specific supervisory processes. Phase I was delivered remotely in April 2024, and Phase II is scheduled for May 2024. This approach allowed for a thorough examination and collaboration while allowing for the conclusion of the analysis within the timelines of the client service charter. Needed changes to the IRA's 2021 supervision manual will be identified, and the industry guidelines with examples from other authorities will also be discussed.

A mission was delivered to the Bank of Uganda (BOU) to assist the authority in developing a guideline for cybersecurity risk management for deposit-taking financial institutions that align with international standards and best practices, including cyber risk regulation training (Phase I). This mission was part of a 2-phase project, where Phase II, in September 2024, will focus on developing a cyber supervision framework, including cyber risk supervision training. The scope of Phase II includes the development of an onsite examination manual and enhancing the existing offsite risk-based supervision (RBS) manual on cyber risk.

Revenue Administration: AFRITAC East provided the second part of the capacity building assignment to Uganda to review the progress of implementing compliance risk management (CRM). CRM is a crucial revenue administration measure that has contributed to revenue growth during the country's Domestic Revenue Mobilization Strategy (DRMS) period.

ATTACHMENTS

Financial Market Infrastructures and Payments: The Bank of South Sudan (BoSS) is in the process of operationalizing its National Payments System Department (NPSD). AFRITAC East facilitated a professional attachment for two officials from the NPSD to the National Bank of Rwanda (NBR). The objective was to facilitate the officials' learning from the NBR on how to ensure functional operations of the Financial Market Infrastructure (FMI), which will be implemented within the near term. The focus of the activity was to understand the fundamental responsibilities and tasks of the operations division of the NPSD and how to streamline it.

Revenue Administration: Four officials from Ethiopia's Ministry of Revenues (MoR) participated in a peer learning visit to the Zambia Revenue Authority. The objective of the visit was to deepen the capacity of the MoR Project Management Staff to manage and implement integrated tax administration systems (ITAS). The team also had the opportunity to compare the standard scope of the ITAS.

AFE WORKSHOPS AND WEBINARS

Debt Management: As part of an effort to promote debt transparency, AFE, in collaboration with the World Bank and MEFMI, delivered a regional training workshop on Fundamentals of Debt Reporting and Monitoring. At the end of the training, participants better understood the key elements of sound debt reporting and monitoring practices, including the coverage, timeliness, and accessibility of public debt information. Using these key elements, participants were able to produce debt bulletins using their country data. AFE will further engage the

authorities to support their debt transparency initiatives, including raising awareness at the senior administrative level, and aligning legal frameworks with sound practices.



Fundamentals of Debt Reporting and Monitoring workshop participants

Financial Supervision and Regulation: The IMF AFRITAC East organized a regional webinar on regulation, supervision, and surveillance of secondary markets. The webinar covered an overview of the secondary market structure and regulatory and supervisory framework, including the relevant international standards, exchanges and trading, market surveillance, intermediaries, and other players, concluding with emerging issues. Through interactive sessions, officials representing Ethiopia, Kenya, Malawi, Rwanda, South Sudan, Tanzania, and Uganda had the opportunity to discuss common challenges and possible solutions with peers in the region.

Forecasting and Policy Analysis System: A four-day in-person regional workshop on FPAS modeling for East Africa Community (EAC) member countries, Peer-to-peer experience sharing, was conducted. The objective of the workshop was to facilitate the sharing of experiences among EAC countries regarding FPAS, focusing specifically on the utilization of short- and medium-term horizon forecasting models and tools (including nowcasting, near-term forecasting (NTFs), and Quarterly Projection Models (QPMs) and to identify future IMF technical assistance (TA) needs. Uganda, Kenya, Rwanda, and Tanzania have adopted an inflation-targeting (IT) monetary policy framework and have

also made vast progress in developing forecasting models, including QPMs. Burundi, the Democratic Republic of the Congo (DRC), and South Sudan are still pursuing monetary aggregate targeting frameworks, with limited capacity to embark on an FPAS development process.

Revenue Administration: AFRITAC East organized a five-day regional workshop to enhance member countries' transfer pricing audit capacity. The event provided training and facilitated the exchange of experiences on TP operations, audit methodologies, organizational arrangements, and case selection processes. Participants shared insights on TP and international issues, identifying key areas for improvement and prioritizing refinements in their TP operations.



Workshop participants on transfer pricing audits

A joint regional workshop was organized aimed at deepening member countries' knowledge of estimating the tax gap using the IMF's Revenue Administration Gap Analysis Program (RA-GAP) tool. The workshop, a collaboration of the IMF AFRITAC East, Addis Tax Initiative (ATI), IMF Headquarters, the United Nations University World Institute for Development Economics Research (UNU-WIDER), and the World Bank's Global Tax Program, was in response to the significant interest expressed by partner countries at the 2023 ATI General Assembly. Facilitators presented the bottom-up and top-down approaches and how to develop strategies to close the identified compliance and policy gaps. All AFRITAC East member countries were represented in this training. To foster peer learning, participants had the opportunity to share their country-level work, experiences, challenges, and how they navigated through them. Chief among the

challenges was access to reliable data from the various participating agencies in the tax gap analysis project, lack of shared priorities, and different maturity levels of systems for credible data sources.



Tax Gap Collaborative workshop participants

IMF AFRITAC East collaborated with the World Bank to conduct a workshop on Digital Tax Administration in Ethiopia. Executive-level staff attended the event, including Commissioner Generals or their equivalents from various sub-Saharan African countries responsible for ICT solutions and business development. The recommendations made during the workshop highlighted the importance of legislation to support automation across the entire government, enabling efficient revenue mobilization through strategic systems integration. The workshop also stressed the need for structured data governance arrangements in Revenue Authorities (RAs) and better information exchange within and outside the RA systems, especially between customs and tax administration environments, to avoid working in isolation. Systems interface with strategic partners would enable effective information sharing for risk management purposes.



TaxTech Collaboration Seminar with the World Bank

Financial Programming and Policies: AFRITAC East and the IMF's Institute for Capacity Development collaborated to deliver a two-week course on Financial Programming and Policies. This foundational IMF course drew a cohort of 20 participants, representing seven countries across the region, each bringing diverse perspectives and expertise to the table. Participants explored the interlinkages between different economic sectors to produce a consistent and comprehensive baseline economic forecast. They also learned how to identify internal and external imbalances and explored policy options to address these.

transmitted within and between the financial and real sectors, examined the different policies to mitigate emerging vulnerabilities in the financial sector, and discussed the tools to evaluate their impact. It concluded by presenting the framework for contingency planning.



Financial Sector Policies participants and resource persons



Participants in a workshop on financial programming and policies

Financial Sector Policies: AFRITAC East and the IMF's Institute for Capacity Development collaborated to deliver a course on Financial Sector Policies (FSP) in Zanzibar, Tanzania. There were 23 participants from five AFRITAC East member countries who collaborated, sharing perspectives and experiences. The FSP course reviewed how risks are

REGIONAL ACTIVITIES

Financial Supervision and Regulation: A commemorative note on financial supervision and regulation was prepared to mark AFRITAC East's 20th anniversary. The objective was to showcase the region's progress and accomplishments in financial supervision and regulation over the past 20 years in the banking, insurance, and securities markets, with the support of AFRITAC East and other development agencies. The note addressed the main challenges, how they were tackled, and the lessons learned. It drew from various sources, including public information from AFRITAC East's annual reports and website, central banks' annual reports, member country websites, IMF Financial Sector Assessment Program (FSAP), IMF Financial System Stability Assessment (FSSA), and IMF Article IV country reports.

Revenue Administration: A staff visit was conducted to the East African Community (EAC) Directorate of Customs and Trade to enhance collaborative partnerships with the EAC Secretariat. Opportunities for collaboration were identified that will support the EAC Customs reform initiatives, thereby advancing the EAC regional integration agenda. The directorate plays a crucial role in providing strategic leadership in the development, formulation, coordination, and implementation of Customs and Trade activities within the Community.

AFE STAFF NEWS



AFRITAC East bid farewell to the Real Sector Statistics Advisor, Mr. Timmi Graversen. Mr. Graversen, a Danish national, joined the East Africa Regional Technical Assistance Center in January 2021 as the

Real Sector Statistics Advisor. He had worked with many areas of the national accounts and was for 10 years the Deputy Head of the National Accounts Division, overseeing the units that compile and publish the Danish Quarterly National Accounts, and the Labor Market Accounts. He has also participated in several IMF missions as a short-term advisor, including in Africa.

Table 1. East AFRITAC: Activities, May – July 2024

Country	Type	Subject	Date	Experts
Debt Management				
Regional Workshop	Regional Workshop	MEFMI-WB-IMF May FY24 Developing an Annual Borrowing Plan for AFE and AFS	May 20 - 28, 2024	Tiviniton Makuve (AFRITAC East Advisor); Cesar Augusto Arias Hernandez (STX)
South Sudan	TA Mission	Building a Public Debt Database Follow-up	June 3 - 14, 2024	Tiviniton Makuve (AFRITAC East Advisor)
Tanzania	TA Mission	MCMDM-Operational Risk Management Guidelines	June 17 - 28, 2024	Tiviniton Makuve (AFRITAC East Advisor)
Financial Supervision and Regulation				
Uganda	TA Mission	IFRS 17 insurance contracts - Hybrid II	May 6 - 10, 2024	Georgios Genimakis (AFRITAC East Advisor), Michelle Chong Tai-Bell (STX)
Uganda	TA Mission	Supervision of mutual funds - Hybrid II	May 13 - 17, 2024	Georgios Genimakis (AFRITAC East Advisor), Giovanni Bandi (STX)
Eritrea	TA Mission	Supervisory knowledge of IFRS 9, ECL implementation and NPL provisioning	May 30 - June 7, 2024	Georgios Genimakis (AFRITAC East Advisor), Sha Wen (STX)
Rwanda	TA Mission	Cybersecurity risk onsite examination guidance	June 10 - 21, 2024	Georgios Genimakis (AFRITAC East Advisor), Rachid Chader (STX)
Ethiopia	TA Mission	Supervisors' knowledge of IFRS 9 enhanced and strengthen implementation	June 24 - July 3, 2024	Georgios Genimakis (AFRITAC East Advisor), Sha Wen (STX)
Ethiopia	TA Mission	Follow-up on the implementation of Basel II/III, Pillar I capital framework	July 1 - September 30, 2024	Georgios Genimakis (AFRITAC East Advisor), Miguel Delfiner (STX)
Financial Market Infrastructures and Payments				
Regional workshop	Regional Workshop	AFE/AFS/AFW2 –Regional workshop on Crypto Assets	June 5 - 7, 2024	Callie Hugo (AFRITAC East Advisor); Gani Kamber Gerguri (AFRITAC West 2 Advisor); Anrich Denver Daseman, (AFRITAC South Advisor); Arif Ismael (MCMPI); Parma Bains (MCMFR)
Uganda	TA Mission	Develop, review NPS and Sandbox regulations and issue Guidance Notes	August 14 - 28, 2024	Callie Hugo (AFRITAC East Advisor); STX MCM (TBC)
Tanzania	TA Mission	PFMI mission – CBDC Training	July 15 - 26, 2024 (Final date to be confirmed)	Callie Hugo (AFRITAC East Advisor); Anca Paduraru (MCMPI)
Government Finance Statistics				

Country	Type	Subject	Date	Experts
East African Community	Regional meeting	Government Finance Statistics & Public Sector Debt Statistics	June 3 – 7, 2024	Christelle Groenewald (AFRITAC East Advisor).
Ethiopia	TA Mission	TA & Training - GFS - AFE -	July 16 - 26, 2024	Christelle Groenewald (AFRITAC East Advisor); Victor Mukasa (STX)
Monetary Policy Operations				
Regional workshop	Regional Workshop	AFE/AFS/AFW2 - Workshop on Monetary Policy Operations and Capital Flows.	May 27 - 31, 2024	Callie Hugo (AFRITAC East Advisor); Gani Kamber Gerguri, (AFRITAC West 2 Advisor); Marin Molosag (AFRITAC South Advisor); Marko Skreb (STX); Nils Maehle (STX)
Ethiopia	TA Mission	Monetary Policy Operations and FX Market Development	June 10 -21, 2024	Callie Hugo (AFRITAC East Advisor); Norbert Kiss- Mahaly (STX)
Eritrea	TA Mission	Introduction to monetary and FX policy and operations, and fin market development	July 24 – August 7, 2024(Dates to be confirmed)	Callie Hugo (AFRITAC East Advisor); MCM STX
Malawi	TA Mission	Foreign Operations and FX Policy Implementation 1(TBC)	July 10 - 29, 2024	Callie Hugo (AFRITAC East Advisor), STX MCM
Public Financial Management and Macro-Fiscal Analysis				
Kenya	TA Mission	Annual Quality Assurance Review – transitioning to full accrual IPSAS (FY25)	May 22 - June 4, 2024	Amra Srdanovic, (AFRITAC East Advisor); Francois Van Schaik (STX); Peter F. Murphy (STX)
Uganda	TA Mission	Strengthening TSA and Cash Management (FY25)	June 12 - 25, 2024	Amra Srdanovic (AFRITAC East Advisor); Jonsson, Per- Olof (STX)
South Sudan	TA Mission	AFE: Further follow-up on progress of TSA and cash management reforms (FY25)	June 26 – July 5, 2024	Amra Srdanovic (AFRITAC East Advisor); Jonsson, Per- Olof (STX)
South Sudan	TA Mission	LTX annual review and fiscal reporting	July 3 - 3, 2024	Amra Srdanovic (AFRITAC East Advisor)
Kenya	National Training	Training on Macroeconomic Forecasting and Analysis	July 1 - 5, 2024	Matthew Quillinan (AFRITAC East Advisor); STX FAD

Country	Type	Subject	Date	Experts
Malawi	TA Mission	Expanding SOE oversight (FY25)	July 22 - August 2, 2024	Matthew Quillinan (AFRITAC East Advisor); Amra Srdanovic (AFRITAC East Advisor); Dzingai Chapfuwa (AFRITAC East Advisor);
Revenue Administration				
Rwanda	TA Mission	Developing Capacity in Analysis of Big Data Science (GovTech)	May 6 - 17, 2024	Rameck Masaire (AFRITAC East Advisor); Francois Bertrand Akoa (STX)
Tanzania (Zanzibar)	TA Mission	Strengthening Research and Planning Function - Governance (Zanzibar)	May 7 - 20, 2024	FAD STX
Malawi	National Training	Developing Telcoms Audit Technics Part 2	May 13 - 24, 2024	Rameck Masaire (AFRITAC East Advisor)- Andrew Chege (STX)
Kenya	Staff Visit	Strengthening donor coordination	May 13, 2024	Kenneth Ochola (AFRITAC East Advisor)
Rwanda	TA Mission	LTX Duty Station work	May 20 - 21, 2024	Kenneth Ochola (AFRITAC East Advisor)
Regional Workshop	Regional Workshop	International Tax Administration	May 27 – 31, 2024	HQ led
South Sudan	TA Mission	Governance/Reform Management	June 24 - July 5, 2024	Kenneth Ochola (AFRITAC East Advisor); Rameck Masaire (AFRITAC East Advisor)
Eritrea	TA Mission	Strengthening filing and payment processes	June 3 - July 12, 2024	Rameck Masaire (AFRITAC East Advisor); Alice Achieng Owuor (STX)
Ethiopia	TA Mission	TA to Review Excise Tax Audit, operational manual and compliance strategy manual	June 10 - 10, 2024	Rameck Masaire (AFRITAC East Advisor) Willie Shumba (STX)
Kenya	Staff Visit	MTRS implementation support	July 1 - 5, 2024	Faith Mazani (AFRITAC East MTRS Advisor)
Eritrea	TA Mission	Strengthen Customer Service (Gov-Tech)	July 1 - 22, 2024	Rameck Masaire (AFRITAC East Advisor); Alice Achieng Owuor (STX);
Eritrea		Develop Procedures for Debt Management and Collections -Governance	July 8 - 24, 2024	Rameck Masaire (AFRITAC East Advisor); Alice Achieng Owuor (STX);
Uganda	TA Mission	Developing Capacity in Mining Sector	July 8-19, 2024	Kenneth Head (STX)

Country	Type	Subject	Date	Experts
Malawi	TA Mission	Government. Enhancing Revenue Performance Field-Based Planned	July 15 - 31, 2024	Kenneth Ochola (AFRITAC East Advisor); Rameck Masaire (AFRITAC East Advisor)
Uganda	TA Mission	IMF HQ led mission	July 18 - August 1, 2024	Faith Mazani (AFRITAC East MTRS Advisor)

Table 2: AFRITAC East Technical Assistance Reports on the Institutional Repository

These reports, which have been cleared for dissemination by country authorities, are available to Steering Committee members who have signed a confidentiality agreement.

Country	Title	Mission Dates
Regional	AfCFTA regional workshop	August 30 – September 1, 2023
Tanzania	TADAT Assessment 2023	September 6 – 22, 2023
Ethiopia	Government Finance Statistics report	November 13 – 24, 2023
Malawi	Government Finance Statistics and Public Sector Debt Statistics	November 14 – 23, 2023
South Sudan	South Sudan - Laying the Foundation for Domestication of EAC Customs Legal Instruments	December 6-19, 2023
Regional	AFE Coordinated Border Management	January 8 – 12, 2024
Uganda	Strengthening Capacity in Extractive Industries	January 9 -23, 2024



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