



ANNEX VI. IMF AFRITAC East Completed Activities, FY2023

REVENUE ADMINISTRATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Strengthened revenue administration management and governance arrangements	Review of ICT Policy and Strategy (GovTech)	H1	10.67
Ethiopia	Improved customs administration functions	AFE Staff Visit	H2	1.50
		Strengthening Post Clearance Audit	H2	3.00
		Strengthening Post Clearance Audit follow up	H2	2.50
Malawi	Strengthened revenue administration management and governance arrangements	ITAS Msonkhonline Change Management	H2	5.83
		Visit to Malawi	H1	2.00
Rwanda	Improved customs administration functions	Improving Valuation and Classification of goods	H2	3.50
South Sudan	Improved customs administration functions	Attachment on Post Clearance Audit	H2	1.50
		Review and redesign of Customs clearing controls & procedures	H2	5.33
		Review of CD recommendations progress	H2	11.33
	Strengthened revenue administration management and governance arrangements	Review and Redesign of the ICT Function (Governance)	H1	19.83
		Review the ICT policy and strategy	H2	8.33
Tanzania (Incl. Zanzibar)	Improved customs administration functions	Customs risk management and intelligence	H2	7.17
Regional (Incl. EAC)	Improved customs administration functions	AFE Artificial Intelligence in Customs	H2	4.83
		AFE Leveraging Technology to Improve Taxpayer Service and Compliance	H2	3.33
		Review of SCT risk management framework	H1	5.33
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	4.00



REVENUE ADMINISTRATION

Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	4.00
	Strengthened core tax administration functions	AFE/AFW2 Regional Workshop on Technology to Improve Service and Compliance	H2	4.50
		EAC Workshop on Harmonization of tax procedures	H1	1.67
Tanzania (Incl. Zanzibar)	Improved customs administration functions	Customs risk management and intelligence	H2	7.17
Grand Total				110.17

PUBLIC FINANCIAL MANAGEMENT

Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Comprehensive, credible, and policy-based budget preparation	Training on Budget Costing and Macro-fiscal forecasting.	H2	4.83
	Improved coverage and quality of fiscal reporting	National training on functional classification (COFOG) and GFSM2014 (economic segment)	H1	4.67
Ethiopia	Improved public investment management	Strengthening Project Appraisal and Selection	H2	3.00
Kenya	Comprehensive, credible, and policy-based budget preparation	Implementing the Budget Preparation Manual	H1	4.83
		Training of Trainers Budget Preparation Manual	H1	11.00
	Improved coverage and quality of fiscal reporting	Next steps in migrating to accrual IPSAS and review of Consolidated Financial Statements for SC	H1	8.33
	Strengthened identification, monitoring, and management of fiscal risks	HQ Mission: Fiscal risk committee	H1	4.00
		Operationalizing the Fiscal Risk Committee	H1	8.00
Malawi	Improved public investment management	Strengthening Project Appraisal and Selection	H1	4.17
	Strengthened identification, monitoring, and management of fiscal risks	Strengthening SOE oversight FY23	H2	5.67



PUBLIC FINANCIAL MANAGEMENT

Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Rwanda	Comprehensive, credible, and policy-based budget preparation	Developing and Automating a Budget Costing framework	H1	4.50
		Strengthening the MTEF and Budget Costing Framework	H1	3.67
		Updating the Budget Outlook Paper	H1	7.33
	Fiscal policies and associated institutional frameworks consistent with progress towards SDGs - SDG	Rwanda - AFE - Climate sensitive selection and appraisal (FY23)	H2	2.33
		Rwanda - HQ-Led - Climate Change Fiscal Risks	H2	2.67
	Improved coverage and quality of fiscal reporting	Quality review to support phased implementation of IPSAS Accrual	H2	8.33
	Improved PFM laws and effective institutions - BLF	Quality review of the Ministerial Order in line with the 2022 Organic Law on Public Finance	H2	10.50
Update of the financial regulations in line with the 2022 Organic Law on Public Finance NEW		H2	6.33	
South Sudan	Comprehensive, credible, and policy-based budget preparation	Further development of the macro-fiscal forecasting framework and macro-fiscal reporting	H1	4.50
		Macro-fiscal forecasting and budget resource envelope FY23 December	H2	3.00
		AFE: Support to expenditure forecasting and budget costing	H2	7.33
	Improved Asset and Liability Management	Follow-up mission to further improve TSA arrangements and strengthen cash management practices	H1	5.67
		Follow-up on progress of TSA and cash management reforms	H1	3.67
		Further follow-up on progress of TSA and cash management reforms	H2	4.00
Uganda	Comprehensive, credible, and policy-based budget preparation	Strengthening the Multi-year commitment Statement	H2	4.67
		Updating the Quarterly GDP forecasting framework	H2	2.33
	Improved public investment management	Public Investment Management Assessment (HQ)	H1	2.33



PUBLIC FINANCIAL MANAGEMENT

Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
	Strengthened identification, monitoring, and management of fiscal risks	AFE Training on Public Corporation Fiscal Risk Tools	H2	2.50
		Strengthening SOE oversight peer learning visit to Seychelles and Kenya	H2	5.33
Regional (Incl. EAC)	Comprehensive, credible, and policy-based budget preparation	2022 - Workshop 1 - LT Fiscal Sustainability and Climate Change related Fiscal Risks	H1	1.50
		2022 - Workshop 2 - Fiscal Risks and Guarantees	H2	1.50
		AFE Regional Workshop: Budget Baseline Costing Regional Guidelines	H2	2.50
		Regional Workshop on Climate Change Budgeting (LTX)	H2	1.50
	Improved coverage and quality of fiscal reporting	Annual EAC Workshop FY23	H1	4.50
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	6.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	6.00
Tanzania (Incl. Zanzibar)	Comprehensive, credible, and policy-based budget preparation	Tanzania (TZA) Zanzibar: Strengthening the Performance Budgeting Architecture	H2	3.33
		Tanzania (TZA): Training of Budget Analysts	H2	1.67
	Improved coverage and quality of fiscal reporting	National training to strengthen the capacity to assess compliance with Accrual IPSAS	H1	6.00
	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	Strengthening the oversight of SOE investments	H2	2.33
Grand Total				186.33



FINANCIAL SUPERVISION AND REGULATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Develop/strengthen banks' regulation and supervision frameworks - BRS	Eritrea Dec FY23 RBS capacity built through training	H2	1.67
		Eritrea Feb FY23 mobile money transfer activities	H2	1.33
		RBS capacity built through training	H1	2.17
Ethiopia	Develop/strengthen banks' regulation and supervision frameworks - BRS	Ethiopia Aug FY23 Training on recovery plan assessment	H1	1.00
		Ethiopia Jan FY23 Basel II/III implementation - Pillar I	H2	4.33
		Ethiopia Oct FY23 training on risk-based supervision (RBS) and Basel II/III	H1	1.67
Malawi	Develop/strengthen banks' regulation and supervision frameworks - BRS	Systemic risk and Domestic Systemically Important Banks (D-SIBs)	H1	1.50
Rwanda	Develop/strengthen banks' regulation and supervision frameworks - BRS	Review of the framework/procedure on IRRBB and provide training	H1	2.67
South Sudan	Develop/strengthen banks' regulation and supervision frameworks - BRS	Analysis of audited financial statements of banks	H1	2.67
	Develop/strengthen cybersecurity regulations and supervisory frameworks - CRS	South Sudan Feb FY23 regulatory and supervisory approaches regarding cyber risks	H2	4.00
Uganda	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Uganda Oct FY23 regulatory reporting under IFRS 17	H1	3.33
Regional (Incl. EAC)	Demonstrate a baseline understanding and articulate specific CD needs in Financial Supervision and Regulation topics - FSB	AFE FY23 Backstopping for Banking Supervision and Regulation Advisor (Genimakis)	H1	4.33
	Develop/strengthen insurance companies' regulation and supervision frameworks - ICR	AFRITAC East - Regional training on IFRS 17	H1	6.00
	Develop/strengthen the securities and derivatives regulatory and supervisory framework - SDR	Regional Mar FY23 seminar on systemic risk in capital markets	H2	6.67
		Regional Sep FY23 seminar on RBS AFE 20th Anniversary	H1	0.83
		Seminar on AML/CFT supervision AFE 20th Anniversary	H1	0.83



FINANCIAL SUPERVISION AND REGULATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Tanzania Feb FY23 IFRS 17 implementation	H2	5.67
	Develop/strengthen intermediaries and fund management regulation and supervision - IFM	CFDs and implementation of an appropriate regulatory/supervisory regime	H1	4.00
Grand Total				58.67



MONETARY POLICY AND OPERATIONS					
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)	
Ethiopia	Strengthen efficient implementation of monetary policy under the existing regime - MPR	Ethiopia AFE MCMCO FY23 Operationalization of monetary policy instruments	H2	4.67	
South Sudan	Establish a baseline and articulate specific medium-term CD needs in Central Bank Operations topics - BCB	South Sudan Sep FY23 Enhancement of monetary policy operational framework	H1	1.17	
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in central bank operations - BPC	AFE/AFS/AFW2 Nov FY23 Modernization of Monetary Policy Operations & Fin Market Development	H2	3.33	
		AFS/AFE/AFW2 Workshop on Repo Market Development	H2	1.33	
		EAC Mar FY23 Workshop Harmonization Monetary Policy Operations	H2	4.33	
	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	AFE June 2022 Support to the EAC Forecasting and Policy Analysis System workshop	H1	1.33	
		Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
			Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Develop market infrastructure and capacity for cost-effective financing - CCF	Tanzania April FY23 LCBM Diagnostic - Hybrid-In-person	H2	2.17	
		Tanzania Apr FY23 LCBM Diagnostic - Hybrid-Virtual	H2	1.00	
	Strengthen the implementation of FX operations given the existing monetary policy and FX regime - FXM	Tanzania Sep FY23 Foreign exchange market intervention policy	H1	2.33	
Grand Total				25.67	



FINANCIAL MARKET INFRASTRUCTURE				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Ethiopia	Strengthen efficient implementation of monetary policy under the existing regime - MPR	Ethiopia AFE MCMCO FY23 Operationalization of monetary policy instruments	H2	2.50
South Sudan	Demonstrate a baseline understanding and articulate specific CD needs in Payments and Infrastructure topics - BPI	South Sudan Aug FY23 Operationalization of National Payment System Department	H1	4.50
		South Sudan Sept FY23 Implications of issuing a CBDC	H2	0.83
Uganda	Develop/reform financial market infrastructures, including payments system - FMI	Uganda FY23 Enhancing NPS Regulatory and Oversight Frameworks and Build Oversight Capacity	H2	0.33
Regional (Incl. EAC)	Make a fully informed decision on whether to issue retail CBDC and, if so, incorporate design features that support public policy objectives and ensure an efficient, resilient, and competitive payment system - BDC	AFS/AFE/AFW2 Regional Webinar FY23 Digital Money	H1	3.33
Grand Total				11.50



FORECASTING AND POLICY ANALYSIS SYSTEM					
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)	
Kenya	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Kenya M1 FY23 - Refining the quarterly projection model at the Central Bank of Kenya	H1	3.33	
		Kenya M2 Apr FY23 Refining the Business Surveys and Nowcasting Framework at the CBK	H2	6.17	
Malawi	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	M1 FY23 Customizing the QPM and adjusting the FPAS at the RBM	H2	5.83	
Rwanda	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Rwanda Dec FY23 M1 Strengthening the nowcasting framework and forecast process at the BNR	H2	5.83	
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in central bank operations - BPC	AFE/AFS/AFW2 Nov FY23 Modernization of Monetary Policy Operations & Fin Market Development	H2	1.17	
		Joint FPAS Seminar on central bank Communication (basic and advanced level)	H1	4.67	
	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	AFE June 2022 Support to the EAC Forecasting and Policy Analysis System workshop	H1	4.33	
		Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
			Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Making use of the FPAS toolbox at the BoT (M1 FY23)	H1	8.83	
Grand Total				44.17	



REAL SECTOR STATISTICS

Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Ethiopia	Strengthen compilation and dissemination of macroeconomic and financial statistics	Ethiopia - TA - PPI -Development of construction price index	H1	3.17
Kenya	Strengthen compilation and dissemination of real sector statistics- national accounts - NAC	Kenya - TA - NAC - Institutional Sectors - FY23	H2	1.50
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics	Malawi - TA - NAC - FY23	H1	2.33
		Malawi - TA - GDP - FY23 - Expenditure	H2	2.67
		Malawi - TA - PRC - Import and Export price indices (XMPI)	H2	3.17
Rwanda	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Rwanda - TA - NAC- FY23 - Institutional Sectors	H2	2.67
	Strengthen compilation and dissemination of macroeconomic and financial statistics	Rwanda - TA - PPI - Development of weights and Sample size for XMPI	H2	3.17
South Sudan	Strengthen compilation and dissemination of real sector statistics- national accounts - NAC	South Sudan - TA - GDP - 2021 GDP by Expenditure	H1	4.50
		South Sudan - Training - NAC- Training on Supply and Use Table.	H1	2.67
Uganda	Strengthen compilation and dissemination of macroeconomic and financial statistics	FY22 Split- Uganda- TA- GDP- Review and further improvement of QGDP E-Compilation	H1	1.17
Regional (Incl. EAC)	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
	Strengthen compilation and dissemination of Consumer Price Statistics - CPP	AFE - Training - PPI	H2	2.67
	Strengthen compilation and dissemination of real sector statistics- national accounts - NAC	AFE - Training - GDP - national accounts for beginners	H2	2.67
Tanzania (Incl. Zanzibar)	Strengthen compilation and dissemination of macroeconomic and financial statistics	Tanzania - TA - NAC - Zanzibar - Promoting use of administrative data in national accounts	H1	2.67
		Tanzania - TA - NAC FY23 Promoting the use of administrative data	H1	2.67
	Strengthen compilation and dissemination of real sector statistics - prices - PRC	Tanzania - TA - PRC - Agricultural PPI - FY23 TZ	H2	3.17
Grand Total				44.83



GOVERNMENT FINANCE STATISTICS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Strengthen compilation and dissemination of macroeconomic and financial statistics	Eritrea / AFR - TA - GFS - AFE - Establish fiscal stats	H1	2.17
Ethiopia	Strengthen compilation and dissemination of macroeconomic and financial statistics	Ethiopia / AFR - TA - PSDS - AFE - Further development of fiscal stats	H2	2.50
		Ethiopia / AFR - Training - GFS - AFE - GFSM 2014 framework	H1	4.67
Kenya	Strengthen compilation and dissemination of macroeconomic and financial statistics	Kenya / AFR - TA - GFS - AFE - Expand fiscal stats	H2	6.00
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics	Malawi / AFR - TA - GFS - AFE - Expand fiscal stats	H2	2.00
		Malawi / AFR - TA - GFS&PSDS - AFE - Increase fiscal and debt coverage	H1	1.33
Rwanda	Strengthen compilation and dissemination of macroeconomic and financial statistics	Rwanda / AFR - TA - GFS - AFE - Further expansion of fiscal stats	H1	1.17
South Sudan	Strengthen compilation and dissemination of macroeconomic and financial statistics	South Sudan / AFR - TA - GFS - AFE - Develop fiscal stats	H1	2.33
Uganda	Strengthen compilation and dissemination of macroeconomic and financial statistics	Uganda / AFR - TA/Train - PSDS - AFE - Expand debt statistics reporting	H1	2.33
Regional (Incl. EAC)	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Strengthen compilation and dissemination of macroeconomic and financial statistics	Tanzania / AFR - TA - GFS - AFE - Expand fiscal stats	H1	4.83
		Tanzania / AFR - TA/Train - PSDS - AFE _ Zanzibar Expand debt statistics reporting	H2	2.50
Grand Total				35.83



DEBT MANAGEMENT				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Ethiopia	Formulate and implement a medium-term debt management strategy (MTDS) - MTD	Ethiopia Dec FY23 Discussion with the authorities	H1	1.00
Malawi	Develop market infrastructure and capacity for cost-effective financing - CCF	Malawi FY23 Pre-mission discussions with the authorities	H2	1.17
Uganda	Develop market infrastructure and capacity for cost-effective financing - CCF	Uganda FY23 Pre-mission discussions with the authorities	H1	1.67
Regional (Incl. EAC)	Develop capacity and improve knowledge and skills on latest developments in international standards and best practices in debt management - BPD	MEFMI-WB-IMF Apr FY23 Medium Term Debt Management Strategy (MTDS) Workshop	H2	-
		MEFMI-WB-IMF Feb FY23 Debt Sustainability Analysis (DSA) workshop for LICs in AFE & AFS	H2	1.17
		Regional Workshop on Govt Securities Operations Planning and Execution	H2	-
	Formulate a reform plan for public debt management - DMR	AFE Member States TA Discussions with Authorities on Workplan	H2	3.33
		AFS Member States TA Discussions with Authorities on Workplan	H2	3.33
Tanzania (Incl. Zanzibar)	Develop market infrastructure and capacity for cost-effective financing - CCF	Tanzania April FY23 LCBM Diagnostic - Hybrid-In-person	H2	4.67
		Tanzania Apr FY23 LCBM Diagnostic - Hybrid-Virtual	H2	2.17
Grand Total				18.50



MEDIUM-TERM REVENUE STRATEGY				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Ethiopia	Strengthened core tax administration functions	Staff visit to MoR and MTRS Workshop	H2	0.83
Kenya	Strengthened core tax administration functions	MTRS Desk Reviews	H1	5.33
	Strengthened revenue administration management and governance arrangements	HQ mission - MTRS workshop	H2	1.17
Rwanda	Strengthened core tax administration functions	MTRS - Staff visit to Rwanda	H2	1.50
		Embedding Administration Reforms to Support MTRS	H2	2.67
Uganda	Strengthened core tax administration functions	Staff Visit to Uganda	H1	0.67
Regional (Incl. EAC)	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	1.67
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	1.67
	Strengthened core tax administration functions	EAC Workshop on Harmonization of tax procedures	H1	0.83
Grand Total				16.33