



## ANNEX VI. IMF AFRITAC East Completed Activities, FY 2024

FPWs = Field Person Weeks (includes Resident Advisor weeks in the Center and in the field, IMF Headquarter staff, Short Term Experts and Attachments)

Revenue Administration				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Eritrea	Strengthened core tax administration functions	Develop registration policies, procedures, roles and responsibilities for HQ -Governance	H1	6.2
Ethiopia	Improved customs administration functions (SDG 17.1) - CAD	AFE Training on customs Risk management and Intelligence	H1	5.3
		Strengthening exemptions and customs incentives Management	H1	8.8
	Strengthened core tax administration functions	Excise tax Implementation CB - Auditing of excise tax	H2	7.0
		Staff visit	H1	0.8
Kenya	Improved customs administration functions (SDG 17.1) - CAD	Mirror Data Analysis (II) follow up	H2	7.2
	Strengthened revenue administration management and governance arrangements	Develop Capacity in Data Analytics	H1	6.0
Malawi	Improved customs administration functions (SDG 17.1) - CAD	Data matching and analysis training	H1	6.2
		Strengthening Post Clearance Audit	H2	7.0
	Strengthened revenue administration management and governance arrangements	CD Auditing Technics for VAT in the Retail, Construction and Wholesale - (GoveTech)	H2	7.3
		Develop ICT strategy implementation plan	H1	7.7
		Developing capacity in audit of the financial services sector	H2	4.8
	Review of ICT Strategy (GoveTech)	H1	7.5	
Rwanda	Improved customs administration functions (SDG 17.1) - CAD	MTRS Review	H2	2.3
	Strengthened revenue administration management and governance arrangements	Review of MTRS for Technical Assistance in Tax Administration	H2	2.5
South Sudan	Improved customs administration functions (SDG 17.1) - CAD	Domestication of EAC Customs Instruments	H2	6.2
Tanzania	Improved customs administration core functions	Customs diagnostic mission	H1	9.5
	Strengthened core tax administration functions	TADAT Assessment 2023	H1	8.2
	Strengthened revenue administration management and governance arrangements	Developing Functional and Technical Requirements for IDRAS - Govtech	H2	9.8
		MTRS Capacity Development	H2	1.0
Uganda	Improved customs administration core functions	Strengthening Capacity in Extractive Industries	H2	4.2



Revenue Administration				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
	Strengthened revenue administration management and governance arrangements	Develop compliance improved plan for specialized sectors and international organizations "Hybrid"	H2	3.3
		Review of the IT Function- GoveTech	H1	4.0
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		Customs staff visit	H2	0.8
		FY24 Extension - Kenneth Ochola	H1	0.8
		AFE Commemorative Note	H1	1.5
		Improved Customs Administration functions (SDG 17.1)	AfCFTA Regional workshop	H1
		AFE Coordinated Border Management workshop	H2	5.8
		AFE Valuation and transfer pricing workshop	H1	5.3
		Regional Workshop on Developing Audit Capacity -Governance	H1	6.0
		Regional Workshop on Transfer Pricing -International	H2	4.7
		TAX Gap Collaborative workshop with ATI	H2	5.7
		TaxTech - conference on Digital Tax Administration in Addis Ababa, April 22-23.	H2	1.8
<b>Total</b>				<b>170.5</b>



**Public Financial Management and Macroeconomic Analysis**

Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Eritrea	Comprehensive, credible, and policy-based budget preparation	AFE/ICD: FPP Training	H1	2.7
Ethiopia	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	Climate PIMA - LTX	H2	2.3
Kenya	Comprehensive, credible, and policy-based budget preparation	Implementing the Budget Preparation Manual	H1	7.0
	Improved Asset and Liability Management	Strengthening TSA and Cash Management practices (FY24)	H2	8.7
	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	Climate Budget Tagging (FY24)	H2	8.5
		Kenya - HQ led - Climate Diagnostic	H1	1.5
		Kenya - HQ led - Climate Diagnostic (AFE LTX add-on)	H1	0.7
Strengthened identification, monitoring, and management of fiscal risks - FRK	HQ: Long Term Fiscal Sustainability Climate Risks	H2	1.7	
Malawi	Comprehensive, credible, and policy based budget preparation	Integrating budget and PIM reforms in the budget guidelines	H1	7.0
	Improved budget execution and control	Strengthening commitment controls and budget execution reporting	H2	5.5
	Strengthened identification, monitoring, and management of fiscal risks	Expanding the SOE oversight and update of financial factsheets for high risk SOEs (FY24)	H2	3.7
		Introduction to DGLAT	H1	3.8
Rwanda	Comprehensive, credible, and policy based budget preparation	Review of MTEF and baseline costing exercise	H1	2.7
		Updating the Budget Outlook Paper & Expenditure Rationalization	H1	7.7
	Fiscal policies and associated institutional frameworks consistent with progress towards SDGs - SDG	Rwanda - AFE - Climate related discrete fiscal risks	H2	8.7
		Rwanda - Finalizing climate budget tagging guidelines and user requirements	H2	1.7
	Improved coverage and quality of fiscal reporting	Desktop review of the revised SCoA and related manual (FY24)	H2	6.7
South Sudan	Comprehensive, credible, and policy-based budget preparation - BPR	Macroeconomic Framework Update FY24 (1)	H1	2.3
		Macroeconomic Framework Update FY24 (2)	H2	1.7
		STX Delivery - Budget Call Circular FY2024/25	H2	2.0
	Improved asset and liability management - ALM	Expanding the coverage of the TSA and strengthening the cash management (FY24)	H1	5.0



**Public Financial Management and Macroeconomic Analysis**

<b>Beneficiary</b>	<b>Objective</b>	<b>Activity Title</b>	<b>Activity Timeline</b>	<b>Resources (FPWs)</b>
		AFE: Follow-up on progress of TSA and cash management reforms (FY24)	H2	3.7
	Improved budget execution and control - BEX	LTX installation mission	H1	1.5
Tanzania (Zanzibar)	Improved coverage and quality of fiscal reporting	ZANZIBAR - Migration from cash basis to Accrual basis of Accounting	H1	8.7
	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	Strengthening the oversight of SOE investments	H1	5.0
Uganda	Improved Asset and Liability Management	Further Strengthening TSA and CM practices (FY24)	H1	5.3
	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	C-PIMA & Q-Craft	H1	2.3
	Strengthened identification, monitoring, and management of fiscal risks	Strengthening SOE oversight peer learning visit to Seychelles and Kenya	H1	0.8
Regional (incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		AFE support for commemorative note (LTX)	H1	1.7
	Improved coverage and quality of fiscal reporting (FRP)	Annual EAC Workshop FY24	H2	3.3
	Fiscal policies associated institutional frameworks consistent with progress towards SDGs	High Level Generation Equality Africa Workshop on Financing for Gender Equality	H2	0.5
<b>Total</b>				<b>128.2</b>
<b>Grand Total including GCD Workstream (Financing for Gender Equality Workshop)</b>				<b>128.4</b>



### Financial Supervision and Regulation

Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Eritrea	Develop/strengthen banks' regulation and supervision frameworks - BRS	Eritrea May FY24 Microfinance Institutions Supervision	H1	1.2
Ethiopia	Develop/strengthen cybersecurity regulations and supervisory frameworks - CRS	Ethiopia Feb FY24 cyber supervision framework development (Phase II)	H2	5.5
		Ethiopia Sep FY24 cyber risk strategy and cyber risk regulation development (Phase I)	H1	5.5
	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Ethiopia Jun FY24 IFRS 17 implementation	H1	5.5
Kenya	Develop/strengthen banks' regulation and supervision frameworks - BRS	Kenya Jun FY24 Basel III liquidity standards and leverage ratio	H1	4.5
Malawi	Develop/strengthen banks' regulation and supervision frameworks - BRS	Malawi July FY24 Basel III guidelines/returns on credit, operational and liquidity risk	H1	3.5
		Malawi Nov FY24 training new bank supervisors/examiners	H2	1.7
	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Malawi Jul FY24 IFRS 17 implementation - Hybrid I	H1	0.7
		Malawi Sep FY24 IFRS 17 implementation - Hybrid II	H1	5.8
Rwanda	Develop/strengthen banks' regulation and supervision frameworks - BRS	Rwanda May FY24 developing IT/cybersecurity supervisory manuals	H1	4.3
		Rwanda Oct FY24 experience sharing with other supervisors on advanced RBS methods	H1	1.8
South Sudan	Develop/strengthen banks' regulation and supervision frameworks - BRS	South Sudan May FY24 risk-based supervision attachment	H1	1.0
Uganda	Develop/strengthen cybersecurity regulations and prudential norms - CSR	Uganda Apr FY 24 develop and implement cybersecurity guidelines (Phase I)	H2	3.0
	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Uganda Apr FY24 IFRS 17 insurance contracts - Hybrid I	H2	2.3
		Uganda Jul FY24 supervision of secondary trading of fixed income markets	H1	1.8
	Develop/strengthen intermediaries and fund management regulation and supervision - IFM	Uganda Jan FY24 supervision of mutual funds - Hybrid I	H2	3.3
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		AFRITAC East (AFE) FY24 BSR LTX Governance & Management & Administration (M&A)	H1	1.7
		AFE Oct FY24 commemorative note (stock take exercise)	H1	5.8
	Implement a risk-based supervision (RBS) system and upgrade other supervisory processes	AFE Mar FY24 Regional Seminar on Secondary Markets Regulation, Supervision & Surveillance	H2	6.0



Financial Supervision and Regulation				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
		AFE Regional Dec FY24 webinar supervision of climate-related financial risks in the banking sector	H2	2.2
	Develop / strengthen banking regulations and prudential norms - BRP	Regional AFE FY24 Sep Workshop - SADC - Working with the Basel Core Principles	H1	1.8
	Demonstrate a baseline understanding and articulate specific CD needs in Financial Supervision and Regulation topics - FSB	AFW2 AFE AFS METAC Sep FY24 BCP Outreach Webinar Short Engagement	H1	1.8
<b>Total</b>				<b>74.8</b>
<b>Grand Total (including Financial and Fiscal Law Reform Workstream)</b>				<b>85.6</b>

Monetary Policy and Operations				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Eritrea	Strengthen the reserve management policy framework and management of FX reserves - FXR	Eritrea MCMCO FY 24 Assessment of monetary and foreign exchange policies and operations	H1	3.0
Rwanda	Strengthen the implementation of FX operations given the existing monetary policy and FX regime - FXM	Rwanda Aug FY24 Diagnostic Assessment of the Foreign Exchange Market	H1	4.2
South Sudan	Establish a baseline and articulate specific medium-term CD needs in Central Bank Operations topics - BCB	South Sudan Jun FY24 TA Strategy Workplan	H1	3.0
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		AFRITAC East (AFE) FY24 MPO LTX Governance & Management & Administration (M&A)	H1	0.8
	Enhance capacity on latest developments in international standards and best practice in central bank operations - BPC	AFE EAC February FY24 Workshop on FPAS	H2	3.5
	Enhance capacity on latest developments in international standards and best practice in central banks operations -BPC	AFE EAC Nov FY24 Workshop on Monetary Policy Communication	H2	3.3
		AFE/AFS/AFW2 Jul FY24 Foreign Exchange Policy and Operations Regional Workshop	H1	4.8
<b>Total</b>				<b>26.7</b>



Financial Market Infrastructures and Payment				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Kenya	Develop/reform financial market infrastructures, including payments system - FMI	Kenya Sep FY24 Finalization of FMI self-assessment and review of oversight framework	H1	6.7
South Sudan	Demonstrate a baseline understanding and articulate specific CD needs in Payments and Infrastructure topics - BPI	South Sudan AFE Mar FY24 Rules and Regulations for ATS	H2	7.5
		South Sudan AFE May FY23 Training and capacity building to strengthen the NPS function	H1	7.2
		South Sudan AFE Apr FY24 Professional Attachment BoSS staff to CB of Rwanda	H2	3.5
Uganda	Develop/reform financial market infrastructures, including payments system - FMI	Uganda AFE Jun FY23 Issuing a Central Bank Digital Currency, Opportunities and Risks	H1	1.8
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		AFRITAC East (AFE) MPO LTX Extension (Carel Hugo)	H1	0.0
		AFRITAC East (AFE) Steering Committee MCMMP Staff Attendance	H1	0.3
	Develop / Reform financial market infrastructures, including payments system - FMI	AFE/AFS/AFW2 Nov FY24 Coherent approach to assess feasibility of CBDC	H2	5.2
		AFE/AFS/AFW2 Nov FY24 Coherent approach to assess feasibility of CBDC - AFE STX	H2	0.3
<b>Total</b>				<b>36.5</b>
<b>Grand Total (including ICD Trainings)</b>				<b>66.9</b>



Forecasting and Policy Analysis System				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Kenya	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Kenya Apr FY24 Improve the QPM Model	H2	5.5
Rwanda	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Rwanda Oct FY24 Further Strengthening the Nowcasting Framework at the National Bank of Rwanda	H1	5.3
Tanzania	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Tanzania Jul FY24 Enhancing the Forecasting and Policy Analysis System (FPAS)	H1	7.7
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
	Enhance capacity on latest developments in international standards and best practice in central bank operations - BPC	AFE EAC February FY24 Workshop on FPAS	H2	2.2
<b>Total</b>				<b>24.7</b>





Real Sector Statistics				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Ethiopia	Strengthen compilation and dissemination of National Production, Income and Expenditure Accounts - PIE	Ethiopia - IL - PIE - Training Annual and Quarterly GDP FY24	H2	5.5
Kenya	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Kenya - National Accounts training of new staff	H1	4.0
	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards, including developing statistical infrastructure, source data, serviceability and/or metadata	Kenya-TA-PPI- Further development of XMPI	H1	2.5
Rwanda	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Rwanda - Training - IL - National Accounts training of new staff	H1	4.0
Tanzania	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Tanzania - ISA - Preparing benchmark source data	H2	4.0
		Tanzania - ISA - Preparing new benchmark	H2	4.0
		Tanzania - ISA-TA - Institutional Sector Accounts	H1	3.5
Uganda	Strengthen compilation and dissemination of High Frequency Economic Activity Indicators - HFE	Uganda - HFE - Quarterly National Accounts	H1	3.7
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		FY24 Extension of LTX Appointment for Timmi Rolle Graversen	H2	0.0
		FY24 AFE Documentation Review (STARE)	H1	2.5
<b>Total</b>				<b>37.7</b>



Government Finance Statistics				
Beneficiary	Objective	Activity Title	Activity Timeline	Resources (FPWs)
Ethiopia	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards, including developing statistical infrastructure, source data, serviceability and/or metadata	Ethiopia / AFR - TA/Training GFS - AFE	H2	2.7
		FY23 - Ethiopia - Carryover - AFE	H1	0.0
Kenya	Strengthen compilation and dissemination of fiscal statistics - GFS	Kenya / AFR - Training - GFS - AFE - LTX	H2	3.8
Malawi	Strengthen compilation and dissemination of fiscal statistics - GFS	Malawi / AFR - TA - GFS&PSDS - AFE - Increase fiscal and debt coverage.	H2	2.3
Rwanda	Strengthen compilation and dissemination of Government Finance Statistics (GFS) - SGF	Rwanda / AFR - TA - GFS - AFE - Further expansion of fiscal stats	H2	2.7
South Sudan	Strengthen compilation and dissemination of fiscal statistics - GFS	South Sudan / AFR - TA - GFS/PSDS - AFE - Mission 1	H1	3.2
		South Sudan / AFR - TA/Train - GFS/PSDS - AFE - Mission 2	H2	3.7
Tanzania (Zanzibar)	Strengthen compilation and dissemination of fiscal statistics - GFS	LTX delivery- Zanzibar GFS - AFE - Expand fiscal stats	H1	3.5
		Tanzania / AFR - TA - GFS - AFE - Expand GFS statistics reporting	H1	6.5
		Tanzania /AFR - TA - GFS - Expand fiscal stats	H2	2.7
Uganda	Strengthen compilation and dissemination of Government Finance Statistics (GFS) - SGF	Uganda / AFR - TA/Train - GFS and PSDS - AFE - Mission 1	H1	3.8
Regional (Incl. EAC)	Corporate work	Corporate work	H1	2.0
			H2	2.0
		FY24 General Project Management for LTX- Christelle Groenewald	H1	8.7
	FY24 AFE Documentation Review (STAGO)	H1	1.7	
	Strengthen compilation and dissemination of Government Finance Statistics (GFS) - SGF	AFR - Training - AFE - GFS - Regional Workshop	H1	3.8
Strengthen compilation and dissemination of Public Sector Debt Statistics (PSDS) - PSD	AFR - Training - AFE - PSDS - Regional Workshop	H1	4.0	
<b>Total</b>				<b>57.0</b>