



ANNEX VI. IMF AFRITAC East Completed Activities, FY 2022

Revenue Administration				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Strengthened core tax administration functions	Developing Tax Audit Capacity	H2	3.00
Ethiopia	Strengthened core tax administration functions	Field Attachment on Administration of Excise Tax	H1	0.50
Kenya	Improved customs administration functions	Coordinated Border Management	H2	5.33
Kenya	Improved customs administration functions	HQ led mission - MTRS Workshop Overview Gap Analysis and Roadmap	H2	1.50
Kenya	Improved customs administration functions	HQ led MTRS Mission to Develop Tax and Customs Measures	H2	4.00
Kenya	Improved customs administration functions	Review penalty regime and develop sanctions map	H1	2.33
Kenya	Strengthened revenue administration management and governance arrangements	HQ led mission - MTRS Workshop Overview Gap Analysis and Roadmap	H2	0.83
Kenya	Strengthened revenue administration management and governance arrangements	HQ led MTRS Mission to Develop Tax and Customs Measures	H2	0.83
Malawi	Improved customs administration functions	Revenue investigation techniques and targeting	H2	3.00
Malawi	Improved customs administration functions	Review Customs procedures and reform progress	H2	3.83
Rwanda	Strengthened core tax administration functions	Field Attachment on Audit of Manufacturing Sector	H2	0.50



Revenue Administration				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Rwanda	Strengthened revenue administration management and governance arrangements	Strengthening Domestic Taxes Headquarters Function	H1	3.67
South Sudan	Improved customs administration functions	HQ Workshop on review of FAD recommendations	H1	1.50
South Sudan	Strengthened revenue administration management and governance arrangements	HQ Workshop on review of FAD recommendations	H1	1.50
South Sudan	Strengthened revenue administration management and governance arrangements	Re-engineering of Business Processes and Development of Technical Requirements	H1	2.67
South Sudan	Strengthened revenue administration management and governance arrangements	Review of Information Technology System Upgrade	H1	4.17
Tanzania (incl. Zanzibar)	Strengthened core tax administration functions	Develop Capacity in Audit and Investigation Methods and Techniques (Zanzibar)	H1	4.00
Tanzania (incl. Zanzibar)	Strengthened core tax administration functions	Developing Debt Management and Collection Capacity	H2	4.17
Tanzania (incl. Zanzibar)	Strengthened core tax administration functions	Strengthening the Filing and Payment Processes	H1	3.67
Tanzania (incl. Zanzibar)	Strengthened revenue administration management and governance arrangements	Strengthen Dispute Resolution Process (Zanzibar)	H1	4.17
Uganda	Improved customs administration core functions	Developing Capacity in Extractive Industries	H1	4.00
Uganda	Strengthened core tax administration functions	Developing Capacity in Audit of Construction Sector	H2	4.67
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	4.00



Revenue Administration				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	4.00
Regional (Incl. EAC)	Improved customs administration functions	Post Clearance Audit	H2	3.83
Regional (Incl. EAC)	Improved customs administration functions	Risk Management & Intelligence	H1	2.67
Regional (Incl. EAC)	Strengthened core tax administration functions	Regional Workshop on Developing Audit Capacity	H2	3.17
Regional (Incl. EAC)	All revenue administration objectives	Desk work to support member countries activities	H1/H2	31.7
<b>TOTAL</b>				<b>112.7</b>



Public Financial Management				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Ethiopia	Improved public investment management	Strengthening Project Appraisal and Selection	H1	5.67
Kenya	Comprehensive, credible, and policy-based budget preparation	Implementing the Budget Preparation Manual	H1	8.00
Kenya		PBO - Reviewing the PBO Macroeconomic Model	H1	3.00
Kenya	Improved coverage and quality of fiscal reporting	Desk Review of the draft SCOA	H2	5.00
Kenya	Strengthened identification, monitoring, and management of fiscal risks	SOE Financial Evaluations (National Workshop)	H2	9.00
Malawi	Comprehensive, credible, and policy-based budget preparation	Integrating Performance Budgeting and IT systems	H1	5.17
Malawi	Improved public investment management	Strengthening Project Appraisal and Selection	H1	4.67
Malawi	Strengthened identification, monitoring, and management of fiscal risks	Strengthening SOE analysis to develop financial factsheets for five high risk SOEs	H2	5.67
Malawi	Strengthened identification, monitoring, and management of fiscal risks	Follow-up on Strengthening SOE analysis to develop financial factsheets for high risk SOEs	H2	7.50
Rwanda	Comprehensive, credible, and policy-based budget preparation	Developing and Automating a Budget Costing Framework	H2	11.33
Rwanda	Improved coverage and quality of fiscal reporting	Assessment of the progress in the IPSAS implementation roadmap	H1	9.50
Rwanda	Improved fiscal policies and institutional frameworks to combat climate change and its impact	PIMA - HQ Led	H2	3.17



Public Financial Management				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Rwanda	Improved fiscal policies and institutional frameworks to combat climate change and its impact	Rwanda PIMA Finalization	H2	2.33
Rwanda	Strengthened identification, monitoring, and management of fiscal risks	Expanding the scope of Public Enterprises in the SOE Health and Stress Test tools	H2	7.00
Rwanda	Strengthened identification, monitoring, and management of fiscal risks	HQ-Led: Analysis and Management of PPP risks	H2	9.00
South Sudan	Improved asset and liability management	Expanding the coverage of the TSA and strengthening the cash management practices	H1	5.67
South Sudan	Improved asset and liability management	Follow-up training on cash management	H1	3.33
Tanzania (incl. Zanzibar)	Comprehensive, credible, and policy based budget preparation	Strengthening the Performance Budgeting Architecture	H2	7.83
Uganda	Comprehensive, credible, and policy based budget preparation	Strengthening the Multi-year commitment Statement	H1	5.67
Uganda	Comprehensive, credible, and policy based budget preparation	Strengthening the Multi-year commitment Statement	H2	4.50
Uganda	Improved coverage and quality of fiscal reporting	Review the Roadmap and updated SCOA for Implementation of Accrual Based IPSAS	H1	8.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	6.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	6.00
Regional (Incl. EAC)	Comprehensive, credible, and policy-based budget preparation	Peer Learning Workshop: Integrating PBB and IT systems (Regional practices note)	H2	4.83



Public Financial Management				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Regional (Incl. EAC)	Comprehensive, credible, and policy-based budget preparation	Regional Peer Learning: PBB	H1	2.33
Regional (Incl. EAC)	Comprehensive, credible, and policy-based budget preparation	Budget Baseline Costing Regional Guidelines	H2	3.33
Regional (Incl. EAC)	Comprehensive, credible, and policy-based budget preparation	Module 2 on Fiscal Risks and Macro Shocks	H2	1.50
Regional (Incl. EAC)	Fiscal policies and associated institutional frameworks consistent with progress towards SDGs	Workshop on Gender Equality and Macroeconomics	H2	1.83
Regional (Incl. EAC)	Improved PFM laws and effective institutions	Fiscal Data Governance Workshop	H2	7.67
Regional (Incl. EAC)	More efficient and effective fiscal governance and anti-corruption framework	Mitigating COVID-19 SOEs fiscal risks	H2	4.00
Regional (Incl. EAC)	All PFM objectives	Work to support member countries activities	H1/H2	12.5
<b>TOTAL</b>				<b>181</b>



Financial Sector Supervision and Regulation				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWs)
Ethiopia	Develop/strengthen banks' regulation and supervision frameworks	Basel II/III Strengthen Supervisory review (ICAAP) processes	H1	2.33
Ethiopia	Develop/strengthen banks' regulation and supervision frameworks	RBS Strengthen systemic risk assessment practices	H1	1.50
Malawi	Develop/strengthen banks' regulation and supervision frameworks	Strengthen the risk-based supervision (RBS) framework	H2	2.00
Malawi	Develop/strengthen banks' regulation and supervision frameworks	Training on Basel III: credit, operational and liquidity risk	H2	1.33
Rwanda	Develop/strengthen banks' regulation and supervision frameworks	Strengthening Basel II_III Implementation - ICAAP and ILAAP Supervisory Procedures	H1	5.00
Rwanda	Develop/strengthen banks' regulation and supervision frameworks	Strengthening the procedures for the review of IT risk	H1	4.33
Rwanda	Develop/strengthen banks' regulation and supervision frameworks	Training new examiners on RBS, BCPs and Basel framework	H2	2.00
Rwanda	Develop/strengthen banks' regulation and supervision frameworks	Training on recovery plan assessment	H2	1.00
Rwanda	Develop/strengthen banks' regulation and supervision frameworks	Training on remuneration policies	H2	1.00
Rwanda	Improve accounting and prudential provisioning regulatory guidelines.	Strengthen IFRS implementation for Microfinance Supervision	H2	2.67
South Sudan	Develop/strengthen banks' regulation and supervision frameworks	Enhancing the risk-based supervision (RBS) methodology	H2	2.00



Financial Sector Supervision and Regulation				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWs)
South Sudan	Develop/strengthen banks' regulation and supervision frameworks	Risk-based Supervision Training Programme Developed and Implemented	H1	1.50
South Sudan	Improve accounting and prudential provisioning regulatory guidelines.	Supervisors' knowledge of IFRS 9 enhanced	H2	2.50
Uganda	Develop/strengthen banks' regulation and supervision frameworks	Basel II - Strengthening supervisory review process (ICAAP)	H2	2.83
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Regional (Incl. EAC)	Develop/strengthen banking regulations and prudential norms	AFE/AFS/AFW2/ICD/ MCM FY 22 Climate Related Risks Webinar	H2	0.17
Regional (Incl. EAC)	Develop/strengthen banks' regulation and supervision frameworks	Strengthen Supervision of Domestic Systemically Important Banks	H1	0.83
Regional (Incl. EAC)	Develop/strengthen banks' regulation and supervision frameworks	Unwinding COVID-19 Measures	H1	0.33
Regional (Incl. EAC)	All financial sector supervision objectives	Desk work to support member countries activities	H1/H2	2.67
<b>TOTAL</b>				<b>40</b>





Monetary Policy and Operations				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
South Sudan	Strengthen efficient implementation of monetary policy under the existing regime	South Sudan AFE FY 22 In-Country Training: MPO Strategy & Liquidity Forecasting	H1	1.67
Tanzania (incl. Zanzibar)	Strengthen the monetary policy operational framework to support the transitioning to an interest- rate monetary policy and assist with financial market development, including the collateral framework in support of an efficient operational framework and secondary market for government securities	Monetary policy and FX operations	H1	2.50
Uganda	Strengthen efficient implementation of monetary policy under the existing regime	AFE Monetary policy implementation with flexible exchange rate regime	H2	7.67
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in central bank operations	ATI/MCM/AFS/AFE/ ICD HLS on Evolving Monetary Policy Frameworks in SSA	H2	1.00
Regional (Incl. EAC)	All monetary policy and operations objectives	Desk work to support member countries activities	H1/H2	6.5
<b>TOTAL</b>				<b>23.3</b>



Financial Market Infrastructure and Payments				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Kenya	Develop/reform financial market infrastructures, including payments system	Capacity building for CBK on conducting self-assessment of KEPSS	H1	2.50
Malawi	Develop/reform financial market infrastructures, including payments system	PFMI training	H1	2.83
Malawi	Develop/reform financial market infrastructures, including payments system	Review of Oversight Framework	H1	1.67
Regional (Incl. EAC)	Develop/reform financial market infrastructures, including payments system	Sub-Saharan Africa CBDC Regional Conference AFE 20th Anniversary	H2	1.00
Regional (Incl. EAC)	Develop/reform financial market infrastructures, including payments system	Webinar - Fintech innovation	H1	0.83
Regional (Incl. EAC)	Develop/reform financial market infrastructures, including payments system	Desk work to support member countries activities	H1/H2	12.33
<b>TOTAL</b>				<b>21.2</b>



Forecasting and Policy Analysis (FPAS)				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Kenya	Improve the analytical and forecasting capabilities for monetary policy decision-making	Reviewing the key components of FPAS at the CBK	H1	13.50
Malawi	Improve the analytical and forecasting capabilities for monetary policy decision-making	Reviewing the FPAS framework at the RBM in light of new developments	H2	3.67
Rwanda	Improve the analytical and forecasting capabilities for monetary policy decision-making	Evaluating the QPM and increasing transparency at the BNR	H2	3.83
Rwanda	Improve the analytical and forecasting capabilities for monetary policy decision-making	Expanding the Nowcasting toolbox at the National Bank of Rwanda	H2	7.50
Rwanda	Improve the analytical and forecasting capabilities for monetary policy decision-making	Strengthening the nowcasting framework and the inflation analysis	H1	7.67
Tanzania (incl. Zanzibar)	Improve the analytical and forecasting capabilities for monetary policy decision-making	Refining the data flows, the QPM and the Nowcasting framework within FPAS	H2	8.00
Tanzania (incl. Zanzibar)	Improve the analytical and forecasting capabilities for monetary policy decision-making	Reviewing and enhancing the FPAS tools and models	H1	7.67
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00



Forecasting and Policy Analysis (FPAS)				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in monetary and macroprudential policies	ATI AFS AFE Peer to Peer Workshop	H2	1.67
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in monetary and macroprudential policies	Developing FPAS a Central Bank Safari (EAC)	H1	4.17
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in monetary and macroprudential policies	Transparency and Communication for Central Banks and Statistic Offices	H2	5.00
Regional (Incl. EAC)	Improve the analytical and forecasting capabilities for monetary policy decision-making	Desk work to support member countries activities	H1/H2	15.67
<b>TOTAL</b>				<b>82.3</b>



Real Sector Statistics				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Kenya	Strengthen compilation and dissemination of real sector statistics- national accounts	Review of GDP rebasing	H1	1.50
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Continued compilation of GDP exp. and prod.	H2	2.33
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Continued compilation of GDP expenditure (LTX)	H1	4.50
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Continued compilation of GDP expenditure (STX)	H1	2.17
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	CPI Update	H1	2.83
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Designing new IIP and PPI bulletin	H2	1.33
Rwanda	Strengthen compilation and dissemination of Institutional Sector Accounts	Development of revision policy for national accounts statistics	H1	1.50
South Sudan	Strengthen compilation and dissemination of real sector statistics- national accounts	NAC- Review data and methods for GDP production	H2	2.33



Real Sector Statistics				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
South Sudan	Strengthen compilation and dissemination of real sector statistics- national accounts	GDP - Techniques for producing GDP by production	H2	2.33
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Zanzibar Reviewing of VAT data	H2	2.33
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Further improvement of VAT/Income tax data for use in national accounts.	H1	2.33
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of real sector statistics - prices	Tanzania -PPI	H1	0.17
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of real sector statistics - prices	Zanzibar Agriculture PPI	H2	4.17
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of real sector statistics - prices	Tanzania CPI	H1	1.33
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Regional (Incl. EAC)	Strengthen compilation and dissemination of Consumer Price Statistics	Training - Consumer Price Index Compilation	H2	2.33
Regional (Incl. EAC)	Strengthen compilation and dissemination of High Frequency Economic Activity Indicators	AFS/AFE -Joint Training - GDP - National Accounts for Beginners	H2	1.50



Real Sector Statistics				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Uganda	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Review and further improvement of QGDP-E compilation	H2	1.17
Uganda	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards	Updating and improving PPI for food and accommodation services	H2	2.17
Regional (Incl. EAC)	All real sector statistics objectives	Desk work to support member countries activities	H1/H2	9.33
<b>TOTAL</b>				<b>51.7</b>



Government Finance Statistics				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Eritrea	Strengthen compilation and dissemination of fiscal statistics	Expanding coverage of fiscal data to the General Government	H1	1.33
Eritrea	Strengthen compilation and dissemination of fiscal statistics	GFS&PSDS	H2	2.17
Ethiopia	Strengthen compilation and dissemination of macroeconomic and financial statistics for decision making according to internationally accepted statistical standards, including developing statistical infrastructure, source data, serviceability and/or metadata	Expanding coverage of fiscal data to the General Government	H2	2.17
Malawi	Strengthen compilation and dissemination of fiscal statistics	Improving quality of GG fiscal data	H2	2.00
Malawi	Strengthen compilation and dissemination of fiscal statistics	Improving quality of high frequency data	H2	1.33
Rwanda	Strengthen compilation and dissemination of fiscal statistics	Improving quality of public sector GFS	H2	2.17
Rwanda	Strengthen compilation and dissemination of fiscal statistics	GFS&PSDS	H1	2.00
South Sudan	Strengthen compilation and dissemination of fiscal statistics	Compilation of fiscal data for BCG	H1	1.50
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of fiscal statistics	Improving quality of GFS	H1	1.83
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of fiscal statistics	Improving quality of GFS and PSDS for GG	H1	2.17





Government Finance Statistics				
Beneficiary	Objective	Activity Name	Activity Timing	Resources (FPWS)
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of fiscal statistics	Expand to GG	H2	3.17
Tanzania (incl. Zanzibar)	Strengthen compilation and dissemination of fiscal statistics	Training - PSDS - AFE - national training	H1	1.17
Uganda	Strengthen compilation and dissemination of fiscal statistics	Improving quality of public corporations' fiscal data	H2	2.50
Uganda	Strengthen compilation and dissemination of fiscal statistics	Improving quality of fiscal data for the GG	H1	2.17
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
Regional (Incl. EAC)	AFE Governance	Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Regional (Incl. EAC)	Strengthen compilation and dissemination of fiscal statistics	Compilation of EAC wide fiscal data for convergence criteria	H2	1.83
Regional (Incl. EAC)	Strengthen compilation and dissemination of fiscal statistics	Develop framework for reporting of EAC fiscal and public debt data	H1	1.50
Regional (Incl. EAC)	Strengthen compilation and dissemination of fiscal statistics	Compile fiscal stats and draft guidelines	H1	1.50
<b>TOTAL</b>				<b>36.5</b>