



ANNEX X. IMF East AFRITAC Planned Activities, FY 2024

REVENUE ADMINISTRATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Improved customs administration functions	Customs diagnostic mission on customs clearing controls and procedures	H2	7.33
		Staff visit	H1	1.67
	Strengthened core tax administration functions	Develop registration policies, procedures, roles and responsibilities for HQ -Governance	H1	6.33
		Strengthening filing and payment processes - Governance	H1	4.83
Ethiopia	Improved customs administration functions	AFE Training on customs intelligence management	H1	4.83
	Strengthened core tax administration functions	Capacity building & experience sharing on tax debt Administration.	H1	1.17
		Staff visit	H1	1.17
	Strengthened revenue administration management and governance arrangements	Field Attachment on Integrated Tax Administration IT System -GovTech	H2	-
Kenya	Improved customs administration functions	Mirror Data Analysis (II) follow up	H1	4.83
		Use of new technology in customs management	H1	5.33
	Strengthened revenue administration management and governance arrangements	Develop Capacity in Data Analytics	H1	5.33
		Develop Procedure Manual on Monitoring Compliance in the Digital Economy- (Governance)	H1	3.33
Malawi	Improved customs administration functions	Data matching and analysis training	H1	5.33
		Review Customs transit procedures	H2	5.33
	Strengthened revenue administration management and governance arrangements	Field Attachment on the Conducting of Research - (Governance)	H1	3.50
		Review of HR Policy -(Governance)	H2	3.33
Rwanda	Improved customs administration functions	Audit of telecommunication sector	H1	2.00
		Developing framework for Mirror Data Analysis follow up	H2	7.83



REVENUE ADMINISTRATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
	Strengthened core tax administration functions	Hands on Training on Telecommunications Sector Audit (GovTech)	H1	7.00
	Strengthened revenue administration management and governance arrangements	Developing Capacity in Analysis of Big Data Science (GovTech)	H1	0.50
South Sudan	Improved customs administration functions	Domestication of EAC Customs Instruments	H1	4.3
		Review existing structure for customs ICT function	H2	4.3
	Strengthened revenue administration management and governance arrangements	Quality Review of E Tax Project 3	H2	1.2
		Quality Review of E -Tax Project 4	H2	1.2
		Quality Review of E-TAX Project 2	H2	1.2
		Quality Review of the E-Tax Project 1	H1	1.2
Uganda	Improved customs administration functions	Developing Effective Risk Management	H1	5.00
		Strengthening Enforcement Techniques and Reforms	H1	3.17
	Strengthened revenue administration management and governance arrangements	Bench marking visit	H1	0.33
		Review of the IT Function- GovTech	H1	10.00
Regional (Incl. EAC)	Improved customs administration functions	AfCFTA Regional workshop	H1	1.33
		AFE Coordinated Border Management	H2	2.67
		AFE Valuation and transfer pricing	H1	4.83
		Customs staff visit	H1	1.17
		Review of statistical reporting and performance standards	H1	3.00
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	4.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	4.00
	Strengthened core tax administration functions	Regional Workshop on Developing Audit Capacity - Governance	H1	0.83



REVENUE ADMINISTRATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Tanzania (Incl. Zanzibar)	Improved customs administration functions	Customs diagnostic mission	H1	4.50
	Strengthened revenue administration management and governance arrangements	Developing Multi Year Compliance Strategy and Plan -Governance	H1	1.17
		Review of the ICT Strategy -GovTech	H1	4.83
Grand Total				153.50

PUBLIC FINANCIAL MANAGEMENT				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Comprehensive, credible, and policy-based budget preparation	AFE/ICD: FPP Training	H1	3.00
		Training on Budget Costing and Macroeconomic forecasting.	H2	4.50
	Improved PFM laws and effective institutions - BLF	National training - challenges of IFMIS introduction and implementation	H1	4.17
Ethiopia	Improved Asset and Liability Management	Strengthening TSA and Cash Management (FY24)	H1	5.00
	Improved coverage and quality of fiscal reporting	Roadmap for improving financial reporting and implementing IPSAS accrual standards	H1	5.67
	Strengthened identification, monitoring, and management of fiscal risks	Updating the fiscal risk statement and fiscal risk registry FY24	H1	5.00
Kenya	Comprehensive, credible, and policy-based budget preparation	Implementing the Budget Preparation Manual	H1	7.00
		Training on Macroeconomic Forecasting and Analysis	H1	1.67
	Improved Asset and Liability Management	AFE LTX: Attachment - Cash Management Unit in the OECD country	H1	-
		Strengthening TSA and Cash Management practices (FY24)	H2	3.67
	Improved coverage and quality of fiscal reporting	Annual Quality Assurance Review - transitioning to full accrual IPSAS (FY24)	H1	7.67



PUBLIC FINANCIAL MANAGEMENT				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	Kenya - HQ led - Climate Diagnostic	H1	2.17
		Strengthened identification, monitoring, and management of fiscal risks	Integration of fiscal risk analysis in GIMIS	H2
		Strengthening Fiscal Risk Management and the FRS FY24	H1	5.33
Malawi	Comprehensive, credible, and policy-based budget preparation	Integrating budget and PIM reforms in the budget guidelines	H1	7.67
	Strengthened identification, monitoring, and management of fiscal risks	AFE LTX: Attachment SOE risk reporting - Seychelles (from FY21)	H1	0.67
		Expanding the SOE oversight and introduction to SOE Stress Test Tool (FY24)	H1	6.00
		Introduction to DGLAT	H1	3.00
Rwanda	Comprehensive, credible, and policy-based budget preparation	Developing FPP training for RWA	H2	2.33
		Review of MTEF and baseline costing exercise	H1	4.17
	Fiscal policies and associated institutional frameworks consistent with progress towards SDGs - SDG	Rwanda - AFE - Climate sensitive selection and appraisal	H2	4.67
	Improved coverage and quality of fiscal reporting	AFE LTX: Attachment on IPSAS accrual implementation (from FY21)	H2	0.67
		Annual Quality Assessment of IPSAS implementation (FY24)	H2	8.33
		Desktop review of the revised SCoA and related manual (FY24)	H1	4.17
		Developing data collection templates and reporting formats as required by the new PFM MO	H1	4.00
South Sudan	Comprehensive, credible, and policy-based budget preparation	Developing the budget call circular and costing worksheets	H1	4.67
		Macrofiscal Framework Update FY24 (1)	H1	0.67
		Macrofiscal Framework Update FY24 (2)	H2	0.50
	Improved Asset and Liability Management	Expanding the coverage of the TSA and strengthening the cash management (FY24)	H1	5.0



PUBLIC FINANCIAL MANAGEMENT				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
		Follow-up on progress of TSA and cash management reforms (FY24)	H2	3.0
	Improved PFM laws and effective institutions - BLF	Strengthening the commitment control using upgraded IFMIS	H2	6.3
Uganda	Comprehensive, credible, and policy-based budget preparation	Strengthening the Multi-year commitment Statement	H1	4.83
	Improved Asset and Liability Management	Further Strengthening TSA and CM practices (FY24)	H2	4.00
	Improved coverage and quality of fiscal reporting	AFE LTX: Attachment to support the recording and valuing assets and liabilities (from FY21)	H1	0.67
	Strengthened identification, monitoring, and management of fiscal risks	AFE LTX Reviewing and updating the Fiscal Risk Statement	H1	1.67
		Developing an SOE oversight reporting framework	H1	5.00
		AFE: Strengthening SOE oversight peer learning visit to Seychelles and Kenya	H1	0.83
Regional (Incl. EAC)	Comprehensive, credible, and policy-based budget preparation	2023 Workshop 1 - Fiscal Risks Tools	H2	0.83
		AFE Regional Workshop: Budget tagging (green PFM and gender)	H2	4.33
	Fiscal policies and associated institutional frameworks consistent with progress towards SDGs - SDG	Workshop on Gender Equality and Macroeconomics	H1	3.67
	Improved coverage and quality of fiscal reporting	Annual EAC Workshop FY24	H1	3.50
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	6.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	6.00
	Improved public investment management - PIM	Anglo Africa Infrastructure Governance Workshop FY24	H2	1.33
	AFE 20th Anniversary	AFE support for commemorative note	H1	3.33
Tanzania (Incl. Zanzibar)	Comprehensive, credible, and policy-based budget preparation	Tanzania (TZA) Zanzibar: Expenditure prioritization, costing and PBB	H2	7.67
	Improved coverage and quality of fiscal reporting	ZANZIBAR - Migration from cash basis to Accrual basis of Accounting	H1	5.00



PUBLIC FINANCIAL MANAGEMENT				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
		AFE LTX: Attachment on QA process and consolidation tools for production of Annual Financial Statements (from FY21)	H1	0.67
		Enhance capacity building on application of IPSAS (FY24)	H2	0.17
	Improved fiscal policies and institutional frameworks to combat climate change and its impacts (SDG 13) - CLM	Strengthening the oversight of SOE investments	H1	7.33
	Improved PFM laws and effective institutions - BLF	Review of the Public Finance Act, CAP 348 (FY24)	H2	3.33
		Provide guidance on issuing Treasury circulars addressed in the Public Finance Act 2016 and Public Debt regulations 2021	H1	6.67
Grand Total				202.17

FINANCIAL SUPERVISION AND REGULATION					
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)	
Eritrea	Develop/strengthen banks' regulation and supervision frameworks - BRS	Eritrea May FY24 Microfinance Institutions Supervision	H1	1.33	
Ethiopia	Develop/strengthen cybersecurity regulations and supervisory frameworks - CRS	Develop/strengthen cybersecurity regulations and supervisory frameworks	H2	5.33	
		Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Ethiopia Dec FY24 develop and implement risk-based capital framework	H2	5.33
			Ethiopia Jan FY24 develop consumer protection regulation and supervision framework	H2	3.00
			Ethiopia Jun FY24 IFRS 17 implementation	H1	5.67
			Ethiopia Oct FY24 revise and update risk-based supervision manual	H1	5.33
	Improve accounting and prudential provisioning regulatory guidelines. - APR	Supervisors' knowledge of IFRS 9 enhanced and strengthen implementation	H2	5.33	



FINANCIAL SUPERVISION AND REGULATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Kenya	Develop/strengthen banks' regulation and supervision frameworks - BRS	Kenya Jun FY24 Basel III liquidity standards and leverage ratio	H1	4.67
	Develop/strengthen intermediaries and fund management regulation and supervision - IFM	Regulatory framework on crypto assets	H2	1.83
Malawi	Develop/strengthen banks' regulation and supervision frameworks - BRS	Development of climate risk supervisory framework	H2	5.33
		Malawi Jul FY24 Basel III guidelines/returns on credit, operational and liquidity risk	H1	3.67
		Malawi Nov FY24 training new examiners	H2	2.67
	Develop/strengthen cybersecurity regulations and supervisory frameworks - CRS	Develop/strengthen cybersecurity regulations and supervisory frameworks	H2	5.33
	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Malawi Jul FY24 IFRS 17 implementation - Hybrid I	H1	0.67
Malawi Sep FY24 IFRS 17 implementation - Hybrid II		H1	6.00	
Rwanda	Develop/strengthen banks' regulation and supervision frameworks - BRS	Experience sharing with other supervisors on advanced RBS methods	H1	1.83
		Rwanda May FY24 develop IT/cybersecurity supervisory manuals	H1	4.67
South Sudan	Develop/strengthen banks' regulation and supervision frameworks - BRS	South Sudan May FY24 risk-based supervision attachment	H1	1.3
Uganda	Develop/strengthen insurance companies' regulation and supervision frameworks - ICS	Uganda Apr FY24 takaful insurance capacity building	H2	3.67
		Uganda Feb FY24 continuous mortality investigation	H2	5.67
	Develop/strengthen intermediaries and fund management regulation and supervision - IFM	Uganda Jul FY24 supervision of secondary trading of fixed income markets	H1	1.50
		Uganda Mar FY24 resolutions	H2	3.00
		Uganda Sep FY24 supervision of mutual funds	H1	3.00



FINANCIAL SUPERVISION AND REGULATION				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Regional (Incl. EAC)	Develop/strengthen the securities and derivatives regulatory and supervisory framework - SDR	Regional Jan FY24 seminar on secondary markets regulation and supervision in capital markets	H2	4.83
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H2	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Grand Total				95.00

MONETARY POLICY AND OPERATIONS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Strengthen the reserve management policy framework and management of FX reserves - FXR	Eritrea MCMCO FY 24 Assessment of monetary and foreign exchange policies and operations	H1	1.33
Kenya	Strengthen efficient implementation of FX operations given the monetary policy and FX regime - FXO	Kenya - Modernization of the operational framework in a price-based monetary policy regime	H1	11.00
		Kenya May FY24 Scoping Mission to Assess Monetary and Foreign Exchange Operations	H1	1.17
Rwanda	To develop the capacity of the authorities to implement FX operations efficiently and in a manner consistent with their chosen monetary policy and FX regime	FX Operations and FX Policy Implementation	H1	1.83
	To strengthen the capacity of the central bank to implement monetary policy effectively in the context of the given monetary policy regime	Monetary Policy and Foreign Exchange Operations	H1	6.17
South Sudan	Establish a baseline and articulate specific medium-term CD needs in Central Bank Operations topics - BCB	South Sudan AFE FY 22 In-Country Training: MPO Strategy & Liquidity Forecasting	H2	2.3
		South Sudan Jun FY24 TA Strategy Workplan	H1	1.5



MONETARY POLICY AND OPERATIONS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in central bank operations - BPC	AFE/AFS/AFW2 July FY24 FXI model and FX operations	H1	0.83
		AFE support to EAC communication workshop 2023	H1	1.67
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Strengthen the implementation of FX operations given the existing monetary policy and FX regime - FXM	FX Foreign Operations and FX Policy Mission	H1	3.00
Grand Total				34.83

FINANCIAL MARKET INFRASTRUCTURE				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Develop/reform financial market infrastructures, including payments system - FMI	PFMI training	H2	5.50
Kenya	Develop/reform financial market infrastructures, including payments system - FMI	Kenya FY24 Finalization of FMI self-assessment and review of oversight framework PLACEHOLDER	H1	4.83
		Kenya May FY24 FMI mission	H1	3.00
Rwanda	Develop/reform financial market infrastructures, including payments system - FMI	National Payments System Mission	H1	3.33
South Sudan	Demonstrate a baseline understanding and articulate specific CD needs in Payments and Infrastructure topics - BPI	South Sudan AFE May FY23 Training and capacity building to strengthen the NPS function	H1	5.7
Uganda	Develop/reform financial market infrastructures, including payments system - FMI	Uganda AFE Apr FY23 Issuing a central bank digital currency, opportunities and risks	H1	1.83
Tanzania (Incl. Zanzibar)	Develop/reform financial market infrastructures, including payments system - FMI	FMI mission	H1	3.00
Grand Total				27.17



FORECASTING AND POLICY ANALYSIS SYSTEM				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Kenya	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	Kenya M2 FY24 - Nowcasting and the monetary policy process at the CBK	H2	4.67
Rwanda	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	M1 FY24 More about the foreign forecasting framework	H1	7.17
		M2 FY23 - Refining the QPM	H1	5.00
		M2 FY24 The QPM and Alternative Scenarios	H2	7.67
Uganda	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	UGA M1 FY24 - Building a nowcasting system part 1	H1	4.67
		UGA M2 FY24 - Nowcasting and external assumptions part 2	H2	4.67
Regional (Incl. EAC)	Enhance capacity on latest developments in international standards and best practice in monetary and macroprudential policies - BPM	Interregional (AFW2/AFS/AFE) Aug FY24 Workshop on FPAS	H1	0.83
	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	AFE support to EAC communication workshop 2023	H1	2.50
		EAC secretariat FY24	H1	1.17
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Improve the analytical and forecasting capabilities for monetary policy decision-making - MAF	M1 FY24 Revisiting the forecast process, integrating tools and models at the BoT	H1	7.17
		M2 FY24 strengthening risk and scenario analysis at the BoT	H2	7.17
		TNZ M2 FY23 - QPM evaluation and FPAS refinements	H1	6.67
Grand Total				63.33



REAL SECTOR STATISTICS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Strengthen compilation and dissemination of macroeconomic and financial statistics	Eritrea - Training - IL - CPI - Assessment of compilation system and source data	H2	1.17
	Strengthen compilation and dissemination of National Production, Income and Expenditure Accounts - PIE	Eritrea - PIE - Training GDP Production and source data	H2	2.83
Ethiopia	Strengthen compilation and dissemination of National Production, Income and Expenditure Accounts - PIE	Ethiopia - IL - PIE - Training Annual and Quarterly GDP FY24	H2	5.17
Kenya	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Kenya - ISA - Institutional Sector Accounts	H2	1.50
		Kenya - National Accounts training of new staff	H1	1.50
	Strengthen compilation and dissemination of macroeconomic and financial statistics	Kenya-TA-PPI- Further development of XMPI	H1	1.33
	Strengthen compilation and dissemination of NAS - Comprehensive updates and rebasing - NAR	Kenya - PIE - Quarterly GDP by expenditure	H2	2.67
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics	Malawi - TA - PRC - Further development of XMPI	H1	11.33
	Strengthen compilation and dissemination of National Production, Income and Expenditure Accounts - PIE	Malawi - PIE- GDP - Expenditure and Production FY24	H1	2.67
Rwanda	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Rwanda - TA - NAC Institutional Sector Accounts	H2	1.50
		Rwanda - Training - IL - National Accounts training of new staff	H1	1.50
	Strengthen compilation and dissemination of macroeconomic and financial statistics	Rwanda - TA - Updating weights for PPI	H2	1.33
South Sudan	Strengthen compilation and dissemination of National Production, Income and Expenditure Accounts - PIE	South Sudan - IL - GDP - Expenditure and Production	H1	5.8
Uganda	Strengthen compilation and dissemination of High Frequency Economic Activity Indicators - HFE	Uganda - ISA - TA - Institutional Sector Accounts	H1	2.67
	Strengthen compilation and dissemination of macroeconomic and financial statistics	Uganda - TA - PRC - Review and update of XMPI	H2	3.17



REAL SECTOR STATISTICS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Regional (Incl. EAC)	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
	Strengthen compilation and dissemination of BOP/IIP - BOP	AFE - Training - NAC	H2	2.33
	Strengthen compilation and dissemination of Consumer Price Statistics - CPP	AFE - Training - Consumer Price Index	H2	2.67
Tanzania (Incl. Zanzibar)	Strengthen compilation and dissemination of Institutional Sector Accounts - ISA	Tanzania - ISA-TA - Institutional Sector Accounts	H1	2.67
		Zanzibar - ISA - TA - Institutional Sector Accounts	H2	2.67
	Strengthen compilation and dissemination of real sector statistics - prices - PRC	Tanzania - TA - PRC - Construction Cost Indices	H2	3.17
		Tanzania - TA - PRC FY 24 Zanzibar Construction Cost indices	H1	3.17
Grand Total				66.83

GOVERNMENT FINANCE STATISTICS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Eritrea	Strengthen compilation and dissemination of macroeconomic and financial statistics	Eritrea / AFR - TA/Train - GFS/PSDS - AFE	H2	6.50
Ethiopia	Strengthen compilation and dissemination of macroeconomic and financial statistics	Ethiopia / AFR - TA - GFS/PSDS - AFE - Mission	H2	1.83
Kenya	Strengthen compilation and dissemination of macroeconomic and financial statistics	Kenya / AFR - TA - GFS/PSDS - AFE	H1	4.67
Malawi	Strengthen compilation and dissemination of macroeconomic and financial statistics	Malawi / AFR - TA - PSDS - AFE - Increase debt coverage	H1	2.50
Rwanda	Strengthen compilation and dissemination of macroeconomic and financial statistics	Rwanda / AFR - TA - GFS - AFE - Further expansion of fiscal stats	H1	3.33



GOVERNMENT FINANCE STATISTICS				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
South Sudan	Strengthen compilation and dissemination of macroeconomic and financial statistics	South Sudan / AFR - TA - GFS/PSDS - AFE - Mission	H1	4.0
Uganda	Strengthen compilation and dissemination of macroeconomic and financial statistics	Uganda / AFR - TA/Train - GFS and PSDS - AFE - Mission 1	H1	3.00
Regional (Incl. EAC)	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
	Strengthen compilation and dissemination of macroeconomic and financial statistics	AFR - Training - AFE - GFS - Regional Workshop	H2	2.67
		AFR - Training - AFE - PSDS - Regional Workshop	H1	3.17
		EAC - TA - LTX Mission	H1	1.00
Tanzania (Incl. Zanzibar)	Strengthen compilation and dissemination of macroeconomic and financial statistics	LTX delivery DS - Zanzibar - AFE - Expand debt statistics reporting	H2	2.83
		LTX delivery- Zanzibar GFS - AFE - Expand fiscal stats	H2	3.00
		Tanzania / AFR - TA - GFS - AFE - Expand GFS statistics reporting	H1	5.33
		Tanzania /AFR - TA - GFS - Expand fiscal stats	H2	2.83
Grand Total				50.67



DEBT MANAGEMENT				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Ethiopia	Formulate and implement a medium-term debt management strategy (MTDS) - MTD	Ethiopia Feb FY24 MTDS [ESP]	H1	6.00
Kenya	Formulate and implement a medium-term debt management strategy (MTDS) - MTD	Kenya MTDS FY24 [ESP]	H2	3.67
		Kenya MTDS Nov FY24 [ESP]	H2	2.33
Malawi	Develop market infrastructure and capacity for cost-effective financing - CCF	Malawi Feb FY23 Assessment of the LCBM	H1	3.00
South Sudan	Strengthened practices for debt recording, reporting, and monitoring - DRR	South Sudan Apr 23 MTDS Follow-up [ESP]	H2	3.3
		South Sudan Jan 23 MTDS [ESP]	H1	3.3
Uganda	Develop market infrastructure and capacity for cost-effective financing - CCF	Uganda FY24 Pre-mission discussions with the authorities	H1	0.83
Regional (Incl. EAC)	Develop capacity and improve knowledge and skills on latest developments in international standards and best practices in debt management - BPD	MEFMI-IMF May FY24 Domestic Debt Issuance and Trading Workshop for AFE and AFS	H1	1.33
	Develop market infrastructure and capacity for cost-effective financing - CCF	AFE & AFS May FY24 Managing Sovereign Debt Portfolios in adverse Market Conditions	H1	2.67
	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Tanzania (Incl. Zanzibar)	Establish efficient institutional structure and appropriate legislation for debt management - DMS	FY24 Debt management	H1	0.67
Grand Total				31.17



MEDIUM-TERM REVENUE STRATEGY				
Beneficiary	Objective	Activity Title	Activity Timing	Resources (FPWs)
Ethiopia	Strengthened core tax administration functions	MTRS Desk Reviews	H1	3.00
		Mission to draft the MTRS	H1	2.67
		Mission to re-sequence and cost the MTRS	H1	1.00
Rwanda	Strengthened core tax administration functions	MTRS - Desk Reviews	H1	2.83
		Follow up support to MTRS Implementation	H2	2.00
		Update on Status of MTRS	H1	2.17
Uganda	Strengthened core tax administration functions	MTRS - Desk Review	H1	1.83
		Review of MTRS Implementation	H1	2.67
Regional (Incl. EAC)	Steering Committee	Corporate work (including RBM work and steering committee meeting preparation, H1)	H1	2.00
		Corporate work (including RBM work and steering committee meeting preparation, H2)	H2	2.00
Grand Total				22.17